

ORANGE COUNTY, FLORIDA



ANNUAL BUDGET

FISCAL YEAR | 2020-2021

Public Safety | Economic Development
Community Connections
Strategic, Efficient & Engaged Government



As Mayor of Orange County, I am proud to announce a thoughtful and measured budget for fiscal year 2020-21. As our economy begins to recover, it is only with conservative budgeting and stable reserves that we can look to a safer, stronger future. At the start of 2020, Orange County was moving forward with plans to pave the way for a better future. The economy was thriving and unemployment was at 3%, a record low. Our most formidable challenges came in the form of ensuring the availability of affordable housing, and planning for a reliable transportation system. The Housing for All Task Force's 10-year action plan proposed allocating \$10 million a year with a 10% annual increase to assist in providing housing affordability. The Board of County Commissioners accepted the Housing for All Action Plan on December 17, 2019, and implementation is in process. To tackle the transportation challenge, I proposed a one penny sales tax initiative to be placed on the November 3, 2020, general election ballot. This initiative was intended to provide residents an opportunity to vote for increased funding for our transportation system. This included transit services, roadways, pedestrian safety, and building a mass transportation system that would relieve congestion and improve safety on Orange County roads. The transportation sales tax was estimated to generate \$596 million annually, of which 51% would be paid by tourists and visitors. In early April, I suspended the transportation sales tax ballot initiative, as the community faced the coronavirus, a deadly public health crisis. Also referred to as COVID-19, this global pandemic has claimed many lives in the United States and required Americans to shelter in place to prevent the spread of the virus. Consequently, commerce nearly ceased with non-essential business closures and many Americans caring for themselves without work.

Beginning in March of 2020, Orange County immediately set in motion a local response to the emerging health crisis. We took unprecedented but necessary steps, including the closure of non-essential businesses, stressing social distancing, and limiting mass gatherings to ensure the health and safety of our residents. In doing so, the community made great sacrifices that slowed the spread of the virus, flattened the curve, and saved the lives of many. We worked with our healthcare providers, regional leaders, businesses, and residents to achieve a balance between physical, emotional, and economic health that allowed us to reduce the impact of the virus in our community. On April 17, 2020, I empaneled the Economic Recovery Task Force comprised of 50 business and community stakeholders. Their charge was to develop a phased approach to reopening businesses in Orange County that ensured the protection of employees and the public, while also preserving the economic livelihood of our community.

A partial key to a successful reopening is to ensure that our residents and businesses have the support they need. As part of the Coronavirus Aid, Relief and Economic Security (CARES) Act, the federal government made additional funding available to local governments with a resident population over 500,000, to assist with coronavirus relief efforts. As a result, Orange County received \$243 million in federal aid to develop programs for individuals, families and businesses impacted by COVID-19. The programs include funding for small business financial assistance, social services and community needs, public safety and health, as well as additional financial support for municipalities and constitutional offices within Orange County.

The Orange County CARES small business financial assistance program includes \$72.9 million to provide small businesses with 100 employees or less a one-time \$10,000 grant. This would cover normal business expenses, such as employee wages, vendor invoices, and rent to help offset the significant temporary loss of revenue resulting from the coronavirus pandemic. The program has had overwhelming interest and provided grants to 6,500 small businesses in Orange County.

In order to address the needs of residents impacted by COVID-19, we set aside \$72.9 million for social services and community needs programs. We recognize that many residents were severely impacted by business closures, layoffs, and furloughs so we designed a program to provide individual and financial assistance. The program provided \$1,000 per eligible individual or family household to help bridge financial gaps for overdue rent, mortgage payments, medical bills, and eligible utility expenses. In addition, Orange County has collaborated with several social service agencies, which provide expanded relief due to the coronavirus for childcare, job retraining, homelessness, mental health treatment, and to address food insufficiency.

To ensure the protection of our residents and maintain local government operations, \$48.6 million was allocated for public safety and health. The funding will allow the purchase of protective equipment, sanitizing agents, thermometers, and other various safety measures for our public buildings and employees. Also covered in this category are costs for coronavirus testing sites, facility modifications, and improved technology designed to manage and mitigate the spread of COVID-19. In addition, we have been working closely with our Orange County municipalities and constitutional officers in our community response efforts. The Board of County Commissioners adopted a policy to assist them with their coronavirus expenses as part of the federal financial assistance plan. Therefore, we have included \$24.3 million to reimburse them for eligible response expenses. Lastly, the County has allocated \$20 million for an Eviction Diversion Program. A total of \$14.3 million will come from the County’s CARES Act funding and an addition \$5.7 million from a State allocation. This income-based program assists Orange County’s most vulnerable tenants who are in imminent danger of eviction due to COVID-19 and provides the property owner with an alternative to eviction. The Program provides up to \$4,000 in past due rent for landlords and tenants who meet the eligibility criteria. The remainder of CARES funding, approximately \$10.2 million has been allocated to fund areas of further need and possible future programs authorized by the federal government.

| CARES Act Coronavirus Relief Fund Funding Categories | Funding (Millions) |
|---|-------------------------------|
| Small Business Financial Assistance | \$72.9 |
| Social Services and Community Needs | \$72.9 |
| Orange County Public Safety and Health Expenditures | \$48.6 |
| Municipality and Constitutional Officer Expenditures | \$24.3 |
| Eviction Diversion Program | \$14.3 |
| Replenishment Account | \$10.2 |
| Total | \$243.2 |

The impact of the coronavirus pandemic has not only affected Orange County residents and the business community, but also the overall revenues and operations of our county government. Acknowledging this reality, we had to rethink our current budget priorities and determine how to maintain long-term financial health. To get through these challenging times, we are freezing the salaries of all employees, with the exception of honoring the contract of bargaining unit members. This step has a projected cost avoidance of approximately \$8.5 million. Employees that are part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of fiscal year 2020-21 will be eligible for their determined salary adjustment. We have also postponed all non-essential operating expenses, such as equipment purchases, vehicles, and other expenditures not related to life, health or safety. By implementing these measures now, we anticipate this will put our finances in a stronger position until revenues are able to recover. We are fortunate that we have reserves to handle emergencies, but we cannot rely on reserves alone to fund the anticipated shortfalls in revenues. The revenues experiencing the most significant impacts are tourist development, sales, and gas taxes.

Tourist development taxes are used to pay for the Orange County Convention Center construction debt, Visit Orlando destination advertising, Orlando sport and entertainment venues, arts and cultural programs, Orange County Regional History Center, promoting for sports events, and any potential Convention Center operating shortfalls. In fiscal year 2018-19, Tourist Development tax collections were \$284 million, and the fiscal year 2019-20 revenue estimate was \$290 million. For the first five months of fiscal year 2019-20 (October 2019 to February 2020), the total collections were \$130 million, up nearly 9% over fiscal year 2018-19. However, due to the substantial coronavirus related impact to the tourist industry and associated hotel and short-term rental stays for the remaining seven months of the current fiscal year; the revenue estimates have been revised. The estimates are down from \$290 million to \$170 million, for an anticipated decrease of 41% for the year. Given the uncertainty of convention and leisure travel, we anticipate that fiscal year 2020-21 Tourist Development tax revenues will remain flat at \$150 million as the tourism industry continues its recovery from the effects of the coronavirus pandemic.

Sales tax revenue is an additional source of revenue that may be reduced as a result of the coronavirus pandemic. We currently receive about 9% of the sales tax revenue collected in Orange County and we share these funds with the municipalities. Sales tax revenue is currently used for General Fund services, capital construction, transportation, and debt service. By March, large sectors of the economy closed to control the spread of the coronavirus. Closures in our area included theme parks, malls, restaurants, and many others. More than half of the 38,000 businesses with employees in Orange County have experienced reduced income or temporary closures. In May, the local unemployment rate reached over 20%. All of these things resulted in substantially decreased spending that generates sales tax. Based on current trends, we are predicting that sales tax revenue for the current fiscal year will fall below the previous fiscal year from \$197 million to \$153 million, a \$44 million or 22% reduction. We are expecting sales tax to recover somewhat in fiscal year 2020-21, and project to reach \$173 million as spending begins its return to more normal levels.

We have four gasoline tax revenue sources in Orange County that are used to fund our transportation program, including road maintenance and repair, new roadways, and stormwater management. In fiscal year 2019-20, these taxes were budgeted to produce a combined revenue of \$42.8 million. Roadway travel has also declined due to the coronavirus resulting in an estimated decrease of \$1.8 million, which is a 4% reduction in gasoline tax revenue. Unfortunately, this loss of revenue further hinders our ability to make improvements to our transportation system.

Orange County's most important and largest single revenue source is property tax. The revenue collected from property tax is based on the taxable value as of January 1, 2020. According to the Property Appraiser's preliminary tax roll of taxable values, we anticipate a countywide taxable value of \$156 billion, giving us property tax proceeds of about \$693 million or an 8.95% increase over the current fiscal year. It is important to point out that property values were determined before the coronavirus pandemic occurred. We are forecasting a drop in property values in 2021 that would impact the county budget for fiscal year 2021-22, if new construction and home values were to decline in the coming year. We will continue to monitor these developments closely.

Although no organization can fully insulate themselves from severe economic crises, we are in a position to successfully adapt to future uncertainty thanks to prudent planning, fiscal constraints, and continuous monitoring. In Orange County, the largest financial safety net is our reserves. For more than 20 years, Orange County has emphasized maintaining adequate reserves to weather most any storm. For the fiscal year 2020-21 budget, the General Fund reserve is budgeted at a healthy \$78 million or 7% of the fund.

We are living in an unprecedented period in our history as we struggle with a worldwide coronavirus pandemic. I am proud of our collaborative efforts as we respond to the needs of the community and put protective measures in place to prevent and reduce the spread of this deadly virus. I acknowledge and recognize the dedication of all county employees, first responders, front line workers, medical personnel and the many others that are helping us get through this challenging time. I remain committed to providing the resources to keep our residents and visitors safe.

The attached budget plan continues our strategy of fiscal prudence and transparency, and provides a blueprint for sustainable service delivery to the community. Orange County's \$4.9 billion budget maintains the current property tax rate, while focusing on areas that are heavily impacted by current trends such as public safety, housing affordability, transportation, and other vital services. A detailed overview of the fiscal year 2020-21 budget is included in the following sections of this document.

Sincerely,



Jerry L. Demings
Orange County Mayor



Budget Highlights Fiscal Year 2020-2021

Budget Summary

Orange County's proposed fiscal year 2020-2021 budget of \$4.9 billion was developed utilizing the following guidelines set forth by Mayor Jerry L. Demings:

- No property tax increases
- Status-quo operating budgets except for areas of significant need
- No salary adjustments except as agreed to in union negotiations
- No new position requests except for those related to life, health, and safety, or necessary to fulfill service obligations.
- Hiring freeze except for public safety and certain essential positions
- Capital projects will be reviewed for postponement where possible

Orange County is a vibrant community that offers a wide variety of lifestyles, demographics and socioeconomic communities. The current environment has imposed unexpected fiscal constraints and an opportunity to strategically approach the services provided and delivery models employed. The current budget proposal adjusts for those constraints, and adheres to the following strategic objectives:

- **Public Safety and Health** – By engaging Federal and State resources, this budget provides essential services that protect the public's health, safety, and welfare.
- **Sense of Community** – By working with community partners, this budget implements programs and initiatives that reflect community priorities.
- **Economic Development** – This budget uses common vision and direction to become a more economically vibrant and sustainable business community.
- **Infrastructure** – This budget continues to invest in transportation and other critical infrastructure where possible.

This budget plan was crafted in a manner that ensures that all major county services including public safety, physical environment, transportation, human services, culture and recreation, and other general government categories retain current levels of service, while securing savings where possible.

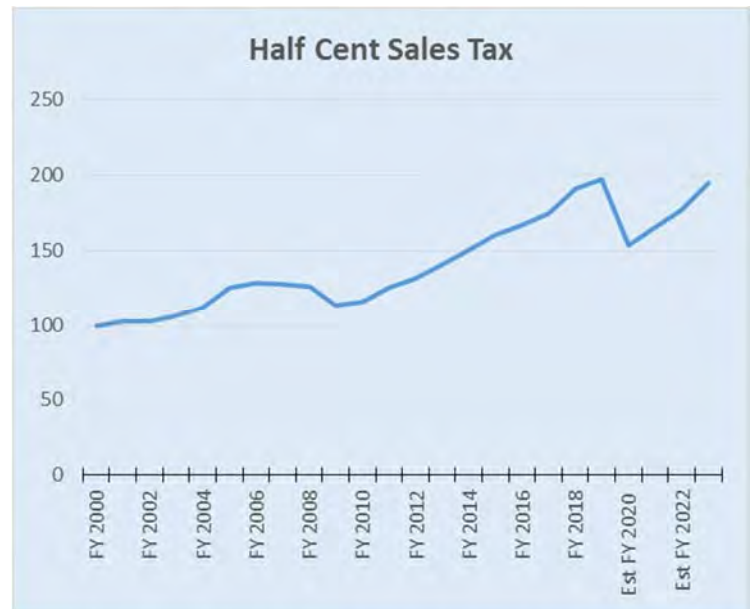
As presented, the proposed budget is about \$512 million less than the current year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate.

The fiscal year 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of fiscal year 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The budget includes an increase of 78 positions that includes 63 public safety positions and 15 positions for enterprise operations and the general fund. The attached document details the new positions requests.

Major Revenue Sources

The overall fiscal and economic health of the county is in a period of unrest. Total Sales Tax revenue for the current fiscal year is expected to decline by \$49 million from earlier estimates. Long term economic models predict that sales tax revenue will recover to previous levels by fiscal year 2021-22.

One of the key components in Orange County is economic development. In January 2020, leisure and hospitality accounted for 460,000 jobs, or about 40% of total employment in the area. The tourism industry normally accounts for roughly \$75 billion of the total regional economy. Although the travel tourism industry has been hard hit by the virus and the associated business closings, it is a traditionally resistant industry, and Orange County has made investments in accommodations, technology and amenities to allow the Orlando/Orange County area to remain one of the top convention destinations for many years. Although sales tax and Tourist Development Tax were both hard hit in the early months of the pandemic, both are expected to recover to previous levels within a two year period.



Most of Orange County’s general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase 8.95% for the fiscal year 2020-21 budget year. This budget anticipates countywide property tax revenue of about \$693 million – an approximate increase of \$55 million from the current year budget. New construction is anticipated to decline during the coronavirus pandemic and certain large projects have been postponed. The Universal Studios “Epic Universe” theme park construction project is anticipated to be delayed until economic conditions start improving. Universal does plan to continue with more than 30 million dollars of construction activity

centered around the new development. This is one of many positive signs that the local economy will be poised to recover quickly once the world's economic conditions start improving.

Economic models for fiscal year 2021-22 and beyond have a high degree of uncertainty, and Orange County has adjusted its long-term outlook to allow for relatively flat property tax revenues for planning purposes. Revenue generated by the countywide property tax is used for a wide variety of government services including public safety, health and social programs, children's services, public transportation, parks and recreation, and numerous infrastructure improvements.

There are four gasoline tax revenues in Orange County, and they are used to fund the transportation program, including not only road maintenance and repair, but most new roadways and stormwater management as well. The One Cent Gas Tax is imposed by the state and distributed to county governments. The Local Option Gas Tax is a six-cents tax per gallon tax on motor and diesel fuel imposed by Orange County ordinance. The Local Option Gas Tax is shared with the municipalities based on a population formula. The Ninth Cent tax is a one-cent per gallon tax on diesel fuel only and was imposed by the state in 1994 to equalize intrastate commerce. The Constitutional Gas Tax is a two-cents per gallon tax on motor fuel imposed by the state and distributed to county governments based on the county's proportion of statewide area, population and gas tax receipts. In fiscal year 2019-20, these taxes were budgeted to produce a combined revenue of \$43 million, even though revenue estimates ranged as high as \$49 million. Because of the COVID-19 crisis, the total estimate is expected to be closer to \$41 million, a decrease of 4% from budget. Because our transportation system was already underfunded, this loss of funds will result in possible delays to badly-needed projects. The economic forecasts prepared for budgeting purposes predicts that fuel taxes will recover with the next two fiscal years. If the economy recovers as predicted, Orange County will be able to resume current projects, but we will still need to seek additional funding for future improvements to our transportation system.

Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county. The "General Government" category of expenditures includes the Constitutional Officers and administrative management of the county, as well as the offices and facilities that are needed to keep the government running, such as the budget office, human resources, and legal department. The proposed budget for general government decreased about 2.4% compared to the current budget, primarily because of the way that capital expenditures are budgeted. The remaining portion of each capital project is reviewed in detail before being "re-included" in the upcoming fiscal year. If capital projects were excluded from the total, the general government category of expenditures would be essentially flat, at about \$304 million in both years.

The portion of the operating budget dedicated to protecting the physical environment declined by about \$44 million, or 7.7% in the proposed budget. This decrease is related primarily to savings and postponements in certain water utilities capital projects.

Public Safety

Public safety is often one of the most important funding categories for citizens. The fiscal year 2020-21 budget for public safety and includes \$282 million in operating funds for the Orange County Sheriff's Office – a \$15 million increase over the current year. This level of funding includes the hiring of an additional for 24 new positions: 20 Sworn Sheriff Officers, two (2) Courthouse Deputies, and two (2) School Resource Officers.



Also included in the operating budget for public safety is \$234 million for Fire Rescue services, which represents a small decrease from the current year, due to capital outlay costs in the prior fiscal year. Funding is included for 26 new positions for Fire Rescue to staff Fire Station #48 in the western portion of Orange County. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County.

The public safety portion of the budget also includes the cost to operate Orange County Corrections. The total operating cost of Corrections for the upcoming year is budgeted at \$151 million, an increase of about \$1.4 million from the current budget to cover food services and other personal services related costs.

Transportation

Over \$118 million is included in the operating budget for the Public Works Department whose mission is to construct and maintain Orange County's road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Maintenance of Roadway Systems is budgeted at \$31.1 million and includes funding for maintenance of new roadways, street sweeping, landscape maintenance, right of way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 2,684 road lane miles in Orange County.

Also related to transportation is Orange County's annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2020-21 is approximately \$55.6 million – which is unchanged from the current year. Although ridership has decreased during the pandemic, LYNX still maintains services for passengers with disabilities and those who are considered "transportation disadvantaged." Public transportation is necessary to serve the growing community and LYNX is a key partner in making sure adequate public transportation is provided.



Economic Environment

Important to the area's economy is the Orange County Convention Center and the visitors and business it attracts. About \$84 million in operating funding is budgeted to support the center's more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services.

Tourist development tax (TDT) collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at \$150 million, which is down about 47% from 2019 actual revenue. This is due to estimated impacts to the tourist industry from the coronavirus. These funds are used to cover the costs of Convention Center construction debt, Visit Orlando destination advertising, Orlando venues, arts and cultural programs, Orange County Regional History Center, sport promotions, and any Convention Center operating shortfalls. It anticipated TDT will gradually recover, but how long that will take is unknown.

Community and Family Services

Just like public safety, community and family services are part of our core mission. The proposed budget includes over \$199 million for programs designed to address social challenges, the welfare of our children, and services to preserve the high quality of life to support and enrich a diverse and productive population. This includes after school programs and summer youth programs that offer a safe haven for youth, as well as community programs to provide outreach services. Our Community and Family Services Department will be working with both public and private partners across the county to provide quality services, expertise, and emergency response.

Capital Projects

The proposed capital projects budget for fiscal year 2020-21 is \$532.3 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others.

A few of the capital projects listed in the five year plan are listed below:

- Clerk of Courts – The Winter Park and Goldenrod Service Center Consolidation will provide new services, and accommodate customers from Winter Park, Goldenrod and other communities in the eastern part of the county.
- New Parks and Amenities – Lake Apopka Connector Trail, Pine Hills Trail at Transfer Station, Barber Park Restrooms, Harrod Property Improvements, and many other ongoing park enhancements.
- Environmental and Water Quality projects throughout Orange County.
- Corrections Renovations/Improvements - Projects will be to renovate and improve various facilities, such as Horizons building, Genesis building, Booking and Releasing Center (BRC), and Female Detention Center (FDC) that will increase security level of the Corrections facility.
- Utility Project - The Hamlin Water Reclamation Facility project upgrade to wastewater capacity for the county.
- Transportation projects for roads, intersection improvements, sidewalks, and pedestrian safety.

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the proposed budget.

Conclusion

The above information is only a small sampling of the funding and services included in Orange County's fiscal year 2020-21 proposed budget. For more complete and detailed descriptions, please review the following budget sections in this document.

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ORANGE COUNTY, FLORIDA BOARD OF COUNTY COMMISSIONERS



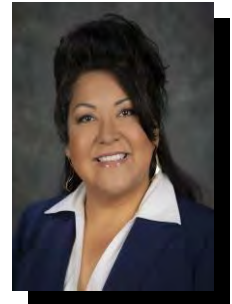
Jerry L. Demings
Orange County Mayor



Betsy VanderLey
District 1



Christine Moore
District 2



Mayra Uribe
District 3



Maribel Gomez Cordero
District 4



Emily Bonilla
District 5



Victoria Siplin
District 6

COUNTY ADMINISTRATION

Byron Brooks..... County Administrator
Daniel Banks. Deputy County Administrator
Randy Singh. Deputy County Administrator
Chris Testerman..... Deputy County Administrator
Jim HarrisonAssistant County Administrator
Lucas D. Boyce..... Assistant to County Administrator
Vacant..... Chief Sustainability Officer

CONSTITUTIONAL OFFICERS

Frederick J. Lauten Chief Judge
Tiffany Moore Russell Clerk of Courts
Phil Diamond Comptroller
Rick Singh Property Appraiser
Robert Wesley Public Defender
John W. Mina Sheriff
Aramis D. Ayala State Attorney
Bill Cowles Supervisor of Elections
Scott Randolph Tax Collector

DEPARTMENT DIRECTORS

Anne Kulikowski Administrative Services Department
Lonnie Bell Community and Family Services Department
David Ingram (acting)..... Convention Center
Louis Quinones..... Corrections Department
Jim Fitzgerald Fire Rescue Department
Yolanda Martinez. Health Services Department
Jon Weiss..... Planning, Environmental and Development Services Department
Diana Almodovar (acting) Public Works Department
Ray Hanson Utilities Department



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A SPECIAL THANKS...

To all who contributed their time, energy, and talent to the compilation of this document.

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For the Fiscal Year Beginning

October 1, 2019

Christopher P. Morill

Executive Director

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How to Use This Book



HOW TO USE THIS BOOK

| | |
|-----------------------------|--|
| <i>General</i> | This document details the FY 2020-21 annual budget for the period beginning October 1, 2020 and ending September 30, 2021. It provides useful up-to-date comparisons and analysis, and illustrates proposed budget amounts for FY 2020-21. |
| <i>Budget in Brief</i> | This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government. |
| <i>Revenues</i> | This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category. |
| <i>Organization Budgets</i> | By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2018-19, revised budget as of March 31, 2020 for FY 2019-20, and adopted budget for FY 2020-21) and a summary of funding sources. Organizational charts and various budget reports are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows: |
| <i>Personal Services</i> | Cost related to compensating employees, including salaries, wages, and fringe benefit costs. |
| <i>Operating Expenses</i> | Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs. |
| <i>Capital Outlay</i> | An appropriation for the acquisition or construction of physical assets. |
| <i>Capital Improvements</i> | Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment. |
| <i>Debt Service</i> | The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments and payments for paying agents, registrars, and escrow agents. |
| <i>Grants</i> | A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose. |
| <i>Other</i> | These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds. |
| <i>Reserves</i> | An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation. |

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

HOW TO USE THIS BOOK

| | |
|-------------------------------------|---|
| <i>Capital Improvements Program</i> | This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document. |
| <i>Index</i> | The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information. |
| <i>Glossary of Terms</i> | A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document. |

ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Orange County Organizational Chart



Orange County Citizens

Constitutional Officers

- Supervisor of Elections
- Tax Collector
- Property Appraiser
- Sheriff
- Comptroller
- Clerk of Circuit & County Courts
- Public Defender
- Judiciary
- State Attorney

**Orange County Mayor
Board of County Commissioners**

Chief of Staff

- Communications Division
- Economic, Trade, & Tourism Development
- Legislative Affairs
- Innovation & Technology Officer

County Administrator

Convention Center

- Facilities Operations
- Capital Planning
- Security
- Event Operations
- Sales & Marketing
- Strategic Planning & Dev.
- Fiscal and Operational Support

- Chief Sustainability Officer
- County Attorney
- Assistant County Administrator
- Assistant to County Administrator

**Deputy County Administrator
Public Safety**

**Deputy County Administrator
Administration & Fiscal Services**

**Deputy County Administrator
Infrastructure, Community & Development Services**

- Corrections**
- Fire Rescue**
- Health Services**

- Administrative Services**
- Community & Family Services**

- Public Works**
- Planning, Environ. & Dev. Services**
- Utilities**

- Community Corrections
- Inmate Admin. Services
- Security Operations
- Support Operations
- Support Services
- Fiscal and Operational Support
- Communications
- Infrastructure & Asset Management
- Office of Emergency Management
- Operations
- Planning & Technical Services
- Fiscal and Operational Support
- Corrections Health
- EMS/Office of the Medical Director
- Medical Clinic
- Consumer Fraud
- Drug Free Community Office
- Medical Examiner
- Animal Services
- Mosquito Control
- Fiscal and Operational Support

- Business Development
- Capital Projects
- Facilities Management
- Fleet Management
- Procurement Division
- Real Estate Management
- Fiscal and Operational Support
- Fiscal & Business Services
- Human Resources
- ISS
- Office of Management & Budget
- Risk Management
- Office of Professional Standards
- Citizens Resources & Outreach
- Citizens' Commission for Children
- Community Action
- Youth & Family Services
- Head Start
- Mental Health & Homelessness
- Cooperative Extension
- Parks & Recreation
- Regional History Center
- Fiscal and Operational Support

- Highway Construction
- Public Works Engineering
- Development Engineering
- Roads and Drainage
- Stormwater Management
- Traffic Engineering
- Fiscal and Operational Support
- Building Safety
- Planning
- Transportation Planning
- Zoning
- Code Enforcement
- Environmental Protection
- Housing & Community Dev.
- Neighborhood Services
- Fiscal and Operational Support
- Engineering
- Customer Service
- Field Services
- Solid Waste
- Water
- Water Reclamation
- Fiscal and Operational Support

Orange County

Budget in Brief

1 - 10



General Information

This section includes:

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GENERAL INFORMATION

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. In addition, Orange County is comprised of 13 municipalities in the incorporated area and 17 distinct neighborhoods in the unincorporated area. Orange County has a population of 1,386,080 based on 2019 estimates from the University of Florida Bureau of Economic and Business Research.



Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 75 million visitors in a single year. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Orlando Health, AdventHealth, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

GOVERNMENT STRUCTURE

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezonings or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students, but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners,

restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.

3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the Mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on the "Residents" tab, selecting "Open Government", then "Boards and Special Districts" and finally "Charter Review Commission."

COUNTY MAYOR & BOARD OF COUNTY COMMISSIONERS

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the Mayor and six (6) members. Each member is elected by district. The term of office for Board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of county wide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at www.orangecountyfl.net/.

LONG-TERM GOALS

Orange County Government's long-term goals focus on the six (6) primary areas listed below. The Budget Message and Department Objectives provide numerous examples of what Orange County is doing to achieve these goals.

1. Attract higher-paying jobs and promote long-term economic stability.
2. Continually raise the bar on ethics, accountability, and transparency to eliminate even the appearance of corruption and favoritism.
3. Maintain a culture in Orange County Government that makes citizens the priority – not politicians, and not special interests.
4. Ensure greater efficiency in government by measuring performance and productivity and by conducting audits and efficiency reviews.
5. Protect and improve quality of life by keeping our streets safe, supporting strong schools, and protecting natural resources.
6. Run a fiscally sound government and ensure that taxpayers' dollars are spent wisely and efficiently.

FISCAL POLICY STATEMENT

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

Annual Budget: The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

Capital Improvement Program and Budget: The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years, and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner in order to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth

Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

General Operating Budget: The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and also for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

Reserves: Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

Budget Amendments and Transfers: Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

FINANCIAL STRUCTURE

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:
 1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.

2. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
 3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
 4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
 5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.
- II. Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
 2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.
- III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county, but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
 2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
 3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund
 4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

BUDGETARY BASIS

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis, but are eliminated on a GAAP basis for financial reporting.

CAPITAL BUDGETING

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2020-21 are funded through FY 2024-25 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involve the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

| | |
|----------------------------|---|
| January-February | Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2020-21 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year. |
| March | Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conduct budget preparation computer training classes and reviews early departmental budget submission. |
| April-May | OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31. |
| May 1 | Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections. |
| May | Department budget meetings with the County Mayor and County Administrator. |
| May-June | Compilation of the budgets -- operating and capital improvement. Property Appraiser submits budget request by June 1. |
| July 1 | Deadline for delivery of certified tax roll from Property Appraiser. |
| July | Distribution of proposed budget to the BCC. Budget review work sessions with the BCC. |
| August 1 | BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request. |
| August | Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers. |
| September | Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates. |
| October 1 | Implementation of the adopted budget. |
| October | Value Adjustment Board meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue. |
| November - December | OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget. |

*"TRIM" refers to "Truth in Millage"; the requirements set forth in the Florida Statutes for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to changing needs of the Board or County Administration.

BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2020 to September 30, 2021.

In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2020, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. In April, a letter from the County Mayor was sent to all county departments and constitutional officers with revised budget guidelines in anticipation of the COVID-19 pandemic economic effects. The revised budget guidelines included the following: no new positions unless related to life, health, and safety, or necessary to fulfill a contractual service obligation, identify any expenditures that could be postponed or reduced in the operating budgets (no more than a status quo operating budget for most departments), capital outlay to remain status quo or below, and no new capital improvement projects unless they were necessary to maintain Orange County's current facilities or other assets. In addition, the FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for her review to finalize the proposed budget for the Board of County Commissioners (BCC) budget work sessions in July.

Board work sessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2020.



CAPITAL IMPROVEMENT BUDGET PROCESS

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board worksessions in July.

PERFORMANCE MEASUREMENT BUDGET PROCESS

Orange County's Performance Measurement System (PMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.

GRANTS PROGRAM BUDGET PROCESS

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget worksessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded, but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

BUDGET ADOPTION AND MODIFICATION

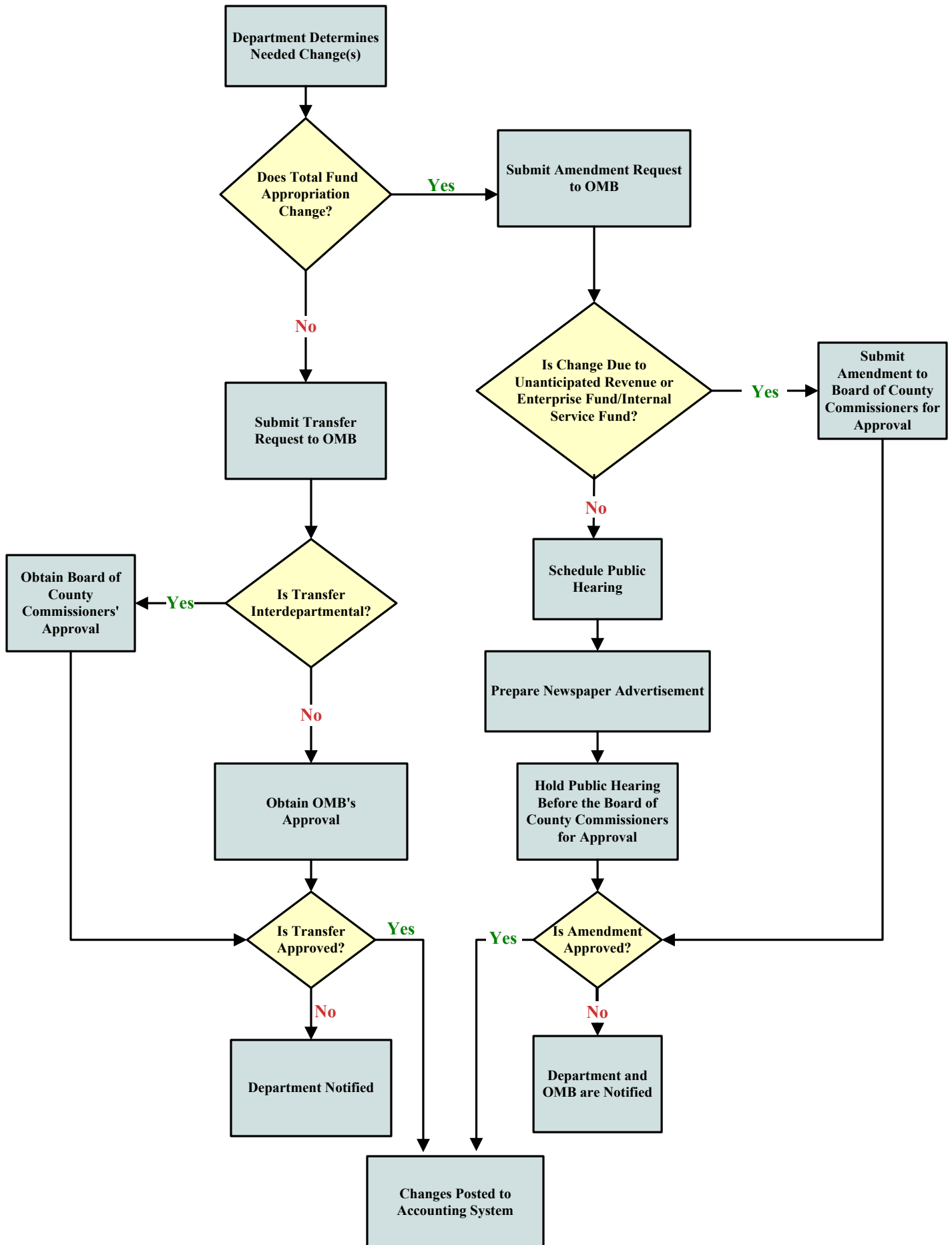
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

| | |
|---------------------------------|--|
| <i>Budget Amendments</i> | Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices. |
| <i>Budget Transfers</i> | Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed and formally approved by the Board. |

Additions to approved positions during the budget year require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

Budget Amendment / Budget Transfer Process



BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

| | |
|--|---|
| <i>Public Wants and Needs</i> | Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget. |
| <i>Evaluate Needs, Resources, and Service Priorities</i> | Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources. |
| <i>Establish Annual Goals</i> | Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels. |
| <i>Meet and Prioritize</i> | The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly. |
| <i>Prepare and Refine Proposed Budget Recommendations</i> | Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities. |
| <i>Budget Discussion</i> | The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget worksessions. |
| <i>Deliberate, Revise, and Adopt Budget</i> | The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input. |

FY 2020-21 BUDGET ASSUMPTIONS

The FY 2020-21 revenue and expenditure budget assumptions are as follows:

Revenues:

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remain the same for FY 2020-21.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

Expenditures:

- *Personal Services:* The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions are budgeted at the following rates to coincide with the County fiscal year:

| Contribution Category | FRS Rates FY 2020-21 |
|---|-------------------------|
| Regular | 10.00% |
| Elected Officials | 49.18% |
| Special Risk | 24.45% |
| Special Risk Administration | 35.84% |
| Senior Management | 27.29% |
| Deferred Retirement Option Program (DROP) | 17.00% |

The rate for FICA (Social Security) contributions is budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2020, this amount is \$137,700.

- *Operating Expenses:* Departments were requested to submit a status quo operating budget for FY 2020-21; with detailed justification for all increases for including non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a status quo capital outlay budget for FY 2020-21. Capital outlay expenses should be evaluated and reduced for one-time acquisitions from the prior fiscal year. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Plan section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.
- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of total revenue budget. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

LONG-RANGE FINANCIAL PLANNING

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

Charts and Tables

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CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

| | |
|--|--|
| <i>Major Revenue Sources</i> | These charts provide a three (3) year comparison of revenue between the FY 2018-19 Actuals, the FY 2019-20 Budget as of March 31, 2020, and the FY 2020-21 Adopted Budget for several major revenue sources. |
| <i>Three-Year Comparison of Budgeted Fund Structure</i> | This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds. |
| <i>Budget Summary</i> | This table provides a summary of the entire budget for Orange County. |
| <i>How the County Allocates Money</i> | This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes. |
| <i>Sources of Funds and Uses of Funds Countywide</i> | These charts represent a comparison between FY 2019-20 Budget as of March 31, 2020 and FY 2020-21 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses. |
| <i>General Fund Comparisons</i> | This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories. |
| <i>Sources of Funds and Uses of Funds General Fund</i> | These charts represent a comparison between FY 2019-20 Budget as of March 31, 2020 and FY 2020-21 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document. |
| <i>Interfund Transfers In and Out</i> | These tables represent the budgeted interfund transfers for FY 2020-21 by funding source. |
| <i>Estimated Fund Balances</i> | This table shows the budgeted cash brought forward for all funds FY 2020-21. |
| <i>Millage and Property Value Detail</i> | This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information. |

| | |
|--|--|
| <i>Millage Summary</i> | This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information. |
| <i>Millage Computation Process Flowcharts</i> | These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage. |
| <i>Changes in Authorized Positions</i> | This table provides a summary of changes in authorized positions for FY 2019-20 Budget as of March 31, 2020 and position requests for FY 2020-21 Adopted Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes. |
| <i>Total Positions by Function FY 2019-20 Versus FY 2020-21</i> | This graph compares FY 2019-20 and FY 2020-21 authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc. |

REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2020-21.

The Half-Cent Sales Tax revenue is expected to decrease in FY 2020-21. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to decrease in FY 2020-21.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenue budgets for FY 2020-21 are projected to maintain their FY 2019-20 levels.

Local Option Tourist Development Tax revenue is expected to decrease for FY 2020-21.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase slightly, while Communications Services Tax revenue is projected to decrease from its FY 2019-20 level. The combined projection for these revenues reflects a slight increase for FY 2020-21.

The overall performance of capital impact fees is expected to decrease for FY 2020-21.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

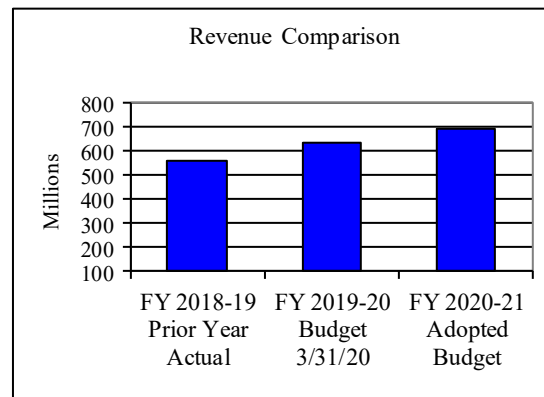
MAJOR REVENUE SOURCES

Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$692,686,469 for FY 2020-21, a 9.0% increase over FY 2019-20 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



Half-Cent Local Government Sales Tax

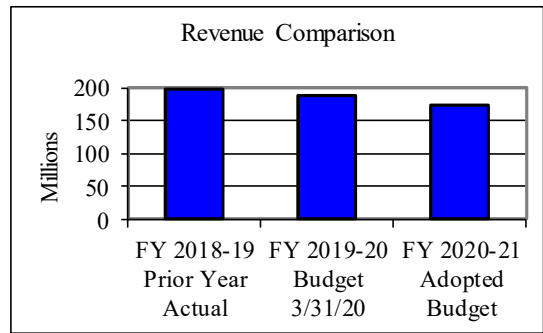
In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:

| | | | |
|---------------------|---|---|------------------------------------|
| Distribution Factor | <u>Unincorporated County Population</u> | + | <u>2/3 Incorporated Population</u> |
| | Total County Population | + | 2/3 Incorporated Population |

County Share = Distribution Factor x Half-Cent Sales Tax Collected in County.

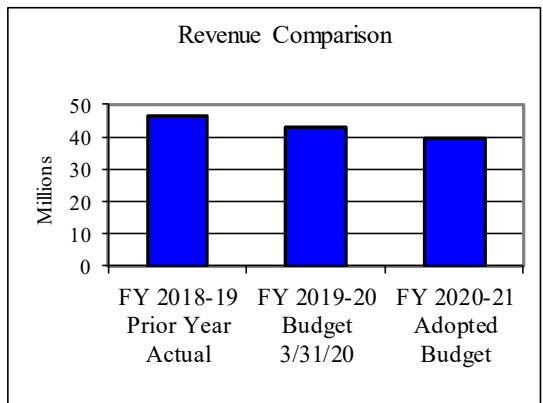
The FY 2019-20 sales tax revenue is expected to decrease compared to the prior year level, falling short of its budget of \$188,302,000. Orange County’s Half-Cent Sales Tax revenue is budgeted at \$173,135,000 for FY 2020-21.



State Revenue Sharing

The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 2.0810% as of July 1, 2015.

The FY 2019-20 revenue from State Revenue Sharing is projected to fall short of its budget of \$42,933,321. For FY 2020-21, this revenue is budgeted at \$39,475,000.

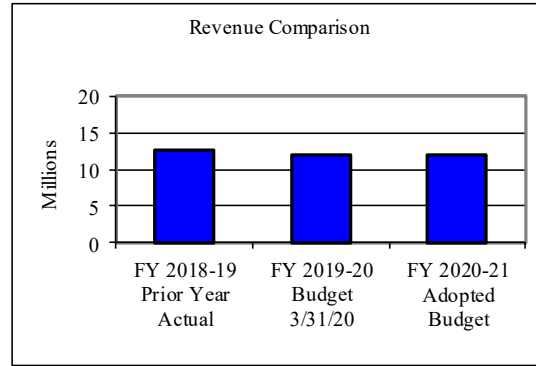


Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.

Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

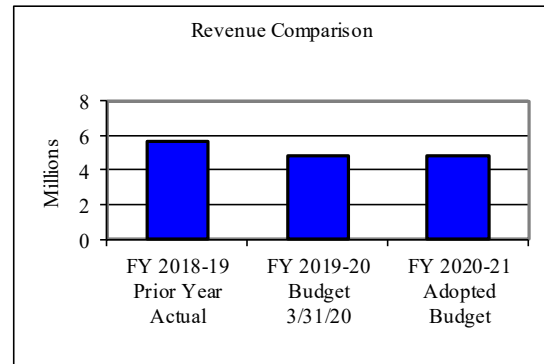
Total Constitutional Gas Tax is budgeted at \$11,902,000 for FY 2020-21, holding steady at the FY 2019-20 level.



County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

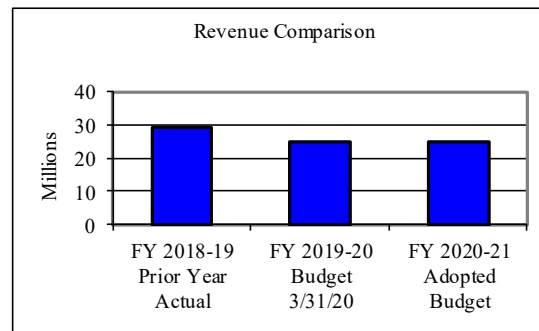
For FY 2020-21, County Gas Tax revenue is budgeted at \$4,800,000, holding steady at the FY 2019-20 level.



Local Option Gas Tax

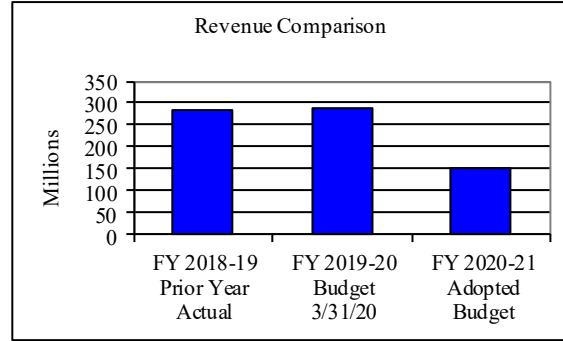
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue is budgeted at \$25,000,000 for FY 2020-21, holding steady at the FY 2019-20 level.



Local Option Tourist Development Tax

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.

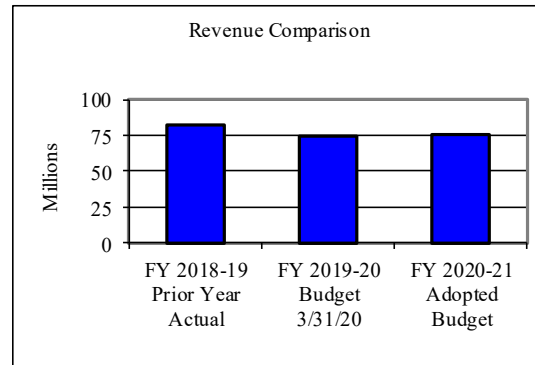


Tourist Development Tax revenue is expected to decrease for FY 2019-20 and to remain declined for FY 2020-21. Revenue for the 6% Tourist Development Tax is budgeted at \$150,000,000 for FY 2020-21.

Public Service Tax

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.

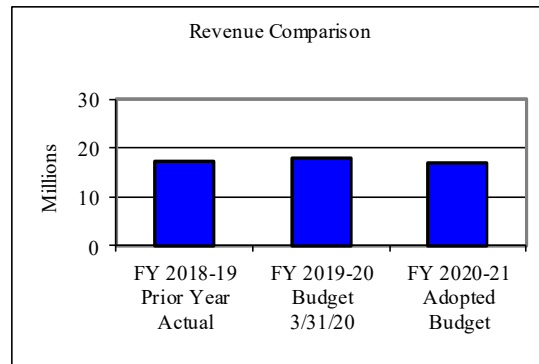


Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$74,014,936 in FY 2019-20. For FY 2020-21, this revenue is budgeted at \$75,125,160.

Communications Services Tax

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.) The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement #54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).



Communications Services Tax revenue is budgeted at \$17,000,000 for FY 2020-21, decreasing from the FY 2019-20 level of \$18,000,000.

Capital Impact Fees

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at \$32.1 million for FY 2020-21, down from \$34.3 million budgeted in FY 2019-20. Fire Impact Fee revenue is budgeted at \$2.4 million for FY 2020-21, down from \$2.7 million in the prior year. Law Enforcement Impact Fee revenue is budgeted at \$3.0 million for FY 2020-21, down from \$3.5 million in the prior year. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$13.4 million for FY 2020-21, up from \$12.2 million in the prior year. Parks Impact Fee revenue is budgeted at \$6.0 million for FY 2020-21, up from \$5.6 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2020-21 is established at \$115 million to allow flexibility for revenue growth.

Water and Sewer Service

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

Three-Year Comparison of Budgeted Fund Structure

| Fund Group / Fund | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|---|------------------------|--|-----------------------------------|-------------------|
| General Fund and Sub Funds | | | | |
| General Fund and Subfunds | \$ 853,598,687 | \$ 1,091,993,874 | \$ 1,125,055,324 | 3.0% |
| Total: | \$ 853,598,687 | \$ 1,091,993,874 | \$ 1,125,055,324 | 3.0% |
| Special Revenue Funds | | | | |
| 7000 Level (Federal) Grant - Funds | \$ 77,903,133 | \$ 128,109,399 | \$ 69,294,469 | (45.9)% |
| 8000 Level (State) Grants - Funds | 4,171,616 | 27,802,542 | 5,270,350 | (81.0)% |
| 911 Fee | 6,419,308 | 25,582,922 | 24,735,520 | (3.3)% |
| Air Pollution Control | 1,047,489 | 1,369,435 | 1,481,719 | 8.2% |
| Air Quality Improvement | 494 | 392,614 | 366,013 | (6.8)% |
| Animal Services Trust Funds | 33,093 | 224,083 | 214,432 | (4.3)% |
| Aquatic Weed (Non-Tax) Districts | 41,537 | 523,406 | 411,238 | (21.4)% |
| Aquatic Weed (Tax) Districts | 457,313 | 6,125,547 | 5,500,484 | (10.2)% |
| Boating Improvement Program | 102,608 | 1,718,951 | 484,905 | (71.8)% |
| Building Safety | 18,317,410 | 65,835,455 | 61,806,703 | (6.1)% |
| Conservation Trust and Subfunds | 431,110 | 5,790,712 | 4,872,643 | (15.9)% |
| Constitutional Gas Tax | 6,889,292 | 39,562,252 | 34,196,237 | (13.6)% |
| Court Facilities | 4,404,755 | 8,272,371 | 6,773,637 | (18.1)% |
| Court Technology | 4,400,249 | 6,207,807 | 6,934,866 | 11.7% |
| Crime Prevention ORD 98-01 | 48,043 | 298,027 | 108,000 | (63.8)% |
| Cyber Safety | - | 962 | 200 | (79.2)% |
| Driver Education Safety Trust Fund | 479,147 | 557,898 | 522,975 | (6.3)% |
| Drug Abuse Trust Fund | 273,616 | 321,865 | 327,244 | 1.7% |
| Energy Efficiency Renew Energy & Conservation | 15,000 | 14,338 | 14,025 | (2.2)% |
| I-Drive MSTU Funds | 6,921,351 | 7,654,926 | 8,089,818 | 5.7% |
| Inmate Commissary Fund | 1,355,930 | 4,329,123 | 4,061,139 | (6.2)% |
| International Drive CRA | 1,157,748 | 81,801,441 | 97,141,908 | 18.8% |
| Juvenile Court Programs | 191,830 | 405,957 | 305,237 | (24.8)% |
| Law Enf. Federal Forfeiture Funding | - | - | 2,022,000 | 0.0% |
| Law Enforce Educ-Corrections | 243,478 | 694,508 | 686,679 | (1.1)% |
| Law Enforcement / Education Sheriff | 225,400 | 551,098 | 538,150 | (2.3)% |
| Law Enforcement/Confiscated Prop | 274,381 | 1,489,178 | 1,299,250 | (12.8)% |
| Law Library | 227,987 | 286,476 | 285,475 | (0.3)% |
| Legal Aid Programs | 1,267,017 | 1,292,357 | 1,292,357 | 0.0% |
| Local Court Programs | 1,240,326 | 1,327,598 | 1,316,525 | (0.8)% |
| Local Housing Asst (SHIP) | 4,845,648 | 13,234,161 | 9,151,266 | (30.9)% |
| Local Option Gas Tax | 40,363,357 | 67,696,186 | 59,539,750 | (12.0)% |
| Mandatory Refuse Collection | 45,625,869 | 65,857,981 | 71,613,948 | 8.7% |
| MSBU Agency Funds | - | 30 | - | (100.0)% |
| Municipal Service Districts | 21,231,882 | 50,123,487 | 48,563,685 | (3.1)% |
| OBT Comm Redev Area Trust Fund | 292,152 | 1,445,685 | 1,539,948 | 6.5% |
| OC Fire Prot & EMS/MSTU | 177,409,363 | 256,708,055 | 265,231,189 | 3.3% |
| Orange Blossom Trail NID 90-24 | 104,870 | 184,017 | 184,017 | 0.0% |
| Parks and Recreation Scholarship | - | 48,371 | 48,617 | 0.5% |
| Parks Fund | 41,646,377 | 58,636,945 | 51,888,726 | (11.5)% |
| Pine Hills Local Govt NID | 149,760 | 381,709 | 337,025 | (11.7)% |
| Pollutant Storage Tank | - | 11,984 | 11,955 | (0.2)% |
| School Impact Fees | 69,793,740 | 109,345,000 | 109,345,000 | 0.0% |
| Special Tax MSTU | 194,448,000 | 212,830,644 | 225,540,495 | 6.0% |
| Teen Court | 598,403 | 972,734 | 739,750 | (24.0)% |
| Transportation Trust | 90,340,008 | 141,687,317 | 124,627,397 | (12.0)% |
| Tree Replacement Trust | 136,803 | 2,275,926 | 642,500 | (71.8)% |
| Water and Navigation Funds | 1,184,031 | 13,642,333 | 13,813,792 | 1.3% |
| Total: | \$ 826,710,923 | \$ 1,413,625,813 | \$ 1,323,173,258 | (6.4)% |

Three-Year Comparison of Budgeted Fund Structure

| Fund Group / Fund | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|-------------------------|--|-----------------------------------|-------------------|
| <u>Enterprise Funds</u> | | | | |
| Convention Center Funds | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 | (35.6)% |
| Other Enterprise Funds | 3,401,498 | 1,044,389 | - | (100.0)% |
| Solid Waste System | 39,649,158 | 137,533,486 | 112,486,901 | (18.2)% |
| Water Utilities System | 305,659,444 | 467,651,260 | 460,248,513 | (1.6)% |
| Water Utilities System MSTUs | 235,714 | 438,022 | 140,587 | (67.9)% |
| Total: | \$ 649,923,927 | \$ 1,361,637,297 | \$ 1,059,237,857 | (22.2)% |
| <u>Internal Service Funds</u> | | | | |
| Employees Benefits | \$ 113,780,561 | \$ 188,367,093 | \$ 197,500,000 | 4.8% |
| Fleet Management Dept | 16,782,891 | 20,329,329 | 20,011,933 | (1.6)% |
| Risk Management Program | 31,649,889 | 77,518,517 | 80,605,363 | 4.0% |
| Total: | \$ 162,213,340 | \$ 286,214,939 | \$ 298,117,296 | 4.2% |
| <u>Capital Construction Funds</u> | | | | |
| Fire Impact Fees | \$ 158,878 | \$ 13,736,449 | \$ 14,079,766 | 2.5% |
| Horizons West Village H Adequate Public Facility | - | 561,468 | 561,468 | 0.0% |
| Lakeside Village Adequate Public Facility | 409,678 | 550,273 | 85,468 | (84.5)% |
| Law Enforce Impact Fees | 5,556,233 | 11,646,670 | 11,645,000 | 0.0% |
| Misc Construction Projects | 28,326,500 | 246,261,165 | 225,140,955 | (8.6)% |
| Parks & Recreation Impact Fees | 1,614,533 | 40,016,707 | 30,908,968 | (22.8)% |
| Transportation - Deficient Segment Funds | 884,754 | 15,289,114 | 13,161,948 | (13.9)% |
| Transportation Impact Fees | 20,651,344 | 146,270,313 | 114,169,939 | (21.9)% |
| Total: | \$ 57,601,920 | \$ 474,332,159 | \$ 409,753,512 | (13.6)% |
| <u>Debt Service Funds</u> | | | | |
| Capital Improvement Bonds | \$ 31,021,565 | \$ 75,773,354 | \$ 77,490,557 | 2.3% |
| Orange County Promissory Note Series 2010 | 1,546,665 | 2,593,065 | 2,219,915 | (14.4)% |
| Public Facilities Bonds | 4,409,750 | 4,554,322 | - | (100.0)% |
| Public Service Tax Bonds | 75,860,367 | 168,209,619 | 163,476,688 | (2.8)% |
| Sales Tax Trust Fund | 170,425,351 | 517,021,117 | 425,387,337 | (17.7)% |
| Total | \$ 283,263,697 | \$ 768,151,477 | \$ 668,574,497 | (13.0)% |
| County Total | \$ 2,833,312,494 | \$ 5,395,955,559 | \$ 4,883,911,744 | (9.5)% |

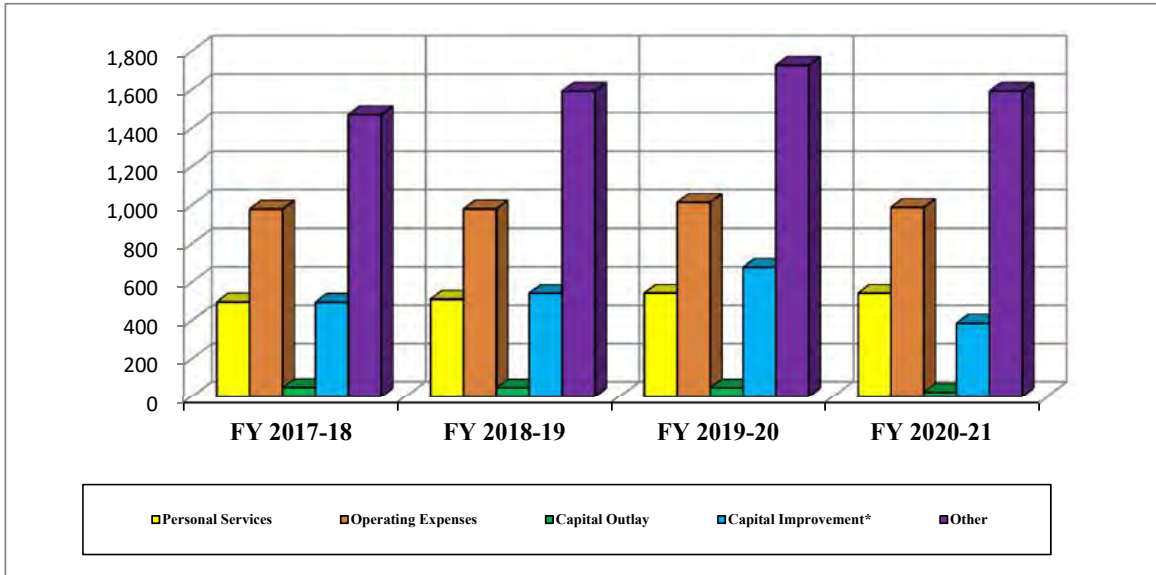
Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

BUDGET SUMMARY
ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2020-21

| CLASSIFICATION | General Revenue Fund | Transportation Trust Fund | Grant Funds | Fire & EMS District Funds | Special Tax Equalization Fund | Debt Service Funds | Capital Construction Funds | Other Revenue Funds | Enterprise Funds | Internal Service Funds | Total |
|-----------------------------------|-----------------------------|----------------------------------|----------------------|--------------------------------------|--------------------------------------|---------------------------|-----------------------------------|----------------------------|-------------------------|-------------------------------|-------------------------|
| REVENUES : | | | | | | | | | | | |
| Ad Valorem Taxes | \$ 631,675,954 | \$ 0 | \$ 0 | \$ 184,007,253 | \$ 148,136,957 | \$ 0 | \$ 35,144,306 | \$ 38,850,618 | \$ 0 | \$ 0 | \$ 1,037,815,088 |
| Other General Taxes | 2,509,000 | 1,050,000 | 0 | 0 | 17,000,000 | 75,125,160 | 0 | 25,155,250 | 150,000,000 | 0 | 270,839,410 |
| Permits and Fees | 1,192,700 | 1,983,500 | 0 | 3,423,000 | 0 | 0 | 29,026,674 | 159,903,731 | 32,914,512 | 0 | 228,444,117 |
| Grants | 2,763,927 | 0 | 71,589,819 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 74,353,746 |
| Shared Revenues | 1,316,600 | 7,200,000 | 0 | 360,000 | 0 | 212,610,000 | 0 | 15,039,790 | 0 | 0 | 236,526,390 |
| Service Charges | 45,480,316 | 1,074,000 | 0 | 31,077,237 | 0 | 0 | 0 | 74,985,196 | 315,815,694 | 179,734,446 | 648,166,889 |
| Fines and Forfeitures | 1,143,250 | 4,266,000 | 0 | 0 | 0 | 1,350,000 | 0 | 1,407,579 | 33,295 | 0 | 8,200,124 |
| Interest and Other | 11,388,880 | 139,550 | 0 | 1,150,500 | 20,000 | 180,440 | 2,550,167 | 4,750,514 | 8,415,975 | 8,101,100 | 36,697,126 |
| Total Revenues | 697,470,627 | 15,713,050 | 71,589,819 | 220,017,990 | 165,156,957 | 289,265,600 | 66,721,147 | 320,092,678 | 507,179,476 | 187,835,546 | 2,541,042,890 |
| Less: Statutory Deduction | (35,886,031) | (785,653) | 0 | (11,075,900) | (8,290,348) | (14,463,280) | (3,336,060) | (16,006,814) | (25,358,974) | (405,055) | (115,608,115) |
| Net Revenues | \$ 661,584,596 | \$ 14,927,397 | \$ 71,589,819 | \$ 208,942,090 | \$ 156,866,609 | \$ 274,802,320 | \$ 63,385,087 | \$ 304,085,864 | \$ 481,820,502 | \$ 187,430,491 | \$ 2,425,434,775 |
| NON-REVENUES: | | | | | | | | | | | |
| Bond/Loan Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 147,000,000 | 0 | 147,000,000 |
| Interfund Transfers | 312,513,742 | 89,700,000 | 2,975,000 | 0 | 65,612,355 | 285,384 | 76,600,000 | 69,508,624 | 138,537 | 0 | 617,333,642 |
| Fund Balance | 130,706,986 | 20,000,000 | 0 | 54,789,099 | 2,411,531 | 393,486,793 | 269,768,425 | 259,571,352 | 430,278,818 | 110,686,805 | 1,671,699,809 |
| Other Sources | 20,250,000 | 0 | 0 | 1,500,000 | 650,000 | 0 | 0 | 43,518 | 0 | 0 | 22,443,518 |
| TOTALS | \$ 1,125,055,324 | \$ 124,627,397 | \$ 74,564,819 | \$ 265,231,189 | \$ 225,540,495 | \$ 668,574,497 | \$ 409,753,512 | \$ 633,209,358 | \$ 1,059,237,857 | \$ 298,117,296 | \$ 4,883,911,744 |
| EXPENDITURES/EXPENSES: | | | | | | | | | | | |
| General Government | \$ 285,036,545 | \$ 0 | \$ 119,924 | \$ 0 | \$ 0 | \$ 114,992 | \$ 47,950,250 | \$ 18,814,819 | \$ 1,000,000 | \$ 0 | \$ 353,036,530 |
| Public Safety | 483,444,127 | 0 | 2,144,758 | 234,034,865 | 0 | 66,000 | 44,008,000 | 62,589,166 | 0 | 0 | 826,286,916 |
| Physical Environment | 13,151,701 | 8,522,319 | 52,567 | 0 | 0 | 0 | 3,296,902 | 82,513,460 | 423,636,994 | 0 | 531,173,943 |
| Transportation | 58,785,758 | 106,465,804 | 0 | 0 | 0 | 0 | 63,630,142 | 83,396,419 | 0 | 0 | 312,278,123 |
| Economic Environment | 16,488,515 | 0 | 32,707,676 | 0 | 0 | 0 | 500,000 | 10,691,214 | 171,037,943 | 0 | 231,425,348 |
| Human Services | 139,017,895 | 0 | 37,206,758 | 0 | 0 | 0 | 2,650,000 | 109,580,069 | 0 | 0 | 288,454,722 |
| Internal Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 239,715,850 | 239,715,850 |
| Culture and Recreation | 5,580,831 | 0 | 0 | 0 | 0 | 0 | 29,152,015 | 45,779,629 | 5,000,000 | 0 | 85,512,475 |
| Total Expenditures/Expenses | \$ 1,001,505,372 | \$ 114,988,123 | \$ 72,231,683 | \$ 234,034,865 | \$ 0 | \$ 180,992 | \$ 191,187,309 | \$ 413,364,776 | \$ 600,674,937 | \$ 239,715,850 | \$ 2,867,883,907 |
| NON-EXPENSE DISBURSEMENTS: | | | | | | | | | | | |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 35,115,807 | 0 | 0 | 92,451,976 | 0 | 127,567,783 |
| Reserves | 78,068,104 | 9,519,274 | 0 | 30,910,940 | 0 | 303,624,956 | 218,566,203 | 218,863,082 | 353,172,407 | 58,401,446 | 1,271,126,412 |
| Interfund Transfers | 45,481,848 | 120,000 | 2,333,136 | 285,384 | 225,540,495 | 329,652,742 | 0 | 981,500 | 12,938,537 | 0 | 617,333,642 |
| TOTALS | \$ 1,125,055,324 | \$ 124,627,397 | \$ 74,564,819 | \$ 265,231,189 | \$ 225,540,495 | \$ 668,574,497 | \$ 409,753,512 | \$ 633,209,358 | \$ 1,059,237,857 | \$ 298,117,296 | \$ 4,883,911,744 |
| Millages: | | | | | | | | | | | |
| County Wide | | | | 4.4347 | N. I-Drive Improvements | 0.1601 | Lake Irma | 0.6200 | | | |
| Special Tax Equal. MSTU | | | | 1.8043 | Apopka-Vineland Improvements | 0.6000 | Lake Jean | 0.2048 | | | |
| Orange County Fire & EMS | | | | 2.2437 | Bass Lake | 1.3872 | Lake Jessamine | 0.6545 | | | |
| OBT Corridor Imp. | | | | 0.5932 | Big Sand Lake | 0.1378 | Lake Killarney | 0.8613 | | | |
| OBT Neighborhoods Imp. | | | | 0.2554 | Lake Holden | 2.5337 | Lake Mary | 3.0000 | | | |
| Orlando Central Park MSTU | | | | 1.1549 | Little Lake Fairview | 0.5000 | Lake Ola | 2.0000 | | | |
| I-Drive Master Transit | | | | 0.2334 | South Lake Fairview | 0.1707 | Lake Pickett | 1.7597 | | | |
| I-Drive Bus Service | | | | 0.7523 | Lake Conway | 0.4107 | Lake Price | 1.1910 | | | |
| | | | | | Windermere Navigation | 0.2528 | Lake Rose | 2.0125 | | | |

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

FUNDING PER CAPITA BY OBJECT CATEGORY
FY 2017-18 THROUGH FY 2020-21



| | Modified Budget FY 2017-18 | Funding Per Capita FY 2017-18 | Modified Budget FY 2018-19 | Funding Per Capita FY 2018-19 | Modified Budget FY 2019-20 | Funding Per Capita FY 2019-20 | Adopted Budget FY 2020-21 | Funding Per Capita FY 2020-21 |
|--|-------------------------------|----------------------------------|-------------------------------|----------------------------------|-------------------------------|----------------------------------|------------------------------|----------------------------------|
| Personal Services | \$634,267,277 | \$495 | \$668,936,039 | \$509 | \$731,219,290 | \$542 | \$749,678,427 | \$541 |
| Operating Expenses | 1,251,546,604 | \$977 | 1,284,966,932 | \$978 | 1,366,926,333 | \$1,013 | 1,367,212,632 | \$986 |
| Capital Outlay | 60,291,737 | \$47 | 59,318,697 | \$45 | 60,837,688 | \$45 | 31,427,399 | \$23 |
| Capital Improvement* | 632,091,630 | \$494 | 709,633,936 | \$540 | 911,112,743 | \$675 | 532,315,845 | \$384 |
| Other (Includes debt service, grants, reserves, and interfund transfers) | 1,878,831,456 | \$1,467 | 2,088,273,625 | \$1,589 | 2,325,859,505 | \$1,723 | 2,203,277,441 | \$1,590 |
| TOTAL | \$4,457,028,704 | \$3,481 | \$4,811,129,229 | \$3,662 | \$5,395,955,559 | \$3,998 | \$4,883,911,744 | \$3,524 |

| | <u>FY 2017-18</u> | <u>FY 2018-19</u> | <u>FY 2019-20</u> | <u>Projected FY 2020-21</u> |
|-----------------------------------|-------------------|-------------------|-------------------|---------------------------------|
| Population** | 1,280,387 | 1,313,880 | 1,349,597 | 1,386,080 |
| BCC Employees | 7,484 | 7,592 | 7,789 | 7,905 |
| Constitutional Officers Employees | 2,949 | 3,086 | 3,194 | 3,243 |

*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

**Population Source: 2019 Bureau of Economic and Business Research (BEBR) Orange County population.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

How the County Allocates Money

| Orange County Government | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|---|------------------------|--|-----------------------------------|-------------------|
| General Government | \$ 269,506,553 | \$ 361,645,718 | \$ 353,036,530 | (2.4)% |
| Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal | | | | |
| Public Safety | \$ 657,449,999 | \$ 858,264,768 | \$ 826,286,916 | (3.7)% |
| Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, and Zoning | | | | |
| Physical Environment | \$ 402,173,732 | \$ 575,752,023 | \$ 531,173,943 | (7.7)% |
| Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension | | | | |
| Transportation | \$ 223,741,827 | \$ 389,360,444 | \$ 312,278,123 | (19.8)% |
| Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering | | | | |
| Economic Environment | \$ 265,059,967 | \$ 514,126,060 | \$ 231,425,348 | (55.0)% |
| Veterans Services, Community Development, Convention Center, and Office of Economic Development | | | | |
| Human Services | \$ 194,862,238 | \$ 316,545,681 | \$ 288,454,722 | (8.9)% |
| Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children | | | | |
| Culture & Recreation | \$ 54,245,195 | \$ 128,276,543 | \$ 85,512,475 | (33.3)% |
| Parks and Recreation and Cultural Agencies | | | | |

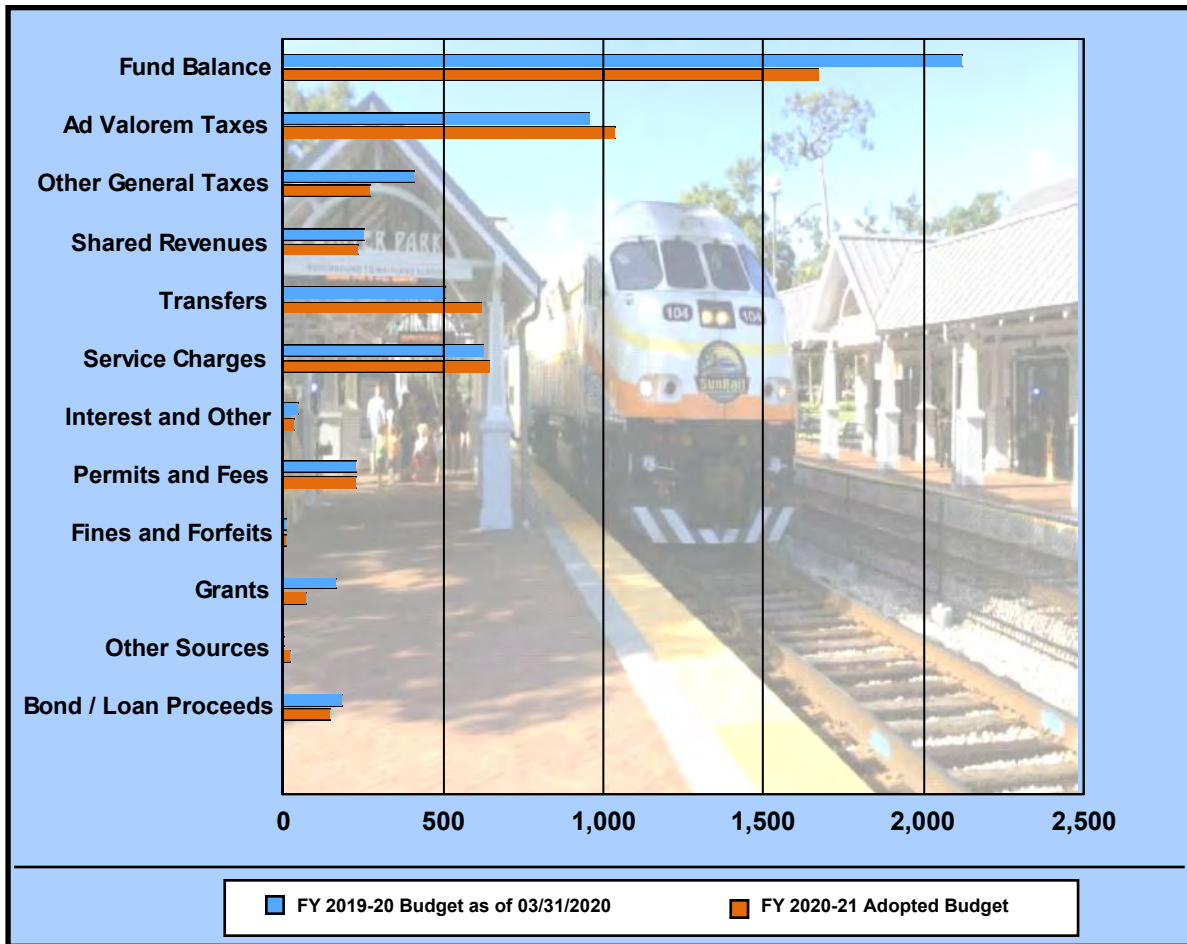
How the County Allocates Money

| Orange County Government | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|--------------------------------|--|-----------------------------------|----------------------|
| Interfund Transfers | \$ 485,952,009 | \$ 508,341,463 | \$ 617,333,642 | 21.4 % |
| Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services. | | | | |
| Debt Service | \$ 118,950,675 | \$ 233,016,432 | \$ 127,567,783 | (45.3)% |
| The expense of retiring such debts as loans and bond issues | | | | |
| Reserves | \$ 0 | \$ 1,282,977,864 | \$ 1,271,126,412 | (0.9)% |
| An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation | | | | |
| Internal Service | \$ 161,370,299 | \$ 227,648,563 | \$ 239,715,850 | 5.3 % |
| Risk Management, Employee Medical Benefits, and Fleet Management | | | | |
| Grand Total | <u><u>\$ 2,833,312,494</u></u> | <u><u>\$ 5,395,955,559</u></u> | <u><u>\$ 4,883,911,744</u></u> | <u><u>(9.5)%</u></u> |

| Allocations by Fund Type | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|--------------------------------|--|-----------------------------------|----------------------|
| Capital Construction Funds | \$ 57,601,920 | \$ 474,332,159 | \$ 409,753,512 | (13.6)% |
| Debt Service Funds | 283,263,697 | 768,151,477 | 668,574,497 | (13.0)% |
| Enterprise Funds | 649,923,927 | 1,361,637,297 | 1,059,237,857 | (22.2)% |
| General Fund and Sub Funds | 853,598,687 | 1,091,993,874 | 1,125,055,324 | 3.0% |
| Internal Service Funds | 162,213,340 | 286,214,939 | 298,117,296 | 4.2% |
| Special Revenue Funds | 826,710,923 | 1,413,625,813 | 1,323,173,258 | (6.4)% |
| Grand Total | <u><u>\$ 2,833,312,494</u></u> | <u><u>\$ 5,395,955,559</u></u> | <u><u>\$ 4,883,911,744</u></u> | <u><u>(9.5)%</u></u> |

Note: General Fund Subfunds include the Mosquito Control Fund and Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

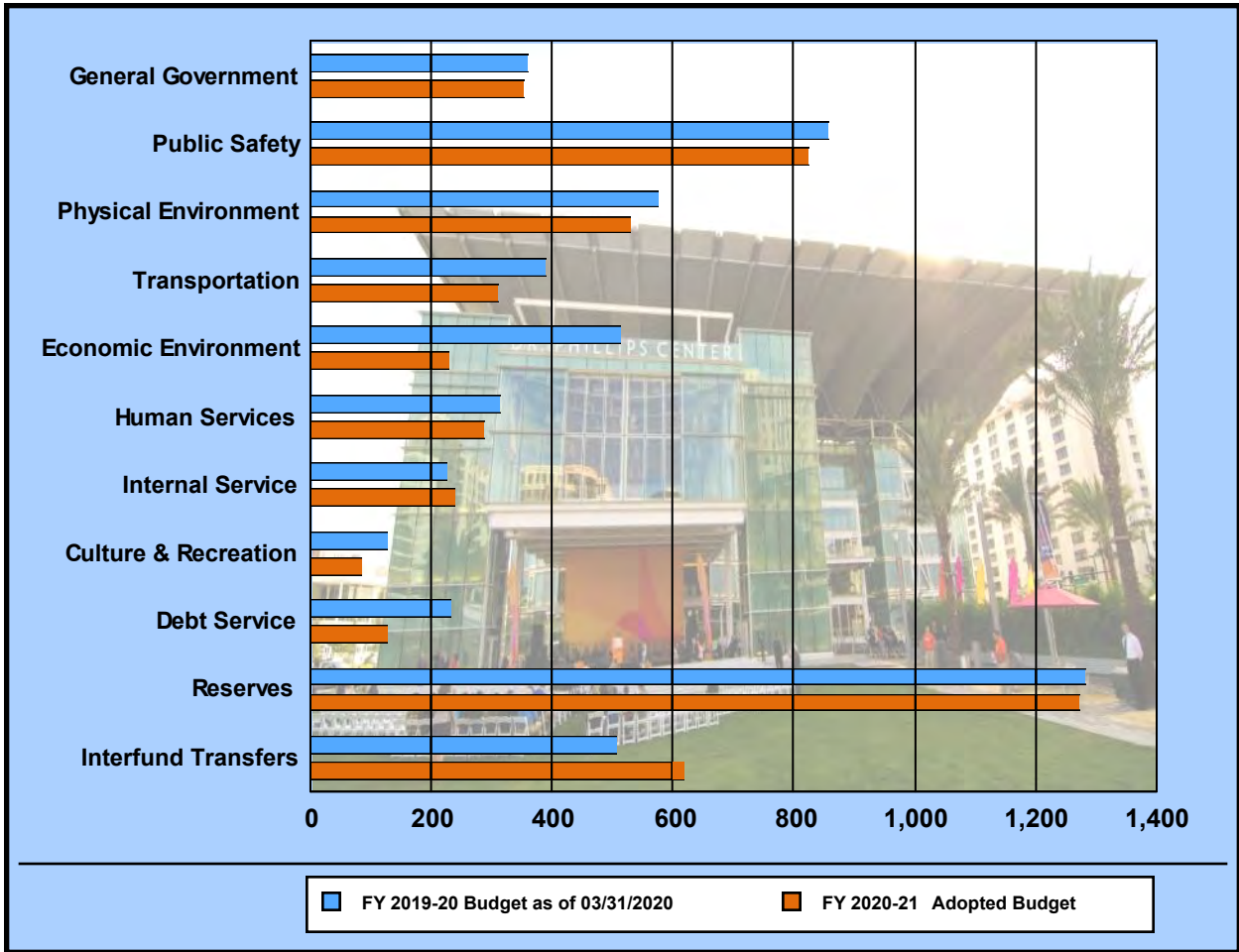
Sources of Funds
Countywide
FY 2019-20 Versus FY 2020-21
(Chart - \$'s in millions)



| Sources | FY 2019 - 20 Budget as of 03/31/2020 | Percent of Total | FY 2020 - 21 Adopted Budget | Percent of Total |
|-------------------------|--|---------------------|-----------------------------------|---------------------|
| Fund Balance | \$ 2,122,965,213 | 39.3% | \$ 1,671,699,809 | 34.2% |
| Ad Valorem Taxes | 958,889,939 | 17.8% | 1,037,815,088 | 21.2% |
| Other General Taxes | 410,729,186 | 7.6% | 270,839,410 | 5.5% |
| Shared Revenues | 255,582,642 | 4.7% | 236,526,390 | 4.8% |
| Transfers | 506,667,443 | 9.4% | 617,333,642 | 12.6% |
| Service Charges | 628,146,124 | 11.6% | 648,166,889 | 13.3% |
| Interest and Other | 49,148,542 | 0.9% | 36,697,126 | 0.8% |
| Permits and Fees | 226,894,031 | 4.2% | 228,444,117 | 4.7% |
| Fines and Forfeits | 7,788,902 | 0.1% | 8,200,124 | 0.2% |
| Grants | 163,576,423 | 3.0% | 74,353,746 | 1.5% |
| Other Sources | 1,078,078 | 0.0% | 22,443,518 | 0.5% |
| 5% Statutory Deduction* | (119,315,964) | (2.2)% | (115,608,115) | (2.4)% |
| Bond / Loan Proceeds | 183,805,000 | 3.4% | 147,000,000 | 3.0% |
| Total Revenues | \$ 5,395,955,559 | 100.0% | \$ 4,883,911,744 | 100.0% |

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds
Countywide
FY 2019-20 Versus FY 2020-21
(Chart - \$'s in millions)**



| Uses | FY 2019 - 20 Budget as of 03/31/2020 | Percent of Total | FY 2020 - 21 Adopted Budget | Percent of Total |
|---------------------------|--|---------------------|-----------------------------------|---------------------|
| General Government | \$ 361,645,718 | 6.7% | \$ 353,036,530 | 7.2% |
| Public Safety | 858,264,768 | 15.9% | 826,286,916 | 16.9% |
| Physical Environment | 575,752,023 | 10.7% | 531,173,943 | 10.9% |
| Transportation | 389,360,444 | 7.2% | 312,278,123 | 6.4% |
| Economic Environment | 514,126,060 | 9.5% | 231,425,348 | 4.7% |
| Human Services | 316,545,681 | 5.9% | 288,454,722 | 5.9% |
| Internal Service | 227,648,563 | 4.2% | 239,715,850 | 4.9% |
| Culture & Recreation | 128,276,543 | 2.4% | 85,512,475 | 1.8% |
| Debt Service | 233,016,432 | 4.3% | 127,567,783 | 2.6% |
| Reserves | 1,282,977,864 | 23.8% | 1,271,126,412 | 26.0% |
| Interfund Transfers | 508,341,463 | 9.4% | 617,333,642 | 12.6% |
| Total Expenditures | \$ 5,395,955,559 | 100.0% | \$ 4,883,911,744 | 100.0% |

General Fund Comparison

| Dept / Division | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|------------------------|--|-----------------------------------|-------------------|
| <u>Constitutional Officers</u> | | | | |
| Board of County Commissioners | \$ 2,080,740 | \$ 2,337,931 | \$ 2,371,360 | 1.4% |
| Clerk of Courts | 152,005 | 210,000 | 210,000 | 0.0% |
| Comptroller | 5,176,629 | 5,194,699 | 6,635,096 | 27.7% |
| County Mayor | 813,014 | 969,418 | 982,361 | 1.3% |
| Court Administration | 758,958 | 765,506 | 982,429 | 28.3% |
| Property Appraiser | 14,632,082 | 16,130,635 | 16,631,367 | 3.1% |
| Public Defender | 75,014 | 74,811 | 70,294 | (6.0)% |
| Sheriff | 250,808,048 | 266,837,506 | 281,232,928 | 5.4% |
| State Attorney | 57,115 | 75,000 | 75,000 | 0.0% |
| Supervisor of Elections | 11,877,917 | 16,313,864 | 14,164,767 | (13.2)% |
| Tax Collector | 33,075,089 | 37,786,373 | 40,620,000 | 7.5% |
| Total : | \$ 319,506,611 | \$ 346,695,743 | \$ 363,975,602 | 5.0% |
| <u>Administration and Fiscal Services</u> | | | | |
| Fiscal and Business Services | \$ 462,077 | \$ 503,893 | \$ 506,453 | 0.5% |
| Human Resources | 9,164,093 | 10,798,366 | 10,851,932 | 0.5% |
| Information Systems and Services | 39,370,071 | 49,878,850 | 48,921,984 | (1.9)% |
| Management and Budget | 1,362,508 | 1,424,439 | 1,427,405 | 0.2% |
| Professional Standards | 1,068,091 | 1,434,782 | 1,479,388 | 3.1% |
| Total : | \$ 51,426,841 | \$ 64,040,330 | \$ 63,187,162 | (1.3)% |
| <u>Administrative Services</u> | | | | |
| Business Development | \$ 794,604 | \$ 1,347,230 | \$ 1,146,055 | (14.9)% |
| Capital Projects | 1,873,632 | 2,285,285 | 2,115,944 | (7.4)% |
| Facilities Management | 37,006,776 | 40,545,526 | 40,226,967 | (0.8)% |
| Fiscal & Operational Support | 940,717 | 1,022,528 | 1,080,862 | 5.7% |
| Procurement | 2,325,275 | 2,900,792 | 2,840,016 | (2.1)% |
| Real Estate Management | 9,639,051 | 11,838,356 | 11,676,398 | (1.4)% |
| Total : | \$ 52,580,054 | \$ 59,939,717 | \$ 59,086,242 | (1.4)% |
| <u>Community & Family Services</u> | | | | |
| Citizen Resource & Outreach | \$ 4,379,351 | \$ 6,355,711 | \$ 6,400,998 | 0.7% |
| Citizens' Commission for Children | 15,535,500 | 50,755,972 | 47,272,946 | (6.9)% |
| Community Action | 3,131,003 | 4,200,285 | 4,179,744 | (0.5)% |
| Cooperative Extension Services | 996,484 | 1,364,148 | 1,341,515 | (1.7)% |
| Fiscal & Operational Support | 1,037,734 | 1,648,067 | 1,750,864 | 6.2% |
| Head Start | 230,222 | 300,109 | 433,327 | 44.4% |
| Mental Health & Homeless Issues | 13,572,374 | 19,573,546 | 16,907,371 | (13.6)% |
| Regional History Center | 2,232,000 | 4,138,850 | 3,325,428 | (19.7)% |
| Youth and Family Services | 12,259,052 | 14,916,670 | 15,152,576 | 1.6% |
| Total : | \$ 53,373,721 | \$ 103,253,358 | \$ 96,764,769 | (6.3)% |

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

General Fund Comparison

| Dept / Division | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|------------------------|--|-----------------------------------|-------------------|
| <u>Corrections</u> | | | | |
| Community Corrections | \$ 6,981,517 | \$ 7,573,812 | \$ 7,762,453 | 2.5% |
| Corrections Admin / Command | 6,312,014 | 7,847,192 | 8,440,046 | 7.6% |
| Corrections Support Services | 12,821,771 | 15,411,856 | 16,317,744 | 5.9% |
| Fiscal & Operational Support | 4,749,154 | 5,006,219 | 5,144,437 | 2.8% |
| In-Custody Security Operations | 54,591,001 | 56,872,964 | 57,384,129 | 0.9% |
| In-Custody Support Services | 39,018,115 | 38,604,671 | 39,110,445 | 1.3% |
| Inmate Administrative Services | 10,852,131 | 12,412,961 | 12,653,368 | 1.9% |
| Total : | \$ 135,325,702 | \$ 143,729,675 | \$ 146,812,622 | 2.1% |
| <u>Fire Rescue</u> | | | | |
| Fire Communication | \$ 195,336 | \$ 309,757 | \$ 338,085 | 9.1% |
| Office of Emergency Management | 750,616 | 1,079,676 | 990,847 | (8.2)% |
| State Fire Control | 23,970 | 24,700 | 24,700 | 0.0% |
| Total : | \$ 969,921 | \$ 1,414,133 | \$ 1,353,632 | (4.3)% |
| <u>Health Services</u> | | | | |
| Animal Services | \$ 7,916,462 | \$ 9,116,622 | \$ 8,988,280 | (1.4)% |
| Corrections Health Services | 25,712,558 | 27,727,004 | 29,616,716 | 6.8% |
| Drug Free Community Office | 1,063,718 | 1,697,454 | 1,606,756 | (5.3)% |
| Fiscal & Operational Support | 1,561,029 | 2,276,215 | 2,173,207 | (4.5)% |
| Health EMS | 1,816,719 | 2,283,576 | 1,964,486 | (14.0)% |
| Medical Clinic | 32,991,518 | 39,058,749 | 38,091,739 | (2.5)% |
| Medical Examiner | 5,620,965 | 6,041,441 | 6,053,366 | 0.2% |
| Mosquito Control | 2,185,812 | 2,954,783 | 2,987,876 | 1.1% |
| Public Health | 1,949,517 | 1,974,979 | 1,955,000 | (1.0)% |
| Total : | \$ 80,818,298 | \$ 93,130,823 | \$ 93,437,426 | 0.3% |
| <u>Other Appropriations</u> | | | | |
| Arts & Science Agencies | \$ 1,406,291 | \$ 1,443,857 | \$ 1,480,340 | 2.5% |
| Charter Review | 32,865 | 272,729 | 56,825 | (79.2)% |
| East Central Florida Regional Planning | 274,470 | 281,931 | 289,552 | 2.7% |
| Interfund Transfers | 28,783,871 | 29,749,802 | 45,481,848 | 52.9% |
| Non-Departmental | 38,449,643 | 51,392,714 | 47,312,431 | (7.9)% |
| Reserves - General Fund | - | 77,879,969 | 77,698,406 | (0.2)% |
| Total : | \$ 68,947,140 | \$ 161,021,002 | \$ 172,319,402 | 7.0% |

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

General Fund Comparison

| Dept / Division | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|------------------------|--|-----------------------------------|-------------------|
| <u>Other Offices</u> | | | | |
| Agenda Development | \$ 267,893 | \$ 293,307 | \$ 286,452 | (2.3)% |
| Arts and Cultural Affairs | 429,287 | 766,135 | 775,063 | 1.2% |
| Communications | 3,510,868 | 4,133,443 | 4,287,826 | 3.7% |
| County Administrator | 1,995,997 | 1,928,005 | 2,006,885 | 4.1% |
| County Attorney | 4,184,713 | 4,954,157 | 5,011,615 | 1.2% |
| Economic Trade & Tourism Development | 3,422,216 | 9,750,009 | 4,181,539 | (57.1)% |
| Innovation and Technology | - | 500,471 | 4,327,372 | 764.7% |
| Legislative Affairs | 357,343 | 760,964 | 763,562 | 0.3% |
| Regional Mobility | 47,241,328 | 56,426,529 | 56,665,802 | 0.4% |
| Total : | \$ 61,409,646 | \$ 79,513,020 | \$ 78,306,116 | (1.5)% |
| <u>Planning, Environmental & Development Services</u> | | | | |
| Code Enforcement | \$ 6,185,948 | \$ 8,840,234 | \$ 7,856,337 | (11.1)% |
| Environmental Protection | 8,262,416 | 10,344,397 | 11,810,186 | 14.2% |
| Fiscal & Operational Support | 6,004,968 | 6,639,684 | 6,311,444 | (4.9)% |
| Housing and Community Development | 305,110 | 339,254 | 11,700,470 | 3,348.9% |
| Neighborhood Services | 1,839,331 | 3,007,198 | 3,007,195 | 0.0% |
| Planning | 2,568,863 | 4,240,138 | 3,824,418 | (9.8)% |
| Transportation Planning | 1,977,058 | 3,171,092 | 2,640,894 | (16.7)% |
| Zoning | 2,070,111 | 2,593,512 | 2,581,657 | (0.5)% |
| Total : | \$ 29,213,805 | \$ 39,175,509 | \$ 49,732,601 | 26.9% |
| <u>Special Revenue</u> | | | | |
| Donations Fund | \$ 26,947 | \$ 80,564 | \$ 79,750 | (1.0)% |
| Total : | \$ 26,947 | \$ 80,564 | \$ 79,750 | (1.0)% |
| Grand Total: | \$ 853,598,687 | \$ 1,091,993,874 | \$ 1,125,055,324 | 3.0 % |

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds

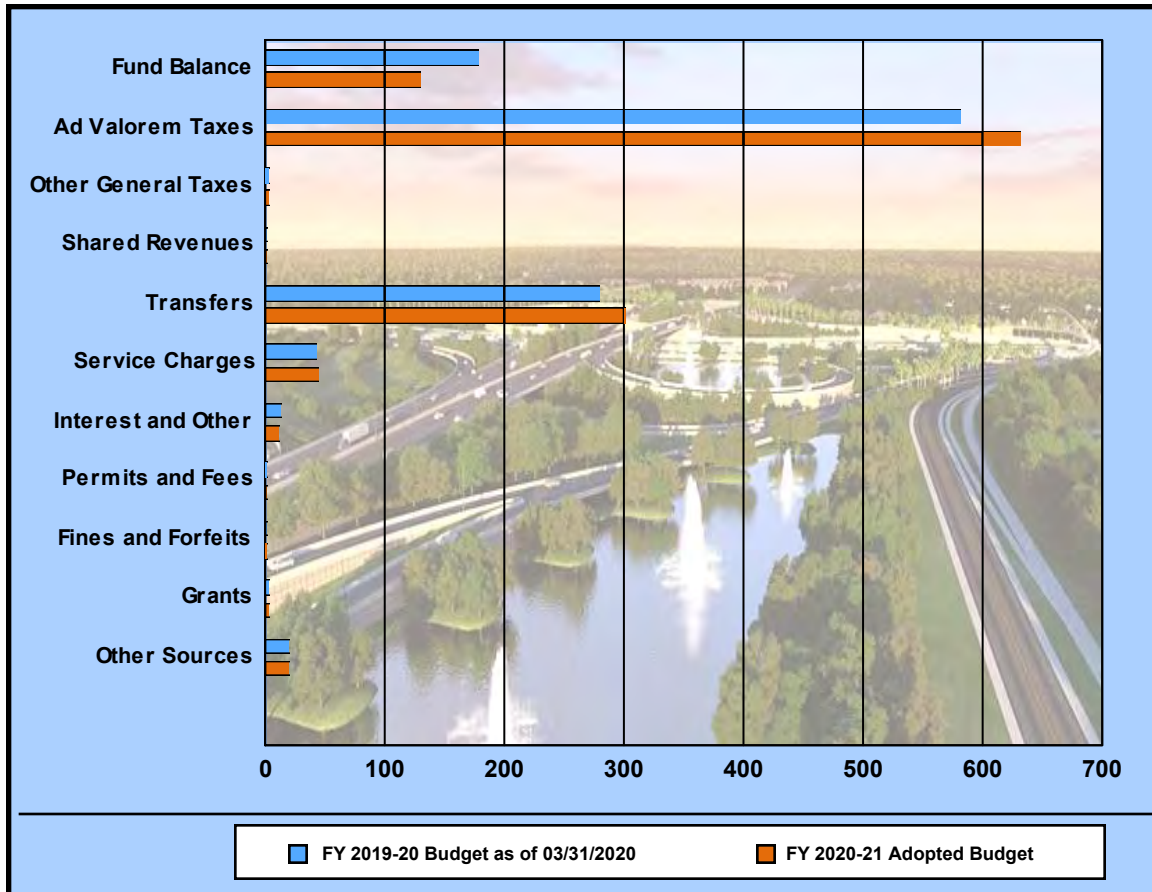
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

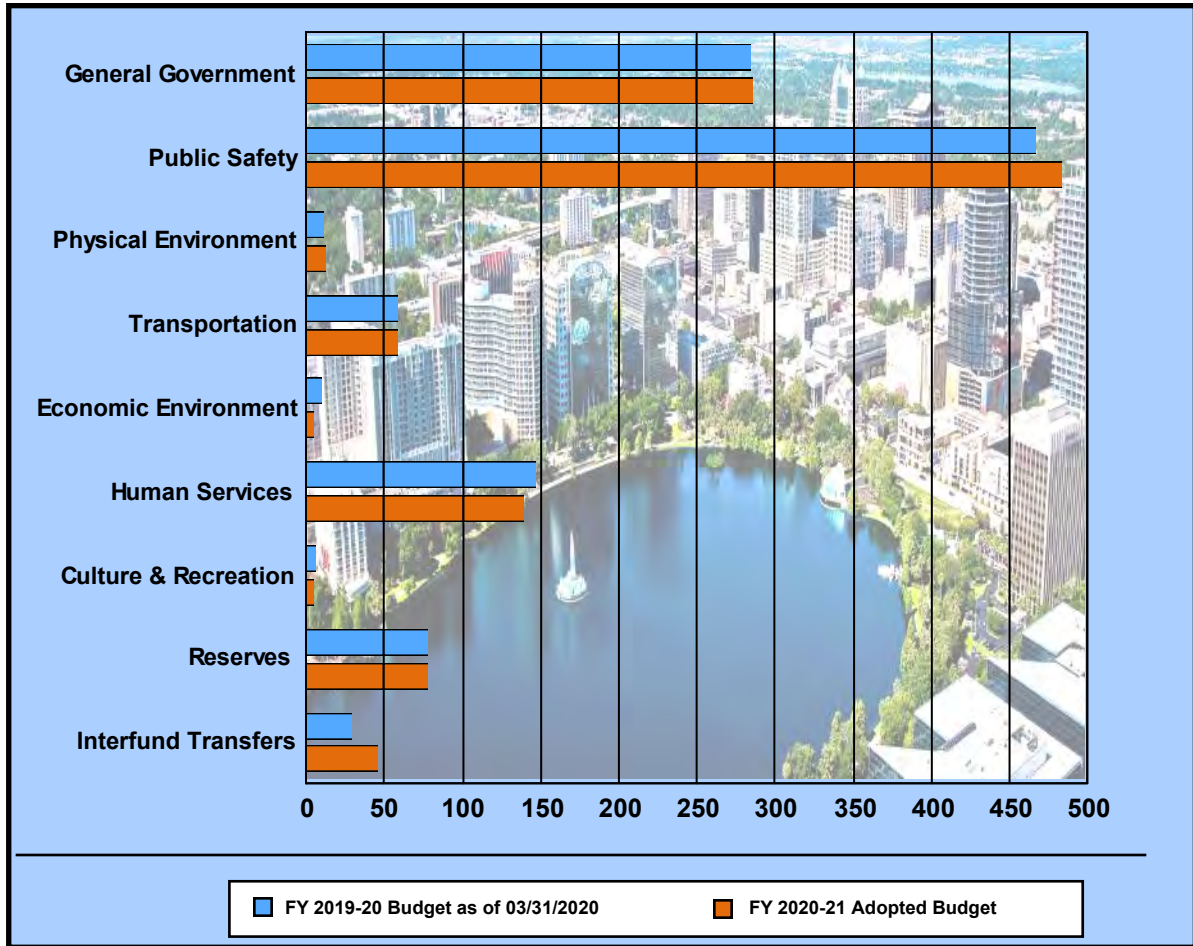
**Sources of Funds
General Fund (and Subfunds)
FY 2019-20 Versus FY 2020-21
(Chart - \$'s in millions)**



| Sources | FY 2019 - 20 Budget as of 03/31/2020 | Percent of Total | FY 2020 - 21 Adopted Budget | Percent of Total |
|-------------------------|--|---------------------|-----------------------------------|---------------------|
| Fund Balance | \$ 177,640,388 | 16.3% | \$ 130,706,986 | 11.7% |
| Ad Valorem Taxes | 581,825,124 | 53.3% | 631,675,954 | 56.7% |
| Other General Taxes | 2,509,000 | 0.2% | 2,509,000 | 0.2% |
| Shared Revenues | 1,316,600 | 0.1% | 1,316,600 | 0.1% |
| Transfers | 279,335,018 | 25.6% | 301,513,742 | 27.1% |
| Service Charges | 43,939,954 | 4.0% | 45,480,316 | 4.1% |
| Interest and Other | 13,531,150 | 1.2% | 11,388,880 | 1.0% |
| Permits and Fees | 1,161,900 | 0.1% | 1,192,700 | 0.1% |
| Fines and Forfeits | 1,141,300 | 0.1% | 1,143,250 | 0.1% |
| Grants | 2,763,927 | 0.3% | 2,763,927 | 0.2% |
| Other Sources | 20,250,000 | 1.9% | 20,250,000 | 1.8% |
| 5% Statutory Deduction* | (33,420,487) | (3.1)% | (35,886,031) | (3.2)% |
| Total Revenues | \$ 1,091,993,874 | 100.0% | \$ 1,114,055,324 | 100.0% |

* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

Uses of Funds
General Fund (and Subfunds)
FY 2019-20 Versus FY 2020-21
(Chart - \$'s in millions)



| Uses | FY 2019 - 20 Budget as of 03/31/2020 | Percent of Total | FY 2020 - 21 Adopted Budget | Percent of Total |
|---------------------------|--|---------------------|-----------------------------------|---------------------|
| General Government | \$ 284,046,172 | 26.0% | \$ 285,036,545 | 25.6% |
| Public Safety | 466,288,535 | 42.7% | 483,444,127 | 43.4% |
| Physical Environment | 11,708,545 | 1.1% | 13,151,701 | 1.2% |
| Transportation | 59,091,210 | 5.4% | 58,785,758 | 5.3% |
| Economic Environment | 10,680,179 | 1.0% | 5,488,515 | 0.5% |
| Human Services | 145,862,468 | 13.4% | 139,017,895 | 12.5% |
| Culture & Recreation | 6,348,842 | 0.6% | 5,580,831 | 0.5% |
| Reserves | 78,218,121 | 7.2% | 78,068,104 | 7.0% |
| Interfund Transfers | 29,749,802 | 2.7% | 45,481,848 | 4.1% |
| Total Expenditures | \$ 1,091,993,874 | 100.0% | \$ 1,114,055,324 | 100.0% |

Selected Outside Agency Funding Summary

| Outside Agencies | FY 2019-20 Budget as of 3/31/20 | FY 2020-21 Adopted Budget |
|--|--|--|
| Best Foot Forward | \$ 60,000 | \$ 60,000 |
| East Central Florida Regional Planning Council | 281,931 | 289,552 |
| LYNX | 55,564,736 | 55,564,736 |
| Martin Luther King Parade - Town of Eatonville | 7,684 | 7,684 |
| Martin Luther King Parade - Downtown Orlando | 7,650 | 7,650 |
| Martin Luther King Parade - South Apopka Ministerial Alliance | 7,500 | 7,500 |
| Metropolitan Planning Organization (Metroplan) | 506,411 | 506,411 |
| Oakland Nature Preserve | 15,000 | 15,000 |
| Orlando Science Center | 94,260 | 94,260 |
| United Arts of Central Florida (General Fund Only) | 1,349,597 | 1,386,080 |
| Aquatic Center | 50,000 | 50,000 |
| <i>Subtotal of Selected Outside Agencies</i> | \$ 57,944,769 | \$ 57,988,873 |
| | | |
| <u>Economic Development Agencies</u> | | |
| Innovation & Technology Grants | \$ 227,000 | \$ 3,911,500 |
| Quality Target Industries (QTI) & Quick Action Closing Fund (QACF) | 4,383,863 | 231,551 |
| Orlando Economic Partnership | 695,537 | 695,537 |
| Economic Branding | 500,000 | 500,000 |
| Black Business Investment Fund (BBIF) | 152,847 | 152,847 |
| Prospera | 139,050 | 139,050 |
| Metro Orlando Defense Task Force | 25,000 | 25,000 |
| UCF Technology Incubator | 135,582 | 135,582 |
| UCF Small Business Development Center | 106,121 | 106,121 |
| UCF Institute for Economic Competitiveness | 212,242 | 212,242 |
| UCF Small Business Advisory Board Council | 106,121 | 106,121 |
| UCF Orange County Venture Lab | 135,582 | 135,582 |
| UCF Soft Landing Incubation Program | 10,927 | 10,927 |
| UCF National Entrepreneur Center - Foreign Trade Office | 70,359 | 70,359 |
| UCF GrowFL | 27,087 | 27,087 |
| UCF Florida Virtual Entrepreneur Center | 7,803 | 7,803 |
| UCF Downtown Campus | 2,250,000 | 750,000 |
| National Center for Simulation | 37,885 | 37,885 |
| <i>Subtotal of Economic Development Agencies</i> | \$ 9,223,006 | \$ 7,255,194 |
| | | |
| Total | \$ 67,167,775 | \$ 65,244,067 |



| INTERFUND TRANSFERS IN | | | |
|-------------------------------------|----------------------|--------------------------------------|----------------------|
| TO | FY 20-21 ADOPTED | FROM | FY 20-21 ADOPTED |
| General Fund / 0001 | \$298,839,018 | Special Tax MSTU / 1005 | \$225,540,495 |
| | | School Impact Fees / 1040 | 925,000 |
| | | Sales Tax Trust Fund / 2314 | 27,298,293 |
| | | Capital Improvement / 2317 | 29,942,094 |
| | | Water Utilities System / 4420 | 9,700,000 |
| | | Convention Center / 4430 | 3,100,000 |
| | | Grants | 2,333,136 |
| Subtotal General Fund / 0001 | 298,839,018 | | 298,839,018 |
| Mosquito Control / 0230 | 2,649,724 | General Fund / 0001 | 2,649,724 |
| Affordable Housing Trust / 0231 | 11,000,000 | General Fund / 0001 | 11,000,000 |
| CFS Board Donations / 0235 | 25,000 | General Fund / 0001 | 25,000 |
| Subtot. Gen. Fund Subfunds | 13,674,724 | | 13,674,724 |
| Transportation Trust / 1002 | 89,700,000 | Sales Tax Trust Fund / 2314 | 89,700,000 |
| Local Option Gas Tax / 1004 | 25,700,000 | Sales Tax Trust Fund / 2314 | 25,700,000 |
| Local Option Gas Tax / 1004 | 56,500 | MSTUs / 1125, 1169, 1170, 1175 | 56,500 |
| Special Tax MSTU / 1005 | 65,612,355 | Public Service Tax / 2319 | 65,612,355 |
| Capital Projects Fund / 1023 | 76,600,000 | Sales Tax Trust Fund / 2314 | 76,600,000 |
| Orange County CRA / 1025 | 536,269 | General Fund / 0001 | 536,269 |
| Drug Abuse Trust Fund / 1027 | 120,900 | General Fund / 0001 | 120,900 |
| Parks / 1050 | 14,800,000 | Public Service Tax / 2319 | 14,800,000 |
| MSTU / 1188 | 120,000 | Transportation Trust / 1002 | 120,000 |
| I-Drive CRA / 1246 | 21,943,000 | General Fund / 0001 | 21,943,000 |
| Court Technology / 1247 | 3,890,116 | General Fund / 0001 | 3,890,116 |
| Local Court Programs / 1251 | 1,125,575 | General Fund / 0001 | 1,125,575 |
| Legal Aid Programs / 1252 | 1,101,977 | General Fund / 0001 | 1,101,977 |
| Juvenile Court Programs / 1254 | 114,287 | General Fund / 0001 | 114,287 |
| Sales Tax Trust Fund / 2314 | 285,384 | OC Fire Protection & EMS MSTU / 1009 | 285,384 |
| Water Utilities System / 4420 | 138,537 | MSTU / 4427 | 138,537 |
| Grants | 2,975,000 | General Fund / 0001 | 2,975,000 |
| TOTAL | \$617,333,642 | TOTAL | \$617,333,642 |

| INTERFUND TRANSFERS OUT | | | |
|--|----------------------|---------------------------------|----------------------|
| FROM | FY 20-21 ADOPTED | TO | FY 20-21 ADOPTED |
| General Fund / 0001 | \$45,481,848 | Grants | \$2,975,000 |
| | | Mosquito Control / 0230 | 2,649,724 |
| | | Affordable Housing Trust / 0231 | 11,000,000 |
| | | CFS Board Donations / 0235 | 25,000 |
| | | Orange County CRA / 1025 | 536,269 |
| | | Drug Abuse Trust Fund / 1027 | 120,900 |
| | | I-Drive CRA / 1246 | 21,943,000 |
| | | Court Technology / 1247 | 3,890,116 |
| | | Local Court Programs / 1251 | 1,125,575 |
| | | Legal Aid Programs / 1252 | 1,101,977 |
| | | Juvenile Court Programs / 1254 | 114,287 |
| Subtotal General Fund / 0001 | 45,481,848 | | 45,481,848 |
| Transportation Trust / 1002 | 120,000 | MSTU / 1188 | 120,000 |
| Special Tax MSTU / 1005 | 225,540,495 | General Fund / 0001 | 225,540,495 |
| OC Fire Protection & EMS MSTU / 1009 | 285,384 | Sales Tax Trust Fund / 2314 | 285,384 |
| School Impact Fees / 1040 | 925,000 | General Fund / 0001 | 925,000 |
| MSTU / 1103 | 3,500 | Local Option Gas Tax / 1004 | 3,500 |
| MSTU / 1169 | 25,000 | Local Option Gas Tax / 1004 | 25,000 |
| MSTU / 1170 | 25,000 | Local Option Gas Tax / 1004 | 25,000 |
| MSTU / 1175 | 3,000 | Local Option Gas Tax / 1004 | 3,000 |
| Sales Tax Trust Fund / 2314 | 219,298,293 | General Fund / 0001 | 27,298,293 |
| | | Transportation Trust / 1002 | 89,700,000 |
| | | Local Option Gas Tax / 1004 | 25,700,000 |
| | | Capital Projects Fund / 1023 | 76,600,000 |
| Subtot. Sales Tax Trust / 2314 | 219,298,293 | | 219,298,293 |
| Capital Improvement / 2317 | 29,942,094 | General Fund / 0001 | 29,942,094 |
| Public Service Tax / 2319 | 80,412,355 | Special Tax MSTU / 1005 | 65,612,355 |
| | | Parks / 1050 | 14,800,000 |
| Subtot. Public Serv. Tax / 2319 | 80,412,355 | | 80,412,355 |
| Water Utilities System / 4420 | 9,700,000 | General Fund / 0001 | 9,700,000 |
| MSTU / 4427 | 138,537 | Water Utilities System / 4420 | 138,537 |
| Convention Center / 4430 | 3,100,000 | General Fund / 0001 | 3,100,000 |
| Grants | 2,333,136 | General Fund / 0001 | 2,333,136 |
| TOTAL | \$617,333,642 | TOTAL | \$617,333,642 |

FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

FUND BALANCE FOR FY 2020-21

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 32.9% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2020-21 fund balances, and how fund balance varies as a percentage of total budget.

| Fund Name | FY 2020-21 Budgeted Cash Brought Forward | FY 2020-21 Total Revenue Budgeted | CBF As Percent of Revenue Budget |
|--|--|---|--|
| General Fund and Subfunds | \$129,423,138 | \$1,109,999,852 | 11.7% |
| Convention Center | 285,000,000 | 486,361,856 | 58.6% |
| Water Utilities System | 67,174,070 | 460,248,513 | 14.6% |
| Sales Tax Trust Fund | 260,526,803 | 425,387,337 | 61.2% |
| Fire Rescue | 54,789,099 | 265,231,189 | 20.7% |
| Special Tax MSTU (Sheriff Operations) | 2,411,531 | 225,540,495 | 1.1% |
| Solid Waste | 78,077,355 | 112,486,901 | 69.4% |
| Transportation Impact Fees | 95,866,280 | 114,169,939 | 84.0% |

FUND BALANCE TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.

Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

FUND TYPES

Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

Estimated Fund Balances

| Fund Group / Fund | FY 2018 - 19 Budget | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|---|------------------------|--|-----------------------------------|-------------------|
| General Fund and Sub Funds | | | | |
| General Fund and Subfunds | \$ 145,391,239 | \$ 177,640,388 | \$ 130,706,986 | (26.4)% |
| Total General Fund and Sub Funds | \$ 145,391,239 | \$ 177,640,388 | \$ 130,706,986 | (26.4)% |
| Special Revenue Funds | | | | |
| 7000 Level (Federal) Grant - Funds | \$ 1,114,314 | \$ 1,514,920 | \$ - | (100.0)% |
| 8000 Level (State) Grants - Funds | 1,101,828 | 1,293,737 | - | (100.0)% |
| 911 Fee | 18,963,557 | 19,716,672 | 17,824,270 | (9.6)% |
| Air Pollution Control | 638,456 | 375,658 | 421,719 | 12.3 % |
| Air Quality Improvement | 273,482 | 347,014 | 317,563 | (8.5)% |
| Animal Services Trust Funds | 172,293 | 187,651 | 178,000 | (5.1)% |
| Aquatic Weed (Non-Tax) Districts | 354,588 | 439,754 | 319,892 | (27.3)% |
| Aquatic Weed (Tax) Districts | 4,554,385 | 5,126,844 | 4,423,996 | (13.7)% |
| Boating Improvement Program | 1,432,221 | 1,568,938 | 318,366 | (79.7)% |
| Building Safety | 36,453,528 | 45,800,447 | 39,800,000 | (13.1)% |
| Conservation Trust and Subfunds | 4,842,598 | 5,367,544 | 4,449,475 | (17.1)% |
| Constitutional Gas Tax | 25,966,047 | 30,366,015 | 25,000,000 | (17.7)% |
| Court Facilities | 3,108,579 | 3,721,871 | 2,223,137 | (40.3)% |
| Court Technology | 450,912 | 825,078 | - | (100.0)% |
| Crime Prevention ORD 98-01 | 155,163 | 206,827 | 16,800 | (91.9)% |
| Cyber Safety | 304 | 962 | 200 | (79.2)% |
| Driver Education Safety Trust Fund | 34,741 | 34,923 | - | (100.0)% |
| Drug Abuse Trust Fund | 112,811 | 95,040 | 100,419 | 5.7 % |
| Energy Efficiency Renew Energy & Conservation | 27,020 | 14,300 | 13,987 | (2.2)% |
| I-Drive MSTU Funds | 42,057 | 165,405 | 46,293 | (72.0)% |
| Inmate Commissary Fund | 2,703,494 | 2,908,778 | 2,730,094 | (6.1)% |
| International Drive CRA | 42,765,475 | 60,989,670 | 74,233,186 | 21.7 % |
| Juvenile Court Programs | 66,995 | 106,703 | - | (100.0)% |
| Law Enf. Federal Forfeiture Funding | - | - | 1,300,000 | 0.0 % |
| Law Enforce Educ-Corrections | 365,128 | 428,508 | 420,679 | (1.8)% |
| Law Enforcement / Education Sheriff | 212,883 | 287,948 | 275,000 | (4.5)% |
| Law Enforcement/Confiscated Prop | 1,001,792 | 1,237,428 | 1,000,000 | (19.2)% |
| Law Library | - | 1,001 | - | (100.0)% |
| Local Housing Asst (SHIP) | 11,766,660 | 10,194,028 | 7,726,266 | (24.2)% |
| Local Option Gas Tax | 21,161,469 | 23,326,436 | 10,000,000 | (57.1)% |
| Mandatory Refuse Collection | 12,915,667 | 17,879,569 | 19,772,566 | 10.6 % |
| MSBU Agency Funds | 30 | - | - | 0.0 % |
| Municipal Service Districts | 23,866,908 | 26,680,882 | 24,502,747 | (8.2)% |
| OBT Comm Redev Area Trust Fund | 406,980 | 737,012 | 568,998 | (22.8)% |
| OC Fire Prot & EMS/MSTU | 49,855,404 | 59,522,828 | 54,789,099 | (8.0)% |
| Orange Blossom Trail NID 90-24 | 37,947 | 59,017 | 59,017 | 0.0 % |
| Parks and Recreation Scholarship | 46,330 | 47,991 | 48,237 | 0.5 % |
| Parks Fund | 11,550,977 | 11,287,472 | 8,700,000 | (22.9)% |
| Pine Hills Local Govt NID | 279,127 | 262,959 | 218,275 | (17.0)% |
| Pollutant Storage Tank | 2,148 | 2,199 | 2,170 | (1.3)% |
| Special Tax MSTU | 4,239,228 | 4,489,023 | 2,411,531 | (46.3)% |
| Teen Court | 578,223 | 492,984 | 260,000 | (47.3)% |
| Transportation Trust | 26,507,222 | 44,681,345 | 20,000,000 | (55.2)% |
| Tree Replacement Trust | 1,915,811 | 2,028,926 | 500,000 | (75.4)% |
| Water and Navigation Funds | 10,649,061 | 11,668,663 | 11,800,000 | 1.1 % |
| Total Special Revenue Funds | \$ 322,693,843 | \$ 396,490,970 | \$ 336,771,982 | (15.1)% |

Estimated Fund Balances

| Fund Group / Fund | FY 2018 - 19 Budget | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|--|-------------------------|--|-----------------------------------|-------------------|
| <u>Enterprise Funds</u> | | | | |
| Convention Center Funds | \$ 337,306,137 | \$ 404,015,763 | \$ 285,000,000 | (29.5)% |
| Other Enterprise Funds | 90,330 | - | - | 0.0 % |
| Solid Waste System | 100,490,356 | 107,571,987 | 78,077,355 | (27.4)% |
| Water Utilities System | 172,377,432 | 147,797,348 | 67,174,070 | (54.5)% |
| Water Utilities System MSTUs | 283 | 19,932 | 27,393 | 37.4 % |
| Total Enterprise Funds | \$ 610,264,538 | \$ 659,405,030 | \$ 430,278,818 | (34.7)% |
| <u>Internal Service Funds</u> | | | | |
| Employees Benefits | \$ 56,198,155 | \$ 62,429,643 | \$ 60,300,000 | (3.4)% |
| Fleet Management Dept | 3,338,826 | 2,690,523 | 2,145,441 | (20.3)% |
| Risk Management Program | 47,857,665 | 51,279,406 | 48,241,364 | (5.9)% |
| Total Internal Service Funds | \$ 107,394,646 | \$ 116,399,572 | \$ 110,686,805 | (4.9)% |
| <u>Capital Construction Funds</u> | | | | |
| Fire Impact Fees | \$ 8,590,056 | \$ 11,161,621 | \$ 11,609,766 | 4.0 % |
| Horizons West Village H Adequate Public Facility | - | 508,268 | 508,268 | 0.0 % |
| Lakeside Village Adequate Public Facility | 931,203 | 550,273 | 85,468 | (84.5)% |
| Law Enforce Impact Fees | 10,389,542 | 8,226,670 | 8,700,000 | 5.8 % |
| Misc Construction Projects | 175,831,891 | 200,914,837 | 114,859,773 | (42.8)% |
| Parks & Recreation Impact Fees | 25,683,435 | 34,491,024 | 25,009,787 | (27.5)% |
| Transportation - Deficient Segment Funds | 11,287,671 | 15,256,249 | 13,129,083 | (13.9)% |
| Transportation Impact Fees | 123,645,757 | 130,214,363 | 95,866,280 | (26.4)% |
| Total Capital Construction Funds | \$ 356,359,555 | \$ 401,323,305 | \$ 269,768,425 | (32.8)% |
| <u>Others</u> | | | | |
| Capital Improvement Bonds | \$ 19,115,702 | \$ 34,984,799 | \$ 39,987,407 | 14.3 % |
| Orange County Promissory Note Series 2010 | 1,459,790 | 1,253,147 | 879,997 | (29.8)% |
| Public Facilities Bonds | 4,441,036 | 4,497,322 | - | (100.0)% |
| Public Service Tax Bonds | 89,685,375 | 97,880,230 | 92,092,586 | (5.9)% |
| Sales Tax Trust Fund | 200,693,807 | 233,090,450 | 260,526,803 | 11.8 % |
| Total Others | \$ 315,395,710 | \$ 371,705,948 | \$ 393,486,793 | 5.9 % |
| County Total | \$ 1,857,499,531 | \$ 2,122,965,213 | \$ 1,671,699,809 | (21.3)% |

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

Fund Balances Brought Forward

FY 2019 - 20 Budget as of 03/31/2020

| Fund Group | Beginning | Budgeted Sources | Budgeted Uses | Ending |
|----------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| General Fund and Sub Funds | \$ 177,640,388 | \$ 914,353,486 | \$ 961,286,888 | \$ 130,706,986 |
| Enterprise Funds | 659,405,030 | 702,232,267 | 931,358,479 | 430,278,818 |
| Capital Construction Funds | 401,323,305 | 73,008,854 | 204,563,734 | 269,768,425 |
| Debt Service Funds | 371,705,948 | 396,445,529 | 374,664,684 | 393,486,793 |
| Special Revenue Funds | 396,490,970 | 1,017,134,843 | 1,076,853,831 | 336,771,982 |
| Internal Service Funds | 116,399,572 | 169,815,367 | 175,528,134 | 110,686,805 |
| Total All Funds | \$ 2,122,965,213 | \$ 3,272,990,346 | \$ 3,724,255,750 | \$ 1,671,699,809 |

FY 2020 - 21 Adopted Budget

| Fund Group | Beginning | Budgeted Sources | Budgeted Uses | Ending |
|----------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| General Fund and Sub Funds | \$ 130,706,986 | \$ 994,348,338 | \$ 1,046,987,220 | \$ 78,068,104 |
| Enterprise Funds | 430,278,818 | 628,959,039 | 706,065,450 | 353,172,407 |
| Capital Construction Funds | 269,768,425 | 139,985,087 | 191,187,309 | 218,566,203 |
| Debt Service Funds | 393,486,793 | 275,087,704 | 364,949,541 | 303,624,956 |
| Special Revenue Funds | 336,771,982 | 986,401,276 | 1,063,879,962 | 259,293,296 |
| Internal Service Funds | 110,686,805 | 187,430,491 | 239,715,850 | 58,401,446 |
| Total All Funds | \$ 1,671,699,809 | \$ 3,212,211,935 | \$ 3,612,785,332 | \$ 1,271,126,412 |

TAX AND MILLAGE INFORMATION

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The adopted millage schedule presents the rolled back millages compared with the prior year's millage and the approved millage levy.

QUESTIONS AND ANSWERS

1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

2. Are millage rates changing for FY 2020-21?

The only millage changes are for the Lake Jean MSTU (municipal services taxing unit), going down from 0.2560 to 0.2048 mills and the South Lake Fairview MSTU, going down from 0.2134 to 0.1707 mills. All other millages are remaining unchanged.

For FY 2020-21 the Library Operating millage is also remaining unchanged at 0.3748 mills.

3. How are property taxes calculated?

All taxes are computed based upon taxable value.

$(\text{Taxable value} / 1000) * \text{millage rate} = \text{property tax}$

Example:

| | |
|---------------------------|-----------------|
| Assessed value: | \$250,000 |
| Less homestead exemption: | <u>(50,000)</u> |
| Taxable value: | \$200,000 |

First, $(\$200,000 / 1000) = \200.00

Then, $\$200.00 * 5.0000 \text{ mills} = \$1,000.00 \text{ property tax}$
(sample millage)

Common Terms used in budgeting:

Millage: The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)

Tax Base: The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.

Rolled-Back Rate: The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.

Aggregate Millage Rate: That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.

Exemptions: Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.

**MILLAGE AND PROPERTY VALUE DETAIL
FISCAL YEAR 2020-2021**

| | | | | [1] | | [2] | | | [3] | | [4] | | Current Year | Percent | Percent | Percent |
|---|---------------|------------------------|--------------------|--------------------|------------------------|------------------------|--------------------|---------------|---------------|---------------|------------------------|--------------------|--------------|--------------|---------|--------------|
| | Prior | Prior Year | Prior Year | Adjusted | Current Year | Adjusted | Rolled-Back | Current | Current Year | Current | Current Year | Current Year | Estimated | Change | Change | Change |
| | Millage | Value | Proceeds | Prior Year | Adjusted Value | Current Year | Proceeds | Year | Maj. Vote | Year | Gross | Final | Over | to | to | in |
| | | | | Proceeds | | | | Rolled-Back | Max. Millage | Adopted | Taxable Value | Proceeds | Back | FY 20 | FY 21 | Table |
| | | | | | | | | | Allowed | | | | | | | Value |
| COUNTY-WIDE | | | | | | | | | | | | | | | | |
| General Fund | 4.0441 | 143,362,277,614 | 579,771,387 | 529,066,444 | 151,703,839,295 | 138,780,611,208 | 595,469,508 | 3.8123 | | 4.0441 | 156,196,917,264 | 631,675,954 | 5.19% | 0.00% | | 8.95% |
| Capital Projects Fund | 0.2250 | 143,362,277,614 | 32,256,512 | 32,256,512 | 151,703,839,295 | 138,780,611,208 | 36,300,164 | 0.2324 | | 0.2250 | 156,196,917,264 | 35,144,306 | 5.19% | 0.00% | | 8.95% |
| Parks Fund | 0.1656 | 143,362,277,614 | 23,740,793 | 23,740,793 | 151,703,839,295 | 138,780,611,208 | 26,725,293 | 0.1711 | | 0.1656 | 156,196,917,264 | 25,866,209 | 5.19% | 0.00% | | 8.95% |
| Total County-Wide | 4.4347 | 143,362,277,614 | 635,768,693 | 585,063,750 | 151,703,839,295 | 138,780,611,208 | 658,494,965 | 4.2157 | 6.8826 | 4.4347 | 156,196,917,264 | 692,686,469 | 5.19% | 0.00% | | 8.95% |
| Special Tax - MSTU | | | | | | | | | | | | | | | | |
| Service Districts | | | | | | | | | | | | | | | | |
| Cnty - Unincorporated | 1.8043 | 76,004,008,055 | 137,134,032 | 137,134,032 | 80,333,760,859 | 80,333,760,859 | 140,156,625 | 1.7071 | 2.0866 | 1.8043 | 82,102,176,485 | 148,136,957 | 5.69% | 0.00% | | 8.02% |
| County Fire And EMS | 2.2437 | 75,939,269,480 | 170,384,939 | 170,384,939 | 80,242,215,508 | 80,242,215,508 | 174,141,374 | 2.1234 | 2.5986 | 2.2437 | 82,010,631,134 | 184,007,253 | 5.67% | 0.00% | | 8.00% |
| OBT Corridor Improvements | 0.5932 | 834,853,783 | 495,235 | 495,235 | 916,640,540 | 916,640,540 | 496,049 | 0.5403 | 0.5577 | 0.5932 | 918,098,456 | 544,616 | 9.79% | 0.00% | | 9.97% |
| OBT Neighborhood Improv. | 0.2554 | 1,772,613,159 | 452,725 | 452,725 | 1,913,230,219 | 1,913,230,219 | 458,121 | 0.2366 | 0.2597 | 0.2554 | 1,936,265,972 | 494,522 | 7.95% | 0.00% | | 9.23% |
| Orlando Central Park MSTU | 1.1549 | 850,742,436 | 982,522 | 982,522 | 915,919,545 | 915,919,545 | 983,213 | 1.0727 | 1.3090 | 1.1549 | 916,578,022 | 1,058,556 | 7.66% | 0.00% | | 7.74% |
| I-Drive Master Transit | 0.2334 | 10,504,101,879 | 2,451,657 | 2,451,657 | 11,172,397,589 | 11,172,397,589 | 2,488,191 | 0.2194 | 0.2265 | 0.2334 | 11,340,887,954 | 2,646,963 | 6.38% | 0.00% | | 7.97% |
| I-Drive Bus Service | 0.7523 | 5,883,213,771 | 4,425,942 | 4,425,942 | 6,227,426,891 | 6,227,426,891 | 4,530,037 | 0.7107 | 0.7336 | 0.7523 | 6,374,049,324 | 4,795,197 | 5.85% | 0.00% | | 8.34% |
| N. I-Drive Improvement | 0.1601 | 1,055,863,155 | 169,044 | 169,044 | 1,134,123,853 | 1,134,123,853 | 182,498 | 0.1491 | 0.1565 | 0.1601 | 1,223,999,063 | 195,962 | 7.38% | 0.00% | | 15.92% |
| Apopka-Vineland Improv. | 0.6000 | 373,680,949 | 224,209 | 224,209 | 379,530,007 | 379,530,007 | 233,330 | 0.5908 | 0.6933 | 0.6000 | 394,939,911 | 236,964 | 1.56% | 0.00% | | 5.69% |
| Lake Districts | | | | | | | | | | | | | | | | |
| Bass Lake | 1.3872 | 11,198,936 | 15,535 | 15,535 | 12,164,306 | 12,164,306 | 15,535 | 1.2771 | 1.3182 | 1.3872 | 12,164,306 | 16,874 | 8.62% | 0.00% | | 8.62% |
| Big Sand Lake | 0.1378 | 1,569,487,036 | 216,275 | 216,275 | 1,644,569,358 | 1,644,569,358 | 226,311 | 0.1315 | 0.1643 | 0.1378 | 1,720,995,978 | 237,153 | 4.79% | 0.00% | | 9.65% |
| Lake Holden | 2.5337 | 67,093,430 | 169,995 | 169,995 | 69,778,436 | 69,778,436 | 170,172 | 2.4362 | 2.9190 | 2.5337 | 69,851,256 | 176,982 | 4.00% | 0.00% | | 4.11% |
| Lake Horseshoe | - | 9,235,494 | - | - | 10,274,889 | 10,274,889 | - | - | - | - | 10,277,889 | - | N/A | N/A | | 11.29% |
| Lake Irma | 0.6200 | 36,542,766 | 22,657 | 22,657 | 37,764,122 | 37,764,122 | 23,086 | 0.6000 | 0.6707 | 0.6200 | 38,477,107 | 23,856 | 3.33% | 0.00% | | 5.29% |
| Lake Jean | 0.2560 | 31,242,021 | 7,998 | 7,998 | 33,038,161 | 33,038,161 | 8,007 | 0.2421 | 1.7821 | 0.2048 | 33,071,161 | 6,773 | -15.41% | -20.00% | | 5.85% |
| Lake Jessamine | 0.6545 | 187,428,912 | 122,672 | 122,672 | 201,070,056 | 201,070,056 | 123,641 | 0.6101 | 0.8523 | 0.6545 | 202,657,401 | 132,639 | 7.28% | 0.00% | | 8.12% |
| Lake Killarney | 0.8613 | 25,099,717 | 21,618 | 21,618 | 25,562,124 | 25,562,124 | 21,643 | 0.8457 | 0.8729 | 0.8613 | 25,592,124 | 22,042 | 1.84% | 0.00% | | 1.96% |
| Lake Lawne | - | 4,715,186 | - | - | 5,382,263 | 5,382,263 | - | - | - | - | 5,509,151 | - | N/A | N/A | | 16.84% |
| Lake Mary | 3.0000 | 13,283,293 | 39,850 | 39,850 | 15,134,048 | 15,134,048 | 39,890 | 2.6331 | 2.7179 | 3.0000 | 15,149,456 | 45,448 | 13.93% | 0.00% | | 14.05% |
| Lake Ola | 2.0000 | 35,101,638 | 70,203 | 70,203 | 37,557,884 | 37,557,884 | 70,596 | 1.8692 | 2.0088 | 2.0000 | 37,767,968 | 75,536 | 7.00% | 0.00% | | 7.60% |
| Lake Pickett | 1.7597 | 81,332,770 | 143,121 | 143,121 | 77,544,287 | 77,544,287 | 186,941 | 1.8457 | 1.9240 | 1.7597 | 101,284,643 | 178,231 | -4.66% | 0.00% | | 24.53% |
| Lake Price | 1.1910 | 18,007,222 | 21,447 | 21,447 | 18,781,230 | 18,781,230 | 21,978 | 1.1419 | 1.7728 | 1.1910 | 19,247,236 | 22,923 | 4.30% | 0.00% | | 6.89% |
| Lake Rose | 2.0125 | 21,094,054 | 42,452 | 42,452 | 22,068,120 | 22,068,120 | 43,190 | 1.9237 | 1.9856 | 2.0125 | 22,451,663 | 45,184 | 4.62% | 0.00% | | 6.44% |
| Lake Sue | - | 20,587,536 | - | - | 21,545,360 | 21,545,360 | - | - | - | - | 21,564,963 | - | N/A | N/A | | 4.75% |
| Lake Waumpi | - | 400 | - | - | 400 | 400 | - | - | - | - | 400 | - | N/A | N/A | | 0.00% |
| Lake Whippoorwill | - | 145,281,288 | - | - | 153,931,180 | 153,931,180 | - | - | - | - | 155,071,740 | - | N/A | N/A | | 6.74% |
| Little Lake Fairview | 0.5000 | 24,067,825 | 12,034 | 12,034 | 24,786,750 | 24,786,750 | 11,917 | 0.4855 | 0.5011 | 0.5000 | 24,544,821 | 12,272 | 2.99% | 0.00% | | 1.98% |
| South Lake Fairview | 0.2134 | 19,012,643 | 4,057 | 4,057 | 20,679,147 | 20,679,147 | 4,054 | 0.1962 | 0.2191 | 0.1707 | 20,661,494 | 3,527 | -13.00% | -20.01% | | 8.67% |
| Water And Navigation | | | | | | | | | | | | | | | | |
| Asbury Park Canal | - | 3,757,099 | - | - | 4,097,327 | 4,097,327 | - | - | - | - | 4,277,508 | - | N/A | N/A | | 13.85% |
| Lake Conway Water & Nav. | 0.4107 | 1,067,279,990 | 438,332 | 438,332 | 1,128,632,635 | 1,128,632,635 | 440,369 | 0.3884 | 0.4654 | 0.4107 | 1,133,801,872 | 465,652 | 5.74% | 0.00% | | 6.23% |
| Windermere Navigation | 0.2528 | 5,847,623,019 | 1,478,279 | 1,478,279 | 5,971,834,888 | 5,971,834,888 | 1,514,114 | 0.2475 | 0.3400 | 0.2528 | 6,117,632,291 | 1,546,537 | 2.14% | 0.00% | | 4.62% |
| COUNTY: | | | | | | | | | | | | | | | | |
| Aggregate Comparison | 6.8650 | 143,362,277,614 | 955,315,523 | 904,610,580 | 151,703,839,295 | 138,780,611,208 | 1,018,138,366 | 6.5183 | | 6.8443 | 156,196,917,264 | 1,037,815,088 | 1.93% | -0.31% | | 8.95% |
| Indep. Spec. Dist.-Voted Millage | | | | | | | | | | | | | | | | |
| Library Operating | 0.3748 | 134,398,653,468 | 50,372,615 | 50,372,615 | 142,446,210,603 | 142,446,210,603 | 51,842,654 | 0.3536 | 0.4236 | 0.3748 | 146,613,840,858 | 54,950,868 | 6.00% | 0.00% | | 9.09% |

Notes: [1] The *Adjusted Prior Year Proceeds* amount equals the *Prior Year Proceeds* amount less the tax increment revenue amount paid in the prior year to community redevelopment area (CRA) trust funds. In the prior year, the General Fund paid \$50,704,943 to CRAs.

[2] The *Adjusted Current Year Adjusted Value* amount equals the *Current Year Adjusted Value* amount less the CRAs' current year dedicated increment value of \$12,923,228,087. This adjustment applies only to Countywide computations.

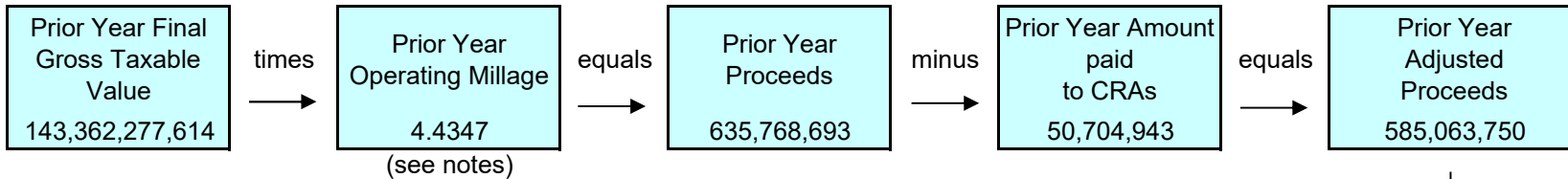
[3] The current year maximum millage allowed with a majority vote is computed in accordance with Florida Department of Revenue guidance. If the prior year operating millage was less than the prior year maximum millage allowed with a majority vote, then an adjusted current year rolled-back rate is computed as if the maximum millage allowed with a majority vote had been adopted in the prior year. The current year rolled-back rate (or adjusted current year rolled-back rate) is then increased by a factor of 3.22% to adjust for the percent change in per capita Florida personal income. The result is the current year maximum millage allowed with a majority vote.

[4] With the exception of Lake Jean and South Lake Fairview, the adopted millage for each entity is the prior year adopted millage.

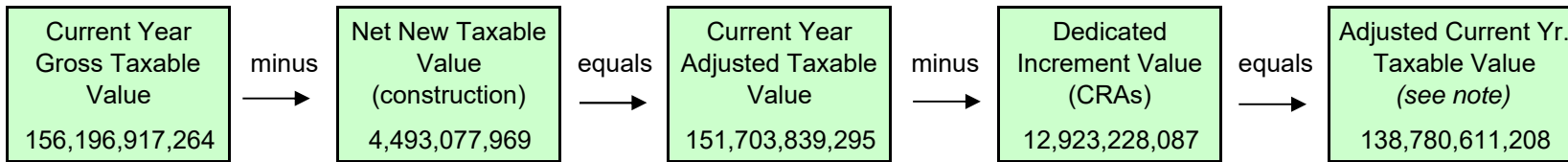
Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

Prior Year Data

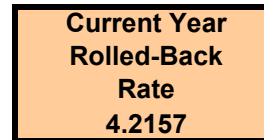


Current Year Data



divided by

equals



Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

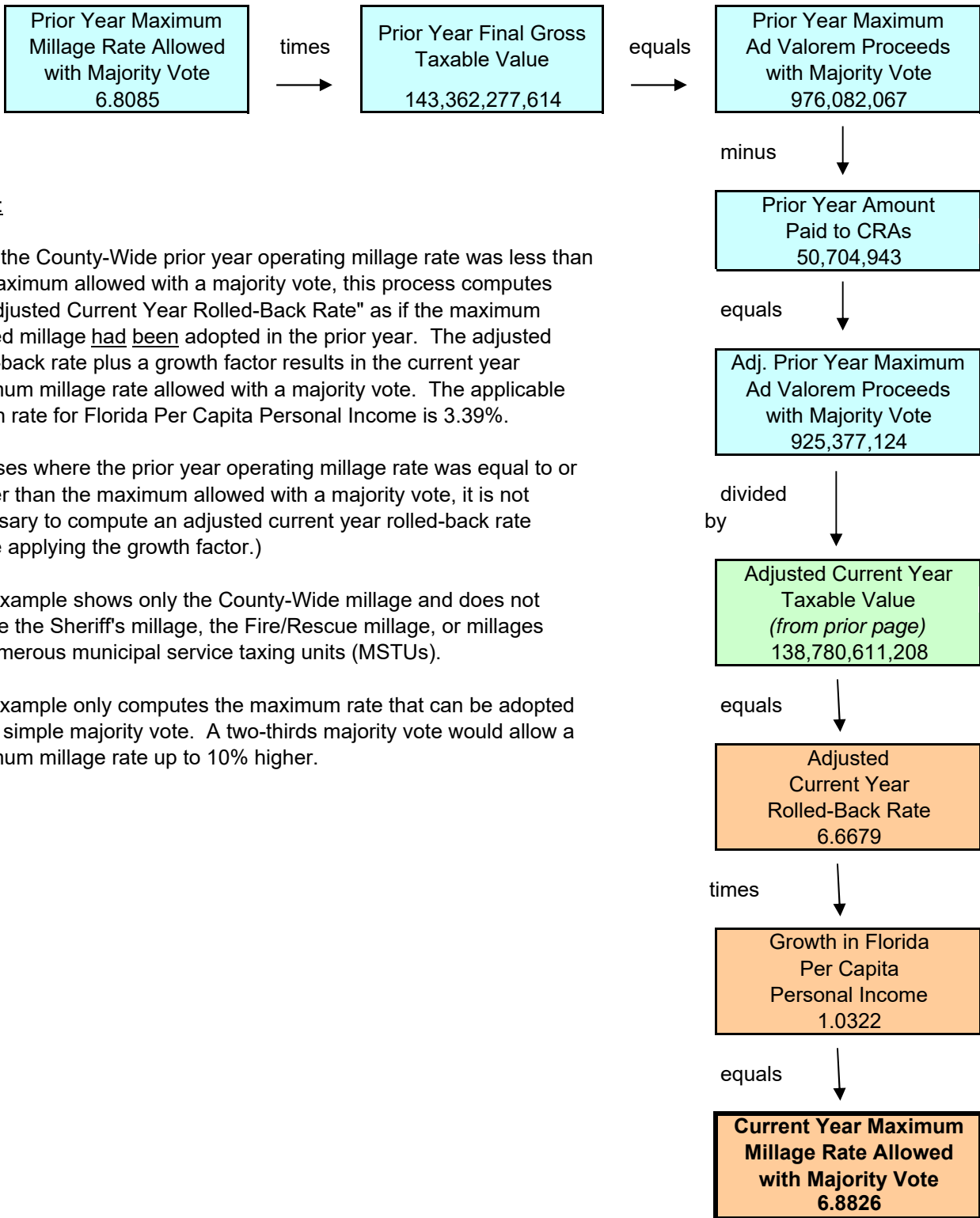
This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".

Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 3.39%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY
FISCAL YEAR 2020-2021**

| | Prior Millage | Current Year Rolled-Back | Current Year Adopted | Percent Change Over Rolled- Back | Percent Change FY 20 to FY 21 |
|---|------------------|--------------------------------|----------------------------|--|---|
| COUNTY-WIDE | | | | | |
| General Fund | 4.0441 | 3.8123 | 4.0441 | 5.19% | 0.00% |
| Capital Projects Fund | 0.2250 | 0.2324 | 0.2250 | 5.19% | 0.00% |
| Parks Fund | 0.1656 | 0.1711 | 0.1656 | 5.19% | 0.00% |
| Total County-Wide | 4.4347 | 4.2157 | 4.4347 | 5.19% | 0.00% |
| Special Tax - MSTU | | | | | |
| Service Districts | | | | | |
| Cnty - Unincorporated | 1.8043 | 1.7071 | 1.8043 | 5.69% | 0.00% |
| County Fire And EMS | 2.2437 | 2.1234 | 2.2437 | 5.67% | 0.00% |
| OBT Corridor Improvements | 0.5932 | 0.5403 | 0.5932 | 9.79% | 0.00% |
| OBT Neighborhood Improv. | 0.2554 | 0.2366 | 0.2554 | 7.95% | 0.00% |
| Orlando Central Park MSTU | 1.1549 | 1.0727 | 1.1549 | 7.66% | 0.00% |
| I-Drive Master Transit | 0.2334 | 0.2194 | 0.2334 | 6.38% | 0.00% |
| I-Drive Bus Service | 0.7523 | 0.7107 | 0.7523 | 5.85% | 0.00% |
| N. I-Drive Improvement | 0.1601 | 0.1491 | 0.1601 | 7.38% | 0.00% |
| Apopka-Vineland Improv. | 0.6000 | 0.5908 | 0.6000 | 1.56% | 0.00% |
| Lake Districts | | | | | |
| Bass Lake | 1.3872 | 1.2771 | 1.3872 | 8.62% | 0.00% |
| Big Sand Lake | 0.1378 | 0.1315 | 0.1378 | 4.79% | 0.00% |
| Lake Holden | 2.5337 | 2.4362 | 2.5337 | 4.00% | 0.00% |
| Lake Horseshoe | - | - | - | N/A | N/A |
| Lake Irma | 0.6200 | 0.6000 | 0.6200 | 3.33% | 0.00% |
| Lake Jean | 0.2560 | 0.2421 | 0.2048 | -15.41% | -20.00% |
| Lake Jessamine | 0.6545 | 0.6101 | 0.6545 | 7.28% | 0.00% |
| Lake Killarney | 0.8613 | 0.8457 | 0.8613 | 1.84% | 0.00% |
| Lake Lawne | - | - | - | N/A | N/A |
| Lake Mary | 3.0000 | 2.6331 | 3.0000 | 13.93% | 0.00% |
| Lake Ola | 2.0000 | 1.8692 | 2.0000 | 7.00% | 0.00% |
| Lake Pickett | 1.7597 | 1.8457 | 1.7597 | -4.66% | 0.00% |
| Lake Price | 1.1910 | 1.1419 | 1.1910 | 4.30% | 0.00% |
| Lake Rose | 2.0125 | 1.9237 | 2.0125 | 4.62% | 0.00% |
| Lake Sue | - | - | - | N/A | N/A |
| Lake Waumpi | - | - | - | N/A | N/A |
| Lake Whippoorwill | - | - | - | N/A | N/A |
| Little Lake Fairview | 0.5000 | 0.4855 | 0.5000 | 2.99% | 0.00% |
| South Lake Fairview | 0.2134 | 0.1962 | 0.1707 | -13.00% | -20.01% |
| Water And Navigation | | | | | |
| Asbury Park Canal | - | - | - | N/A | N/A |
| Lake Conway Water & Nav. | 0.4107 | 0.3884 | 0.4107 | 5.74% | 0.00% |
| Windermere Navigation | 0.2528 | 0.2475 | 0.2528 | 2.14% | 0.00% |
| COUNTY: | | | | | |
| Aggregate Comparison | 6.6650 | 6.5183 | 6.6443 | 1.93% | -0.31% |
| Indep. Spec. Dist.-Voted Millage | | | | | |
| Library Operating | 0.3748 | 0.3536 | 0.3748 | 6.00% | 0.00% |

Note: With the exception of Lake Jean and South Lake Fairview, the adopted millage for each entity is the prior year adopted millage.

FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION

| FISCAL YEAR | COUNTYWIDE BASE MILLAGE | UNADJUSTED GENERAL FUND BUDGET | UNADJUSTED TOTAL COUNTY BUDGET | ADJUSTED COUNTYWIDE ASSESSMENT ROLL | PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY |
|--------------------|--------------------------------|---------------------------------------|---------------------------------------|--|--|
| 2020-21 | 4.4347 | \$1,125,055,324 | \$4,883,911,744 | \$156,196,917,264 * | 9.0% |
| 2019-20 | 4.4347 | \$1,041,726,003 | \$4,697,639,572 | \$143,362,277,614 | 9.8% |
| 2018-19 | 4.4347 | \$965,169,687 | \$4,252,062,369 | \$130,523,063,811 | 9.3% |
| 2017-18 | 4.4347 | \$900,212,864 | \$3,955,492,824 | \$119,396,004,935 | 9.3% |
| 2016-17 | 4.4347 | \$849,510,491 | \$3,597,733,185 | \$109,249,340,243 | 9.0% |
| 2015-16 | 4.4347 | \$811,088,247 | \$3,500,858,268 | \$100,254,907,511 | 11.2% |
| 2014-15 | 4.4347 | \$774,739,300 | \$3,299,008,158 | \$90,146,239,935 | 7.2% |
| 2013-14 | 4.4347 | \$746,979,888 | \$3,203,981,726 | \$84,092,787,233 | 3.7% |
| 2012-13 | 4.4347 | \$724,049,754 | \$3,216,649,308 | \$81,060,443,665 | -0.3% |
| 2011-12 | 4.4347 | \$711,428,926 | \$3,250,733,363 | \$81,290,439,264 | -2.7% |
| 2010-11 | 4.4347 | \$717,095,160 | \$3,106,165,813 | \$83,586,769,561 | -12.6% |
| 2009-10 | 4.4347 | \$748,697,920 | \$3,142,182,982 | \$95,585,196,775 | -10.7% |
| 2008-09 | 4.4347 | \$774,489,749 | \$3,471,062,611 | \$107,014,869,077 | -0.3% |
| 2007-08 | 4.4347 | \$752,796,213 | \$3,421,686,729 | \$107,296,271,146 | 16.9% |
| 2006-07 | 5.1639 | \$781,064,437 | \$3,220,759,173 | \$91,811,757,776 | 22.0% |

Note: Budgets include interfund transfers.

* The FY 2020-21 figure is an estimate. The FY 2020-21 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

TAX EQUALIZATION CALCULATION

FY 2020-21

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

EXPENDITURES:

| | <u>FY 2020-21</u> |
|---|-----------------------------|
| Code Enforcement | \$7,856,337 |
| State Fire Control | 24,700 |
| Reserve for Contingency | 0 |
| 85% of Sheriff's Law Enforcement Budget | 225,132,607 |
| Less: Municipal Shortfall | <u>(7,473,149)</u> |
| TOTAL EXPENDITURES | <u><u>\$225,540,495</u></u> |

REVENUES:

| | |
|---|-----------------------------|
| Ad Valorem Tax | \$148,136,957 |
| Communications Services Tax | \$17,000,000 |
| Interest and Other Misc. Revenues | 670,000 |
| Statutory Deduction | (8,290,348) |
| Fund Balance | 2,411,531 |
| Interfund Transfer (Public Service Tax) | <u>65,612,355</u> |
| TOTAL REVENUES | <u><u>\$225,540,495</u></u> |

Millage Levies:

| | |
|------------|--------|
| FY 2020-21 | 1.8043 |
| FY 2019-20 | 1.8043 |
| FY 2018-19 | 1.8043 |
| FY 2017-18 | 1.8043 |
| FY 2016-17 | 1.8043 |

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2020-21.

Changes in Authorized Positions

| Department/Division | FY 2018-19 | FY 2019-20 | | | FY 2020-21 | | | | |
|--|-------------------|-------------------|---------------|--------------|------------|----------|-----------------|--------------|--|
| | Auth Positions | Auth Positions | Net Change | Positions | Addition | Deletion | Net Transfer | Positions | |
| <u>Constitutional Officers</u> | | | | | | | | | |
| Board of County Commissioners | 20 | 20 | 0 | 20 | 0 | 0 | 0 | 20 | |
| Comptroller | 230 | 230 | 0 | 230 | 0 | 0 | 0 | 230 | |
| County Mayor | 6 | 6 | 0 | 6 | 0 | 0 | 0 | 6 | |
| Court Administration | 15 | 15 | 2 | 17 | 4 | 0 | 0 | 21 | |
| Property Appraiser | 146 | 153 | 0 | 153 | 0 | 0 | 0 | 153 | |
| Sheriff | 2,323 | 2,399 | 19 | 2,418 | 24 | 0 | 0 | 2,442 | |
| Supervisor of Elections | 46 | 49 | 0 | 49 | 0 | 0 | 0 | 49 | |
| Tax Collector | 300 | 322 | 0 | 322 | 0 | 0 | 0 | 322 | |
| Total | 3,086 | 3,194 | 21 | 3,215 | 28 | 0 | 0 | 3,243 | |
| <u>Administration and Fiscal Services</u> | | | | | | | | | |
| 911 Fees | 6 | 6 | 0 | 6 | 0 | 0 | 0 | 6 | |
| Fiscal and Business Services | 3 | 3 | 0 | 3 | 0 | 0 | 0 | 3 | |
| Human Resources | 104 | 105 | 0 | 105 | 0 | 0 | 0 | 105 | |
| Information Systems and Services | 191 | 190 | 2 | 192 | 0 | 0 | 0 | 192 | |
| Management and Budget | 14 | 13 | 0 | 13 | 0 | 0 | 0 | 13 | |
| Professional Standards | 13 | 13 | 0 | 13 | 1 | 0 | 0 | 14 | |
| Risk Management Operations | 20 | 21 | 0 | 21 | 0 | 0 | 0 | 21 | |
| Total | 351 | 351 | 2 | 353 | 1 | 0 | 0 | 354 | |
| <u>Administrative Services</u> | | | | | | | | | |
| Business Development | 8 | 8 | 0 | 8 | 0 | 0 | 0 | 8 | |
| Capital Projects | 15 | 15 | 0 | 15 | 0 | 0 | 0 | 15 | |
| Facilities Management | 163 | 166 | 0 | 166 | 1 | 0 | 0 | 167 | |
| Fiscal & Operational Support | 12 | 12 | 0 | 12 | 0 | 0 | 0 | 12 | |
| Fleet Management | 68 | 69 | 0 | 69 | 0 | 0 | 0 | 69 | |
| Purchasing and Contracts | 32 | 34 | 0 | 34 | 1 | 0 | 0 | 35 | |
| Real Estate Management | 24 | 25 | 0 | 25 | 0 | 0 | 0 | 25 | |
| Total | 322 | 329 | 0 | 329 | 2 | 0 | 0 | 331 | |

Changes in Authorized Positions

| Department/Division | FY 2018-19 | FY 2019-20 | | | FY 2020-21 | | | | |
|---|-------------------|-------------------|---------------|--------------|------------|----------|-----------------|--------------|--|
| | Auth Positions | Auth Positions | Net Change | Positions | Addition | Deletion | Net Transfer | Positions | |
| <u>Community & Family Services</u> | | | | | | | | | |
| Citizen Resource & Outreach | 47 | 49 | 0 | 49 | 0 | 0 | 0 | 49 | |
| Citizens' Commission for Children | 17 | 18 | 1 | 19 | 1 | 0 | 0 | 20 | |
| Community Action | 65 | 65 | 0 | 65 | 0 | 0 | 0 | 65 | |
| Cooperative Extension Services | 21 | 22 | 0 | 22 | 0 | 0 | 0 | 22 | |
| Fiscal & Operational Support | 12 | 20 | 0 | 20 | 0 | 0 | 0 | 20 | |
| Head Start | 293 | 293 | 0 | 293 | 4 | 0 | 0 | 297 | |
| Mental Health & Homeless Issues | 11 | 11 | 0 | 11 | 1 | 0 | 0 | 12 | |
| Parks & Recreation | 298 | 299 | 0 | 299 | 0 | 0 | 0 | 299 | |
| Regional History Center | 16 | 16 | -1 | 15 | 0 | 0 | 0 | 15 | |
| Youth and Family Services | 138 | 150 | 0 | 150 | 0 | 0 | 0 | 150 | |
| Total | 918 | 943 | 0 | 943 | 6 | 0 | 0 | 949 | |
| <u>Convention Center</u> | | | | | | | | | |
| Convention Center Capital Planning | 13 | 14 | 1 | 15 | 0 | 0 | 0 | 15 | |
| Convention Center Event Operations | 162 | 176 | 0 | 176 | 0 | 0 | 0 | 176 | |
| Convention Center Facility Operations | 120 | 128 | 0 | 128 | 0 | 0 | 0 | 128 | |
| Convention Center Sales/Event Mgt. | 18 | 19 | 1 | 20 | 0 | 0 | 0 | 20 | |
| Convention Center Security | 67 | 69 | -1 | 68 | 0 | 0 | 0 | 68 | |
| Convention Center Strategic Planning | 20 | 21 | -1 | 20 | 0 | 0 | 0 | 20 | |
| Fiscal & Operational Support | 44 | 45 | 0 | 45 | 0 | 0 | 0 | 45 | |
| Total | 444 | 472 | 0 | 472 | 0 | 0 | 0 | 472 | |
| <u>Corrections</u> | | | | | | | | | |
| Community Corrections | 115 | 116 | 0 | 116 | 0 | 0 | 0 | 116 | |
| Corrections Admin / Command | 28 | 28 | -2 | 26 | 0 | 0 | 0 | 26 | |
| Corrections Support Services | 105 | 116 | 15 | 131 | 0 | 0 | 0 | 131 | |
| Fiscal & Operational Support | 48 | 49 | 0 | 49 | 0 | 0 | 0 | 49 | |
| In-Custody Security Operations | 708 | 707 | -9 | 698 | 0 | 0 | 0 | 698 | |
| In-Custody Support Services | 447 | 437 | -4 | 433 | 0 | 0 | 0 | 433 | |
| Inmate Administrative Services | 167 | 167 | 0 | 167 | 0 | 0 | 0 | 167 | |
| Total | 1,618 | 1,620 | 0 | 1,620 | 0 | 0 | 0 | 1,620 | |

Changes in Authorized Positions

| Department/Division | FY 2018-19 | FY 2019-20 | | | FY 2020-21 | | | | |
|------------------------------------|-------------------|-------------------|---------------|--------------|------------|----------|-----------------|--------------|--|
| | Auth Positions | Auth Positions | Net Change | Positions | Addition | Deletion | Net Transfer | Positions | |
| <u>Fire Rescue</u> | | | | | | | | | |
| Fire Communications | 66 | 66 | 0 | 66 | 0 | 0 | 0 | 66 | |
| Fire Logistics Division | 45 | 47 | 1 | 48 | 0 | 0 | 0 | 48 | |
| Fire Operations | 1,166 | 1,219 | 63 | 1,282 | 26 | 0 | 0 | 1,308 | |
| Fire Planning & Technical Services | 51 | 59 | 0 | 59 | 0 | 0 | 0 | 59 | |
| Fiscal & Operational Support | 26 | 26 | -1 | 25 | 0 | 0 | 0 | 25 | |
| Office of Emergency Management | 9 | 9 | 0 | 9 | 0 | 0 | 0 | 9 | |
| Total | 1,363 | 1,426 | 63 | 1,489 | 26 | 0 | 0 | 1,515 | |
| <u>Health Services</u> | | | | | | | | | |
| Animal Services | 99 | 99 | 0 | 99 | 0 | 0 | 0 | 99 | |
| Corrections Health Services | 159 | 162 | 0 | 162 | 2 | 0 | 0 | 164 | |
| Drug Free Community Office | 3 | 3 | 0 | 3 | 0 | 0 | 0 | 3 | |
| Fiscal & Operational Support | 30 | 30 | -1 | 29 | 0 | 0 | 0 | 29 | |
| Health EMS | 11 | 11 | 0 | 11 | 0 | 0 | 0 | 11 | |
| Medical Clinic | 41 | 41 | 0 | 41 | 0 | 0 | 0 | 41 | |
| Medical Examiner | 39 | 39 | 0 | 39 | 0 | 0 | 0 | 39 | |
| Mosquito Control | 32 | 32 | 0 | 32 | 0 | 0 | 0 | 32 | |
| Total | 414 | 417 | -1 | 416 | 2 | 0 | 0 | 418 | |
| <u>Other Appropriations</u> | | | | | | | | | |
| Charter Review | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | |
| Total | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | |
| <u>Other Court Funds</u> | | | | | | | | | |
| Court Technology | 21 | 21 | 0 | 21 | 0 | 0 | 0 | 21 | |
| Juvenile Court Programs | 3 | 3 | 0 | 3 | 0 | 0 | 0 | 3 | |
| Local Court Programs | 14 | 14 | 0 | 14 | 0 | 0 | 0 | 14 | |
| Total | 38 | 38 | 0 | 38 | 0 | 0 | 0 | 38 | |

Changes in Authorized Positions

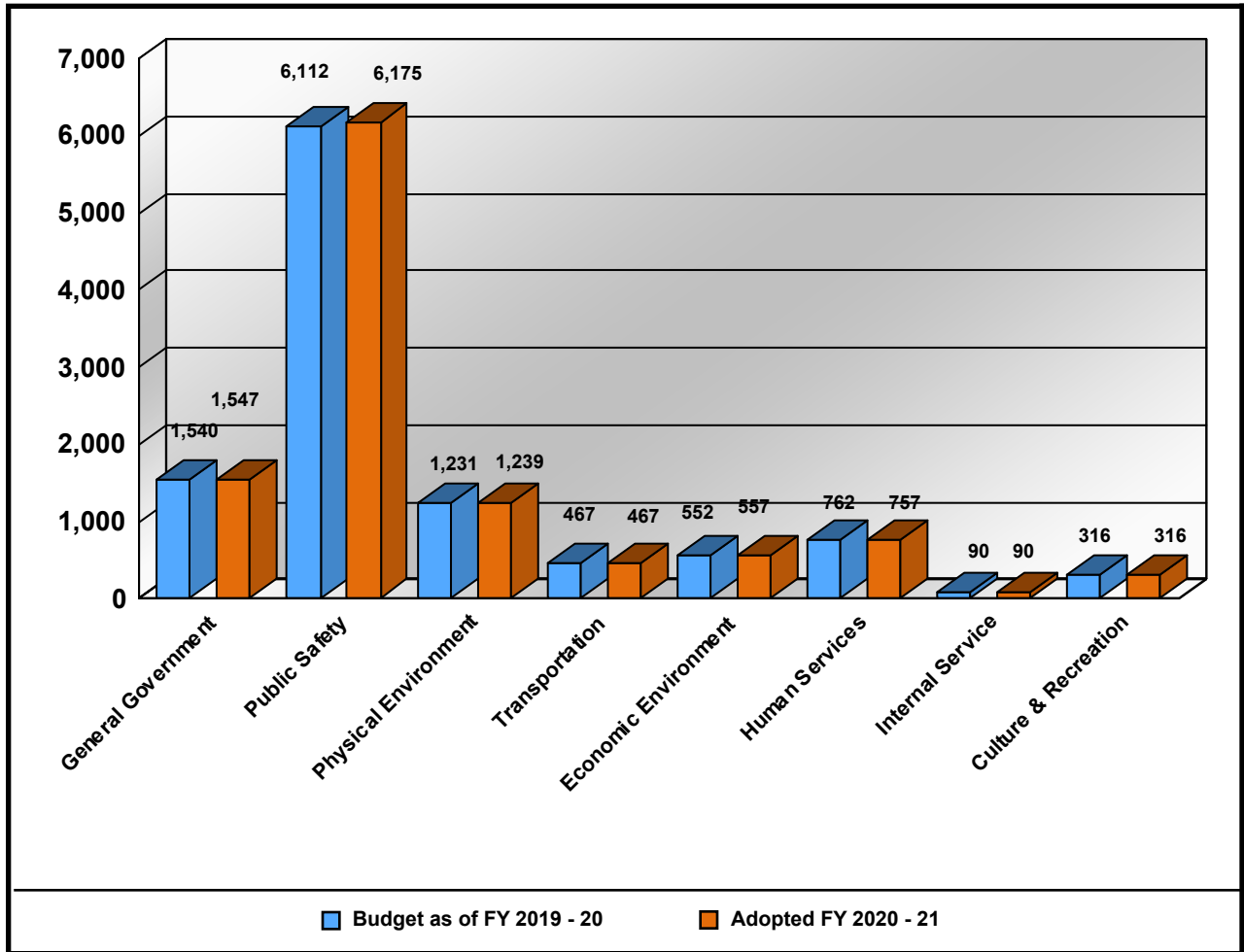
| Department/Division | FY 2018-19 | FY 2019-20 | | | FY 2020-21 | | | | |
|--|-------------------|-------------------|---------------|------------|------------|----------|-----------------|------------|--|
| | Auth Positions | Auth Positions | Net Change | Positions | Addition | Deletion | Net Transfer | Positions | |
| <u>Other Offices</u> | | | | | | | | | |
| Agenda Development | 3 | 3 | 0 | 3 | 0 | 0 | 0 | 3 | |
| Arts and Cultural Affairs | 2 | 2 | 0 | 2 | 0 | 0 | 0 | 2 | |
| Communications | 33 | 34 | 0 | 34 | 0 | 0 | 0 | 34 | |
| County Administrator | 14 | 12 | 0 | 12 | 0 | 0 | 0 | 12 | |
| County Attorney | 35 | 34 | 0 | 34 | 0 | 0 | 0 | 34 | |
| Economic Trade & Tourism Development | 2 | 2 | 0 | 2 | 0 | 0 | 0 | 2 | |
| Innovation and Technology | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | |
| Legislative Affairs | 2 | 3 | 0 | 3 | 0 | 0 | 0 | 3 | |
| Regional Mobility | 2 | 2 | 0 | 2 | 0 | 0 | 0 | 2 | |
| Total | 93 | 93 | 0 | 93 | 0 | 0 | 0 | 93 | |
| <u>Planning, Environmental & Development Svc.</u> | | | | | | | | | |
| Building Safety | 154 | 186 | 0 | 186 | 0 | 0 | 0 | 186 | |
| Code Enforcement | 62 | 63 | -1 | 62 | 0 | 0 | 0 | 62 | |
| Environmental Protection | 100 | 102 | 0 | 102 | 1 | 0 | 0 | 103 | |
| Fiscal & Operational Support | 61 | 53 | 0 | 53 | 0 | 0 | 0 | 53 | |
| Housing and Community Development | 48 | 49 | 1 | 50 | 5 | 0 | 0 | 55 | |
| Neighborhood Services | 15 | 19 | 0 | 19 | 0 | 0 | 0 | 19 | |
| Planning | 27 | 27 | 1 | 28 | 0 | 0 | 0 | 28 | |
| Transportation Planning | 18 | 18 | 0 | 18 | 0 | 0 | 0 | 18 | |
| Zoning | 27 | 29 | 0 | 29 | 0 | 0 | 0 | 29 | |
| Total | 512 | 546 | 1 | 547 | 6 | 0 | 0 | 553 | |
| <u>Public Works</u> | | | | | | | | | |
| Development Engineering | 37 | 43 | 1 | 44 | 0 | 0 | 0 | 44 | |
| Fiscal & Operational Support | 32 | 34 | 0 | 34 | 0 | 0 | 1 | 35 | |
| Highway Construction | 23 | 26 | 0 | 26 | 0 | 0 | 0 | 26 | |
| Public Works Engineering | 39 | 40 | 0 | 40 | 0 | 0 | 0 | 40 | |
| Public Works Stormwater Mgt. | 109 | 109 | -1 | 108 | 0 | 0 | 0 | 108 | |
| Roads & Drainage | 235 | 235 | 0 | 235 | 0 | 0 | -1 | 234 | |
| Traffic Engineering | 69 | 70 | -2 | 68 | 0 | 0 | 0 | 68 | |
| Total | 544 | 557 | -2 | 555 | 0 | 0 | 0 | 555 | |

Changes in Authorized Positions

| Department/Division | FY 2018-19 | FY 2019-20 | | | FY 2020-21 | | | | |
|--|-------------------|-------------------|---------------|---------------|------------|----------|-----------------|---------------|--|
| | Auth Positions | Auth Positions | Net Change | Positions | Addition | Deletion | Net Transfer | Positions | |
| Utilities | | | | | | | | | |
| Fiscal & Operational Support | 76 | 78 | 0 | 78 | 1 | 0 | 1 | 80 | |
| Solid Waste | 160 | 162 | 0 | 162 | 1 | 0 | 0 | 163 | |
| Utilities Customer Service | 150 | 155 | 1 | 156 | 1 | 0 | -1 | 156 | |
| Utilities Engineering | 74 | 81 | 0 | 81 | 1 | 0 | 0 | 82 | |
| Utilities Field Services | 265 | 270 | 0 | 270 | 1 | 0 | 0 | 271 | |
| Water Reclamation | 121 | 122 | 0 | 122 | 1 | 0 | 0 | 123 | |
| Water Utilities | 128 | 130 | 0 | 130 | 1 | 0 | 0 | 131 | |
| Total | 974 | 998 | 1 | 999 | 7 | 0 | 0 | 1,006 | |
| TOTAL | 10,678 | 10,985 | 85 | 11,070 | 78 | 0 | 0 | 11,148 | |
| <i>Total excluding Constitutional Officers</i> | <i>7,592</i> | <i>7,791</i> | <i>64</i> | <i>7,855</i> | <i>50</i> | <i>0</i> | <i>0</i> | <i>7,905</i> | |

Total Positions by Function

FY 2019 - 20 Versus FY 2020 - 21



Debt Management

This section includes:

- General Overview 1-74
- Pledged Revenue for Debt 1-76
- Credit Ratings 1-77
- Long-Term Debt Summary 1-81
- Legal Debt Limits 1-82
- Detailed Long-Term Debt 1-82

GENERAL OVERVIEW

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

Administrative Regulation 06.02.04

6.02.04 ISSUANCE OF REVENUE BONDS

I. POLICY

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

II. PROCEDURES

- A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The county's bonds may be sold by a negotiated transaction only if:
 1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
 2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
 3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
 4. The BCC approves the recommendation by majority vote of the members present.
- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:

1. The primary security or source of payment for the bonds is new or untested in the market;
 2. The particular structure of the bond issue is highly complex or is new and untested;
 3. The bond transaction involves innovative financing techniques or “derivative products”;
 4. Market conditions are unstable or chaotic;
 5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
 6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
 7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
 8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
 9. There is reason to conclude that a competitive bid process will not meet the county’s operational or program needs or deadlines, and a negotiated sale will; and,
 10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

Conclusion

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

PLEGGED REVENUE FOR DEBT

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 13 long-term bond issues outstanding with an original par amount of \$1,236,025,000. Currently, Orange County has \$1,001,625,000 in principal and \$333,914,454 in interest payments remaining. The schedule of bonded debt for FY 2020-21 totals \$110,536,243; \$68,445,000 principal; and \$42,091,243 for interest. The schedule of bonded debt for FY 2021-22 totals \$113,318,473; \$74,520,000 for principal; and \$38,798,473 for interest. In addition to the outstanding bonded debt, the county has a bank loan for public safety communications infrastructure. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: www.dacbond.com, where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A history of rating actions, a schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

SELECTED CREDIT RATINGS ACTIONS

| <u>DATE</u> | <u>CREDIT</u> | <u>RATING ACTION</u> |
|-------------|--|---|
| 1992 | Commercial Paper Program | Upgrade from "A1" to "A1+" from S&P. |
| 1992 | Water Utilities System Bonds | Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch. |
| 1993 | Library District Bonds | Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating. |
| 1993 | Sales Tax Bonds | Moody's & S&P confirmed "A1" & "A+". |
| 1993 | Solid Waste Bonds | Upgrade from "A" to "A1" from Moody's. |
| 1994 | Tourist Development Tax Bonds | S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating. |
| 1995 | Public Service Tax Bonds | Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch. |
| 1997 | Tourist Development Tax Bonds | Moody's revised rating to "A3". |
| 1998 | Water Utilities System Refunding Refunding Revenue Bonds | Received rating from Moody's of "Aa-3". |
| 1998 | Sales Tax Revenue Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P. |
| 1998 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch. |
| 1999 | Sales Tax Revenue Bonds | Uninsured Ratings of "A1" and "A+" from Moody's and S&P. |
| 2000 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch. |
| 2002 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch. |
| 2002 | Sales Tax Revenue Bonds | Upgrade from "A+" to "AA-" from S&P. |

SELECTED CREDIT RATINGS ACTIONS

| <u>DATE</u> | <u>CREDIT</u> | <u>RATING ACTION</u> |
|-------------|-------------------------------|---|
| 2002 | Sales Tax Revenue Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch. |
| 2003 | Solid Waste Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch. |
| 2003 | Public Service Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch. |
| 2003 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch. |
| 2005 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch. |
| 2005 | Capital Improvement Bonds | Upgrade from "A" to "A+" from S&P. |
| 2006 | Sales Tax Revenue Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch. |
| 2006 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch. |
| 2006 | Sales Tax Revenue Bonds | S&P upgraded rating from "AA-" to "AA". |
| 2007 | Tourist Development Tax Bonds | Upgrade from "A" to "A+" from S&P. |
| 2007 | Tourist Development Tax Bonds | Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch. |
| 2007 | Sales Tax Bonds | Upgrade from "AA-" to "AA" from Fitch. |
| 2007 | Public Service Tax Bonds | Upgrade from "AA-" to "AA" from Fitch. |
| 2009 | Capital Improvement Bonds | Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P. |
| 2010 | Tourist Development Tax Bonds | Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Sales Tax Bonds | Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Water Utility Bonds | Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Public Service Tax Bonds | Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR). |

SELECTED CREDIT RATINGS ACTIONS

| | | |
|------|-------------------------------|---|
| 2010 | Tourist Development Tax Bonds | Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Sales Tax Bonds | Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Capital Improvement Bonds | Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR). |
| 2010 | Public Service Tax Bonds | Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR). |
| 2011 | Public Service Tax Bonds | Upgrade from "A+" to "AA-" from S&P. |
| 2012 | Orange County | Implied general obligation rating of "AAA" from Fitch. |
| 2012 | Sales Tax Bonds | Upgrade from "Aa3" to "Aa2" from Moody's. |
| 2012 | Sales Tax Bonds | Rated as "AA+" from Kroll Bond Rating Agency. |
| 2012 | Orange County | Implied general obligation rating of "AA+" from Kroll Bond Rating Agency. |
| 2013 | Public Service Tax Bonds | Upgrade from "Aa3" to "Aa2" from Moody's. |
| 2013 | Public Service Tax Bonds | Upgrade from "AA-" to "AA" from S&P. |
| 2014 | Orange County | Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll. |
| 2015 | Water Utility Bonds | All outstanding bonds were paid off and ratings terminated. |
| 2015 | Tourist Development Tax Bonds | Upgrade from "AA-" to "AA" from Fitch. |
| 2015 | Tourist Development Tax Bonds | Upgrade from "A+" to "AA-" from S&P. |
| 2015 | Tourist Development Tax Bonds | Upgrade from "A1" to "Aa3" from Moody's. |
| 2016 | Water Utility Bonds | Rated as "AAA" from S&P and Fitch. |
| 2016 | Sales Tax Bonds | Upgrade from "AA+" to "AAA" from Fitch. |
| 2016 | Public Service Tax Bonds | Upgrade from "AA+" to "AAA" from Fitch. |
| 2018 | Orange County | Implied general obligation rating of "Aaa" from Moody's. |
| 2018 | Tourist Development Tax Bonds | Upgrade from "Aa3" to "Aa2" from Moody's |
| 2018 | Sales Tax Bonds | Upgrade from "AA+" to "AAA" from Kroll |
| 2019 | Sales Tax Bonds | Upgrade from "Aa2" to "Aa1" from Moody's |
| 2019 | Capital Improvement Bonds | Upgrade from "AA" to "AA+" from S&P |

SELECTED CREDIT RATINGS ACTIONS

| | | |
|------|--------------------------|-------------------------------------|
| 2019 | Sales Tax Bonds | Upgrade from “AA” to “AA+” from S&P |
| 2019 | Public Service Tax Bonds | Upgrade from “AA” to “AA+” from S&P |

Source: Fiscal & Business Services Division

LONG-TERM DEBT SUMMARY

| | BONDS | SERIES | BOND DEBT | PRINCIPAL | INTEREST | PRINCIPAL AND INTEREST TOTAL |
|----|---|---------------|-------------------------|-------------------------|-----------------------|-------------------------------------|
| 1 | Capital Improvement Refunding Revenue | 2009 | 25,480,000 | 5,235,000 | 409,425 | 5,644,425 |
| 2 | Tourist Development Tax Refunding Revenue | 2010 | 144,395,000 | 131,290,000 | 18,996,750 | 150,286,750 |
| 3 | Sales Tax Revenue Refunding | 2012C | 96,195,000 | 53,900,000 | 5,413,750 | 59,313,750 |
| 4 | Public Service Tax Refunding Revenue | 2013 | 37,895,000 | 10,080,000 | 1,461,000 | 11,541,000 |
| 5 | Tourist Development Tax Refunding Revenue | 2015 | 154,195,000 | 113,745,000 | 36,622,250 | 150,367,250 |
| 6 | Sales Tax Revenue Bond | 2015 | 5,465,000 | 1,125,000 | 8,269 | 1,133,269 |
| 7 | Sales Tax Revenue Refunding Bonds | 2015A | 30,110,000 | 20,930,000 | 1,832,439 | 22,762,439 |
| 8 | Water & Wastewater Utility Revenue Bonds | 2016 | 89,035,000 | 78,740,000 | 19,999,494 | 98,739,494 |
| 9 | Tourist Development Tax Refunding Revenue Bonds | 2016 | 63,025,000 | 63,025,000 | 28,781,600 | 91,806,600 |
| 10 | Tourist Development Tax Revenue Bonds | 2016A | 88,940,000 | 88,940,000 | 48,129,563 | 137,069,563 |
| 11 | Tourist Development Tax Refunding Revenue Bonds | 2016B | 202,745,000 | 202,745,000 | 110,448,800 | 313,193,800 |
| 12 | Tourist Development Tax Refunding Revenue Bonds | 2017 | 194,740,000 | 128,065,000 | 40,364,000 | 168,429,000 |
| 13 | Sales Tax Taxable Refunding Revenue Bonds | 2019 | 103,805,000 | 103,805,000 | 21,447,115 | 125,252,115 |
| | Total | | \$ 1,236,025,000 | \$ 1,001,625,000 | \$ 333,914,455 | \$ 1,335,539,455 |

LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

DETAILED LONG-TERM DEBT

1. \$25,480,000 Capital Improvement Refunding Revenue Bonds, Series 2009

Revenue pledged: Orange County's annual Guaranteed Entitlement and Second Guaranteed Entitlement from the State Revenue Sharing Trust Fund provided by Chapter 218.255 Florida Statutes.

Purpose: To currently refund all of the outstanding Capital Improvement Revenue Bonds, Series 1998.

| FY | Principal | Interest | Total |
|--------------|--------------------|------------------|--------------------|
| 20-21 | \$2,550,000 | \$268,463 | \$2,818,463 |
| 21-22 | 2,685,000 | 140,963 | 2,825,963 |
| 22-23 | 0 | 0 | 0 |
| 23-24 | 0 | 0 | 0 |
| 24-25 | 0 | 0 | 0 |
| Thereafter | 0 | 0 | 0 |
| Total | \$5,235,000 | \$409,425 | \$5,644,425 |

Final Maturity: 10/01/22; Interest Rates: 2.50% to 5.25%.

2. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

| FY | Principal | Interest | Total |
|--------------|----------------------|---------------------|----------------------|
| 20-21 | \$8,955,000 | \$6,564,500 | \$15,519,500 |
| 21-22 | 38,805,000 | 6,116,750 | 44,921,750 |
| 22-23 | 40,750,000 | 4,176,500 | 44,926,500 |
| 23-24 | 42,780,000 | 2,139,000 | 44,919,000 |
| 24-25 | 0 | 0 | 0 |
| Thereafter | 0 | 0 | 0 |
| Total | \$131,290,000 | \$18,996,750 | \$150,286,750 |

Final Maturity: 10/01/24; Interest Rates: 5.00%.

3. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|---------------------|--------------------|---------------------|
| 20-21 | \$12,960,000 | \$2,371,000 | \$15,331,000 |
| 21-22 | 13,605,000 | 1,706,875 | 15,311,875 |
| 22-23 | 14,285,000 | 1,009,625 | 15,294,625 |
| 23-24 | 13,050,000 | 326,250 | 13,376,250 |
| 24-25 | 0 | 0 | 0 |
| Thereafter | 0 | 0 | 0 |
| Total | \$53,900,000 | \$5,413,750 | \$59,313,750 |

4. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all outstanding Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|---------------------|--------------------|---------------------|
| 20-21 | \$2,070,000 | \$504,000 | \$2,574,000 |
| 21-22 | 2,075,000 | 400,500 | 2,475,500 |
| 22-23 | 2,190,000 | 296,750 | 2,486,750 |
| 23-24 | 2,295,000 | 187,250 | 2,482,250 |
| 24-25 | 1,450,000 | 72,500 | 1,522,500 |
| Thereafter | 0 | 0 | 0 |
| Total | \$10,080,000 | \$1,461,000 | \$11,541,000 |

5. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|----------------------|---------------------|----------------------|
| 20-21 | \$9,140,000 | \$5,687,250 | \$14,827,250 |
| 21-22 | 8,125,000 | 5,230,250 | 13,355,250 |
| 22-23 | 8,525,000 | 4,824,000 | 13,349,000 |
| 23-24 | 8,950,000 | 4,397,750 | 13,347,750 |
| 24-25 | 9,820,000 | 3,950,250 | 13,770,250 |
| Thereafter | 69,185,000 | 12,532,750 | 81,717,750 |
| Total | \$113,745,000 | \$36,622,250 | \$150,367,250 |

6. \$5,465,000 Sales Tax Revenue Bond, Series 2015

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To provide funds for the acquisition of fire rescue equipment and vehicles.

Final Maturity: 01/01/21; Interest Rate: 1.47%.

| FY | Principal | Interest | Total |
|--------------|--------------------|----------------|--------------------|
| 20-21 | \$1,125,000 | \$8,269 | \$1,133,269 |
| 21-22 | 0 | 0 | 0 |
| 22-23 | 0 | 0 | 0 |
| 23-24 | 0 | 0 | 0 |
| 24-25 | 0 | 0 | 0 |
| Thereafter | 0 | 0 | 0 |
| Total | \$1,125,000 | \$8,269 | \$1,133,269 |

7. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

| FY | Principal | Interest | Total |
|--------------|---------------------|--------------------|---------------------|
| 20-21 | \$2,430,000 | \$419,930 | \$2,849,930 |
| 21-22 | 2,480,000 | 367,638 | 2,847,638 |
| 22-23 | 2,530,000 | 314,282 | 2,844,282 |
| 23-24 | 2,585,000 | 259,807 | 2,844,807 |
| 24-25 | 2,640,000 | 204,161 | 2,844,161 |
| Thereafter | 8,265,000 | 266,623 | 8,531,623 |
| Total | \$20,930,000 | \$1,832,439 | \$22,762,439 |

8. \$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

| FY | Principal | Interest | Total |
|--------------|---------------------|---------------------|---------------------|
| 20-21 | \$3,780,000 | \$2,391,144 | \$6,171,144 |
| 21-22 | 3,970,000 | 2,202,144 | 6,172,144 |
| 22-23 | 4,170,000 | 2,003,644 | 6,173,644 |
| 23-24 | 4,375,000 | 1,795,144 | 6,170,144 |
| 24-25 | 4,595,000 | 1,576,394 | 6,171,394 |
| Thereafter | 57,850,000 | 10,031,025 | 67,881,025 |
| Total | \$78,740,000 | \$19,999,494 | \$98,739,494 |

9. \$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|---------------------|---------------------|---------------------|
| 20-21 | \$0 | \$2,541,000 | \$2,541,000 |
| 21-22 | 0 | 2,541,000 | 2,541,000 |
| 22-23 | 1,000,000 | 2,541,000 | 3,541,000 |
| 23-24 | 1,000,000 | 2,491,000 | 3,491,000 |
| 24-25 | 0 | 2,441,000 | 2,441,000 |
| Thereafter | 61,025,000 | 16,226,600 | 77,251,600 |
| Total | \$63,025,000 | \$28,781,600 | \$91,806,600 |

10. \$88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|---------------------|---------------------|----------------------|
| 20-21 | \$0 | \$3,741,138 | \$3,741,138 |
| 21-22 | 0 | 3,741,138 | 3,741,138 |
| 22-23 | 0 | 3,741,138 | 3,741,138 |
| 23-24 | 0 | 3,741,138 | 3,741,138 |
| 24-25 | 2,385,000 | 3,741,138 | 6,126,138 |
| Thereafter | 86,555,000 | 29,423,875 | 115,978,875 |
| Total | \$88,940,000 | \$48,129,563 | \$137,069,563 |

11. \$202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1st-5th cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

| FY | Principal | Interest | Total |
|--------------|----------------------|----------------------|----------------------|
| 20-21 | \$0 | \$8,632,300 | \$8,632,300 |
| 21-22 | 0 | 8,632,300 | 8,632,300 |
| 22-23 | 0 | 8,632,300 | 8,632,300 |
| 23-24 | 0 | 8,632,300 | 8,632,300 |
| 24-25 | 5,430,000 | 8,632,300 | 14,062,300 |
| Thereafter | 197,315,000 | 67,287,300 | 264,602,300 |
| Total | \$202,745,000 | \$110,448,800 | \$313,193,800 |

12. \$194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

| FY | Principal | Interest | Total |
|--------------|----------------------|---------------------|----------------------|
| 20-21 | \$24,480,000 | \$6,403,250 | \$30,883,250 |
| 21-22 | 1,615,000 | 5,179,250 | 6,794,250 |
| 22-23 | 0 | 5,098,500 | 5,098,500 |
| 23-24 | 0 | 5,098,500 | 5,098,500 |
| 24-25 | 14,950,000 | 5,098,500 | 20,048,500 |
| Thereafter | 87,020,000 | 13,486,000 | 100,506,000 |
| Total | \$128,065,000 | \$40,364,000 | \$168,429,000 |

13. \$103,805,000 Taxable Sales Tax Refunding Revenue Bonds, Series 2019

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2012B.

Final Maturity: 01/01/32; Interest Rate: 1.79% to 2.70%.

| FY | Principal | Interest | Total |
|--------------|----------------------|---------------------|----------------------|
| 20-21 | \$955,000 | \$2,559,001 | \$3,514,001 |
| 21-22 | 1,160,000 | 2,539,666 | 3,699,666 |
| 22-23 | 1,180,000 | 2,517,491 | 3,697,491 |
| 23-24 | 1,205,000 | 2,493,873 | 3,698,873 |
| 24-25 | 9,670,000 | 2,376,240 | 12,046,240 |
| Thereafter | 89,635,000 | 8,960,844 | 98,595,844 |
| Total | \$103,805,000 | \$21,447,115 | \$125,252,115 |

ORANGE

COUNTY

GOVERNMENT

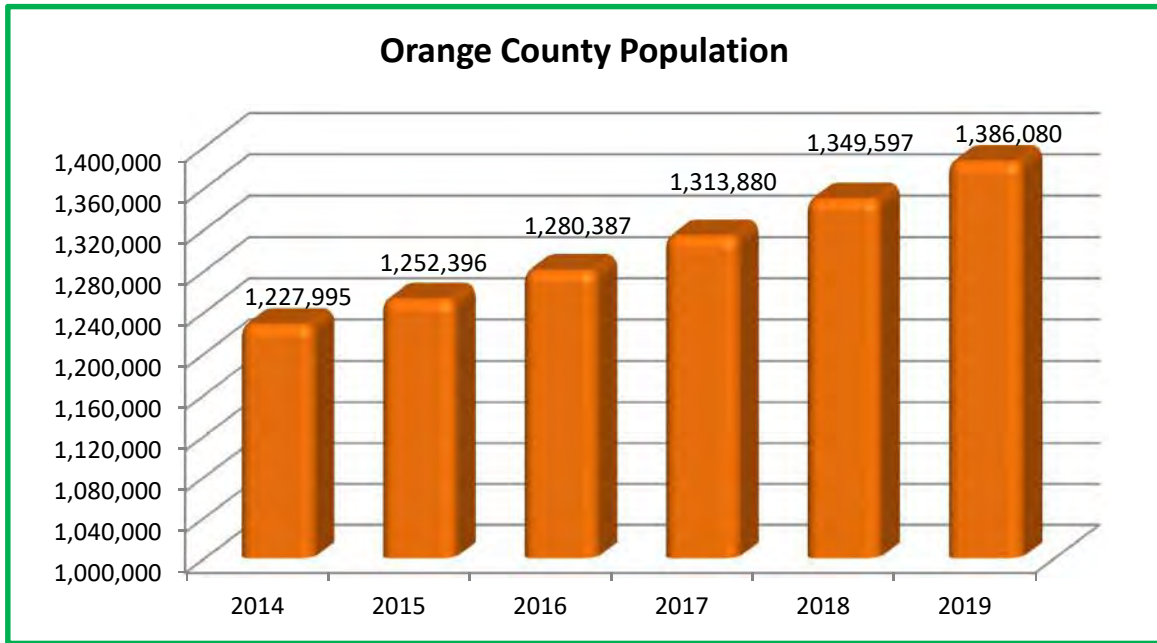
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Statistical Information

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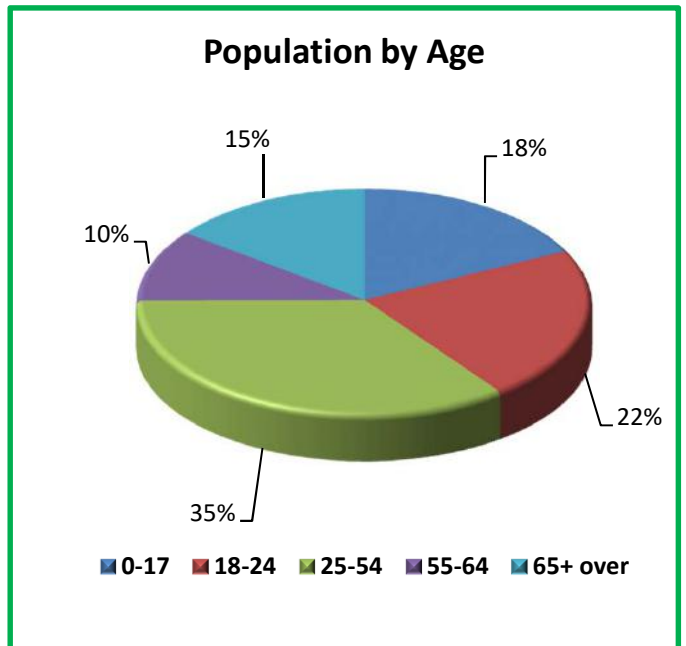
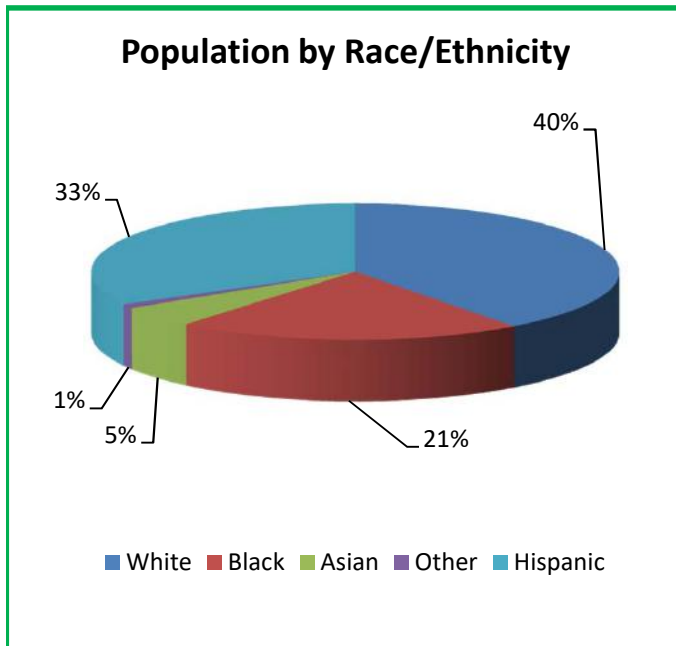
- Demographic and Economic Indicators 1-88

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2019 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.

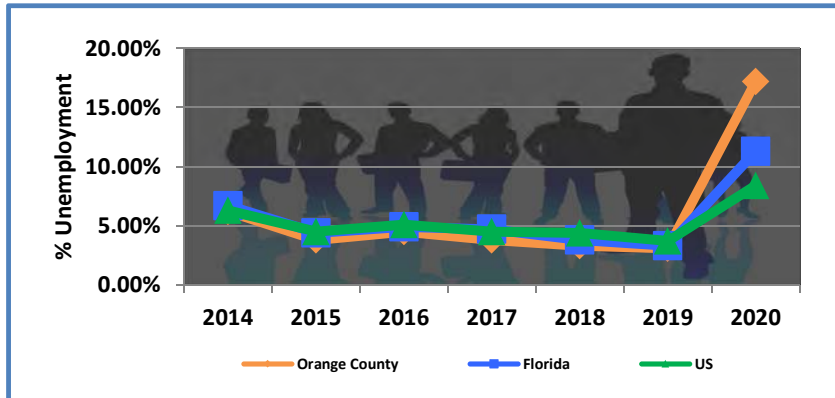


Source: United States Census Bureau; BEBR June 2020

Orange County has a diverse population with 75% of the population under the age of 55. The predominant race in the county is White at 40%. Hispanic ethnicity currently makes up 33% of the population and includes both white and black races. The Black/African American population is 21%. The Asian population is approximately 5% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 1% of the population.

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

Unemployment Rate Comparison



Source: United States Department of Labor July 2020

Florida's unemployment rate is 11.3% and the national unemployment rate is 8.4%, as of September 2020. Orange County was higher at a 17.2% unemployment rate.

| Metro Orlando Employment by Industry | Employees |
|--|-----------|
| Leisure & Hospitality | 146,100 |
| Professional & Business Services | 218,900 |
| Education & Health Services | 151,200 |
| Retail Trade | 142,600 |
| Government | 114,900 |
| Financial Activities | 76,400 |
| Construction | 87,800 |
| Wholesale Trade | 44,600 |
| Manufacturing | 48,900 |
| Other Services | 42,400 |
| Transportation, Warehousing, & Utilities | 46,200 |
| Information | 24,500 |
| Mining and Logging | 200 |



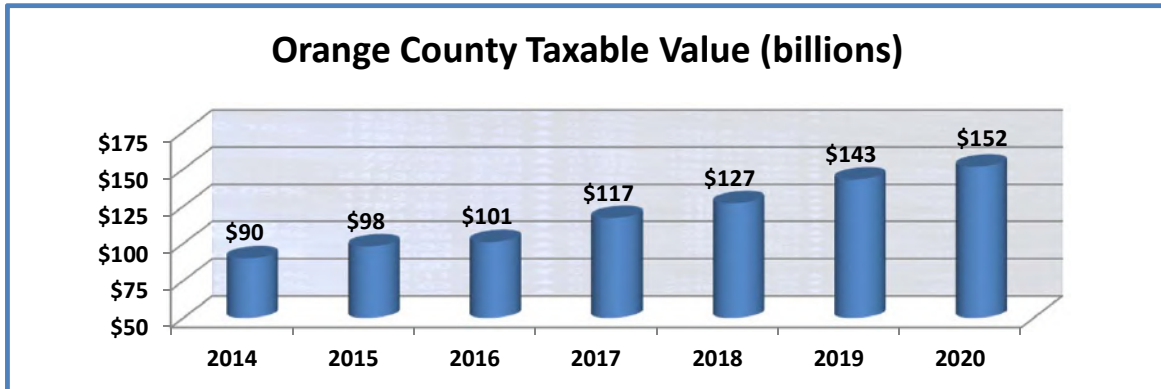
Source: Orlando Economic Partnership, June 2020

| Top 10 Metro Orlando Employers * | Employees | Industry |
|-------------------------------------|-----------|------------------------|
| Walt Disney World Resort | 75,000 | Leisure & Hospitality |
| Adventist Health System | 34,627 | Healthcare |
| Universal Orlando (Comcast) | 27,000 | Leisure & Hospitality |
| Orlando International Airport (MCO) | 20,258 | Air Transportation |
| Orlando Health | 13,483 | Healthcare |
| University of Central Florida | 8,400 | Education |
| Resource Employment Solutions | 8,000 | Staffing & Recruitment |
| Lockheed Martin | 7,178 | Aerospace/Defense |
| Darden Restaurants | 6,032 | Restaurants |
| SeaWorld Parks & Entertainment | 5,824 | Leisure & Hospitality |

*Excludes government and retail operations

Source: Orlando Economic Partnership, January 2020

**ORANGE COUNTY
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

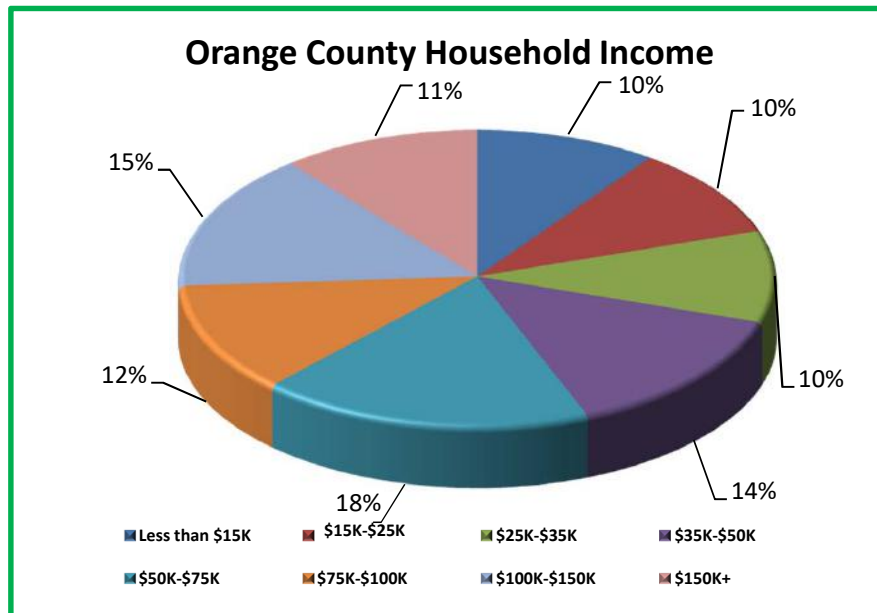
The taxable value of property in Orange County is anticipated to increase by \$9.0 billion in 2020. Since 2014, taxable values have increased as a result of consumer demand and new construction.

Population & Millage Rates

| | 2019 | | 2020 Proposed | % Change |
|--------------------------------|------------------------|---------------|------------------|----------|
| | Population Estimate | 2019 Final | | |
| Orange County | | | | |
| Eatonville | 2,348 | 7.2938 | 7.2938 | 0.0% |
| Oakland | 3,365 | 6.5000 | 6.5000 | 0.0% |
| Ocoee | 47,580 | 5.2500 | 5.5000 | 4.8% |
| Orlando | 291,800 | 6.6500 | 6.6500 | 0.0% |
| Edgewood | 2,717 | 5.2500 | 5.3500 | 1.9% |
| Orange County (unincorporated) | 876,910 | 4.4347 | 4.4347 | 0.0% |
| Winter Park | 30,239 | 4.5305 | 5.0009 | 10.4% |
| Belle Isle | 7,365 | 4.4018 | 4.4018 | 0.0% |
| Maitland | 21,096 | 4.6223 | 4.7883 | 3.6% |
| Winter Garden | 47,245 | 4.5000 | 4.5000 | 0.0% |
| Windermere | 2,972 | 3.7425 | 3.7425 | 0.0% |
| Apopka | 52,404 | 4.0376 | 4.2876 | 6.2% |
| Lake Buena Vista | 24 | 1.6690 | 1.5915 | -4.6% |
| Bay Lake | 15 | 1.7256 | 1.5947 | -7.6% |
| Total | 1,386,080 | | | |

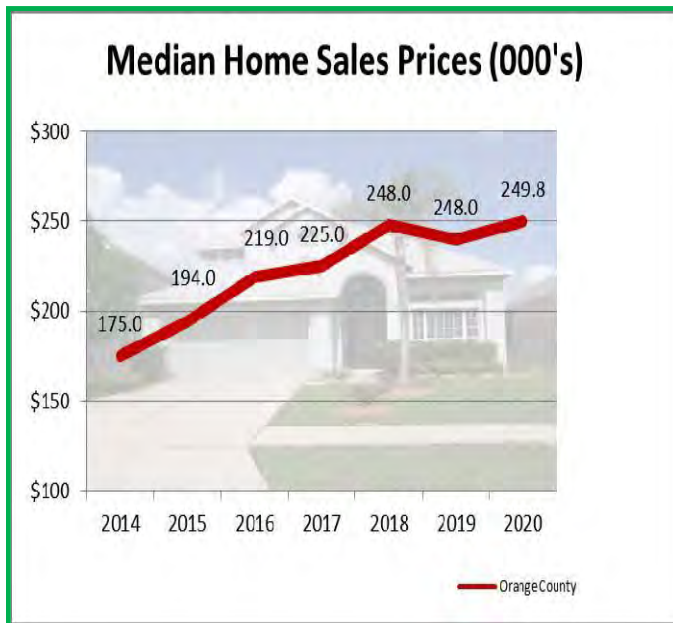
Source: BEBR and Orange County Property Appraiser

ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: United States Census Bureau, 2018 American Community Survey Census Report

According to the United States Census Bureau, 32% of households have an income between \$35,000 to \$75,000.



Source: Orlando Regional Realtors Association - February 2020



* through August 2020

Median home sales prices has decreased since 2019. The number of single family residential permits issued decreased 41% from 2018 to 2019 but is projected to increase in 2020, which is shown through August 2020. The FY 2014-15 to current figures have been adjusted to reflect amended permitting data.

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Guide to Other Useful References



A GUIDE TO OTHER USEFUL REFERENCES

Annual Budget Document - A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners.

Budget Reference Manual - This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

Citizens Annual Financial Report - This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of County taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page.

Comprehensive Annual Financial Report - This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the County's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

Fee Directory - A directory of fees and user charges for county services. This document can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

Orange County Administrative Regulations - A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

Orange County Charter - A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" icon and selecting "Boards and Special Districts" then "Charter Review Commission."

Orange County Code of Ordinances - A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" icon and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at <http://www.municode.com>.

Quarterly Fiscal Performance Report - This report is an informational source that reviews the performance of revenues and expenditures, and reserve levels for each quarter. Additionally, in the second and fourth quarter, it includes capital project spending, the Grants Program Report, and the Performance Measurement Report. This report is available in the Office of Management and Budget (OMB).

Revenue Manual - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration.



Glossary of Budget Terms



GLOSSARY

Accrual - A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

Accrual Accounting - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

Ad Valorem Tax - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

Adjusted Final Millage - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

Adopted Budget - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

Aggregate Millage Rate - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

Amendment - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

Appropriation - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Approved Budget - Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

Assessed Value - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Balanced Budget - A budget in which revenues are equal to expenditures.

Board of County Commissioners - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

Bond - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Calendar - The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.

Budget Document - The official written statement of the annual fiscal year financial plan for the county as presented by the county Mayor.

Budget Hearing - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

Budget Message - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

Capital Expenditures - Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

Capital Improvements - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Capital Improvements Budget - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

Capital Improvements Program - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

Capital Outlay - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

Capital Project - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

Certificates of Participation (COPs) - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

Community Redevelopment Area (“CRA”) - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Areas” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

Contingency - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

County Administrator - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

Coronavirus (COVID-19) – An illness caused by a virus that can spread from person to person. The new name for this disease is coronavirus disease 2019 and is abbreviated as COVID-19.

Debt Service - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Deficit - The excess of expenditures over revenues during a fiscal year.

Department - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Health and Family Services.

Depreciation - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division - A basic organizational unit of the county which is functionally unique in its service delivery.

Effectiveness Indicator - Extent to which the service has been achieved or customers are satisfied with the quality of service.

Efficiency Indicator - Cost of labor or materials per unit of output/service or number of full time equivalent positions (FTE's) or staff hours per output to accomplish a task.

Encumbrance - The commitment of appropriated funds to purchase goods or service.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

Exempt, Exemption, Non-exempt - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

Expenditure - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

Fiduciary Fund - A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

Final Millage - The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Year - The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

Function - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

General Fund - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

Goal - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

Governmental Fund – A governmental accounting fund that does not account for profit and loss.

Grant - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

Homestead Exemption - Refer to definition for exempt, exemption, and non-exempt.

Indirect Costs - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

Interfund Transfers - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

Intergovernmental Revenue - Revenue received from another government unit for a specific purpose.

Internal Service Fund - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

Levy - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Line-Item Budget - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

Long-Term Debt - Debt with a maturity of more than one (1) year after the date of issuance.

Maximum Millage - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

Mandate - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1,000 of taxable value.

Modified Accrual Basis of Accounting - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

Municipal Services Benefit Unit (MSBU) – A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

Municipal Services Taxing Unit (MSTU) - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

Object Code - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses,

Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

Objective - A defined method to accomplish an established goal.

Operating Expenses - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

Other Expenditures - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

Other Revenues - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

Pandemic - An outbreak of a disease that occurs over a wide geographic area (such as multiple countries or continents) and typically affects a significant proportion of the population.

Performance Measures - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

Personal Property - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

Personal Services - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

Policy - A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax - Refer to the definition for ad valorem tax.

Property Tax Reform - There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as “property tax reform.”

Proposed Millage - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

Real Property - Land and the buildings and other structures attached to it that is taxable under state law.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Revenue Bonds - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

Revenue Estimate - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

Rolled Back/Roll Back Rate - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see "CRA"). An example of the computation process appears within the "Charts and Tables" area of this section.

Special Assessment - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base - The total property valuations on which each taxing authority levies its tax rates.

Tax Roll - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2019 calendar year would be used to compute the ad valorem taxes levied for the FY 2019-20 budget.

Tentative Millage - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Truth in Millage Law - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Uniform Accounting System - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees - The fees charged for direct receipt of public services.

Unencumbered Balance - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

Voted Millage - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

Workload Indicator - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.

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REVENUE CATEGORIES

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

Taxes

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

Permits, Fees, Special Assessments

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

Intergovernmental Revenue

Revenues received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

Charges for Services

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

Fines and Forfeitures

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

Miscellaneous Revenue

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

Statutory Deduction

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

Interfund Transfers

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

Bond/Loan Proceeds

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds.

Fund Balance

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

Other Non-Revenues

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

Internal Service Charges

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits.

EXPENDITURE CATEGORIES

Personal Services

The costs related to compensating employees, including salaries and wages and fringe benefit costs.

Operating Expenses

The costs of day-to-day operations that include office supplies, equipment, maintenance of equipment, utilities, and insurance.

Capital Outlay

The appropriation for the acquisition or construction of physical assets or items with a unit cost of \$1,000 or more.

Capital Improvements

Physical assets constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

Debt Service

The expense of retiring such debts as loans and bond issues that includes principal and interest payments, payments for paying agents, registrars, and escrow agents.

Grants

A contribution of assets by the County to another organization for a specific purpose.

Reserves

An account used to indicate that a portion of a fund's balance is set aside because of legal requirements or to provide a safety net for unexpected expenses, such as a natural disaster. Reserves are also used for debt service to ensure no interruption in bond payments as required by bond covenants.

Interfund Transfers

Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.

Other

Other expenses include items such as depreciation expense and transfers to other funds.

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 000X General Fund and Subfunds | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 509,176,039 | \$ 581,825,124 | \$ 631,675,954 |
| Other General Taxes | 2,763,684 | 2,509,000 | 2,509,000 |
| Permits and Fees | 1,372,007 | 1,161,900 | 1,192,700 |
| Grants | 3,251,935 | 2,763,927 | 2,763,927 |
| Shared Revenues | 1,461,221 | 1,316,600 | 1,316,600 |
| Service Charges | 40,972,194 | 43,939,954 | 45,480,316 |
| Fines and Forfeits | 1,163,117 | 1,141,300 | 1,143,250 |
| Interest and Other | 24,790,628 | 13,531,150 | 11,388,880 |
| Total Revenues | \$ 584,950,824 | \$ 648,188,955 | \$ 697,470,627 |
| 5% Statutory Deduction | \$ 0 | \$ (33,420,487) | \$ (35,886,031) |
| Net Revenues | \$ 584,950,824 | \$ 614,768,468 | \$ 661,584,596 |
| NON-REVENUES: | | | |
| Transfers | \$ 269,589,898 | \$ 279,335,018 | \$ 312,513,742 |
| Bond / Loan Proceeds | 74,377 | 0 | 0 |
| Fund Balance | 0 | 177,640,388 | 130,706,986 |
| Other Sources | 31,184,862 | 20,250,000 | 20,250,000 |
| Revenue Total | \$ 885,799,961 | \$ 1,091,993,874 | \$ 1,125,055,324 |
| EXPENDITURES: | | | |
| General Government | \$ 234,975,421 | 284,046,178 | \$ 285,036,545 |
| Public Safety | 433,829,235 | 466,288,535 | 483,444,127 |
| Physical Environment | 9,258,901 | 11,708,545 | 13,151,701 |
| Transportation | 48,726,214 | 59,091,210 | 58,785,758 |
| Economic Environment | 4,209,856 | 10,680,179 | 16,488,515 |
| Human Services | 89,747,613 | 145,862,468 | 139,017,895 |
| Culture & Recreation | 4,067,577 | 6,348,842 | 5,580,831 |
| Total Expenditures | \$ 824,814,816 | \$ 984,025,951 | \$ 1,001,505,372 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 78,218,121 | \$ 78,068,104 |
| Interfund Transfers | 28,783,871 | 29,749,802 | 45,481,848 |
| Total Expenditures / Non-Expense | \$ 853,598,687 | \$ 1,091,993,874 | \$ 1,125,055,324 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1002 Transportation Trust | | | |
| REVENUES: | | | |
| Other General Taxes | \$ 1,268,454 | \$ 1,050,000 | \$ 1,050,000 |
| Permits and Fees | 2,348,652 | 1,983,500 | 1,983,500 |
| Grants | 3,916 | 0 | 0 |
| Shared Revenues | 8,318,608 | 7,200,000 | 7,200,000 |
| Service Charges | 2,639,916 | 1,074,000 | 1,074,000 |
| Fines and Forfeits | 4,266,351 | 4,659,000 | 4,266,000 |
| Interest and Other | 3,462,853 | 145,050 | 139,550 |
| Total Revenues | \$ 22,308,751 | \$ 16,111,550 | \$ 15,713,050 |
| 5% Statutory Deduction | \$ 0 | \$(805,578) | \$(785,653) |
| Net Revenues | \$ 22,308,751 | \$ 15,305,972 | \$ 14,927,397 |
| NON-REVENUES: | | | |
| Transfers | \$ 86,200,000 | \$ 81,700,000 | \$ 89,700,000 |
| Bond / Loan Proceeds | 11,365 | 0 | 0 |
| Fund Balance | 0 | 44,681,345 | 20,000,000 |
| Revenue Total | \$ 108,520,116 | \$ 141,687,317 | \$ 124,627,397 |
| EXPENDITURES: | | | |
| Public Safety | \$ 13,239 | \$ 0 | \$ 0 |
| Physical Environment | 7,314,228 | 10,634,200 | 8,522,319 |
| Transportation | 82,892,541 | 108,539,322 | 106,465,804 |
| Total Expenditures | \$ 90,220,008 | \$ 119,173,522 | \$ 114,988,123 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 22,393,795 | \$ 9,519,274 |
| Interfund Transfers | 120,000 | 120,000 | 120,000 |
| Total Expenditures / Non-Expense | \$ 90,340,008 | \$ 141,687,317 | \$ 124,627,397 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1003 Constitutional Gas Tax | | | |
| REVENUES: | | | |
| Grants | \$ 69,287 | \$ 0 | \$ 0 |
| Shared Revenues | 10,182,266 | 9,600,000 | 9,600,000 |
| Interest and Other | 1,037,707 | 80,250 | 80,250 |
| Total Revenues | \$ 11,289,260 | \$ 9,680,250 | \$ 9,680,250 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(484,013) | \$(484,013) |
| Net Revenues | \$ 11,289,260 | \$ 9,196,237 | \$ 9,196,237 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 30,366,015 | \$ 25,000,000 |
| Revenue Total | \$ 11,289,260 | \$ 39,562,252 | \$ 34,196,237 |
| | | | |
| EXPENDITURES: | | | |
| Transportation | \$ 6,889,292 | \$ 20,716,943 | \$ 13,818,449 |
| Total Expenditures | \$ 6,889,292 | \$ 20,716,943 | \$ 13,818,449 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 18,845,309 | \$ 20,377,788 |
| Total Expenditures / Non-Expense | \$ 6,889,292 | \$ 39,562,252 | \$ 34,196,237 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1004 Local Option Gas Tax | | | |
| REVENUES: | | | |
| Other General Taxes | \$ 29,221,672 | \$ 25,000,000 | \$ 25,000,000 |
| Interest and Other | 626,302 | 35,000 | 35,000 |
| Total Revenues | \$ 29,847,974 | \$ 25,035,000 | \$ 25,035,000 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(1,251,750) | \$(1,251,750) |
| Net Revenues | \$ 29,847,974 | \$ 23,783,250 | \$ 23,783,250 |
| NON-REVENUES: | | | |
| Transfers | \$ 12,680,350 | \$ 20,586,500 | \$ 25,756,500 |
| Fund Balance | 0 | 23,326,436 | 10,000,000 |
| Revenue Total | \$ 42,528,324 | \$ 67,696,186 | \$ 59,539,750 |
| | | | |
| EXPENDITURES: | | | |
| Physical Environment | \$ 6,186,673 | \$ 8,067,481 | \$ 6,200,000 |
| Transportation | 34,176,684 | 50,228,832 | 43,046,904 |
| Total Expenditures | \$ 40,363,357 | \$ 58,296,313 | \$ 49,246,904 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 9,399,873 | \$ 10,292,846 |
| Total Expenditures / Non-Expense | \$ 40,363,357 | \$ 67,696,186 | \$ 59,539,750 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1005 Special Tax MSTU | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 120,651,922 | \$ 137,732,318 | \$ 148,136,957 |
| Other General Taxes | 17,144,895 | 18,000,000 | 17,000,000 |
| Interest and Other | 439,630 | 20,000 | 20,000 |
| Total Revenues | \$ 138,236,447 | \$ 155,752,318 | \$ 165,156,957 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(7,820,116) | \$(8,290,348) |
| Net Revenues | \$ 138,236,447 | \$ 147,932,202 | \$ 156,866,609 |
| NON-REVENUES: | | | |
| Transfers | \$ 55,349,032 | \$ 59,759,419 | \$ 65,612,355 |
| Fund Balance | 0 | 4,489,023 | 2,411,531 |
| Other Sources | 1,112,317 | 650,000 | 650,000 |
| Revenue Total | \$ 194,697,795 | \$ 212,830,644 | \$ 225,540,495 |
| | | | |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 100,708 | \$ 0 |
| Interfund Transfers | 194,448,000 | 212,729,936 | 225,540,495 |
| Total Expenditures / Non-Expense | \$ 194,448,000 | \$ 212,830,644 | \$ 225,540,495 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1006 Mandatory Refuse Collection | | | |
| REVENUES: | | | |
| Service Charges | \$ 49,199,399 | \$ 50,223,841 | \$ 54,195,486 |
| Interest and Other | 1,259,096 | 279,751 | 374,390 |
| Total Revenues | \$ 50,458,495 | \$ 50,503,592 | \$ 54,569,876 |
| 5% Statutory Deduction | \$ 0 | \$(2,525,180) | \$(2,728,494) |
| Net Revenues | \$ 50,458,495 | \$ 47,978,412 | \$ 51,841,382 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 17,879,569 | \$ 19,772,566 |
| Revenue Total | \$ 50,458,495 | \$ 65,857,981 | \$ 71,613,948 |
| EXPENDITURES: | | | |
| Public Safety | \$(444) | \$ 0 | \$ 0 |
| Physical Environment | 45,626,313 | 51,037,728 | 52,769,285 |
| Total Expenditures | \$ 45,625,869 | \$ 51,037,728 | \$ 52,769,285 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 14,820,253 | \$ 18,844,663 |
| Total Expenditures / Non-Expense | \$ 45,625,869 | \$ 65,857,981 | \$ 71,613,948 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1009 OC Fire Prot & EMS/MSTU | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 149,988,863 | \$ 171,058,802 | \$ 184,007,253 |
| Permits and Fees | 3,154,355 | 3,002,880 | 3,423,000 |
| Shared Revenues | 368,644 | 320,000 | 360,000 |
| Service Charges | 28,045,769 | 30,872,215 | 31,077,237 |
| Fines and Forfeits | 13,500 | 0 | 0 |
| Interest and Other | 3,979,079 | 959,500 | 1,150,500 |
| Total Revenues | \$ 185,550,211 | \$ 206,213,397 | \$ 220,017,990 |
| 5% Statutory Deduction | \$ 0 | \$(10,378,170) | \$(11,075,900) |
| Net Revenues | \$ 185,550,211 | \$ 195,835,227 | \$ 208,942,090 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 59,522,828 | \$ 54,789,099 |
| Other Sources | 1,526,576 | 1,350,000 | 1,500,000 |
| Revenue Total | \$ 187,076,787 | \$ 256,708,055 | \$ 265,231,189 |
| EXPENDITURES: | | | |
| Public Safety | \$ 176,266,234 | \$ 233,041,529 | \$ 234,034,865 |
| Total Expenditures | \$ 176,266,234 | \$ 233,041,529 | \$ 234,034,865 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 22,524,659 | \$ 30,910,940 |
| Interfund Transfers | 1,143,129 | 1,141,867 | 285,384 |
| Total Expenditures / Non-Expense | \$ 177,409,363 | \$ 256,708,055 | \$ 265,231,189 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|-----------------------------------|--|-----------------------------------|
| Fund 1010 Air Pollution Control | | | |
| REVENUES: | | | |
| Shared Revenues | \$ 759,313 | \$ 1,043,581 | \$ 1,114,790 |
| Interest and Other | 25,378 | 2,500 | 1,000 |
| Total Revenues | <u>\$ 784,691</u> | <u>\$ 1,046,081</u> | <u>\$ 1,115,790</u> |
| 5% Statutory Deduction | \$ 0 | \$(52,304) | \$(55,790) |
| Net Revenues | <u>\$ 784,691</u> | <u>\$ 993,777</u> | <u>\$ 1,060,000</u> |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 375,658 | \$ 421,719 |
| Revenue Total | <u><u>\$ 784,691</u></u> | <u><u>\$ 1,369,435</u></u> | <u><u>\$ 1,481,719</u></u> |
| EXPENDITURES: | | | |
| Physical Environment | \$ 1,047,489 | \$ 1,369,435 | \$ 1,481,719 |
| Total Expenditures | <u>\$ 1,047,489</u> | <u>\$ 1,369,435</u> | <u>\$ 1,481,719</u> |
| Total Expenditures / Non-Expense | <u><u>\$ 1,047,489</u></u> | <u><u>\$ 1,369,435</u></u> | <u><u>\$ 1,481,719</u></u> |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1011 Building Safety | | | |
| REVENUES: | | | |
| Other General Taxes | \$ 113,913 | \$ 155,250 | \$ 155,250 |
| Permits and Fees | 25,243,096 | 20,188,000 | 22,206,801 |
| Service Charges | 782,121 | 543,332 | 600,000 |
| Interest and Other | 1,525,198 | 202,900 | 202,900 |
| Total Revenues | \$ 27,664,328 | \$ 21,089,482 | \$ 23,164,951 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(1,054,474) | \$(1,158,248) |
| Net Revenues | \$ 27,664,328 | \$ 20,035,008 | \$ 22,006,703 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 45,800,447 | \$ 39,800,000 |
| Revenue Total | \$ 27,664,328 | \$ 65,835,455 | \$ 61,806,703 |
| | | | |
| EXPENDITURES: | | | |
| Public Safety | \$ 18,317,410 | \$ 30,435,441 | \$ 28,645,173 |
| Total Expenditures | \$ 18,317,410 | \$ 30,435,441 | \$ 28,645,173 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 35,400,014 | \$ 33,161,530 |
| Total Expenditures / Non-Expense | \$ 18,317,410 | \$ 65,835,455 | \$ 61,806,703 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1013 Air Quality Improvement | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 20,350 | \$ 25,000 | \$ 25,000 |
| Shared Revenues | 35,200 | 22,000 | 25,000 |
| Interest and Other | 18,477 | 1,000 | 1,000 |
| Total Revenues | \$ 74,027 | \$ 48,000 | \$ 51,000 |
| 5% Statutory Deduction | \$ 0 | \$(2,400) | \$(2,550) |
| Net Revenues | \$ 74,027 | \$ 45,600 | \$ 48,450 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 347,014 | \$ 317,563 |
| Revenue Total | \$ 74,027 | \$ 392,614 | \$ 366,013 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 494 | \$ 95,330 | \$ 106,115 |
| Total Expenditures | \$ 494 | \$ 95,330 | \$ 106,115 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 297,284 | \$ 259,898 |
| Total Expenditures / Non-Expense | \$ 494 | \$ 392,614 | \$ 366,013 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1014 Law Enforcement/Confiscated Prop | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 471,748 | \$ 250,000 | \$ 300,000 |
| Interest and Other | 38,270 | 15,000 | 15,000 |
| Total Revenues | \$ 510,017 | \$ 265,000 | \$ 315,000 |
| 5% Statutory Deduction | \$ 0 | \$(13,250) | \$(15,750) |
| Net Revenues | \$ 510,017 | \$ 251,750 | \$ 299,250 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 1,237,428 | \$ 1,000,000 |
| Revenue Total | \$ 510,017 | \$ 1,489,178 | \$ 1,299,250 |
| EXPENDITURES: | | | |
| Public Safety | \$ 274,381 | \$ 1,489,178 | \$ 1,299,250 |
| Total Expenditures | \$ 274,381 | \$ 1,489,178 | \$ 1,299,250 |
| Total Expenditures / Non-Expense | \$ 274,381 | \$ 1,489,178 | \$ 1,299,250 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1015 Law Enforce Educ-Corrections | | | |
| REVENUES: | | | |
| Service Charges | \$ 292,385 | \$ 275,000 | \$ 275,000 |
| Interest and Other | 14,473 | 5,000 | 5,000 |
| Total Revenues | \$ 306,858 | \$ 280,000 | \$ 280,000 |
| 5% Statutory Deduction | \$ 0 | \$(14,000) | \$(14,000) |
| Net Revenues | \$ 306,858 | \$ 266,000 | \$ 266,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 428,508 | \$ 420,679 |
| Revenue Total | \$ 306,858 | \$ 694,508 | \$ 686,679 |
| EXPENDITURES: | | | |
| Public Safety | \$ 243,478 | \$ 694,508 | \$ 686,679 |
| Total Expenditures | \$ 243,478 | \$ 694,508 | \$ 686,679 |
| Total Expenditures / Non-Expense | \$ 243,478 | \$ 694,508 | \$ 686,679 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1016 Law Enforcement / Education Sheriff | | | |
| REVENUES: | | | |
| Service Charges | \$ 292,385 | \$ 275,000 | \$ 275,000 |
| Interest and Other | 8,080 | 2,000 | 2,000 |
| Total Revenues | \$ 300,465 | \$ 277,000 | \$ 277,000 |
| 5% Statutory Deduction | \$ 0 | \$(13,850) | \$(13,850) |
| Net Revenues | \$ 300,465 | \$ 263,150 | \$ 263,150 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 287,948 | \$ 275,000 |
| Revenue Total | \$ 300,465 | \$ 551,098 | \$ 538,150 |
| EXPENDITURES: | | | |
| Public Safety | \$ 225,400 | \$ 551,098 | \$ 538,150 |
| Total Expenditures | \$ 225,400 | \$ 551,098 | \$ 538,150 |
| Total Expenditures / Non-Expense | \$ 225,400 | \$ 551,098 | \$ 538,150 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1017 Law Enf. Federal Forfeiture Funding | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 0 | \$ 0 | \$ 750,000 |
| Interest and Other | 0 | 0 | 10,000 |
| Total Revenues | \$ 0 | \$ 0 | \$ 760,000 |
| 5% Statutory Deduction | \$ 0 | \$ 0 | \$(38,000) |
| Net Revenues | \$ 0 | \$ 0 | \$ 722,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 0 | \$ 1,300,000 |
| Revenue Total | \$ 0 | \$ 0 | \$ 2,022,000 |
| EXPENDITURES: | | | |
| Public Safety | \$ 0 | \$ 0 | \$ 2,022,000 |
| Total Expenditures | \$ 0 | \$ 0 | \$ 2,022,000 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 0 | \$ 2,022,000 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1023 Misc Construction Projects | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 28,320,506 | \$ 32,370,775 | \$ 35,144,306 |
| Interest and Other | 6,888,940 | 309,570 | 309,570 |
| Total Revenues | \$ 35,209,446 | \$ 32,680,345 | \$ 35,453,876 |
| 5% Statutory Deduction | \$ 0 | \$(1,634,017) | \$(1,772,694) |
| Net Revenues | \$ 35,209,446 | \$ 31,046,328 | \$ 33,681,182 |
| NON-REVENUES: | | | |
| Transfers | \$ 18,200,000 | \$ 14,300,000 | \$ 76,600,000 |
| Fund Balance | 0 | 200,914,837 | 114,859,773 |
| Revenue Total | \$ 53,409,446 | \$ 246,261,165 | \$ 225,140,955 |
| EXPENDITURES: | | | |
| General Government | \$ 6,982,612 | \$ 55,935,810 | \$ 47,950,250 |
| Public Safety | 6,150,389 | 48,522,976 | 36,623,000 |
| Physical Environment | 2,174,816 | 18,949,021 | 3,296,902 |
| Transportation | 11,388,660 | 36,757,393 | 40,770,016 |
| Economic Environment | 91,050 | 4,691,483 | 500,000 |
| Human Services | 231,629 | 11,507,231 | 2,650,000 |
| Culture & Recreation | 1,307,344 | 28,939,351 | 250,015 |
| Total Expenditures | \$ 28,326,500 | \$ 205,303,265 | \$ 132,040,183 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 40,957,900 | \$ 93,100,772 |
| Total Expenditures / Non-Expense | \$ 28,326,500 | \$ 246,261,165 | \$ 225,140,955 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1025 OBT Comm Redev Area Trust Fund | | | |
| REVENUES: | | | |
| Interest and Other | \$ 298,868 | \$ 333,802 | \$ 457,559 |
| Total Revenues | \$ 298,868 | \$ 333,802 | \$ 457,559 |
| 5% Statutory Deduction | \$ 0 | \$(16,690) | \$(22,878) |
| Net Revenues | \$ 298,868 | \$ 317,112 | \$ 434,681 |
| NON-REVENUES: | | | |
| Transfers | \$ 323,317 | \$ 391,561 | \$ 536,269 |
| Fund Balance | 0 | 737,012 | 568,998 |
| Revenue Total | \$ 622,185 | \$ 1,445,685 | \$ 1,539,948 |
| EXPENDITURES: | | | |
| Economic Environment | \$ 292,152 | \$ 1,445,685 | \$ 1,539,948 |
| Total Expenditures | \$ 292,152 | \$ 1,445,685 | \$ 1,539,948 |
| Total Expenditures / Non-Expense | \$ 292,152 | \$ 1,445,685 | \$ 1,539,948 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1027 Drug Abuse Trust Fund | | | |
| REVENUES: | | | |
| Service Charges | \$ 129,069 | \$ 110,000 | \$ 110,000 |
| Interest and Other | 5,876 | 1,500 | 1,500 |
| Total Revenues | \$ 134,945 | \$ 111,500 | \$ 111,500 |
| 5% Statutory Deduction | \$ 0 | \$(5,575) | \$(5,575) |
| Net Revenues | \$ 134,945 | \$ 105,925 | \$ 105,925 |
| NON-REVENUES: | | | |
| Transfers | \$ 120,900 | \$ 120,900 | \$ 120,900 |
| Fund Balance | 0 | 95,040 | 100,419 |
| Revenue Total | \$ 255,845 | \$ 321,865 | \$ 327,244 |
| EXPENDITURES: | | | |
| Human Services | \$ 273,616 | \$ 321,865 | \$ 327,244 |
| Total Expenditures | \$ 273,616 | \$ 321,865 | \$ 327,244 |
| Total Expenditures / Non-Expense | \$ 273,616 | \$ 321,865 | \$ 327,244 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1029 Tree Replacement Trust | | | |
| REVENUES: | | | |
| Service Charges | \$ 178,922 | \$ 260,000 | \$ 150,000 |
| Interest and Other | 70,995 | 0 | 0 |
| Total Revenues | \$ 249,917 | \$ 260,000 | \$ 150,000 |
| 5% Statutory Deduction | \$ 0 | \$(13,000) | \$(7,500) |
| Net Revenues | \$ 249,917 | \$ 247,000 | \$ 142,500 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 2,028,926 | \$ 500,000 |
| Revenue Total | \$ 249,917 | \$ 2,275,926 | \$ 642,500 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 19,759 | \$ 35,000 | \$ 35,000 |
| Transportation | 117,044 | 2,240,926 | 607,500 |
| Total Expenditures | \$ 136,803 | \$ 2,275,926 | \$ 642,500 |
| Total Expenditures / Non-Expense | \$ 136,803 | \$ 2,275,926 | \$ 642,500 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 102X Conservation Trust and Subfunds | | | |
| REVENUES: | | | |
| Service Charges | \$ 780,549 | \$ 420,000 | \$ 420,000 |
| Interest and Other | 175,508 | 25,440 | 25,440 |
| Total Revenues | \$ 956,056 | \$ 445,440 | \$ 445,440 |
| 5% Statutory Deduction | \$ 0 | \$(22,272) | \$(22,272) |
| Net Revenues | \$ 956,056 | \$ 423,168 | \$ 423,168 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 5,367,544 | \$ 4,449,475 |
| Revenue Total | \$ 956,056 | \$ 5,790,712 | \$ 4,872,643 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 431,110 | \$ 1,125,062 | \$ 1,207,865 |
| Total Expenditures | \$ 431,110 | \$ 1,125,062 | \$ 1,207,865 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 4,665,650 | \$ 3,664,778 |
| Total Expenditures / Non-Expense | \$ 431,110 | \$ 5,790,712 | \$ 4,872,643 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1035 Law Enforce Impact Fees | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 3,050,332 | \$ 3,500,000 | \$ 3,000,000 |
| Interest and Other | 343,028 | 100,000 | 100,000 |
| Total Revenues | \$ 3,393,361 | \$ 3,600,000 | \$ 3,100,000 |
| 5% Statutory Deduction | \$ 0 | \$(180,000) | \$(155,000) |
| Net Revenues | \$ 3,393,361 | \$ 3,420,000 | \$ 2,945,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 8,226,670 | \$ 8,700,000 |
| Revenue Total | \$ 3,393,361 | \$ 11,646,670 | \$ 11,645,000 |
| EXPENDITURES: | | | |
| Public Safety | \$ 5,556,233 | \$ 11,646,670 | \$ 4,145,000 |
| Total Expenditures | \$ 5,556,233 | \$ 11,646,670 | \$ 4,145,000 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 0 | \$ 7,500,000 |
| Total Expenditures / Non-Expense | \$ 5,556,233 | \$ 11,646,670 | \$ 11,645,000 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 103T Transportation Impact Fees | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 22,608,962 | \$ 16,101,000 | \$ 17,567,010 |
| Interest and Other | 4,610,988 | 800,000 | 1,700,000 |
| Total Revenues | \$ 27,219,950 | \$ 16,901,000 | \$ 19,267,010 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(845,050) | \$(963,351) |
| Net Revenues | \$ 27,219,950 | \$ 16,055,950 | \$ 18,303,659 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 130,214,363 | \$ 95,866,280 |
| Revenue Total | \$ 27,219,950 | \$ 146,270,313 | \$ 114,169,939 |
| | | | |
| EXPENDITURES: | | | |
| Transportation | \$ 20,651,344 | \$ 52,723,775 | \$ 21,685,104 |
| Total Expenditures | \$ 20,651,344 | \$ 52,723,775 | \$ 21,685,104 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 93,546,538 | \$ 92,484,835 |
| Total Expenditures / Non-Expense | \$ 20,651,344 | \$ 146,270,313 | \$ 114,169,939 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1040 School Impact Fees | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 69,628,220 | \$ 115,000,000 | \$ 115,000,000 |
| Interest and Other | 165,520 | 100,000 | 100,000 |
| Total Revenues | \$ 69,793,740 | \$ 115,100,000 | \$ 115,100,000 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(5,755,000) | \$(5,755,000) |
| Net Revenues | \$ 69,793,740 | \$ 109,345,000 | \$ 109,345,000 |
| | | | |
| EXPENDITURES: | | | |
| Human Services | \$ 69,068,740 | \$ 108,420,000 | \$ 108,420,000 |
| Total Expenditures | \$ 69,068,740 | \$ 108,420,000 | \$ 108,420,000 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Interfund Transfers | \$ 725,000 | \$ 925,000 | \$ 925,000 |
| Total Expenditures / Non-Expense | \$ 69,793,740 | \$ 109,345,000 | \$ 109,345,000 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1046 Fire Impact Fees | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 2,400,791 | \$ 2,670,345 | \$ 2,450,000 |
| Interest and Other | 329,652 | 40,000 | 150,000 |
| Total Revenues | \$ 2,730,443 | \$ 2,710,345 | \$ 2,600,000 |
| 5% Statutory Deduction | \$ 0 | \$(135,517) | \$(130,000) |
| Net Revenues | \$ 2,730,443 | \$ 2,574,828 | \$ 2,470,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 11,161,621 | \$ 11,609,766 |
| Revenue Total | \$ 2,730,443 | \$ 13,736,449 | \$ 14,079,766 |
| EXPENDITURES: | | | |
| Public Safety | \$ 158,878 | \$ 13,628,143 | \$ 3,240,000 |
| Total Expenditures | \$ 158,878 | \$ 13,628,143 | \$ 3,240,000 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 108,306 | \$ 10,839,766 |
| Total Expenditures / Non-Expense | \$ 158,878 | \$ 13,736,449 | \$ 14,079,766 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1050 Parks Fund | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 20,844,455 | \$ 23,824,891 | \$ 25,866,209 |
| Grants | 189,052 | 0 | 0 |
| Service Charges | 3,548,685 | 3,793,660 | 3,793,660 |
| Interest and Other | 900,679 | 223,000 | 223,000 |
| Total Revenues | \$ 25,482,871 | \$ 27,841,551 | \$ 29,882,869 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(1,392,078) | \$(1,494,143) |
| Net Revenues | \$ 25,482,871 | \$ 26,449,473 | \$ 28,388,726 |
| NON-REVENUES: | | | |
| Transfers | \$ 15,900,000 | \$ 20,900,000 | \$ 14,800,000 |
| Fund Balance | 0 | 11,287,472 | 8,700,000 |
| Revenue Total | \$ 41,382,871 | \$ 58,636,945 | \$ 51,888,726 |
| | | | |
| EXPENDITURES: | | | |
| Culture & Recreation | \$ 41,646,377 | \$ 56,390,716 | \$ 45,246,107 |
| Total Expenditures | \$ 41,646,377 | \$ 56,390,716 | \$ 45,246,107 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 2,246,229 | \$ 6,642,619 |
| Total Expenditures / Non-Expense | \$ 41,646,377 | \$ 58,636,945 | \$ 51,888,726 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1051 Parks and Recreation Scholarship | | | |
| REVENUES: | | | |
| Interest and Other | \$ 1,662 | \$ 400 | \$ 400 |
| Total Revenues | \$ 1,662 | \$ 400 | \$ 400 |
| 5% Statutory Deduction | \$ 0 | \$(20) | \$(20) |
| Net Revenues | \$ 1,662 | \$ 380 | \$ 380 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 47,991 | \$ 48,237 |
| Revenue Total | \$ 1,662 | \$ 48,371 | \$ 48,617 |
| EXPENDITURES: | | | |
| Culture & Recreation | \$ 0 | \$ 48,371 | \$ 48,617 |
| Total Expenditures | \$ 0 | \$ 48,371 | \$ 48,617 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 48,371 | \$ 48,617 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1054 911 Fee | | | |
| REVENUES: | | | |
| Shared Revenues | \$ 4,145,259 | \$ 3,370,000 | \$ 4,300,000 |
| Service Charges | 2,572,310 | 2,630,000 | 2,800,000 |
| Interest and Other | 454,855 | 175,000 | 175,000 |
| Total Revenues | \$ 7,172,424 | \$ 6,175,000 | \$ 7,275,000 |
| 5% Statutory Deduction | \$ 0 | \$(308,750) | \$(363,750) |
| Net Revenues | \$ 7,172,424 | \$ 5,866,250 | \$ 6,911,250 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 19,716,672 | \$ 17,824,270 |
| Revenue Total | \$ 7,172,424 | \$ 25,582,922 | \$ 24,735,520 |
| EXPENDITURES: | | | |
| Public Safety | \$ 6,419,308 | \$ 25,582,922 | \$ 24,735,520 |
| Total Expenditures | \$ 6,419,308 | \$ 25,582,922 | \$ 24,735,520 |
| Total Expenditures / Non-Expense | \$ 6,419,308 | \$ 25,582,922 | \$ 24,735,520 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1059 Pollutant Storage Tank | | | |
| REVENUES: | | | |
| Service Charges | \$ 0 | \$ 5,000 | \$ 5,000 |
| Fines and Forfeits | 0 | 5,000 | 5,000 |
| Interest and Other | 51 | 300 | 300 |
| Total Revenues | \$ 51 | \$ 10,300 | \$ 10,300 |
| 5% Statutory Deduction | \$ 0 | \$(515) | \$(515) |
| Net Revenues | \$ 51 | \$ 9,785 | \$ 9,785 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 2,199 | \$ 2,170 |
| Revenue Total | \$ 51 | \$ 11,984 | \$ 11,955 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 0 | \$ 11,984 | \$ 11,955 |
| Total Expenditures | \$ 0 | \$ 11,984 | \$ 11,955 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 11,984 | \$ 11,955 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1060 Energy Efficiency Renew Energy & Conservation | | | |
| REVENUES: | | | |
| Interest and Other | \$ 2,280 | \$ 40 | \$ 40 |
| Total Revenues | \$ 2,280 | \$ 40 | \$ 40 |
| 5% Statutory Deduction | \$ 0 | \$(2) | \$(2) |
| Net Revenues | \$ 2,280 | \$ 38 | \$ 38 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 14,300 | \$ 13,987 |
| Revenue Total | \$ 2,280 | \$ 14,338 | \$ 14,025 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 15,000 | \$ 14,338 | \$ 14,025 |
| Total Expenditures | \$ 15,000 | \$ 14,338 | \$ 14,025 |
| Total Expenditures / Non-Expense | \$ 15,000 | \$ 14,338 | \$ 14,025 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 109W Water and Navigation Funds | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 1,753,251 | \$ 1,919,955 | \$ 2,012,189 |
| Service Charges | 17,933 | 80,000 | 30,000 |
| Interest and Other | 427,875 | 47,750 | 47,750 |
| Total Revenues | \$ 2,199,059 | \$ 2,047,705 | \$ 2,089,939 |
| 5% Statutory Deduction | \$ 0 | \$(103,877) | \$(105,989) |
| Net Revenues | \$ 2,199,059 | \$ 1,943,828 | \$ 1,983,950 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 11,668,663 | \$ 11,800,000 |
| Other Sources | 1,740 | 29,842 | 29,842 |
| Revenue Total | \$ 2,200,799 | \$ 13,642,333 | \$ 13,813,792 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 1,184,031 | \$ 4,699,352 | \$ 5,129,092 |
| Total Expenditures | \$ 1,184,031 | \$ 4,699,352 | \$ 5,129,092 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 8,942,981 | \$ 8,684,700 |
| Total Expenditures / Non-Expense | \$ 1,184,031 | \$ 13,642,333 | \$ 13,813,792 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 10NT Aquatic Weed (Non-Tax) Districts | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 91,709 | \$ 85,540 | \$ 78,463 |
| Service Charges | 15,388 | 0 | 15,000 |
| Interest and Other | 19,607 | 2,515 | 2,690 |
| Total Revenues | \$ 126,704 | \$ 88,055 | \$ 96,153 |
| 5% Statutory Deduction | \$ 0 | \$(4,403) | \$(4,807) |
| Net Revenues | \$ 126,704 | \$ 83,652 | \$ 91,346 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 439,754 | \$ 319,892 |
| Revenue Total | \$ 126,704 | \$ 523,406 | \$ 411,238 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 41,537 | \$ 226,199 | \$ 203,389 |
| Total Expenditures | \$ 41,537 | \$ 226,199 | \$ 203,389 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 297,207 | \$ 207,849 |
| Total Expenditures / Non-Expense | \$ 41,537 | \$ 523,406 | \$ 411,238 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 10TA Aquatic Weed (Tax) Districts | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 793,174 | \$ 926,369 | \$ 999,440 |
| Permits and Fees | 10,151 | 8,448 | 8,448 |
| Service Charges | 210 | 30,000 | 30,000 |
| Interest and Other | 216,614 | 72,362 | 81,581 |
| Total Revenues | \$ 1,020,150 | \$ 1,037,179 | \$ 1,119,469 |
| 5% Statutory Deduction | \$ 0 | \$(52,564) | \$(56,657) |
| Net Revenues | \$ 1,020,150 | \$ 984,615 | \$ 1,062,812 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 5,126,844 | \$ 4,423,996 |
| Other Sources | 9,623 | 14,088 | 13,676 |
| Revenue Total | \$ 1,029,773 | \$ 6,125,547 | \$ 5,500,484 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 457,313 | \$ 3,311,735 | \$ 2,883,742 |
| Total Expenditures | \$ 457,313 | \$ 3,311,735 | \$ 2,883,742 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 2,813,812 | \$ 2,616,742 |
| Total Expenditures / Non-Expense | \$ 457,313 | \$ 6,125,547 | \$ 5,500,484 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 110A MSBU Agency Funds | | | |
| REVENUES: | | | |
| Interest and Other | \$ 0 | \$ 30 | \$ 0 |
| Total Revenues | \$ 0 | \$ 30 | \$ 0 |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Interfund Transfers | \$ 0 | \$ 30 | \$ 0 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 30 | \$ 0 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 110M Municipal Service Districts | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 1,900,466 | \$ 2,154,903 | \$ 2,334,658 |
| Permits and Fees | 20,775,608 | 22,126,573 | 22,585,019 |
| Service Charges | 5,350 | 3,000 | 3,000 |
| Interest and Other | 1,224,563 | 265,631 | 278,314 |
| Total Revenues | \$ 23,905,987 | \$ 24,550,107 | \$ 25,200,991 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(1,227,502) | \$(1,260,053) |
| Net Revenues | \$ 23,905,987 | \$ 23,322,605 | \$ 23,940,938 |
| NON-REVENUES: | | | |
| Transfers | \$ 120,000 | \$ 120,000 | \$ 120,000 |
| Fund Balance | 0 | 26,680,882 | 24,502,747 |
| Other Sources | 19,875 | 0 | 0 |
| Revenue Total | \$ 24,045,862 | \$ 50,123,487 | \$ 48,563,685 |
| | | | |
| EXPENDITURES: | | | |
| Physical Environment | \$ 8,818,331 | \$ 13,984,459 | \$ 12,283,175 |
| Transportation | 12,144,678 | 13,141,411 | 14,011,134 |
| Total Expenditures | \$ 20,963,009 | \$ 27,125,870 | \$ 26,294,309 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 22,911,093 | \$ 22,212,876 |
| Interfund Transfers | 268,873 | 86,524 | 56,500 |
| Total Expenditures / Non-Expense | \$ 21,231,882 | \$ 50,123,487 | \$ 48,563,685 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 117M I-Drive MSTU Funds | | | |
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 6,143,781 | \$ 7,076,802 | \$ 7,638,122 |
| Service Charges | 803,604 | 803,604 | 824,846 |
| Interest and Other | 39,693 | 3,300 | 3,900 |
| Total Revenues | \$ 6,987,078 | \$ 7,883,706 | \$ 8,466,868 |
| 5% Statutory Deduction | \$ 0 | \$(394,185) | \$(423,343) |
| Net Revenues | \$ 6,987,078 | \$ 7,489,521 | \$ 8,043,525 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 165,405 | \$ 46,293 |
| Other Sources | 57,622 | 0 | 0 |
| Revenue Total | \$ 7,044,699 | \$ 7,654,926 | \$ 8,089,818 |
| EXPENDITURES: | | | |
| General Government | \$ 2,243,325 | \$ 2,442,086 | \$ 2,590,488 |
| Physical Environment | 150,587 | 164,213 | 188,098 |
| Transportation | 4,527,439 | 5,048,627 | 5,311,232 |
| Total Expenditures | \$ 6,921,351 | \$ 7,654,926 | \$ 8,089,818 |
| Total Expenditures / Non-Expense | \$ 6,921,351 | \$ 7,654,926 | \$ 8,089,818 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1232 Local Housing Asst (SHIP) | | | |
| REVENUES: | | | |
| Shared Revenues | \$ 1,387,592 | \$ 1,475,140 | \$ 0 |
| Interest and Other | 1,347,688 | 1,725,000 | 1,500,000 |
| Total Revenues | \$ 2,735,280 | \$ 3,200,140 | \$ 1,500,000 |
| 5% Statutory Deduction | \$ 0 | \$(160,007) | \$(75,000) |
| Net Revenues | \$ 2,735,280 | \$ 3,040,133 | \$ 1,425,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 10,194,028 | \$ 7,726,266 |
| Revenue Total | \$ 2,735,280 | \$ 13,234,161 | \$ 9,151,266 |
| EXPENDITURES: | | | |
| Economic Environment | \$ 4,845,648 | \$ 13,234,161 | \$ 9,151,266 |
| Total Expenditures | \$ 4,845,648 | \$ 13,234,161 | \$ 9,151,266 |
| Total Expenditures / Non-Expense | \$ 4,845,648 | \$ 13,234,161 | \$ 9,151,266 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1241 Teen Court | | | |
| REVENUES: | | | |
| Service Charges | \$ 485,932 | \$ 500,000 | \$ 500,000 |
| Interest and Other | 27,231 | 5,000 | 5,000 |
| Total Revenues | \$ 513,163 | \$ 505,000 | \$ 505,000 |
| 5% Statutory Deduction | \$ 0 | \$(25,250) | \$(25,250) |
| Net Revenues | \$ 513,163 | \$ 479,750 | \$ 479,750 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 492,984 | \$ 260,000 |
| Revenue Total | \$ 513,163 | \$ 972,734 | \$ 739,750 |
| EXPENDITURES: | | | |
| General Government | \$ 598,403 | \$ 789,116 | \$ 739,750 |
| Total Expenditures | \$ 598,403 | \$ 789,116 | \$ 739,750 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 183,618 | \$ 0 |
| Total Expenditures / Non-Expense | \$ 598,403 | \$ 972,734 | \$ 739,750 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1242 Crime Prevention ORD 98-01 | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 91,404 | \$ 96,000 | \$ 96,000 |
| Interest and Other | 8,302 | 0 | 0 |
| Total Revenues | \$ 99,706 | \$ 96,000 | \$ 96,000 |
| 5% Statutory Deduction | \$ 0 | \$(4,800) | \$(4,800) |
| Net Revenues | \$ 99,706 | \$ 91,200 | \$ 91,200 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 206,827 | \$ 16,800 |
| Revenue Total | \$ 99,706 | \$ 298,027 | \$ 108,000 |
| EXPENDITURES: | | | |
| Public Safety | \$ 48,043 | \$ 298,027 | \$ 108,000 |
| Total Expenditures | \$ 48,043 | \$ 298,027 | \$ 108,000 |
| Total Expenditures / Non-Expense | \$ 48,043 | \$ 298,027 | \$ 108,000 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1243 Orange Blossom Trail NID 90-24 | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 125,000 | \$ 131,579 | \$ 131,579 |
| Interest and Other | 941 | 0 | 0 |
| Total Revenues | \$ 125,941 | \$ 131,579 | \$ 131,579 |
| 5% Statutory Deduction | \$ 0 | \$(6,579) | \$(6,579) |
| Net Revenues | \$ 125,941 | \$ 125,000 | \$ 125,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 59,017 | \$ 59,017 |
| Revenue Total | \$ 125,941 | \$ 184,017 | \$ 184,017 |
| EXPENDITURES: | | | |
| Public Safety | \$ 104,870 | \$ 184,017 | \$ 184,017 |
| Total Expenditures | \$ 104,870 | \$ 184,017 | \$ 184,017 |
| Total Expenditures / Non-Expense | \$ 104,870 | \$ 184,017 | \$ 184,017 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1246 International Drive CRA | | | |
| REVENUES: | | | |
| Interest and Other | \$ 2,777,746 | \$ 957,022 | \$ 1,016,550 |
| Total Revenues | \$ 2,777,746 | \$ 957,022 | \$ 1,016,550 |
| 5% Statutory Deduction | \$ 0 | \$(47,851) | \$(50,828) |
| Net Revenues | \$ 2,777,746 | \$ 909,171 | \$ 965,722 |
| NON-REVENUES: | | | |
| Transfers | \$ 16,604,196 | \$ 19,902,600 | \$ 21,943,000 |
| Fund Balance | 0 | 60,989,670 | 74,233,186 |
| Revenue Total | \$ 19,381,942 | \$ 81,801,441 | \$ 97,141,908 |
| EXPENDITURES: | | | |
| Transportation | \$ 1,157,748 | \$ 7,276,688 | \$ 6,601,200 |
| Total Expenditures | \$ 1,157,748 | \$ 7,276,688 | \$ 6,601,200 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 74,524,753 | \$ 90,540,708 |
| Total Expenditures / Non-Expense | \$ 1,157,748 | \$ 81,801,441 | \$ 97,141,908 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1247 Court Technology | | | |
| REVENUES: | | | |
| Service Charges | \$ 3,699,160 | \$ 3,100,000 | \$ 3,200,000 |
| Interest and Other | 14,911 | 5,000 | 5,000 |
| Total Revenues | \$ 3,714,071 | \$ 3,105,000 | \$ 3,205,000 |
| 5% Statutory Deduction | \$ 0 | \$(155,250) | \$(160,250) |
| Net Revenues | \$ 3,714,071 | \$ 2,949,750 | \$ 3,044,750 |
| NON-REVENUES: | | | |
| Transfers | \$ 1,060,323 | \$ 2,432,979 | \$ 3,890,116 |
| Fund Balance | 0 | 825,078 | 0 |
| Revenue Total | \$ 4,774,395 | \$ 6,207,807 | \$ 6,934,866 |
| EXPENDITURES: | | | |
| General Government | \$ 4,400,249 | \$ 6,207,807 | \$ 6,934,866 |
| Total Expenditures | \$ 4,400,249 | \$ 6,207,807 | \$ 6,934,866 |
| Total Expenditures / Non-Expense | \$ 4,400,249 | \$ 6,207,807 | \$ 6,934,866 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1248 Court Facilities | | | |
| REVENUES: | | | |
| Service Charges | \$ 4,908,582 | \$ 4,750,000 | \$ 4,750,000 |
| Interest and Other | 109,466 | 40,000 | 40,000 |
| Total Revenues | \$ 5,018,048 | \$ 4,790,000 | \$ 4,790,000 |
| 5% Statutory Deduction | \$ 0 | \$(239,500) | \$(239,500) |
| Net Revenues | \$ 5,018,048 | \$ 4,550,500 | \$ 4,550,500 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 3,721,871 | \$ 2,223,137 |
| Revenue Total | \$ 5,018,048 | \$ 8,272,371 | \$ 6,773,637 |
| EXPENDITURES: | | | |
| General Government | \$ 4,404,755 | \$ 7,452,027 | \$ 5,445,539 |
| Total Expenditures | \$ 4,404,755 | \$ 7,452,027 | \$ 5,445,539 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 820,344 | \$ 1,328,098 |
| Total Expenditures / Non-Expense | \$ 4,404,755 | \$ 8,272,371 | \$ 6,773,637 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1249 Pine Hills Local Govt NID | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 125,000 | \$ 125,000 | \$ 125,000 |
| Interest and Other | 8,592 | 0 | 0 |
| Total Revenues | \$ 133,592 | \$ 125,000 | \$ 125,000 |
| 5% Statutory Deduction | \$ 0 | \$(6,250) | \$(6,250) |
| Net Revenues | \$ 133,592 | \$ 118,750 | \$ 118,750 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 262,959 | \$ 218,275 |
| Revenue Total | \$ 133,592 | \$ 381,709 | \$ 337,025 |
| EXPENDITURES: | | | |
| Public Safety | \$ 149,760 | \$ 317,770 | \$ 309,038 |
| Total Expenditures | \$ 149,760 | \$ 317,770 | \$ 309,038 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 63,939 | \$ 27,987 |
| Total Expenditures / Non-Expense | \$ 149,760 | \$ 381,709 | \$ 337,025 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1250 Boating Improvement Program | | | |
| REVENUES: | | | |
| Service Charges | \$ 187,705 | \$ 147,908 | \$ 155,304 |
| Interest and Other | 51,619 | 10,000 | 20,000 |
| Total Revenues | \$ 239,324 | \$ 157,908 | \$ 175,304 |
| 5% Statutory Deduction | \$ 0 | \$(7,895) | \$(8,765) |
| Net Revenues | \$ 239,324 | \$ 150,013 | \$ 166,539 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 1,568,938 | \$ 318,366 |
| Revenue Total | \$ 239,324 | \$ 1,718,951 | \$ 484,905 |
| EXPENDITURES: | | | |
| Culture & Recreation | \$ 102,608 | \$ 1,718,951 | \$ 484,905 |
| Total Expenditures | \$ 102,608 | \$ 1,718,951 | \$ 484,905 |
| Total Expenditures / Non-Expense | \$ 102,608 | \$ 1,718,951 | \$ 484,905 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1251 Local Court Programs | | | |
| REVENUES: | | | |
| Service Charges | \$ 228,800 | \$ 250,000 | \$ 200,000 |
| Interest and Other | 3,367 | 1,000 | 1,000 |
| Total Revenues | \$ 232,167 | \$ 251,000 | \$ 201,000 |
| 5% Statutory Deduction | \$ 0 | \$(12,550) | \$(10,050) |
| Net Revenues | \$ 232,167 | \$ 238,450 | \$ 190,950 |
| NON-REVENUES: | | | |
| Transfers | \$ 1,008,159 | \$ 1,089,148 | \$ 1,125,575 |
| Revenue Total | \$ 1,240,326 | \$ 1,327,598 | \$ 1,316,525 |
| EXPENDITURES: | | | |
| General Government | \$ 1,144,908 | \$ 1,205,050 | \$ 1,221,107 |
| Human Services | 95,418 | 95,418 | 95,418 |
| Total Expenditures | \$ 1,240,326 | \$ 1,300,468 | \$ 1,316,525 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 27,130 | \$ 0 |
| Total Expenditures / Non-Expense | \$ 1,240,326 | \$ 1,327,598 | \$ 1,316,525 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1252 Legal Aid Programs | | | |
| REVENUES: | | | |
| Service Charges | \$ 228,800 | \$ 250,000 | \$ 200,000 |
| Interest and Other | 3,805 | 400 | 400 |
| Total Revenues | \$ 232,605 | \$ 250,400 | \$ 200,400 |
| 5% Statutory Deduction | \$ 0 | \$(12,520) | \$(10,020) |
| Net Revenues | \$ 232,605 | \$ 237,880 | \$ 190,380 |
| NON-REVENUES: | | | |
| Transfers | \$ 1,034,411 | \$ 1,054,477 | \$ 1,101,977 |
| Revenue Total | \$ 1,267,016 | \$ 1,292,357 | \$ 1,292,357 |
| EXPENDITURES: | | | |
| General Government | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 |
| Total Expenditures | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 |
| Total Expenditures / Non-Expense | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1253 Law Library | | | |
| REVENUES: | | | |
| Service Charges | \$ 228,800 | \$ 300,000 | \$ 300,000 |
| Interest and Other | 187 | 500 | 500 |
| Total Revenues | \$ 228,988 | \$ 300,500 | \$ 300,500 |
| 5% Statutory Deduction | \$ 0 | \$(15,025) | \$(15,025) |
| Net Revenues | \$ 228,988 | \$ 285,475 | \$ 285,475 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 1,001 | \$ 0 |
| Revenue Total | \$ 228,988 | \$ 286,476 | \$ 285,475 |
| EXPENDITURES: | | | |
| General Government | \$ 227,987 | \$ 286,476 | \$ 285,475 |
| Total Expenditures | \$ 227,987 | \$ 286,476 | \$ 285,475 |
| Total Expenditures / Non-Expense | \$ 227,987 | \$ 286,476 | \$ 285,475 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1254 Juvenile Court Programs | | | |
| REVENUES: | | | |
| Service Charges | \$ 228,800 | \$ 250,000 | \$ 200,000 |
| Interest and Other | 2,738 | 1,000 | 1,000 |
| Total Revenues | \$ 231,538 | \$ 251,000 | \$ 201,000 |
| 5% Statutory Deduction | \$ 0 | \$(12,550) | \$(10,050) |
| Net Revenues | \$ 231,538 | \$ 238,450 | \$ 190,950 |
| NON-REVENUES: | | | |
| Transfers | \$ 0 | \$ 60,804 | \$ 114,287 |
| Fund Balance | 0 | 106,703 | 0 |
| Revenue Total | \$ 231,538 | \$ 405,957 | \$ 305,237 |
| EXPENDITURES: | | | |
| General Government | \$ 191,830 | \$ 378,827 | \$ 305,237 |
| Total Expenditures | \$ 191,830 | \$ 378,827 | \$ 305,237 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Interfund Transfers | \$ 0 | \$ 27,130 | \$ 0 |
| Total Expenditures / Non-Expense | \$ 191,830 | \$ 405,957 | \$ 305,237 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1255 Cyber Safety | | | |
| REVENUES: | | | |
| Service Charges | \$ 648 | \$ 0 | \$ 0 |
| Interest and Other | 10 | 0 | 0 |
| Total Revenues | \$ 658 | \$ 0 | \$ 0 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 962 | \$ 200 |
| Revenue Total | \$ 658 | \$ 962 | \$ 200 |
| | | | |
| EXPENDITURES: | | | |
| Public Safety | \$ 0 | \$ 962 | \$ 200 |
| Total Expenditures | \$ 0 | \$ 962 | \$ 200 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 962 | \$ 200 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1265 Parks & Recreation Impact Fees | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 9,403,190 | \$ 5,616,508 | \$ 6,009,664 |
| Interest and Other | 1,018,932 | 200,000 | 200,000 |
| Total Revenues | \$ 10,422,122 | \$ 5,816,508 | \$ 6,209,664 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(290,825) | \$(310,483) |
| Net Revenues | \$ 10,422,122 | \$ 5,525,683 | \$ 5,899,181 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 34,491,024 | \$ 25,009,787 |
| Revenue Total | \$ 10,422,122 | \$ 40,016,707 | \$ 30,908,968 |
| | | | |
| EXPENDITURES: | | | |
| Culture & Recreation | \$ 1,614,533 | \$ 20,688,804 | \$ 28,902,000 |
| Total Expenditures | \$ 1,614,533 | \$ 20,688,804 | \$ 28,902,000 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 19,327,903 | \$ 2,006,968 |
| Total Expenditures / Non-Expense | \$ 1,614,533 | \$ 40,016,707 | \$ 30,908,968 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1272 Driver Education Safety Trust Fund | | | |
| REVENUES: | | | |
| Service Charges | \$ 471,627 | \$ 550,000 | \$ 550,000 |
| Interest and Other | 7,701 | 500 | 500 |
| Total Revenues | \$ 479,328 | \$ 550,500 | \$ 550,500 |
| 5% Statutory Deduction | \$ 0 | \$(27,525) | \$(27,525) |
| Net Revenues | \$ 479,328 | \$ 522,975 | \$ 522,975 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 34,923 | \$ 0 |
| Revenue Total | \$ 479,328 | \$ 557,898 | \$ 522,975 |
| EXPENDITURES: | | | |
| Human Services | \$ 479,147 | \$ 557,898 | \$ 522,975 |
| Total Expenditures | \$ 479,147 | \$ 557,898 | \$ 522,975 |
| Total Expenditures / Non-Expense | \$ 479,147 | \$ 557,898 | \$ 522,975 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 129X Animal Services Trust Funds | | | |
| REVENUES: | | | |
| Service Charges | \$ 2,509 | \$ 1,800 | \$ 1,800 |
| Interest and Other | 45,943 | 36,550 | 36,550 |
| Total Revenues | \$ 48,452 | \$ 38,350 | \$ 38,350 |
| 5% Statutory Deduction | \$ 0 | \$(1,918) | \$(1,918) |
| Net Revenues | \$ 48,452 | \$ 36,432 | \$ 36,432 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 187,651 | \$ 178,000 |
| Revenue Total | \$ 48,452 | \$ 224,083 | \$ 214,432 |
| EXPENDITURES: | | | |
| Human Services | \$ 33,093 | \$ 224,083 | \$ 214,432 |
| Total Expenditures | \$ 33,093 | \$ 224,083 | \$ 214,432 |
| Total Expenditures / Non-Expense | \$ 33,093 | \$ 224,083 | \$ 214,432 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 130X Transportation - Deficient Segment Funds | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 4,426,764 | \$ 0 | \$ 0 |
| Interest and Other | 426,566 | 34,597 | 34,597 |
| Total Revenues | \$ 4,853,330 | \$ 34,597 | \$ 34,597 |
| 5% Statutory Deduction | \$ 0 | \$(1,732) | \$(1,732) |
| Net Revenues | \$ 4,853,330 | \$ 32,865 | \$ 32,865 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 15,256,249 | \$ 13,129,083 |
| Revenue Total | \$ 4,853,330 | \$ 15,289,114 | \$ 13,161,948 |
| EXPENDITURES: | | | |
| Transportation | \$ 884,754 | \$ 11,697,930 | \$ 1,175,022 |
| Total Expenditures | \$ 884,754 | \$ 11,697,930 | \$ 1,175,022 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 3,591,184 | \$ 11,986,926 |
| Total Expenditures / Non-Expense | \$ 884,754 | \$ 15,289,114 | \$ 13,161,948 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 1450 Lakeside Village Adequate Public Facility | | | |
| REVENUES: | | | |
| Interest and Other | \$ 28,749 | \$ 0 | \$ 0 |
| Total Revenues | \$ 28,749 | \$ 0 | \$ 0 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 550,273 | \$ 85,468 |
| Revenue Total | \$ 28,749 | \$ 550,273 | \$ 85,468 |
| | | | |
| EXPENDITURES: | | | |
| Culture & Recreation | \$ 63,834 | \$ 464,805 | \$ 0 |
| Total Expenditures | \$ 63,834 | \$ 464,805 | \$ 0 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 85,468 | \$ 85,468 |
| Interfund Transfers | 345,844 | 0 | 0 |
| Total Expenditures / Non-Expense | \$ 409,678 | \$ 550,273 | \$ 85,468 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1451 Horizons West Village H Adequate Public Facility | | | |
| REVENUES: | | | |
| Interest and Other | \$ 162,424 | \$ 56,000 | \$ 56,000 |
| Total Revenues | \$ 162,424 | \$ 56,000 | \$ 56,000 |
| 5% Statutory Deduction | \$ 0 | \$(2,800) | \$(2,800) |
| Net Revenues | \$ 162,424 | \$ 53,200 | \$ 53,200 |
| NON-REVENUES: | | | |
| Transfers | \$ 345,844 | \$ 0 | \$ 0 |
| Fund Balance | 0 | 508,268 | 508,268 |
| Revenue Total | \$ 508,268 | \$ 561,468 | \$ 561,468 |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 561,468 | \$ 561,468 |
| Total Expenditures / Non-Expense | \$ 0 | \$ 561,468 | \$ 561,468 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 1660 Inmate Commissary Fund | | | |
| REVENUES: | | | |
| Service Charges | \$ 1,460,803 | \$ 1,495,100 | \$ 1,401,100 |
| Interest and Other | 100,411 | 0 | 0 |
| Total Revenues | \$ 1,561,213 | \$ 1,495,100 | \$ 1,401,100 |
| 5% Statutory Deduction | \$ 0 | \$(74,755) | \$(70,055) |
| Net Revenues | \$ 1,561,213 | \$ 1,420,345 | \$ 1,331,045 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 2,908,778 | \$ 2,730,094 |
| Revenue Total | \$ 1,561,213 | \$ 4,329,123 | \$ 4,061,139 |
| EXPENDITURES: | | | |
| Public Safety | \$ 1,355,930 | \$ 4,329,123 | \$ 4,061,139 |
| Total Expenditures | \$ 1,355,930 | \$ 4,329,123 | \$ 4,061,139 |
| Total Expenditures / Non-Expense | \$ 1,355,930 | \$ 4,329,123 | \$ 4,061,139 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 2314 Sales Tax Trust Fund | | | |
| REVENUES: | | | |
| Shared Revenues | \$ 197,116,992 | \$ 188,302,000 | \$ 173,135,000 |
| Interest and Other | 4,561,873 | 102,000 | 102,000 |
| Total Revenues | \$ 201,678,865 | \$ 188,404,000 | \$ 173,237,000 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(9,420,200) | \$(8,661,850) |
| Net Revenues | \$ 201,678,865 | \$ 178,983,800 | \$ 164,575,150 |
| NON-REVENUES: | | | |
| Transfers | \$ 1,143,129 | \$ 1,141,867 | \$ 285,384 |
| Bond / Loan Proceeds | 0 | 103,805,000 | 0 |
| Fund Balance | 0 | 233,090,450 | 260,526,803 |
| Revenue Total | \$ 202,821,994 | \$ 517,021,117 | \$ 425,387,337 |
| | | | |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 24,009,589 | \$ 132,927,136 | \$ 28,164,199 |
| Reserves | 0 | 251,182,603 | 177,924,845 |
| Interfund Transfers | 146,415,762 | 132,911,378 | 219,298,293 |
| Total Expenditures / Non-Expense | \$ 170,425,351 | \$ 517,021,117 | \$ 425,387,337 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 2315 Orange County Promissory Note Series 2010 | | | |
| REVENUES: | | | |
| Fines and Forfeits | \$ 1,174,342 | \$ 1,350,000 | \$ 1,350,000 |
| Interest and Other | 165,681 | 60,440 | 60,440 |
| Total Revenues | \$ 1,340,023 | \$ 1,410,440 | \$ 1,410,440 |
| 5% Statutory Deduction | \$ 0 | \$(70,522) | \$(70,522) |
| Net Revenues | \$ 1,340,023 | \$ 1,339,918 | \$ 1,339,918 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 1,253,147 | \$ 879,997 |
| Revenue Total | \$ 1,340,023 | \$ 2,593,065 | \$ 2,219,915 |
| EXPENDITURES: | | | |
| Public Safety | \$ 46,974 | \$ 66,000 | \$ 66,000 |
| Total Expenditures | \$ 46,974 | \$ 66,000 | \$ 66,000 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 1,499,691 | \$ 1,499,868 | \$ 1,499,145 |
| Reserves | 0 | 1,027,197 | 654,770 |
| Total Expenditures / Non-Expense | \$ 1,546,665 | \$ 2,593,065 | \$ 2,219,915 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 2316 Public Facilities Bonds | | | |
| REVENUES: | | | |
| Interest and Other | \$ 111,036 | \$ 60,000 | \$ 0 |
| Total Revenues | \$ 111,036 | \$ 60,000 | \$ 0 |
| 5% Statutory Deduction | \$ 0 | \$(3,000) | \$ 0 |
| Net Revenues | \$ 111,036 | \$ 57,000 | \$ 0 |
| NON-REVENUES: | | | |
| Transfers | \$ 4,355,000 | \$ 0 | \$ 0 |
| Fund Balance | 0 | 4,497,322 | 0 |
| Revenue Total | \$ 4,466,036 | \$ 4,554,322 | \$ 0 |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 4,358,000 | \$ 0 | \$ 0 |
| Interfund Transfers | 51,750 | 4,554,322 | 0 |
| Total Expenditures / Non-Expense | \$ 4,409,750 | \$ 4,554,322 | \$ 0 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 2317 Capital Improvement Bonds | | | |
| REVENUES: | | | |
| Shared Revenues | \$ 46,546,505 | \$ 42,933,321 | \$ 39,475,000 |
| Interest and Other | 344,156 | 2,000 | 2,000 |
| Total Revenues | \$ 46,890,661 | \$ 42,935,321 | \$ 39,477,000 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(2,146,766) | \$(1,973,850) |
| Net Revenues | \$ 46,890,661 | \$ 40,788,555 | \$ 37,503,150 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 34,984,799 | \$ 39,987,407 |
| Revenue Total | \$ 46,890,661 | \$ 75,773,354 | \$ 77,490,557 |
| | | | |
| EXPENDITURES: | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 2,818,613 | \$ 2,855,213 | \$ 2,848,463 |
| Reserves | 0 | 46,947,962 | 44,700,000 |
| Interfund Transfers | 28,202,952 | 25,970,179 | 29,942,094 |
| Total Expenditures / Non-Expense | \$ 31,021,565 | \$ 75,773,354 | \$ 77,490,557 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 2319 Public Service Tax Bonds | | | |
| REVENUES: | | | |
| Other General Taxes | \$ 81,909,272 | \$ 74,014,936 | \$ 75,125,160 |
| Interest and Other | 2,145,950 | 16,000 | 16,000 |
| Total Revenues | \$ 84,055,222 | \$ 74,030,936 | \$ 75,141,160 |
| 5% Statutory Deduction | \$ 0 | \$(3,701,547) | \$(3,757,058) |
| Net Revenues | \$ 84,055,222 | \$ 70,329,389 | \$ 71,384,102 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 97,880,230 | \$ 92,092,586 |
| Revenue Total | \$ 84,055,222 | \$ 168,209,619 | \$ 163,476,688 |
| | | | |
| EXPENDITURES: | | | |
| General Government | \$ 200,585 | \$ 294,161 | \$ 114,992 |
| Total Expenditures | \$ 200,585 | \$ 294,161 | \$ 114,992 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 4,410,750 | \$ 2,865,000 | \$ 2,604,000 |
| Reserves | 0 | 84,391,039 | 80,345,341 |
| Interfund Transfers | 71,249,032 | 80,659,419 | 80,412,355 |
| Total Expenditures / Non-Expense | \$ 75,860,367 | \$ 168,209,619 | \$ 163,476,688 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 41XX Municipal Proprietary Funds | | | |
| REVENUES: | | | |
| Interest and Other | \$ 6,005,394 | \$ 0 | \$ 0 |
| Total Revenues | \$ 6,005,394 | \$ 0 | \$ 0 |

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 4410 Solid Waste System | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 7,150 | \$ 6,522 | \$ 7,033 |
| Grants | 133,802 | 0 | 0 |
| Service Charges | 34,944,580 | 28,552,794 | 33,578,566 |
| Interest and Other | 3,739,077 | 2,979,104 | 2,634,976 |
| Total Revenues | \$ 38,824,609 | \$ 31,538,420 | \$ 36,220,575 |
| | | | |
| 5% Statutory Deduction | \$ 0 | \$(1,576,921) | \$(1,811,029) |
| Net Revenues | \$ 38,824,609 | \$ 29,961,499 | \$ 34,409,546 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 107,571,987 | \$ 78,077,355 |
| Revenue Total | \$ 38,824,609 | \$ 137,533,486 | \$ 112,486,901 |
| | | | |
| EXPENDITURES: | | | |
| General Government | \$ 1,015,987 | \$ 0 | \$ 0 |
| Public Safety | 244 | 0 | 0 |
| Physical Environment | 38,632,927 | 72,886,063 | 55,597,732 |
| Total Expenditures | \$ 39,649,158 | \$ 72,886,063 | \$ 55,597,732 |
| | | | |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 64,647,423 | \$ 56,889,169 |
| Total Expenditures / Non-Expense | \$ 39,649,158 | \$ 137,533,486 | \$ 112,486,901 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 4420 Water Utilities System | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 77,541,677 | \$ 34,981,165 | \$ 32,789,392 |
| Grants | 267,189 | 0 | 0 |
| Service Charges | 206,591,037 | 213,197,535 | 223,252,534 |
| Fines and Forfeits | 23,750 | 31,023 | 33,295 |
| Interest and Other | 5,199,508 | 3,809,161 | 2,804,680 |
| Total Revenues | \$ 289,623,161 | \$ 252,018,884 | \$ 258,879,901 |
| 5% Statutory Deduction | \$ 0 | \$(12,600,944) | \$(12,943,995) |
| Net Revenues | \$ 289,623,161 | \$ 239,417,940 | \$ 245,935,906 |
| NON-REVENUES: | | | |
| Transfers | \$ 234,000 | \$ 435,972 | \$ 138,537 |
| Bond / Loan Proceeds | 12,210 | 80,000,000 | 147,000,000 |
| Fund Balance | 0 | 147,797,348 | 67,174,070 |
| Revenue Total | \$ 289,869,371 | \$ 467,651,260 | \$ 460,248,513 |
| EXPENDITURES: | | | |
| General Government | \$ 7,230,632 | \$ 1,000,000 | \$ 1,000,000 |
| Public Safety | 2,175 | 0 | 0 |
| Physical Environment | 276,714,176 | 375,024,873 | 368,037,212 |
| Total Expenditures | \$ 283,946,983 | \$ 376,024,873 | \$ 369,037,212 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 12,812,461 | \$ 16,707,527 | \$ 16,287,539 |
| Reserves | 0 | 66,018,860 | 65,223,762 |
| Interfund Transfers | 8,900,000 | 8,900,000 | 9,700,000 |
| Total Expenditures / Non-Expense | \$ 305,659,444 | \$ 467,651,260 | \$ 460,248,513 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 442W Water Utilities System MSTUs | | | |
| REVENUES: | | | |
| Permits and Fees | \$ 239,599 | \$ 436,650 | \$ 118,087 |
| Interest and Other | 16,047 | 3,445 | 1,065 |
| Total Revenues | \$ 255,646 | \$ 440,095 | \$ 119,152 |
| 5% Statutory Deduction | \$ 0 | \$(22,005) | \$(5,958) |
| Net Revenues | \$ 255,646 | \$ 418,090 | \$ 113,194 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 19,932 | \$ 27,393 |
| Revenue Total | \$ 255,646 | \$ 438,022 | \$ 140,587 |
| | | | |
| EXPENDITURES: | | | |
| Physical Environment | \$ 1,714 | \$ 2,050 | \$ 2,050 |
| Total Expenditures | \$ 1,714 | \$ 2,050 | \$ 2,050 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Interfund Transfers | \$ 234,000 | \$ 435,972 | \$ 138,537 |
| Total Expenditures / Non-Expense | \$ 235,714 | \$ 438,022 | \$ 140,587 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 443X Convention Center Funds | | | |
| REVENUES: | | | |
| Other General Taxes | \$ 283,998,382 | \$ 290,000,000 | \$ 150,000,000 |
| Grants | 35,176 | 0 | 0 |
| Service Charges | 73,156,644 | 76,288,509 | 58,984,594 |
| Interest and Other | 13,932,333 | 3,137,151 | 2,975,254 |
| Total Revenues | \$ 371,122,535 | \$ 369,425,660 | \$ 211,959,848 |
| 5% Statutory Deduction | \$ 0 | \$(18,471,283) | \$(10,597,992) |
| Net Revenues | \$ 371,122,535 | \$ 350,954,377 | \$ 201,361,856 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 404,015,763 | \$ 285,000,000 |
| Revenue Total | \$ 371,122,535 | \$ 754,970,140 | \$ 486,361,856 |
| EXPENDITURES: | | | |
| General Government | \$ 3,680,670 | \$ 0 | \$ 0 |
| Public Safety | 17,139 | 0 | 0 |
| Economic Environment | 220,077,801 | 430,379,391 | 171,037,943 |
| Culture & Recreation | 5,039,738 | 10,708,974 | 5,000,000 |
| Total Expenditures | \$ 228,815,348 | \$ 441,088,365 | \$ 176,037,943 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 69,041,572 | \$ 76,161,688 | \$ 76,164,437 |
| Reserves | 0 | 232,520,865 | 231,059,476 |
| Interfund Transfers | 3,121,192 | 5,199,222 | 3,100,000 |
| Total Expenditures / Non-Expense | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 49EE Other Enterprise Funds | | | |
| REVENUES: | | | |
| Grants | \$ 4,687,358 | \$ 7,461,923 | \$ 0 |
| Total Revenues | \$ 4,687,358 | \$ 7,461,923 | \$ 0 |
| NON-REVENUES: | | | |
| Other Sources | \$ 0 | \$(6,417,534) | \$ 0 |
| Revenue Total | \$ 4,687,358 | \$ 1,044,389 | \$ 0 |
| EXPENDITURES: | | | |
| Physical Environment | \$ 3,401,498 | \$ 1,044,389 | \$ 0 |
| Total Expenditures | \$ 3,401,498 | \$ 1,044,389 | \$ 0 |
| Total Expenditures / Non-Expense | \$ 3,401,498 | \$ 1,044,389 | \$ 0 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 5510 Risk Management Program | | | |
| REVENUES: | | | |
| Grants | \$ 771,298 | \$ 0 | \$ 0 |
| Service Charges | 21,709,587 | 25,289,111 | 30,273,999 |
| Interest and Other | 2,891,995 | 1,000,000 | 2,200,000 |
| Total Revenues | \$ 25,372,880 | \$ 26,289,111 | \$ 32,473,999 |
| 5% Statutory Deduction | \$ 0 | \$(50,000) | \$(110,000) |
| Net Revenues | \$ 25,372,880 | \$ 26,239,111 | \$ 32,363,999 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 51,279,406 | \$ 48,241,364 |
| Revenue Total | \$ 25,372,880 | \$ 77,518,517 | \$ 80,605,363 |
| EXPENDITURES: | | | |
| General Government | \$ 298,147 | \$ 0 | \$ 0 |
| Internal Service | 31,351,742 | 75,492,439 | 79,751,796 |
| Total Expenditures | \$ 31,649,889 | \$ 75,492,439 | \$ 79,751,796 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 2,026,078 | \$ 853,567 |
| Total Expenditures / Non-Expense | \$ 31,649,889 | \$ 77,518,517 | \$ 80,605,363 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 5530 Fleet Management Dept | | | |
| REVENUES: | | | |
| Service Charges | \$ 15,063,305 | \$ 17,637,761 | \$ 17,865,447 |
| Interest and Other | 97,347 | 1,100 | 1,100 |
| Total Revenues | \$ 15,160,652 | \$ 17,638,861 | \$ 17,866,547 |
| 5% Statutory Deduction | \$ 0 | \$(55) | \$(55) |
| Net Revenues | \$ 15,160,652 | \$ 17,638,806 | \$ 17,866,492 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 2,690,523 | \$ 2,145,441 |
| Revenue Total | \$ 15,160,652 | \$ 20,329,329 | \$ 20,011,933 |
| | | | |
| EXPENDITURES: | | | |
| General Government | \$ 544,894 | \$ 0 | \$ 0 |
| Internal Service | 16,237,997 | 19,025,077 | 17,764,054 |
| Total Expenditures | \$ 16,782,891 | \$ 19,025,077 | \$ 17,764,054 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 1,304,252 | \$ 2,247,879 |
| Total Expenditures / Non-Expense | \$ 16,782,891 | \$ 20,329,329 | \$ 20,011,933 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 5540 Employees Benefits | | | |
| REVENUES: | | | |
| Service Charges | \$ 106,850,082 | \$ 120,247,000 | \$ 131,595,000 |
| Interest and Other | 7,791,492 | 5,911,000 | 5,900,000 |
| Total Revenues | \$ 114,641,574 | \$ 126,158,000 | \$ 137,495,000 |
| 5% Statutory Deduction | \$ 0 | \$(220,550) | \$(295,000) |
| Net Revenues | \$ 114,641,574 | \$ 125,937,450 | \$ 137,200,000 |
| NON-REVENUES: | | | |
| Fund Balance | \$ 0 | \$ 62,429,643 | \$ 60,300,000 |
| Revenue Total | \$ 114,641,574 | \$ 188,367,093 | \$ 197,500,000 |
| EXPENDITURES: | | | |
| Internal Service | \$ 113,780,561 | \$ 133,131,047 | \$ 142,200,000 |
| Total Expenditures | \$ 113,780,561 | \$ 133,131,047 | \$ 142,200,000 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Reserves | \$ 0 | \$ 55,236,046 | \$ 55,300,000 |
| Total Expenditures / Non-Expense | \$ 113,780,561 | \$ 188,367,093 | \$ 197,500,000 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 66XX Special Trust and Agency Funds | | | |
| REVENUES: | | | |
| Interest and Other | \$ 320,145 | \$ 0 | \$ 0 |
| Total Revenues | \$ 320,145 | \$ 0 | \$ 0 |
| NON-REVENUES: | | | |
| Other Sources | \$ 286,274,638 | \$ 0 | \$ 0 |
| Revenue Total | \$ 286,594,783 | \$ 0 | \$ 0 |

EXPENDITURES:

Total Expenditures / Non-Expense

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|---|------------------------|--|-----------------------------------|
| Fund 7XXX 7000 Level (Federal) Grant - Funds | | | |
| REVENUES: | | | |
| Grants | \$ 67,043,257 | \$ 127,132,135 | \$ 67,294,469 |
| Service Charges | 24 | 0 | 0 |
| Interest and Other | 7,398,142 | 11,191,530 | 0 |
| Total Revenues | \$ 74,441,423 | \$ 138,323,665 | \$ 67,294,469 |
| NON-REVENUES: | | | |
| Transfers | \$ 1,038,797 | \$ 2,361,198 | \$ 2,000,000 |
| Fund Balance | 0 | 1,514,920 | 0 |
| Other Sources | 0 | (14,090,384) | 0 |
| Revenue Total | \$ 75,480,220 | \$ 128,109,399 | \$ 69,294,469 |
| EXPENDITURES: | | | |
| General Government | \$ 99,132 | \$ 315,829 | \$ 119,924 |
| Public Safety | 7,934,265 | 18,221,361 | 944,333 |
| Physical Environment | 571,661 | 1,145,386 | 0 |
| Transportation | 185,429 | 5,897,387 | 0 |
| Economic Environment | 35,543,461 | 52,645,154 | 32,707,676 |
| Human Services | 31,226,287 | 42,230,871 | 33,189,400 |
| Culture & Recreation | 400,295 | 2,722,729 | 0 |
| Total Expenditures | \$ 75,960,529 | \$ 123,178,717 | \$ 66,961,333 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Interfund Transfers | \$ 1,942,604 | \$ 4,930,682 | \$ 2,333,136 |
| Total Expenditures / Non-Expense | \$ 77,903,133 | \$ 128,109,399 | \$ 69,294,469 |

Summary of Revenues and Expenditures by Fund

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|--|------------------------|--|-----------------------------------|
| Fund 8XXX 8000 Level (State) Grants - Funds | | | |
| REVENUES: | | | |
| Grants | \$ 4,054,360 | \$ 26,218,438 | \$ 4,295,350 |
| Interest and Other | 88,189 | 23,301 | 0 |
| Total Revenues | \$ 4,142,550 | \$ 26,241,739 | \$ 4,295,350 |
| NON-REVENUES: | | | |
| Transfers | \$ 644,653 | \$ 975,000 | \$ 975,000 |
| Fund Balance | 0 | 1,293,737 | 0 |
| Other Sources | 0 | (707,934) | 0 |
| Revenue Total | \$ 4,787,203 | \$ 27,802,542 | \$ 5,270,350 |
| EXPENDITURES: | | | |
| Public Safety | \$ 336,858 | \$ 2,966,508 | \$ 1,200,425 |
| Physical Environment | 125,174 | 215,180 | 52,567 |
| Transportation | 0 | 16,000,000 | 0 |
| Economic Environment | 0 | 1,050,007 | 0 |
| Human Services | 3,706,695 | 7,325,847 | 4,017,358 |
| Culture & Recreation | 2,889 | 245,000 | 0 |
| Total Expenditures | \$ 4,171,616 | \$ 27,802,542 | \$ 5,270,350 |
| Total Expenditures / Non-Expense | \$ 4,171,616 | \$ 27,802,542 | \$ 5,270,350 |

Summary of Revenues and Expenditures

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget |
|-----------------------------------|-------------------------|--|-----------------------------------|
| REVENUES: | | | |
| Ad Valorem Taxes | \$ 839,572,458 | \$ 958,889,939 | \$ 1,037,815,088 |
| Other General Taxes | 416,420,272 | 410,729,186 | 270,839,410 |
| Permits and Fees | 242,322,612 | 226,894,031 | 228,444,117 |
| Grants | 80,506,631 | 163,576,423 | 74,353,746 |
| Shared Revenues | 270,321,599 | 255,582,642 | 236,526,390 |
| Service Charges | 600,723,612 | 628,146,124 | 648,166,889 |
| Fines and Forfeits | 7,454,212 | 7,788,902 | 8,200,124 |
| Interest and Other | 114,358,121 | 49,148,542 | 36,697,126 |
| Total Revenues | \$ 2,571,679,516 | \$ 2,700,755,789 | \$ 2,541,042,890 |
| 5% Statutory Deduction | \$ 0 | \$ (119,315,964) | \$ (115,608,115) |
| Net Revenues | \$ 2,571,679,516 | \$ 2,581,439,825 | \$ 2,425,434,775 |
| NON-REVENUES: | | | |
| Transfers | \$ 485,952,009 | \$ 506,667,443 | \$ 617,333,642 |
| Bond / Loan Proceeds | 97,952 | 183,805,000 | 147,000,000 |
| Fund Balance | 0 | 2,122,965,213 | 1,671,699,809 |
| Other Sources | 320,187,253 | 1,078,078 | 22,443,518 |
| Revenue Total | \$ 3,377,916,730 | \$ 5,395,955,559 | \$ 4,883,911,744 |
| EXPENDITURES: | | | |
| General Government | \$ 269,506,553 | \$ 361,645,718 | \$ 353,036,530 |
| Public Safety | 657,449,999 | 858,264,768 | 826,286,916 |
| Physical Environment | 402,173,732 | 575,752,023 | 531,173,943 |
| Transportation | 223,741,827 | 389,360,444 | 312,278,123 |
| Economic Environment | 265,059,967 | 514,126,060 | 231,425,348 |
| Human Services | 194,862,238 | 316,545,681 | 288,454,722 |
| Internal Service | 161,370,299 | 227,648,563 | 239,715,850 |
| Culture & Recreation | 54,245,195 | 128,276,543 | 85,512,475 |
| Total Expenditures | \$ 2,228,409,810 | \$ 3,371,619,800 | \$ 2,867,883,907 |
| NON-EXPENSE DISBURSEMENTS: | | | |
| Debt Service | \$ 118,950,675 | \$ 233,016,432 | \$ 127,567,783 |
| Reserves | 0 | 1,282,977,864 | 1,271,126,412 |
| Interfund Transfers | 485,952,009 | 508,341,463 | 617,333,642 |
| Total Expenditures | \$ 2,833,312,494 | \$ 5,395,955,559 | \$ 4,883,911,744 |



REVENUE FUNDS DESCRIPTIONS

FUND 000X – GENERAL FUND AND SUBFUNDS:

FUND 023X - DONATIONS This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

FUND 0231 – AFFORDABLE HOUSING TRUST FUND On March 24, 2020, the BCC approved Ordinance No. 2020-09 pertaining to Affordable Housing due to the county experiencing rapid population growth and the need for affordable housing. The Board approved \$10 million in general revenue fund monies for the program and each fiscal year thereafter (fiscal years 2 -10) such amount shall increase by 10% over the immediately preceding fiscal year budgeted amount; provided, however the Board in its discretion may decide to change the amount of any such annual budget amounts. This funding is to be deposited into an affordable housing trust fund.

FUND 1019 - PINE RIDGE TRAFFIC CONTROL On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

FUND 1002 - TRANSPORTATION TRUST FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

FUND 1003 - CONSTITUTIONAL GAS TAX FUND A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

FUND 1004 - LOCAL OPTION GAS TAX Revenue is received from a six cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

FUND 1005 - SPECIAL TAX EQUALIZATION MSTU The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2020-21 is 1.8043 mills.

FUND 1006 - MANDATORY REFUSE FUND Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2020-21 is 2.2437 mills.

FUND 1010 - AIR POLLUTION CONTROL A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

FUND 1011 - BUILDING SAFETY FUND Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

FUND 1013 - AIR QUALITY IMPROVEMENT On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

FUND 1014 - LAW ENFORCEMENT TRUST FUND The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

FUND 1023 - CAPITAL PROJECTS FUND The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2020-21. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA) This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

FUND 1027 - DRUG ABUSE TRUST This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

FUND 1029 - TREE REPLACEMENT TRUST This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance or implement tree replacement goals.

FUND 102X - CONSERVATION TRUST AND SUBFUNDS:

FUND 1026 - CONSERVATION TRUST This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

FUND 1263 - CONSERVATION TRUST – MITIGATION This fund is similar in usage to Fund 1026 (Conservation Trust), but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUNDS 1274 - DRAINAGE BASIN This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

FUND 1035 – LAW ENFORCEMENT IMPACT FEES Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

FUND 103T – TRANSPORTATION IMPACT FEES Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners' approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an

applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

FUND 1040 - SCHOOL IMPACT FEES School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

FUND 1046 – FIRE IMPACT FEES Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

FUND 1050 - PARKS FUND - As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2020-21 is 0.1656 mills.

FUND 1051 - PARKS AND RECREATION SCHOLARSHIP Funding is provided through donation, which are used to provide scholarships to Orange County youth on a needs based basis.

FUND 1054 - 911 FEES Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed \$0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide \$0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. A majority of expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

FUND 1059 - POLLUTANT STORAGE TANK This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1083 to 1089, 1090, 1091, 1094, and 1097 to 1099 These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes, Lake Odell, Lake Martha/Burkett, Lake Pearl and Lake Marilyn.

FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092 to 1093, 1100 and 123X Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

| | | |
|---------------|----------------|----------------------|
| Bass Lake | Lake Jessamine | Lake Price |
| Big Sand Lake | Lake Killarney | Lake Rose |
| Lake Holden | Lake Mary | Little Lake Fairview |
| Lake Irma | Lake Ola | South Lake Fairview |
| Lake Jean | Lake Pickett | |

Specific millage rates are shown in the Budget in Brief section of this document.

FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173 and 1184-1217 Municipal Service Taxing Units have been established to generate funding for the following purposes:

| | |
|--------------------------------|--------------------------------------|
| Common Area Maintenance | Maintenance of Retention Ponds |
| Water Management | Plaza International |
| Maintenance of Non-Paved Roads | Street Lights |
| Sewage System | Maintenance of Drainage Improvements |

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance

costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

FUND 117M - I-DRIVE MSTU FUNDS:

FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2020-21 is 0.2334 mills.

FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2020-21 is 0.7523 mills.

FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2020-21 is 0.1601 mills.

FUND 1232 - LOCAL HOUSING ASSISTANCE The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

FUND 1241 - TEEN COURT This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

FUND 1242 - CRIME PREVENTION The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Services Division, for crime prevention programs in Orange County.

FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders, and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

FUND 1250 - BOATING IMPROVEMENT PROGRAM This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

FUND 1255 – CYBER SECURITY This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

FUND 1265 - PARKS AND RECREATION IMPACT FEES Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

FUND 129X - ANIMAL SERVICES TRUST FUND This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

FUNDS 130X - FUNDS include 1300-1333 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE) This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1451 - HORIZONS WEST VILLAGE H ADEQUATE PUBLIC FACILITY This fund account is established for the Horizons West Village H to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

FUND 1660 - INMATE COMMISSARY FUND This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

FUND 2314 - SALES TAX TRUST FUND Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010 Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

FUND 2316 - PUBLIC FACILITIES BONDS This fund accounts for debt service payments on the public service tax refunding revenue bonds, series 2013. The primary revenue source is the public service tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

FUND 2317 - CAPITAL IMPROVEMENT BONDS Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

FUND 2319 - PUBLIC SERVICE TAX BONDS In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for

telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

FUND 41XX – MUNICIPAL PROPRIETARY FUNDS Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

FUND 4410 - SOLID WASTE SYSTEM Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

FUND 4420 - WATER UTILITIES SYSTEM Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

FUND 442W – WATER UTILITIES SYSTEM MSTU This fund collections fees is for wastewater service provided to the Holden Heights community.

FUND 443X - CONVENTION CENTER FUNDS Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

FUND 49EE - OTHER ENTERPRISE FUND The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

FUND 5510 - RISK MANAGEMENT PROGRAM This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

FUND 5530 - FLEET MANAGEMENT FUND This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

FUND 5540 - EMPLOYEES BENEFIT FUND This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007 are on a self-insurance basis.

FUND 66XX – SPECIAL TRUST AND AGENCY The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

FUND 7000-8000 - LEVEL GRANT FUNDS The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.



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CONSTITUTIONAL OFFICERS

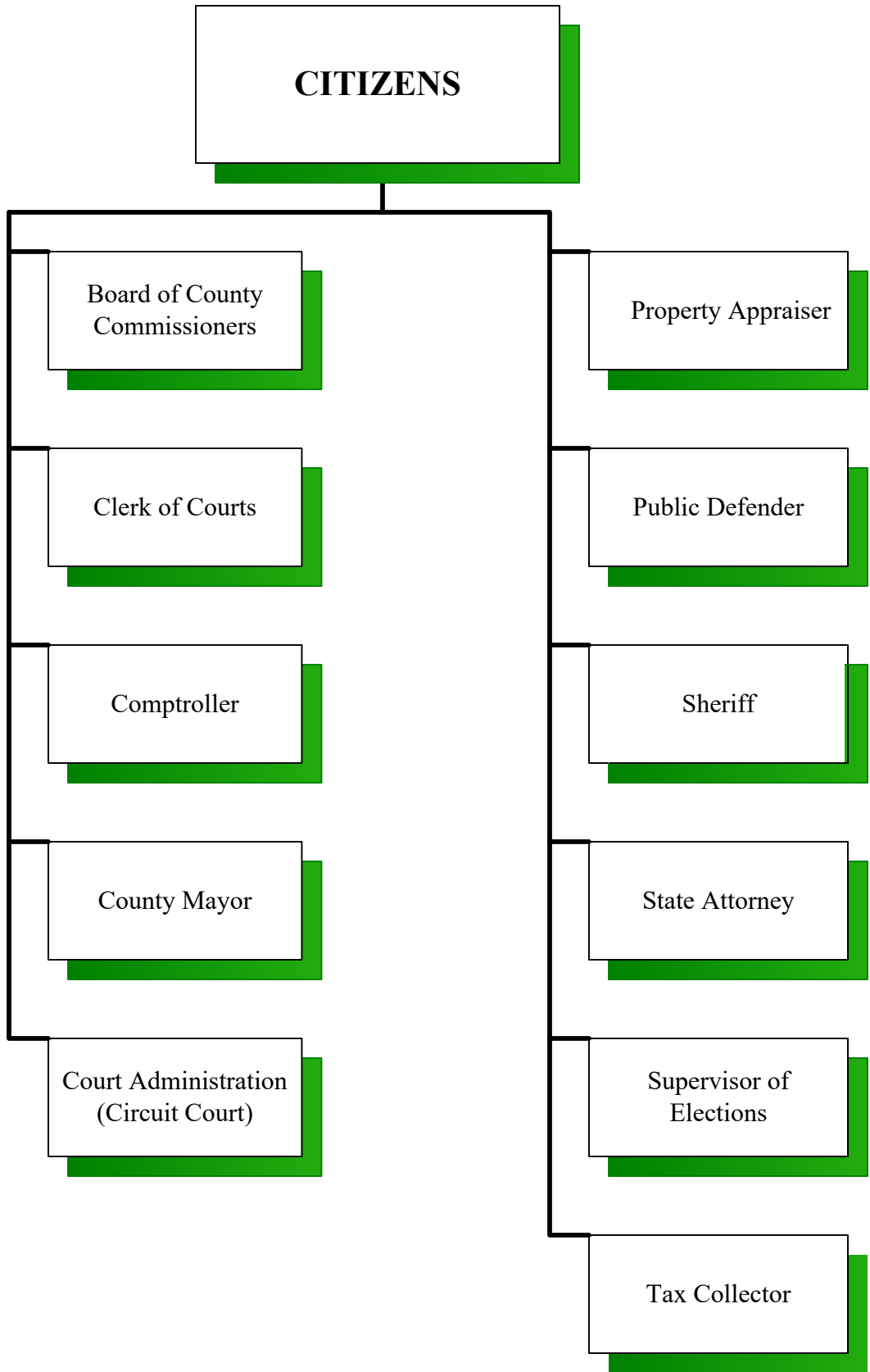
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ORANGE

COUNTY

GOVERNMENT

F L O R I D A



Constitutional Officers

Purpose Statement:

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

Program Descriptions:

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, court information, and the Sanctioned to Read Program.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county



government, municipalities, fire districts, drainage districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

FY 2019-20 Major Accomplishments:

Comptroller

- Over \$2 million of revenue to Orange County since replacing in-person surplus property auctions with online auctions in September 2018.
- Increased the number of Property Fraud Alert (PFA) subscribers through intergovernmental coordination and public outreach. Over 13,000 PFA subscribers have registered.
- Successfully completed the 2020 Charter Review Commission (CRC) administration, including designing and hosting a CRC webpage to provide an online repository of meeting materials, research and reports. Also, in response to the pandemic, planned and implemented web-based virtual meetings and public hearings during the final months of the CRC.
- Consistently exceeded 80% eRecording level (for recording documents such as deeds and mortgages) by persuading large volume submitters to eRecord.
- County Audit provided essential input and assisted State legislative staff in amending Florida Guardianship Statutes to help protect vulnerable citizens under state's guardianship program law.
- Collected over \$2 million in delinquent tourist development tax revenues.
- Implemented paperless workflow, imaging, and purchase order authorization system for the Comptroller's Office.
- Assisted Orange County with distribution of Federal CARES Act funding to applicants of the Small Business Assistance, and the Individual and Family Assistance programs. Anticipate issuing an additional 40,000 checks this year for these and other programs.
- Successfully implemented an upgrade to the Advantage Financial System.
- Upgraded the Comptroller's website HTML for ADA (American with Disabilities Act) compliance with a score of 98%. Also, implemented closed captioning for the Board of County Commissioner (BCC) meetings recorded in Legistar.
- Moved the Comptroller's Disaster Recovery Site from Tallahassee to Atlanta and upgraded service to include internet.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Implemented Time and Labor payroll software module to interface with the Time and Attendance application

Constitutional Officers

(KRONOS), to provide electronic loading of payroll timesheets for approximately 600 Community and Family Services employees.

- Relocated all Audit and Payroll staff to teleworking, and implemented alternating work from home/work in the office schedules where feasible to create a safer work environment and reduce the risks associated with Coronavirus.
- Implemented the Federal Family First Coronavirus Response Act and expanded paid Family Medical Leave Act to ensure BCC and Comptroller's Office were compliant with all the new laws.

County Mayor

- Mayor Demings **Housing for All Task Force** produced a 10-year action plan to address affordable and attainable housing. Affordable housing accomplishments to date include:
 - BCC accepted the Housing for All Action Plan.
 - Universal Studios made a commitment to develop 20 acres of land for 1,000 affordable workforce housing units located in the International Drive corridor.
 - BCC removed barriers to allow developers and property owners to build Accessory Dwelling Units.
 - BCC adopted Ordinance 2020-09 establishing the Affordable Housing Trust Fund program. The county has allocated \$10 million a year for 10 years to create and preserve affordable housing and mixed-income housing developments commonly known as "workforce housing" with a goal of 30,000 units by 2030.
 - Groundbreaking on Madison Landings, which will feature 110 units for low income seniors in Holden Heights.
 - Launched a virtual Housing Landlord/Tenant education series in English and Spanish.
- Orange County permitted \$781 million in new residential construction and \$390 million in new commercial construction totaling \$1.2 billion. We also reduced our turnaround times for residential construction permits to an average of five (5) days and commercial permits to an average of 10 days.
- The BCC continues to invest \$20 million in recurring funding to target nine (9) zip codes with the greatest need of social services to reduce teen pregnancy, juvenile arrests, and child abuse cases, while simultaneously increasing educational opportunities. To date, approximately \$23.8 million in additional funding for children's services has been allocated to county services and non-profit/community agencies. This is in addition to the existing \$67 million invested in children-related social services.
- Mayor Demings launched the first Orange County Dr. Martin Luther King, Jr. (MLK), Initiative. The Initiative is comprised of 31 diverse members from the community focused on commemorating Dr. King's legacy of non-violence while promoting unity, diversity, and connectivity in unincorporated areas of Orange County.
 - The MLK Initiative held several "Candid Conversations with Our Community" with law enforcement, community partners and

Generation Z to discuss the financial and mental health, racial injustice and social reform.

- Launched "Reflections of the 57th March on Washington" with testimonials by local leaders and community members.
- In an effort to increase voter participation, the MLK Initiative launched the Orange County Voting Campaign in partnership with the Supervisor of Elections Office.
- Mayor Demings reconvened the Orange County Domestic Violence Commission in response to higher rates of domestic violence cases in our community. The Domestic Violence Commission is comprised of 22 diverse stakeholders committed to working to end domestic violence. The core objective of the Commission is to identify gaps and recommend solutions that will help us reduce the incidents of domestic violence in the county. The Commission's four (4) subcommittees are taking a comprehensive review of programs, services, and processes to streamline domestic violence cases and service delivery. A few of the recommendations include:
 - Enhanced Domestic Violence related training for the courts, law enforcement and service providers.
 - Increased public awareness on the signs and types of domestic abuse.
 - Building a resource directory for victims and survivors to navigate services.
- On March 13, 2020, Mayor Demings issued a State of Local Emergency, Executive Order 2020-01. The Mayor activated the Emergency Operations Center and coordinated the county-wide response to the coronavirus pandemic. The following initiatives and programs have been implemented to provide relief and assistance to businesses, individuals, and families affected by the pandemic.
 - Orange County was the first to offer \$1.8 million in crisis assistance to residents to bridge the gap until state or federal assistance was available.
 - Mayor Demings held regional county leaders conference calls to include healthcare providers to discuss the pandemic and our recovery plan.
 - Orange County received \$243 million from the Federal Coronavirus Aid, Relief and Economic Security Act (CARES).
 - The Small Business grant program (\$72M) was launched to reimburse the costs of business interruption caused by the COVID-19 pandemic. Eligible businesses were able to receive a one-time grant of up to \$10,000 in assistance. The Micro-grant business program provided qualified home-based businesses a one-time grant of up to \$3,000.
 - The Individual and Family Assistance grant (\$36.5M) program provided a one-time payment of \$1,000 to individuals and families affected by the COVID-19 pandemic.

Constitutional Officers

- Orange County launched the Eviction Diversion Program (\$20M) for tenants in imminent danger of being evicted. The program provides up to \$4,000 to landlords for tenants that are two (2) months behind in rent with due to COVID-19 impact.
 - An additional \$36.5 million was allocated for direct assistance to social-service agencies to expand funding for Orange County partner nonprofits. The services include assistance with homelessness, mental health and substance abuse, food pantries, job retention and child care.
 - Orange County is working with CareerSource Central Florida (\$7M) for a program called "Help is here." The program will hire additional career counselors as well as fund short-term job training scholarships at local state or technical colleges and paid internships supported by CareerSource.
 - Provided over 16 million masks and 1.1 million bottles of hand sanitizers to small businesses, social service providers, faith-based organizations and individuals that received COVID-19 testing at sites facilitated by Orange County Health Services.
 - Since March, the Regional COVID-19 Testing Center at the Orange County Convention Center has tested over 350,000 residents. In an effort to increase access to testing, Orange County Health Services implemented mobile testing sites throughout the county. To date, Health Services has administered over 25,000 tests.
 - Mayor Demings formed the Orange County Economic Recovery Task Force to assist the county in reopening business in a safe and responsible manner while preserving the economic livelihood of our community. Over 50 stakeholders from small business, major employers, theme parks, healthcare, hotels, restaurants, arts and entertainment and other service-related industries.
 - The Task Force created seven (7) guidelines for businesses to follow as they reopened.
 - Reviewed reopening plans for theme parks and amusement attractions.
 - Conducted a Consumer Confidence Survey (15,000 respondents) to gain confidence of residents and visitors as businesses reopened.
 - Developed Strike Teams comprised of county inspectors to ensure businesses are following CDC (Centers for Disease Control and Prevention) guidelines and the county's mask mandate as they re-open. To date, the Strike Teams have conducted 2,720 site visits.
 - Mayor Demings launched the regional public relations campaign, "Safer, Stronger, Together", which provided a clear consistent message for businesses and residents to do their part in making our community safer.
 - Mayor Demings participated in the ONYX Mask Up campaign to encourage African-American communities to wear a face mask.
 - Orange County launched a public relations campaign "We Got You Covered" to slow the spread of the virus by reminding residents to wear facial coverings. The campaign worked in conjunction with minority print and radio media and developed messages in English, Spanish and Creole.
 - Orange County Complete Count Committee launched the 2020 Decennial Census. Over 100 committee members worked to ensure an accurate count of residents through social media, print and radio public service announcements, and outreach to faith-based organizations and social service agencies.
 - In July 2020, Orange County launched the Sustainability & Resiliency Committee designed to assist in the development of the county's 2030 Sustainability and Resilience Action Plan.
- Property Appraiser**
- Developed a COVID-19 crisis response system with tiers of reactionary and precautionary actions to limit the spread of the virus in Orange County.
 - Transitioned all employees to a remote work environment and implemented new programs and initiatives to provide uninterrupted service to customers during the coronavirus pandemic.
 - Created a webpage within the OCPA website that houses news and information on the coronavirus, including data from the county, the state, the nation and the world that is updated in real time.
 - Hosted a webinar series for area residents working from home, sharing information on money-saving exemptions, the award-winning OCPA website, and a data-rich presentation of five (5) years of single-family home sales in Orange County.
 - Implemented an artificial intelligence technology-based invoicing system for processing and payment, reducing manual labor, paperwork and cost. This process was crucial to maintain timely approval and payment remotely to vendors during the coronavirus pandemic.
 - Received some 71,800 calls to Customer Service, with an average hold time of 31 seconds, which is below the industry standard of two (2) minutes.
 - Provided excellent in-house customer service by ensuring that customers wait an average of 1½ minutes in our lobby.
 - Received an overall customer satisfaction rating of 99.8 percent, based on more than 2,292 kiosk survey responses.
 - Supported staff members in earning over 130 professional designations.
 - Partnered with Orange County Emergency Operations Center in the rapid deployment to assess tornado damage in a safe, contactless, and accurate manner.
 - Valued and managed 61,913 tangible personal property accounts totaling \$16.2 billion, a 2.5% increase over 2019.
 - Recorded more than \$4.8 billion in new construction, an increase of 6.7% over last year.
 - Completed the tax roll with a total market value of \$222.7 billion, as of July 2020, representing a 6.9% increase over 2019.

Constitutional Officers

- Received preliminary approval from the Florida Department of Revenue for the 2020 Orange County Preliminary Tax Roll on June 29, 2020.
- Returned more than \$1 billion in value to the Orange County tax roll since 2013 through various compliance initiatives.
- Defended 99.9% of valuations at the Value Adjustment Board appeal hearings.
- Introduced the Field Appraisal Survey Tool (F.A.S.T.) to conveniently solicit feedback from taxpayers while in the field.
- Developed and launched an interactive chatbot on the agency's website to provide comprehensive customer service to digital guests.
- Acquired ultra-high-resolution aerial imagery to ensure field appraisers can assess hard-to-access property more accurately.
- Implemented a drone program that allows specific field appraisers who are licensed drone pilots to capture data via drone technology to further assist in documenting structures in hard to reach or newly developed areas.
- Developed a unique mobile application to deliver up-to-date information on signature events and agency resources to a broad audience of Orange County residents.
- Reduced the carbon footprint of field visits using hybrid vehicles, saving taxpayers an average of \$100,000 per year.
- Processed over 17,000 exemption applications for the 2020 tax year through the online E-File process, saving time and money for both the agency and property owners.
- Hosted the first-ever Property Tax Savings Expo, educating constituents and allowing them to conveniently file for property exemptions with the help of our staff.
- Named Customer Service Team of the Year and received a Gold Stevie® Award for excellence by the 2019 American Business Awards.
- Recognized in the 2020 American Business Awards with a Gold Stevie as Organization of the Year.
- Also awarded a 2020 Silver Stevie for Achievement in Customer Satisfaction.
- Received a 2020 Bronze Stevie in the Corporate & Community category for our Community Engagement Event - The State of Orange County Real Estate.
- Received another 2020 Bronze Stevie in the Communications or PR Campaign of the Year category for our Community Relations - Outreach Programming.

Sheriff

- Distributed over 600 boxes of food to assist residents during the COVID-19 pandemic.
- Granted a "Make a Wish" request working with ROBOGaige to become a Robot Super Hero.
- Created special medical response team for response to possible COVID-19 infected person/location.
- Participated in several Healthcare worker appreciation events.
- Held numerous drive-by birthday celebration parades during countywide stay-at-home order.

- Received Excelsior accreditation from the Commission for Florida Accreditation which recognizes agencies who follow law enforcement best practices.
- Created a forensics fun patch program for the Girl Scouts of Citrus Council.

Supervisor of Elections

- Held the Florida Presidential Preference Primary and Municipal Elections on March 17, 2020, and the Primary Election on August 18, 2020.
- Adapted safety standards at polling sites to provide a safe environment for poll workers and voters.
- Implemented the new voter registration system that assists with the administration and upkeep of the voter registration database.
- Exceeded projection of having over 850,000 voters eligible to vote.

Tax Collector

- Opened new, state-of-the-art Tax Collector office on Lee Vista Boulevard. The aging, small facility on Lee Vista Boulevard was relocated to form the second largest tax collector office in of Florida.
- Successfully collected 96.5% or \$2.3 billion of the tax roll before delinquency, including \$105 million collected in person.
- Collected more than \$174 million in tangible property taxes. The field staff collected a total of \$14.3 million in delinquent accounts, as well as \$285,419 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches and non-profits in removing delinquent non-ad-valorem property taxes and protect them from tax deed sales.
- Conducted 1.5 million in-person transactions in six (6) Tax Collector's Offices through the year and more than 750,000 online transactions.
- Collected over \$15.1 million from driver's license transactions.
- Continued to promote "Tag Express," which allows customers to complete registration renewal transactions online, then visit any office for same-day pickup of decals.
- Continued to make improvements to our website's SmartPass queuing system, which allows customers to "get in line" virtually for an appointment the same day or schedule an appointment for motor vehicle services for a future date.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless and underserved populations.
- Continued to promote Paperless Tax Bills, which allows property taxpayers to receive their tax bills electronically and manage their accounts online.
- Developed an online application system for City of Orlando business owners to apply for a business tax receipt.

FY 2020-21 Department Objectives:

Comptroller

- Fully implement Virtual Desktop Infrastructure (VDI) to create a seamless transition for users working from home and/or in the office. This initiative will create efficiencies and flexibility in our remote work

Constitutional Officers

strategies, which will benefit the office during and after the pandemic, as well as bolstering our disaster preparedness plans.

- Increase public outreach and public awareness of the Property Fraud Alert program.
- Conduct a county-wide review of participating agencies compliance with member eligibility rules for participation in the Orange County's health insurance plan.
- Work with Orange County to implement the Human Resources Oracle Cloud solution, Human Capital Management (HCM), to include the Compensation, Talent Management, and Learning and Recruitment modules.
- Continue towards a completely paperless environment within PeopleSoft for all Qualified Events, Electronic Change Notices (ECN), and Performance Appraisals.
- Continue to implement KRONOS to provide electronic loading of payroll timesheets for approximately 1,400 Fire Rescue Department employees.
- Improve efficiency by expanding online evidence submittals and conducting virtual VAB (Value Adjustment Board) hearings.
- Coordinate with Orange County to implement eNOC (Notice of Commencement) recording ePortal in a phased approach.
- Continue to work on the implementation of a paperless workflow, imaging and approval process for Accounts Payable with the objective of expanding to other departments, and continue to work with the software vendor to develop a more effective process to accomplish the paperless project.
- Continue to assist Orange County with distribution of CARES Act funding to applicants of the Small Business Grant Program, Individual and Family Assistance, Eviction Diversion Program, and funding for Social Services and Nonprofits.
- Implement GASB Statement No. 84, "Fiduciary Activities" and prepare for the implementation of GASB Statement No. 87, "Leases."
- Continue the team approach of evaluating the property inventory process in order to gain efficiencies through better utilization of both human and computer resources.
- Continue to address Comptroller website ADA (American with Disabilities Act) issues relative to all site HTML with the goal of making all web pages fully usable with screen readers.
- Continue to Implement the **Housing for All Task Force** action plan that will provide long-term solutions to improve housing affordability through changes in public policy and regulatory codes and increase funding through public/private partnerships.
- Develop a transportation infrastructure funding strategy.
- Continue to prioritize health and public safety in Orange County, including the ongoing commitment to address the opioid epidemic and substance abuse, homelessness, mental health and other public health related issues.
- Work with regional partners to diversify our workforce by focusing on industry and market needs such as technology, healthcare and manufacturing job skills training. Orange County will collaborate with CareerSource Central Florida, University of Central Florida, the National Entrepreneur Center, Prospera, and the Black Business Investment Fund to revitalize small businesses and support skill-based training for positions negatively impacted by the pandemic.
- The Orange County Convention Center will optimize the partnership with Visit Orlando to promote the Center's enhanced safety measures, first-class service, GBAC (Global Biorisk Advisory Council) accredited star facility, and unparalleled infrastructure to host sporting events, trade shows, and meetings and conventions.
- Continue to work toward increasing funding and community partnerships to enhance children's services. Staff will monitor the implementation of evidence-based strategies and programs to improve child outcomes.
- Work with county staff and community partners to establish the county's first Innovation Lab. The lab will be designed to provide a more efficient, effective method for implementing innovative policies, procedures, and practices county-wide.
- Continue to develop a strategic vision and execute strategies that establish Orange County as a place to develop, demonstrate and commercialize emerging technology.
- Engage community participation regarding Orange County's Vision 2050 plan. The goal is to collectively develop a vision that 1) promotes economic opportunity; 2) ensures affordable housing and accessible transportation options; 3) protects valued resources; 4) guides infrastructure investment, and; 5) strikes a balance to make sure land is used for the greatest public benefit.

County Mayor

- Continue to work with health partners to increase access to COVID-19 testing.
- Work with the Department of Health in Orange County to develop Orange County's vaccination distribution plan.
- Maintain Orange County Strike Compliance Teams to ensure business compliance with CDC (Centers for Disease Control and Prevention) guidelines and the county's mask mandate to prevent the spread of COVID-19.
- Continue distribution of Federal CARES Act funding for workforce development, arts, and individuals and families impacted by the COVID-19 pandemic.

Property Appraiser

- Continue efficiently leveraging resources to navigate challenges presented by the coronavirus pandemic.
- Provide fair and equitable ad-valorem assessment of all properties in Orange County, while ensuring transparency and accountability throughout the assessment process.
- Continue to pursue on-going education and development opportunities for employees to improve agency effectiveness and staff enrichment.
- Increase efforts to provide relevant and timely information to constituents and enhancing electronic options.

Constitutional Officers

- Continue efforts to pursue those who attempt to abuse Florida's homestead exemption laws.
- Continue multi-agency coordination and intergovernmental cost-sharing partnerships to ensure fiscal accountability and continue to provide great public service.
- Continue to implement customer-focused services by streamlining online applications, shrinking in-person wait times and providing new, customer-friendly tools and features on the website.
- Continue to support a multi-lingual customer base, as well as offer services to the hearing-impaired and disabled.
- Invest in new technology to improve agency efficiency and security.
- Continue outreach and engagement of constituents with the objective of informing them of the availability of various exemptions, as well as educating them on property valuation and other relevant topics. These engagements include virtual options.
- Continue to keep thorough list of best practices created within the agency and gleaned from educational tools and opportunities from other county, state, and federally-recognized organizations.
- Continue to foster an environment promoting teamwork and the sharing of ideas.
- Continue to streamline processes to provide best practices and continual compliance in all areas.
- Continue to revise and update Policies and Procedures on an annual basis to maintain compliance with mandated requirements and/or new practices.
- Enhance and protect the brand of the Orange County Property Appraiser's Office through effective and measured messaging and engaging graphic collateral materials.
- Develop and expand relationships with media outlets in the market and strive for positive placements.
- Curate content for digital communication platforms to reach constituents and build our relationships with followers.

Sheriff

- Implement a new Computer Aided Dispatch/Records Management System (CAD/RMS).
- Activate new Sector and Zone boundaries in conjunction with CAD/RMS upgrade to more effectively deploy patrol resources.
- Work with Citizens Advisory Committee to examine critical issues in law enforcement and offer suggestions for improvement to the Sheriff.
- Receive re-accreditation from the Commission on Accreditation for Law Enforcement Agencies (CALEA) which highlights our continued adherence to law enforcement best practices.

Supervisor of Elections

- Conducting the Florida Presidential/General Election, on November 3, 2020.
- Prepare for great vote-by-mail method of voting for the November elections due to Covid-19 pandemic. Three (3) additional high-speed counters will help in processing mail in ballots.
- Projecting over 900,000 voters will be eligible to vote.

- Begin preparations for redistricting and new precinct structures following the release of the 2020 Census counts.

Tax Collector

- Continue to respond to the COVID-19 pandemic by operating on an appointment only basis.
- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions and levy notices as necessary.
- Continue pursuit of reducing costs relating to printing, paper and postage.
- Continue to use multiple fronts to collect email addresses for taxpayers in Orange County to receive their tax bill or renewal notice electronically.
- Continue partnership with a private entity to conduct driving tests at five (5) locations.
- Continue to promote online services to better serve customers and reduce wait times at our six (6) locations, launch a new website and a tag renewal application.
- Enhance the business tax receipt online application system and open it to all residents of Orange County.

Department: Constitutional Officers

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 246,360,350 | \$ 267,128,053 | \$ 284,789,240 | 6.6 % |
| Operating Expenditures | 84,612,677 | 92,610,298 | 92,034,288 | (0.6)% |
| Capital Outlay | 11,487,956 | 9,944,416 | 9,407,614 | (5.4)% |
| Total Operating | \$ 342,460,982 | \$ 369,682,767 | \$ 386,231,142 | 4.5% |
| Capital Improvements | \$ 4,875,523 | \$ 41,055,662 | \$ 10,725,000 | (73.9)% |
| Debt Service | 675,000 | 650,000 | 650,000 | 0.0% |
| Reserves | 0 | 183,618 | 7,500,000 | 3,984.6 % |
| Other | 3,250,000 | 2,350,000 | 179,264 | (92.4)% |
| Total Non-Operating | \$ 8,800,523 | \$ 44,239,280 | \$ 19,054,264 | (56.9)% |
| Department Total | \$ 351,261,505 | \$ 413,922,047 | \$ 405,285,406 | (2.1)% |

Expenditures by Division / Program

| | | | | |
|-------------------------------|-----------------------|-----------------------|-----------------------|---------------|
| BCC Capital Projects | \$ 2,294,766 | \$ 23,631,601 | \$ 0 | (100.0)% |
| Board of County Commissioners | 2,080,740 | 2,337,931 | 2,371,360 | 1.4 % |
| Clerk of Courts | 172,004 | 690,001 | 5,960,000 | 763.8 % |
| Comptroller | 21,022,141 | 21,721,290 | 22,408,514 | 3.2 % |
| County Mayor | 813,014 | 969,418 | 982,361 | 1.3 % |
| Court Administration | 1,456,492 | 2,054,069 | 1,842,103 | (10.3)% |
| Property Appraiser | 15,256,598 | 18,382,143 | 18,978,679 | 3.2 % |
| Public Defender | 75,014 | 920,372 | 70,294 | (92.4)% |
| Sheriff | 263,080,614 | 289,039,985 | 297,812,328 | 3.0 % |
| State Attorney | 57,115 | 75,000 | 75,000 | 0.0% |
| Supervisor of Elections | 11,877,917 | 16,313,864 | 14,164,767 | (13.2)% |
| Tax Collector | 33,075,089 | 37,786,373 | 40,620,000 | 7.5 % |
| Department Total | \$ 351,261,505 | \$ 413,922,047 | \$ 405,285,406 | (2.1)% |

Funding Source Summary

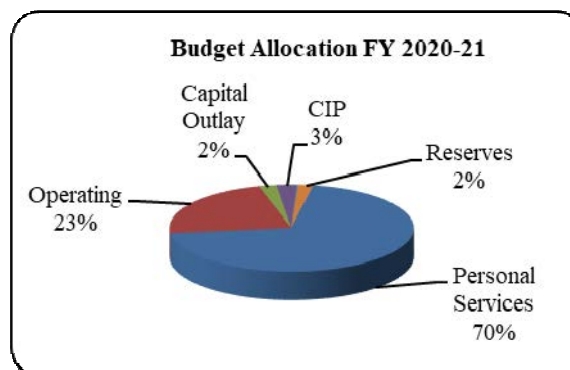
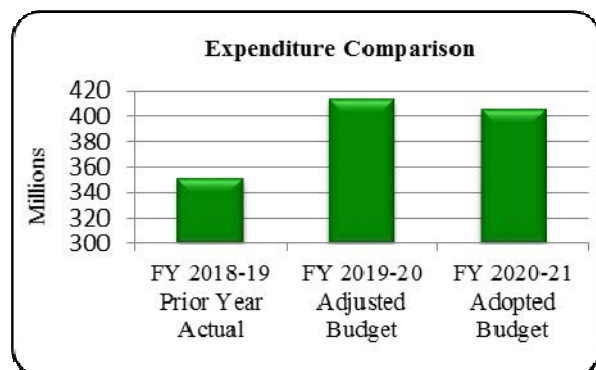
| | | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|---------------|
| Special Revenue Funds | \$ 4,908,734 | \$ 5,195,553 | \$ 4,719,074 | (9.2)% |
| General Fund and Sub Funds | 319,506,611 | 346,695,743 | 363,975,602 | 5.0% |
| Capital Construction Funds | 10,376,132 | 43,252,652 | 18,470,000 | (57.3)% |
| All Other Funds | 16,470,028 | 18,778,099 | 18,120,730 | (3.5)% |
| Department Total | \$ 351,261,505 | \$ 413,922,047 | \$ 405,285,406 | (2.1)% |

Authorized Positions

| | | | | |
|--|-------|-------|-------|------|
| | 3,086 | 3,215 | 3,243 | 0.9% |
|--|-------|-------|-------|------|

Constitutional Officers

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, and Other Expenses –

The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases.

Board of County Commissioners (BCC) – The FY 2020-21 BCC total expenditure budget increased by 1.4% or \$33,429 from the FY 2019-20 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

| <u>BCC Budget by District</u> | <u>FY 2020-21</u> |
|---|-------------------|
| BCC District 1 | \$ 362,655 |
| BCC District 2 | 352,102 |
| BCC District 3 | 363,501 |
| BCC District 4 | 360,721 |
| BCC District 5 | 406,260 |
| BCC District 6 | 362,630 |
| BCC General Office | 163,491 |
| Total of All Districts & General Office | \$ 2,371,360 |

Clerk of Courts – The FY 2020-21 operating budget of \$210,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, subpoena services, and the county’s allocation for payment of filing fees and copy charges for ordinance violation cases, along with \$10,000 budgeted to reimbursement for a portion of the cost of the mock court competition.

Comptroller – The FY 2020-21 budget of \$22.4 million increased by 3.2% or \$687,224 from the FY 2019-20 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$6,635,096 for FY 2020-21. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income.

County Mayor’s Office – The FY 2020-21 budget increased by 1.3% or \$12,943 from the FY 2019-20 budget primarily due to increases in retirement and employer health insurance contributions as noted above and fleet charges.

Court Administration – The FY 2020-21 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, decreased by 10.3% or \$211,966 from the FY 2019-20 budget. The majority of the decrease is related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Property Appraiser – The FY 2020-21 budget reflects a 3.2% or \$596,536 increase compared to the FY 2019-20 budget. The estimated amount to be paid by the General Fund is \$16,631,367 for FY 2020-21. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays

only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

Public Defender – The FY 2020-21 operating budget of \$70,294 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

Sheriff – The FY 2020-21 General Fund/Special Tax MSTU contribution of \$281.2 million increased by 5.4% or \$14.4 million from the FY 2019-20 budget of \$266.8 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$264.9 million and 2) Court Security funding of \$16.4 million. The budget includes funding for 24 new positions: 20 Sworn Sheriff Officers, two (2) School Resource Officers, and two (2) Court Deputies.

| | |
|--|--------------------------|
| General Fund/Spec. Tax MSTU Expenditures: | <u>FY 2020-21</u> |
| Personal Services | \$240,293,846 |
| Operating Expenses | 32,057,273 |
| Capital Outlay | 6,681,809 |
| Debt Service | 650,000 |
| Other Uses | <u>1,550,000</u> |
| Total | \$281,232,928 |

| | |
|--|--------------------------|
| Sheriff Funding Source Summary: | <u>FY 2020-21</u> |
| Gen’l/Spec. Tax MSTU: Law Enforcement and Court Security | \$281,232,928 |

| | |
|---------------------------------------|-----------------------------|
| Special Revenues: | |
| Law Enforcement Trust – Confiscated | 1,299,250 |
| Federal Forfeitures | 2,022,000 |
| State Law Enforcement Education Trust | 538,150 |
| Misc. Capital Construction Fund | 1,075,000 |
| Law Enforcement Impact Fees | <u>11,645,000</u> |
| Subtotal Special Revenues | \$16,579,400 |
| TOTAL | <u>\$297,812,328</u> |

State Attorney – The FY 2020-21 budget of \$75,000, which includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services, is unchanged from the FY 2019-20 budget.

Supervisor of Elections – The FY 2020-21 budget of \$14.2 million decreased by 13.2% or \$2.1 million from the FY 2019-20 budget. The budget contains the costs of operating the office year-round and conducting the Florida Presidential/General Election, on November 3, 2020. As a result of the coronavirus pandemic, it is projected that the vote-by-mail method of voting will be the most used method for the November election, resulting in additional costs. The three (3) additional high-speed counters purchased following the 2018 recounts will assist in meeting the challenge of processing ballots. It is expected that the Orange County voter registration total will continue to set records by the General Election perhaps breaking the 900,000 mark. Preparations will begin for the redistricting and new precinct structures following the release of the 2020 Census counts.

Tax Collector – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2020-21 operating budget submitted to FDOR is summarized below.

| | |
|--------------------|--------------------------|
| | <u>FY 2020-21</u> |
| Personal Services | \$22,487,806 |
| Operating Expenses | 7,512,923 |
| Capital Outlay | <u>994,302</u> |
| Total | \$30,995,031 |

The commissions to be paid by the General Fund to the Tax Collector are currently budgeted at \$40.6 million for FY 2020-21, which is a 7.5% or \$2.8 million increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 73.9% or \$30.3 million from the FY 2019-20 budget. Unspent budget from FY 2019-20 for BCC Districts CIP Projects will be re-budgeted to FY 2020-21 during the Annual Budget Amendment in January 2021. Included in the adopted budget is a new project for the Clerk of Courts, which is for the

relocation and consolidation of the Winter Park Branch and the Goldenrod Service Center. There are several capital projects for the Sheriff's Office that include: Sector V Substation, New Evidence Facility, and Aviation Upgrade. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

Reserves – The reserves budget of \$7,500,000 is Law Enforcement Impact Fee Reserves.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Constitutional Officers comes from the General Fund.

Comptroller – The list below identifies estimates of all sources of funding for the Comptroller's FY 2020-21 budget:

| Commission & Fees: | <u>FY 2020-21</u> | Charges for Services: | <u>FY 2020-21</u> |
|-------------------------------|--------------------------|-------------------------------|----------------------------|
| General Fund | \$ 6,635,096 | Records Fees | \$4,710,640 |
| Building | 443,934 | Certification & Copy Fees | 200,000 |
| Fire Rescue | 1,755,398 | Tax Deed Fees | 105,000 |
| MSTU's | 525,640 | Intangible Tax Comm. | 64,200 |
| Parks | 748,916 | State DOC Stamps Comm. | <u>700,000</u> |
| Public Works | 926,580 | Sub-Total | \$5,779,840 |
| Convention Center/TDT | 1,842,140 | | |
| Water Utilities | 2,056,816 | Miscellaneous Revenue: | |
| Solid Waste | 307,298 | Interest Earnings | \$ 21,000 |
| Mandatory Garbage | 59,271 | Other Miscellaneous Income | <u>160,000</u> |
| HHS Grants | 531,815 | Sub-Total | \$ 181,000 |
| HUD Grants | 173,500 | | |
| CFS Grants | 42,498 | | |
| FDJJ Grant | 42,819 | | |
| FDEP Grant | 6,397 | | |
| Other Grants | 26,064 | | |
| Other Funds | <u>323,492</u> | | |
| Sub-Total | \$16,447,674 | TOTAL | <u>\$22,408,514</u> |

Property Appraiser – The list below identifies estimates of all sources of funding for the Property Appraiser's FY 2020-21 budget:

| | <u>FY 2020-21</u> |
|-----------------------------------|--------------------------|
| General Fund | \$16,631,367 |
| County Fire | 1,502,565 |
| Big Sand Lake | 1,908 |
| Lake Conway | 3,866 |
| Lake Holden | 1,500 |
| Lake Jessamine Special Purpose | 1,082 |
| Lake Pickett | 1,263 |
| Lake Price | 190 |
| Orange Blossom Trail Corridor | 4,368 |
| Orange Blossom Trail Neighborhood | 3,993 |
| Orlando Central Park MTSU | 8,665 |
| Windermere Navigable Canal | <u>13,037</u> |
| Sub-Total | \$18,173,804 |
| Other Non-County | <u>804,875</u> |
| TOTAL | \$18,978,679 |

Office: BCC Capital Projects

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Capital Improvements | \$ 2,294,766 | \$ 23,631,601 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 2,294,766 | \$ 23,631,601 | \$ 0 | (100.0)% |
| Total | \$ 2,294,766 | \$ 23,631,601 | \$ 0 | (100.0)% |

Office: Board of County Commissioners

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,970,127 | \$ 2,194,175 | \$ 2,222,956 | 1.3 % |
| Operating Expenditures | 110,613 | 143,756 | 148,404 | 3.2 % |
| Total Operating | \$ 2,080,740 | \$ 2,337,931 | \$ 2,371,360 | 1.4 % |
| Total | \$ 2,080,740 | \$ 2,337,931 | \$ 2,371,360 | 1.4 % |
| Authorized Positions | 20 | 20 | 20 | 0.0 % |

Office: Clerk of Courts

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 152,005 | \$ 210,000 | \$ 210,000 | 0.0 % |
| Total Operating | \$ 152,005 | \$ 210,000 | \$ 210,000 | 0.0 % |
| Capital Improvements | \$ 19,999 | \$ 480,001 | \$ 5,750,000 | 1,097.9 % |
| Total Non-Operating | \$ 19,999 | \$ 480,001 | \$ 5,750,000 | 1,097.9 % |
| Total | \$ 172,004 | \$ 690,001 | \$ 5,960,000 | 763.8 % |

Office: Comptroller

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 19,129,644 | \$ 19,842,279 | \$ 20,457,941 | 3.1 % |
| Operating Expenditures | 1,892,497 | 1,879,011 | 1,950,573 | 3.8 % |
| Total Operating | \$ 21,022,141 | \$ 21,721,290 | \$ 22,408,514 | 3.2 % |
| Total | \$ 21,022,141 | \$ 21,721,290 | \$ 22,408,514 | 3.2 % |
| Authorized Positions | 230 | 230 | 230 | 0.0 % |

Office: County Mayor

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 789,881 | \$ 945,330 | \$ 956,422 | 1.2 % |
| Operating Expenditures | 20,676 | 24,088 | 25,939 | 7.7 % |
| Capital Outlay | 2,457 | 0 | 0 | 0.0 % |
| Total Operating | \$ 813,014 | \$ 969,418 | \$ 982,361 | 1.3 % |
| Total | \$ 813,014 | \$ 969,418 | \$ 982,361 | 1.3 % |
| Authorized Positions | 6 | 6 | 6 | 0.0 % |

Office: Court Administration

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 924,691 | \$ 1,143,463 | \$ 1,401,713 | 22.6 % |
| Operating Expenditures | 530,419 | 688,988 | 440,390 | (36.1)% |
| Capital Outlay | 1,383 | 38,000 | 0 | (100.0)% |
| Total Operating | \$ 1,456,492 | \$ 1,870,451 | \$ 1,842,103 | (1.5)% |
| Reserves | \$ 0 | \$ 183,618 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 0 | \$ 183,618 | \$ 0 | (100.0)% |
| Total | \$ 1,456,492 | \$ 2,054,069 | \$ 1,842,103 | (10.3)% |
| Authorized Positions | 15 | 17 | 21 | 23.5 % |

Office: Property Appraiser

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 11,126,694 | \$ 13,602,407 | \$ 14,087,449 | 3.6 % |
| Operating Expenditures | 3,792,903 | 4,355,736 | 4,276,901 | (1.8)% |
| Capital Outlay | 337,001 | 324,000 | 435,065 | 34.3 % |
| Total Operating | \$ 15,256,598 | \$ 18,282,143 | \$ 18,799,415 | 2.8 % |
| Other | \$ 0 | \$ 100,000 | \$ 179,264 | 79.3 % |
| Total Non-Operating | \$ 0 | \$ 100,000 | \$ 179,264 | 79.3 % |
| Total | \$ 15,256,598 | \$ 18,382,143 | \$ 18,978,679 | 3.2 % |
| Authorized Positions | 146 | 153 | 153 | 0.0 % |

Office: Public Defender

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 75,014 | \$ 74,811 | \$ 70,294 | (6.0)% |
| Total Operating | \$ 75,014 | \$ 74,811 | \$ 70,294 | (6.0)% |
| Capital Improvements | \$ 0 | \$ 845,561 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 0 | \$ 845,561 | \$ 0 | (100.0)% |
| Total | \$ 75,014 | \$ 920,372 | \$ 70,294 | (92.4)% |

Office: Sheriff

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 208,062,697 | \$ 224,012,429 | \$ 240,560,726 | 7.4 % |
| Operating Expenditures | 37,506,606 | 36,487,041 | 35,177,793 | (3.6)% |
| Capital Outlay | 11,025,553 | 9,542,016 | 8,948,809 | (6.2)% |
| Total Operating | \$ 256,594,856 | \$ 270,041,486 | \$ 284,687,328 | 5.4 % |
| Capital Improvements | \$ 2,560,758 | \$ 16,098,499 | \$ 4,975,000 | (69.1)% |
| Debt Service | 675,000 | 650,000 | 650,000 | 0.0 % |
| Reserves | 0 | 0 | 7,500,000 | n/a |
| Other | 3,250,000 | 2,250,000 | 0 | (100.0)% |
| Total Non-Operating | \$ 6,485,758 | \$ 18,998,499 | \$ 13,125,000 | (30.9)% |
| Total | \$ 263,080,614 | \$ 289,039,985 | \$ 297,812,328 | 3.0 % |
| Authorized Positions | 2,323 | 2,418 | 2,442 | 1.0 % |

Office: State Attorney

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 57,115 | \$ 52,100 | \$ 70,000 | 34.4 % |
| Capital Outlay | 0 | 22,900 | 5,000 | (78.2)% |
| Total Operating | \$ 57,115 | \$ 75,000 | \$ 75,000 | 0.0 % |
| Total | \$ 57,115 | \$ 75,000 | \$ 75,000 | 0.0 % |

Office: Supervisor of Elections

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,356,616 | \$ 5,387,970 | \$ 5,102,033 | (5.3)% |
| Operating Expenditures | 7,399,739 | 10,908,394 | 9,043,994 | (17.1)% |
| Capital Outlay | 121,562 | 17,500 | 18,740 | 7.1 % |
| Total Operating | \$ 11,877,917 | \$ 16,313,864 | \$ 14,164,767 | (13.2)% |
| Total | \$ 11,877,917 | \$ 16,313,864 | \$ 14,164,767 | (13.2)% |
| Authorized Positions | 46 | 49 | 49 | 0.0 % |

Office: Tax Collector

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-------------------------------------|--------------------------------|---|--|---------------------------|
| Operating Expenditures | \$ 33,075,089 | \$ 37,786,373 | \$ 40,620,000 | 7.5 % |
| Total Operating | \$ 33,075,089 | \$ 37,786,373 | \$ 40,620,000 | 7.5 % |
| Total | \$ 33,075,089 | \$ 37,786,373 | \$ 40,620,000 | 7.5 % |
| Authorized Positions | 300 | 322 | 322 | 0.0 % |



**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under
Constitutional Officers

The FY 2020-21 budget marks the sixth-year funding of the \$30 million for various improvements in each of the six (6) Commission Districts (\$5 million per district); unspent dollars from the FY 2019-20 budget will roll as necessary. This funding is part of the \$300 million *INVEST in Our Home for Life* initiative, these funds will be used for one-time projects that have minimal ongoing operating expenses.

The Clerk of Courts has one (1) project to update consolidate the Winter Park and Goldenrod service centers in the amount of \$5,750,000.

The Sheriff's Office has 10 projects in the capital improvement plan. Any unspent funding from existing Sheriff's projects will roll as necessary from the FY 2019-20 budget.

| | Adopted <u>FY 2020-21</u> |
|-----------------|------------------------------|
| Clerk of Courts | \$ 5,750,000 |
| Sheriff | <u>4,975,000</u> |
| Total | \$ 10,725,000 |

Funding Mechanism:

The BCC Districts capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| <u>Constitutional Officers</u> | | | | | | | | | | | |
| BCC Districts CIP Projects | | | | | | | | | | | |
| 0187 | 1023 | INVEST - Dist 1 Dr. Phillips Ballfields | 306,887 | 3,943,113 | 0 | 0 | 0 | 0 | 0 | 0 | 4,250,000 |
| | | Org Subtotal | 306,887 | 3,943,113 | 0 | 0 | 0 | 0 | 0 | 0 | 4,250,000 |
| 0189 | 1023 | INVEST - Dist 3 Barber Pk Splash Pad/Play | 1,030,831 | 69,169 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| | | Org Subtotal | 1,030,831 | 69,169 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| 0190 | 1023 | INVEST - Dist 3 Parks Improvements | 123,293 | 604,707 | 0 | 0 | 0 | 0 | 0 | 0 | 728,000 |
| | | Org Subtotal | 123,293 | 604,707 | 0 | 0 | 0 | 0 | 0 | 0 | 728,000 |
| 0191 | 1023 | INVEST - Dist 3 Lake Baffle Box | 316,003 | 158,997 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| | | Org Subtotal | 316,003 | 158,997 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| 0192 | 1023 | INVEST - Dist 4 Back to Nature | 340,069 | 4,607,060 | 0 | 0 | 0 | 0 | 0 | 0 | 4,947,129 |
| | | Org Subtotal | 340,069 | 4,607,060 | 0 | 0 | 0 | 0 | 0 | 0 | 4,947,129 |
| 0193 | 1023 | INVEST - Dist 6 Little Egypt Sidewalks/Drai | 631,191 | 18,809 | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 |
| | | Org Subtotal | 631,191 | 18,809 | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 |
| 0331 | 1023 | INVEST - Dist 1 Capital Projects | 40,028 | 1,259,972 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| | | Org Subtotal | 40,028 | 1,259,972 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| 0332 | 1023 | INVEST - Dist 2 Magnolia Pk Ecotourism | 417,666 | 4,030,904 | 0 | 0 | 0 | 0 | 0 | 0 | 4,448,570 |
| | 8191 | Magnolia Park Sewer | 5,000 | 245,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| | | Org Subtotal | 422,666 | 4,275,904 | 0 | 0 | 0 | 0 | 0 | 0 | 4,698,570 |

*Prior Expenditures is calculated using 3 or 5 years

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0333 | 1023 | INVEST - Dist 3 Two Gen Comm Ctr | 1,185,732 | 338,269 | 0 | 0 | 0 | 0 | 0 | 0 | 1,524,001 |
| | | Org Subtotal | 1,185,732 | 338,269 | 0 | 0 | 0 | 0 | 0 | 0 | 1,524,001 |
| 0334 | 1023 | INVEST - Dist 4 Parcel J Property Multipurp | 40,122 | 1,012,748 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052,870 |
| | | Org Subtotal | 40,122 | 1,012,748 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052,870 |
| 0335 | 1023 | INVEST - Dist 5 Capital Projects | 6,150 | 4,993,850 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| | | Org Subtotal | 6,150 | 4,993,850 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| 0336 | 1023 | INVEST - Dist 6 Cultural Comm Ctr | 2,656,551 | 1,693,449 | 0 | 0 | 0 | 0 | 0 | 0 | 4,350,000 |
| | | Org Subtotal | 2,656,551 | 1,693,449 | 0 | 0 | 0 | 0 | 0 | 0 | 4,350,000 |
| 0342 | 1023 | INVEST - Dist 3 Road Paving | 0 | 176,694 | 0 | 0 | 0 | 0 | 0 | 0 | 176,694 |
| | | Org Subtotal | 0 | 176,694 | 0 | 0 | 0 | 0 | 0 | 0 | 176,694 |
| 0344 | 1023 | INVEST - District 2 Adult Learning & Skill Ti | 0 | 478,860 | 0 | 0 | 0 | 0 | 0 | 0 | 478,860 |
| | | Org Subtotal | 0 | 478,860 | 0 | 0 | 0 | 0 | 0 | 0 | 478,860 |
| | | DIVISION SUBTOTAL | 7,099,523 | 23,631,601 | 0 | 0 | 0 | 0 | 0 | 0 | 30,731,124 |
| Clerk of Courts | | | | | | | | | | | |
| 2075 | 1023 | Clerk Branch Security | 19,999 | 480,001 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 19,999 | 480,001 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| 2096 | 1023 | COC WinterPark&GSC Consolidation | 0 | 0 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 12,500,000 |
| | | Org Subtotal | 0 | 0 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 12,500,000 |
| | | DIVISION SUBTOTAL | 19,999 | 480,001 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 13,000,000 |
| Public Defender | | | | | | | | | | | |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0293 | 1023 | JJC-PD Interior Modifications | 24,439 | 75,561 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Org Subtotal | 24,439 | 75,561 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 4426 | 1023 | Courthouse PD Office Space Renovation | 0 | 770,000 | 0 | 0 | 0 | 0 | 0 | 0 | 770,000 |
| | | Org Subtotal | 0 | 770,000 | 0 | 0 | 0 | 0 | 0 | 0 | 770,000 |
| | | DIVISION SUBTOTAL | 24,439 | 845,561 | 0 | 0 | 0 | 0 | 0 | 0 | 870,000 |
| Sheriff | | | | | | | | | | | |
| 0133 | 1035 | Mounted Patrol Facility | 123,618 | 358,382 | 0 | 0 | 0 | 0 | 0 | 0 | 482,000 |
| | | Org Subtotal | 123,618 | 358,382 | 0 | 0 | 0 | 0 | 0 | 0 | 482,000 |
| 0139 | 1035 | Sector V Substation | 0 | 3,000,000 | 3,900,000 | 0 | 0 | 0 | 0 | 0 | 6,900,000 |
| | | Org Subtotal | 0 | 3,000,000 | 3,900,000 | 0 | 0 | 0 | 0 | 0 | 6,900,000 |
| 0144 | 1023 | IT Service Area Remodel | 51,127 | 787,524 | 0 | 0 | 0 | 0 | 0 | 0 | 838,651 |
| | | Org Subtotal | 51,127 | 787,524 | 0 | 0 | 0 | 0 | 0 | 0 | 838,651 |
| 0266 | 1023 | New Evidence Facility | 7,600 | 1,992,400 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| | 1035 | New Evidence Facility | 0 | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500,000 |
| | | Org Subtotal | 7,600 | 6,492,400 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 7,500,000 |
| 0288 | 1023 | Central Op Security Enhancements | 22,181 | 277,819 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 22,181 | 277,819 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 0338 | 1023 | Sheriff's Communications Center | 133,046 | 366,954 | 0 | 0 | 0 | 0 | 0 | 11,000,000 | 11,500,000 |
| | | Org Subtotal | 133,046 | 366,954 | 0 | 0 | 0 | 0 | 0 | 11,000,000 | 11,500,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0339 | 1023 | CAD/RMS Upgrade | 3,569,158 | 1,230,843 | 0 | 0 | 0 | 0 | 0 | 0 | 4,800,001 |
| | | Org Subtotal | 3,569,158 | 1,230,843 | 0 | 0 | 0 | 0 | 0 | 0 | 4,800,001 |
| 4431 | 1023 | Sheriff's K-9 Facility | 13,672 | 1,350,030 | 0 | 0 | 0 | 0 | 0 | 0 | 1,363,702 |
| | 1035 | Sheriff's K-9 Facility | 0 | 1,346,298 | 0 | 0 | 0 | 0 | 0 | 0 | 1,346,298 |
| | | Org Subtotal | 13,672 | 2,696,328 | 0 | 0 | 0 | 0 | 0 | 0 | 2,710,000 |
| 4432 | 1023 | Aviation Upgrade | 0 | 600,000 | 75,000 | 0 | 0 | 0 | 0 | 0 | 675,000 |
| | | Org Subtotal | 0 | 600,000 | 75,000 | 0 | 0 | 0 | 0 | 0 | 675,000 |
| 4433 | 1023 | CSI Expansion | 11,751 | 288,249 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 11,751 | 288,249 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 3,932,153 | 16,098,499 | 4,975,000 | 0 | 0 | 0 | 0 | 11,000,000 | 36,005,652 |
| | | DEPARTMENT SUBTOTAL | 11,076,114 | 41,055,662 | 10,725,000 | 6,750,000 | 0 | 0 | 0 | 11,000,000 | 80,606,776 |
| | | GRAND TOTAL | 11,076,114 | 41,055,662 | 10,725,000 | 6,750,000 | 0 | 0 | 0 | 11,000,000 | 80,606,776 |

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ADMINISTRATIVE SERVICES DEPARTMENT

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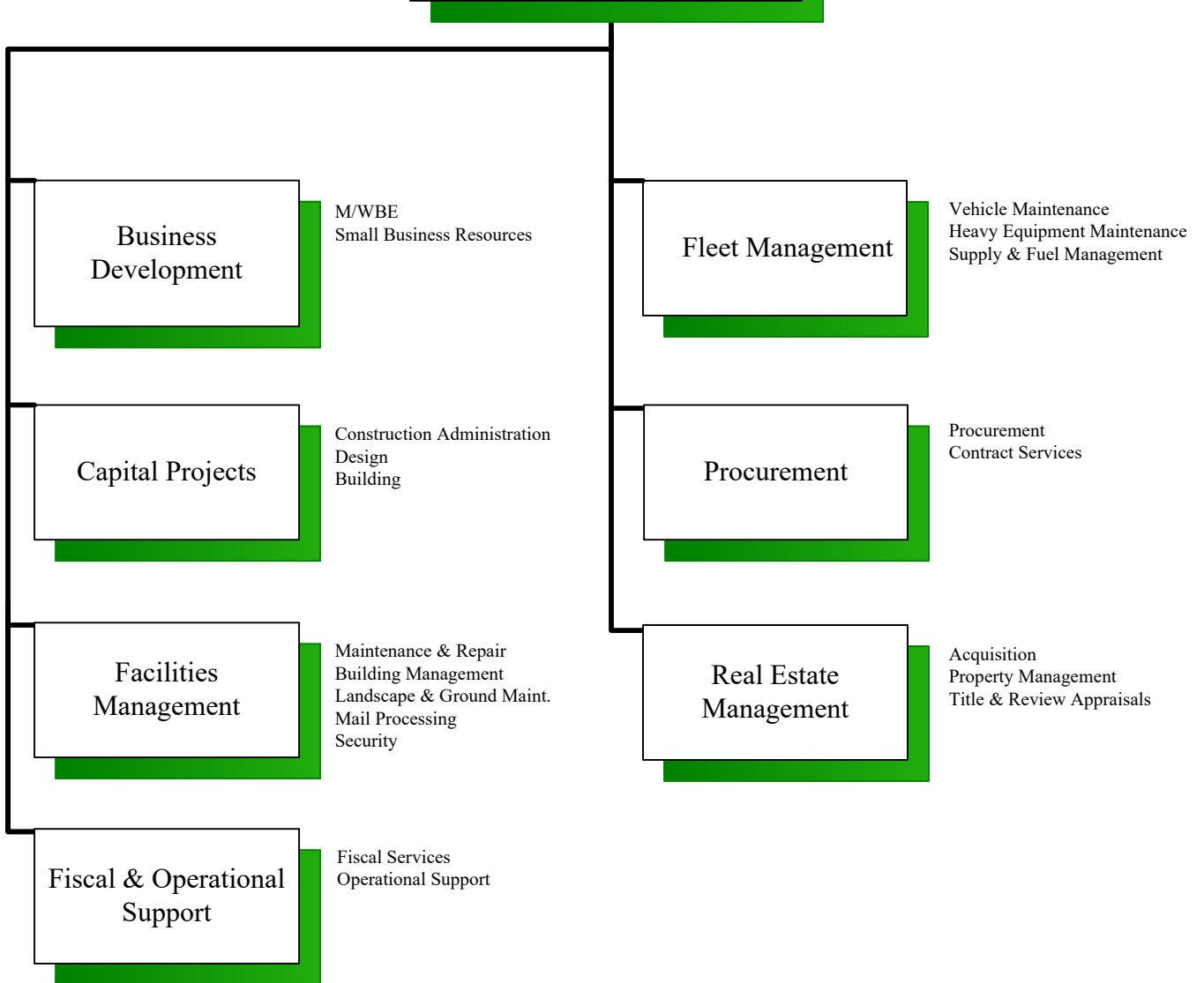
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

ADMINISTRATIVE SERVICES



Administrative Services

Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for minority, women, and registered service disabled businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIPs) for numerous divisions within the county. This work starts with an assessment of all projects, followed by careful planning, design, and construction of new buildings, the renovation of existing county properties, and major building systems replacements. The cornerstones of the design and construction for these projects are energy efficiency and sustainably, ease of maintenance, durability, and end user satisfaction.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all of the divisions within the department.
- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,700 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.



- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

FY 2019-20 Major Accomplishments:

Business Development

- Awarded over \$32.0 million in M/WBE awards (prime and/or subcontract) in the first two quarters of the fiscal year.
- Enhanced contract compliance efforts to increase timely payment for work completed by M/WBE firms.
- Conducted 22 educational workshops at the National Entrepreneur Center (NEC).
- Conducted 1st Focus Group Sessions for M/WBE & Registered Service Disabled Veteran (SDV) businesses.

Capital Projects

- Managed 326 projects with total project costs of \$310.0 million.
- Continued improving and adding processes and forms for the new Project Management software, which monitors and reports on all aspects of construction management including budgets that are linked to the county's accounting software, Critical Path Method (CPM) schedules, and document management.

Administrative Services

Facilities Management

- Maintained 497 buildings totaling 5.57 million square feet of space.
- Coordinated all safety preparations for building re-openings to citizens and employees during the COVID-19 pandemic.
- Received 2019 Facilities Maintenance Achievement Award (Sustainability) from *Facilities Maintenance Decisions* magazine.

Fiscal & Operational Support

- Implemented a new *Document Management* software for the fiscal office to move all documents to electronic files.
- Assisted with the processing and payment of all COVID-19 orders for the department for the protection of Orange County employees and citizens.

Fleet Management

- Named an honorary mention in the *Top 50 Leading Fleet*; a leading industry publication and trade group.
- Maintained over 1,930 rolling stock vehicles and 1,800 off-road and heavy equipment assets.
- Technician productivity was over 87%, which continues to be one of the highest among cities and counties in the state.
- Purchased an electric vehicle (EV) to be used by Fleet Management and installed a charging station on site.

Procurement

- Implemented a paperless procurement process imaging nearly 500,000 pages of contractual documentation and allowing for electronic distribution.
- Achieved a cost savings of over \$96.4 million through the formal bid process in the first three (3) quarters of the fiscal year.
- Awarded over \$655.0 million in term, construction, and engineering contracts.
- Obtained the Achievement of Excellence in Procurement Award from the *National Procurement Institute*, which recognizes procurement practices that exceed national standards for 24 consecutive years.

Real Estate Management

- Completed acquisition of lands for new Fire Station 69 in the University of Central Florida (UCF) Research Park, for expansion of Magnolia Park, for future expansion of the Corrections campus, and the Harrod Property.
- Implemented Ordinance 19-14 and began accepting donations in connection with development through delegated authority.
- Completed 124 plat reviews and recorded 187 donations in connection with development in FY 2019.
- Lease and/or manage 1.1 million square feet of office, retail, medical, recreational, and warehouse space.



FY 2020-21 Department Objectives:

Business Development

- Implement an M/WBE Disparity Study to measure the effectiveness of the M/WBE program and implement recommendation including policies and procedures.
- Implement the B2GNOW technology to establish an on-line Certification & Compliance system, and Community Outreach notification.
- Create methodology for tracking M/WBE goals on Purchase Orders and Delivery Orders in Advantage for division/department users.
- Improve reporting of M/WBE utilization using the county financial system.

Capital Projects

- Continue to expand the processes and add forms within the new Project Management software to continue to improve the automation of all aspects of construction management including sharing folders with Procurement.
- Complete construction on the Fire Stations #68 and #87; Parcel J Community Park, Magnolia Park, and Phase I of the Orange County Multicultural Center.
- Continue with the planning, design, and construction of the *INVEST in our Home for Life* initiative projects.

Facilities Management

- Pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Implement a proactive maintenance strategy that uses real time data to detect and prevent mechanical failure before they occur.
- Continue with our safety program in county facilities.
- Continue with implementing software for Capital Planning and benchmarking of labor rates, utilities, maintenance task costs, and square footage costs.

Fiscal & Operational Support

- Continue to provide fiscal and operational support to the Administrative Services Department.
- Continue to support other departments with their CIP budgets that are managed by the Capital Projects Division.

Administrative Services

Fleet Management

- Select, procure, and begin implementation of a modern Fleet Management Information System to allow for more efficient and flexible operation and reporting.
- Begin design and engineering for underground fuel tank replacements (eight (8) tanks at 15,000 gallons each) and underground oil/lubricant tanks (10 tanks at 500-1,000 gallons each).
- Explore short-term and long-term sustainability options to meet the county's goal of reduced petroleum fuel usage by 2030. Options include increased deployment of EV/plug-in hybrid electric vehicle (PHEV)/Hybrid vehicles, vehicle calibration software, and biodiesel.



Procurement

- Continue progress of updating policies and procedures to ensure full compliance with all applicable standards.
- Continue progress toward achieving increased efficiencies in contract management, automation and e-procurement applications.
- Coordinate with the County Attorney's Office to develop enhancements to the Procurement Ordinance to ensure the county is operationally efficient, cost effective and business friendly.

Real Estate Management

- Complete pending major land acquisitions, including the Metric Drive Courthouse, the Coronavirus Aid, Relief, and Economic Security (CARES) Warehouse, the Wellness Way exchange, and a new site for the Mosquito Control Division.
- Secure appropriate building sites, leased space, tenant relocations, and/or third-party agreements to address existing county needs and proposed expansions.
- Acquire real estate interests for multiple county road projects, including CIP and *INVEST in our Home for Life* projects, and for Kennedy Boulevard and Richard Crotty Parkway.
- Continue implementation of new electronic file storage, lease management, and project tracking systems.

Administrative Services

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|-------|----------------------|----------------------|----------------------|
| Business Development | | | | |
| - Number of Applications Processed | | 86 | 76 | 76 |
| <i>Certification Applications</i> | | | | |
| - % of Applications Approved Within 60 days | | 99% | 100% | 100% |
| - # of M/WBE and SDV Evaluations | 1 | 0 | 180 | 160 |
| <i>Minority/Women Business Enterprise (M/WBE) and Registered Service Disabled Veteran (SDV)</i> | | | | |
| - # of Educational Workshops & Community Events | 2 | 0 | 40 | 40 |
| Capital Projects | | | | |
| - % of Completed Projects Meeting Target Schedule | | 99% | 90% | 90% |
| - % of Completed Projects Meeting Target Budget | | 95% | 95% | 95% |
| Facilities Management | | | | |
| - Number of Labor Hours Spent on Maintenance and Repair | | 156,336 | 126,001 | 126,001 |
| - % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr | | 95% | 95% | 95% |
| - Direct Labor Utilization Rate | | 68% | 60% | 60% |
| <i>The percentage of labor actually spent physically working on an asset</i> | | | | |
| Fleet Management | | | | |
| - Fleet Technician Productivity | | 85% | 85% | 85% |
| <i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i> | | | | |
| - Preventative Maintenance Completion Rate | | 110% | 85% | 85% |
| <i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i> | | | | |
| - % of Fleet Operational | | 92% | 95% | 95% |
| <i>Refers to both light and heavy-duty vehicles on the road.</i> | | | | |
| - Reduce Petroleum Based Fuel Usage | 3 | 0% | 0% | 2% |
| Procurement | | | | |
| - Number of Requisitions Processed | | 6,040 | 3,500 | 3,500 |
| - % of Requisitions Processed within 10 Days | | 85% | 0% | 0% |
| - Number of Solicitations Issued | | 224 | 0 | 0 |
| - % of IFB and RFP Solicitations Awarded on Schedule | | 25% | 0% | 0% |
| <i>Target is RFP within 130 Days and IFB within 90 days</i> | | | | |
| - Effective Completion: Award Bid vs Average of Competitors | | 26% | 20% | 20% |
| - Number of Formal Requests for Quotation Issued | 4 | 0 | 75 | 75 |
| - Number of Invitation for Bid Issued | 5 | 0 | 75 | 75 |
| - Number of Request for Proposals Issued | 6 | 0 | 50 | 50 |
| - Number of Procurement Card Transactions | 7 | 0 | 50,000 | 50,000 |
| - Average Number of Days to Issue a Purchase Order | 8 | 0 | 10 | 10 |
| - Average Number of Days to Award Request for Quotation | 9 | 0 | 30 | 30 |
| - Average Number of Days to Award Invitation for Bids | 10 | 0 | 90 | 90 |
| - Average Number of Days to Award Request for Proposals | 11 | 0 | 130 | 130 |
| Real Estate Management | | | | |
| - % of Title Searches Completed Within Allocated Time Frame | | 97% | 95% | 95% |
| - % of Acquisitions Completed Within Allocated Time Frame | | 100% | 95% | 95% |

1 - 2 New Measure established in FY 2020

3 New Measure

4 - 11 New Measure established in FY 2020

Department: Administrative Services

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 22,630,780 | \$ 24,394,190 | \$ 25,416,832 | 4.2 % |
| Operating Expenditures | 45,117,722 | 52,667,886 | 49,771,722 | (5.5)% |
| Capital Outlay | 776,478 | 972,711 | 461,642 | (52.5)% |
| Total Operating | \$ 68,524,979 | \$ 78,034,787 | \$ 75,650,196 | (3.1)% |
| Capital Improvements | \$ 4,829,752 | \$ 55,424,405 | \$ 52,847,865 | (4.6)% |
| Debt Service | 7,149 | 28,155 | 7,500 | (73.4)% |
| Grants | 300,000 | 300,000 | 300,000 | 0.0% |
| Reserves | 0 | 1,304,252 | 2,247,879 | 72.4 % |
| Total Non-Operating | \$ 5,136,902 | \$ 57,056,812 | \$ 55,403,244 | (2.9)% |
| Department Total | \$ 73,661,881 | \$ 135,091,599 | \$ 131,053,440 | (3.0)% |

Expenditures by Division / Program

| | | | | |
|------------------------------|----------------------|-----------------------|-----------------------|---------------|
| Business Development | \$ 794,604 | \$ 1,347,230 | \$ 1,146,055 | (14.9)% |
| Capital Projects | 1,875,790 | 10,005,641 | 10,815,959 | 8.1 % |
| Facilities Management | 41,303,554 | 87,647,723 | 83,482,217 | (4.8)% |
| Fiscal & Operational Support | 940,717 | 1,022,528 | 1,080,862 | 5.7 % |
| Fleet Management | 16,782,891 | 20,329,329 | 20,011,933 | (1.6)% |
| Procurement | 2,325,275 | 2,900,792 | 2,840,016 | (2.1)% |
| Real Estate Management | 9,639,051 | 11,838,356 | 11,676,398 | (1.4)% |
| Department Total | \$ 73,661,881 | \$ 135,091,599 | \$ 131,053,440 | (3.0)% |

Funding Source Summary

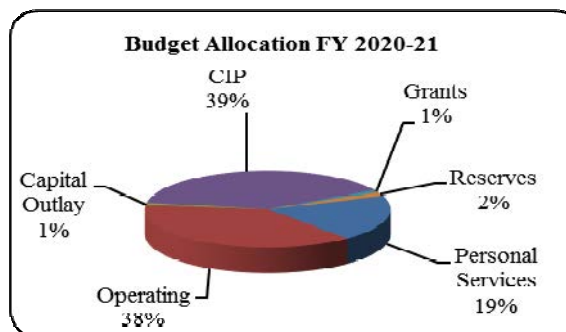
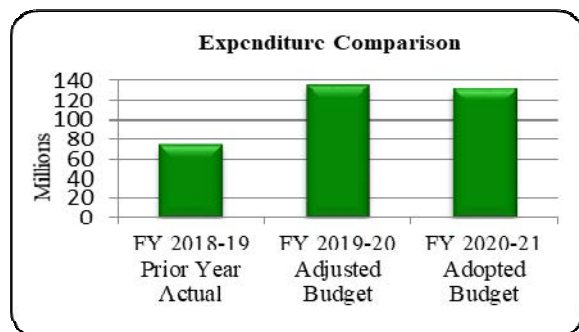
| | | | | |
|----------------------------|----------------------|-----------------------|-----------------------|---------------|
| Special Revenue Funds | \$ 0 | \$ 2,887,502 | \$ 0 | (100.0)% |
| Internal Service Funds | 16,782,891 | 20,329,329 | 20,011,933 | (1.6)% |
| General Fund and Sub Funds | 52,580,054 | 59,939,717 | 59,086,242 | (1.4)% |
| Capital Construction Funds | 4,298,936 | 51,935,051 | 51,955,265 | 0.0% |
| Department Total | \$ 73,661,881 | \$ 135,091,599 | \$ 131,053,440 | (3.0)% |

Authorized Positions

| | | | | |
|--|-----|-----|-----|------|
| | 322 | 329 | 331 | 0.6% |
|--|-----|-----|-----|------|

Administrative Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department’s net position change is an increase of two (2); a Senior Operations Technician for plumbing maintenance that is critical to support the Facilities Management Central District and keep the buildings safe and operational for employees and citizens; and, a Contracting Agent to reduce lead times on solicitations, negotiations and contractual actions, and provide capacity to better respond to the operational needs of county departments.

Two (2) New Positions FY 2020-21

- 1 – Senior Operations Technician, Facilities Management
- 1 – Contracting Agent, Procurement

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 5.5% or \$2.9 million from the FY 2019-20 budget. Significant adjustments include a \$1.8 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year, primarily in Facilities Management. Utilities is increasing by \$836,310 to cover a funding shortfall in the Court Facilities Fund due to security guard cost increases for the Courts and a new Courts lease that will be added for the Clerk of Courts. Certain budget expenditures are being postponed due to COVID-19 including flooring and painting work in the Facilities Management Division.

In the Fleet Management Division, budgeted fuel costs are \$4.0 million for unleaded and \$1.8 million for diesel. This equates to a purchase cost of \$2.25 per gallon for unleaded and \$2.25 per gallon for diesel, which is a decrease from FY 2019-20. Sublet services are budgeted at \$2.7 million and E85 ethanol at \$13,962.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 52.5% or \$511,069 from the FY 2019-20 budget. Significant adjustments include a decrease of \$235,919 in rolling stock due to one-time vehicle purchases. Funding is included for four (4) replacement vehicles.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 4.6% or \$2.6 million from the FY 2019-20 budget. The majority of the decrease is due to the timing of re-budgets for current capital projects. The budget includes funding for the Tax Collector downtown office modifications, Facilities Central District Building replacement, Courthouse escalator, elevator, and chiller projects, as well as on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2020-21 grants budget includes a payment of \$300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

Reserves – The department maintains reserves of \$2,247,879 or 12.7% in the Fleet Management Fund.

FUNDING SOURCE HIGHLIGHTS

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund and Special Revenue Fund (grant funding), which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue decreased by 1.6% or \$317,396 due to lower fuel costs compared to the fiscal year 2019-20.

Division: Business Development

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 695,407 | \$ 771,339 | \$ 792,762 | 2.8 % |
| Operating Expenditures | 99,196 | 539,346 | 301,041 | (44.2)% |
| Capital Outlay | 0 | 36,545 | 52,252 | 43.0 % |
| Total Operating | \$ 794,604 | \$ 1,347,230 | \$ 1,146,055 | (14.9)% |
| Total | \$ 794,604 | \$ 1,347,230 | \$ 1,146,055 | (14.9)% |
| Authorized Positions | 8 | 8 | 8 | 0.0 % |

Division: Capital Projects

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,529,607 | \$ 1,688,341 | \$ 1,751,187 | 3.7 % |
| Operating Expenditures | 339,296 | 603,834 | 358,577 | (40.6)% |
| Capital Outlay | 4,728 | 8,110 | 6,180 | (23.8)% |
| Total Operating | \$ 1,873,632 | \$ 2,300,285 | \$ 2,115,944 | (8.0)% |
| Capital Improvements | \$ 2,158 | \$ 7,705,356 | \$ 8,700,015 | 12.9 % |
| Total Non-Operating | \$ 2,158 | \$ 7,705,356 | \$ 8,700,015 | 12.9 % |
| Total | \$ 1,875,790 | \$ 10,005,641 | \$ 10,815,959 | 8.1 % |
| Authorized Positions | 15 | 15 | 15 | 0.0 % |

Division: Facilities Management

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 10,600,058 | \$ 11,433,388 | \$ 11,982,779 | 4.8 % |
| Operating Expenditures | 25,916,755 | 28,721,644 | 27,978,983 | (2.6)% |
| Capital Outlay | 489,963 | 365,939 | 265,205 | (27.5)% |
| Total Operating | \$ 37,006,776 | \$ 40,520,971 | \$ 40,226,967 | (0.7)% |
| Capital Improvements | \$ 4,296,778 | \$ 47,102,197 | \$ 43,255,250 | (8.2)% |
| Debt Service | 0 | 24,555 | 0 | (100.0)% |
| Total Non-Operating | \$ 4,296,778 | \$ 47,126,752 | \$ 43,255,250 | (8.2)% |
| Total | \$ 41,303,554 | \$ 87,647,723 | \$ 83,482,217 | (4.8)% |
| Authorized Positions | 163 | 166 | 167 | 0.6 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 891,997 | \$ 989,830 | \$ 1,055,395 | 6.6 % |
| Operating Expenditures | 45,168 | 29,032 | 22,017 | (24.2)% |
| Capital Outlay | 3,551 | 3,666 | 3,450 | (5.9)% |
| Total Operating | \$ 940,717 | \$ 1,022,528 | \$ 1,080,862 | 5.7 % |
| Total | \$ 940,717 | \$ 1,022,528 | \$ 1,080,862 | 5.7 % |
| Authorized Positions | 12 | 12 | 12 | 0.0 % |

Division: Fleet Management

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,797,490 | \$ 4,689,156 | \$ 4,882,237 | 4.1 % |
| Operating Expenditures | 11,208,506 | 13,190,033 | 11,889,217 | (9.9)% |
| Capital Outlay | 246,078 | 529,036 | 100,000 | (81.1)% |
| Total Operating | \$ 16,252,074 | \$ 18,408,225 | \$ 16,871,454 | (8.3)% |
| Capital Improvements | \$ 530,817 | \$ 616,852 | \$ 892,600 | 44.7 % |
| Reserves | 0 | 1,304,252 | 2,247,879 | 72.4 % |
| Total Non-Operating | \$ 530,817 | \$ 1,921,104 | \$ 3,140,479 | 63.5 % |
| Total | \$ 16,782,891 | \$ 20,329,329 | \$ 20,011,933 | (1.6)% |
| Authorized Positions | 68 | 69 | 69 | 0.0 % |

Division: Procurement

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,200,720 | \$ 2,601,741 | \$ 2,720,661 | 4.6 % |
| Operating Expenditures | 88,318 | 279,295 | 104,650 | (62.5)% |
| Capital Outlay | 29,087 | 16,156 | 7,205 | (55.4)% |
| Total Operating | \$ 2,318,125 | \$ 2,897,192 | \$ 2,832,516 | (2.2)% |
| Debt Service | \$ 7,149 | \$ 3,600 | \$ 7,500 | 108.3 % |
| Total Non-Operating | \$ 7,149 | \$ 3,600 | \$ 7,500 | 108.3 % |
| Total | \$ 2,325,275 | \$ 2,900,792 | \$ 2,840,016 | (2.1)% |
| Authorized Positions | 32 | 34 | 35 | 2.9 % |

Division: Real Estate Management

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-------------------------------------|--------------------------------|---|--|---------------------------|
| Personal Services | \$ 1,915,499 | \$ 2,220,395 | \$ 2,231,811 | 0.5 % |
| Operating Expenditures | 7,420,482 | 9,304,702 | 9,117,237 | (2.0)% |
| Capital Outlay | 3,070 | 13,259 | 27,350 | 106.3 % |
| Total Operating | \$ 9,339,051 | \$ 11,538,356 | \$ 11,376,398 | (1.4)% |
| Grants | \$ 300,000 | \$ 300,000 | \$ 300,000 | 0.0 % |
| Total Non-Operating | \$ 300,000 | \$ 300,000 | \$ 300,000 | 0.0 % |
| Total | \$ 9,639,051 | \$ 11,838,356 | \$ 11,676,398 | (1.4)% |
| Authorized Positions | 24 | 25 | 25 | 0.0 % |



**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Administrative Services Department

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

| | Adopted <u>FY 2020-21</u> |
|-----------------------|------------------------------|
| Capital Projects | \$ 8,700,015 |
| Facilities Management | 43,255,250 |
| Fleet Management | <u>892,600</u> |
| Department Total | \$52,847,865 |

Funding Mechanism:

Projects within the Administrative Services Department are budgeted in the Facilities Management, Capital Projects, and Fleet Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/2020 for the FY 2019-20 budget rather than as of 3/31/2020 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Administrative Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------------|------|----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Administrative Services | | | | | | | | | | | |
| Capital Projects | | | | | | | | | | | |
| 1708 | 1023 | Gun Range Maintenance | 149,862 | 56,281 | 0 | 0 | 0 | 0 | 0 | 0 | 206,143 |
| | | Org Subtotal | 149,862 | 56,281 | 0 | 0 | 0 | 0 | 0 | 0 | 206,143 |
| 1757 | 1023 | RCC Electrical Improvements | 1,926,420 | 73,579 | 0 | 0 | 0 | 0 | 0 | 0 | 1,999,999 |
| | | Org Subtotal | 1,926,420 | 73,579 | 0 | 0 | 0 | 0 | 0 | 0 | 1,999,999 |
| 1763 | 1023 | Warehouse Space Consolidation | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Org Subtotal | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| 2074 | 1023 | Cultural Community Center | 0 | 2,000,000 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,400,000 |
| | | Org Subtotal | 0 | 2,000,000 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,400,000 |
| 2076 | 1023 | County Services Building | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 24,500,000 | 25,500,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 24,500,000 | 25,500,000 |
| 2077 | 1023 | Courthouse Build-Out | 0 | 1,000,000 | 6,000,000 | 4,000,000 | 0 | 0 | 0 | 0 | 11,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 6,000,000 | 4,000,000 | 0 | 0 | 0 | 0 | 11,000,000 |
| 2079 | 1023 | Barnett Park Emergency Generator | 0 | 197,336 | 0 | 0 | 0 | 0 | 0 | 0 | 197,336 |
| | 7580 | HMGP Barnett Park | 0 | 592,006 | 0 | 0 | 0 | 0 | 0 | 0 | 592,006 |
| | | Org Subtotal | 0 | 789,342 | 0 | 0 | 0 | 0 | 0 | 0 | 789,342 |
| 2080 | 1023 | Bithlo Commun Cntr Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7590 | HMGP Bithlo Community Center | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Administrative Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2081 | 1023 | Bithlo Water Trtmt Plant Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7589 | HMGP Bithlo Water Trtmt Plant | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |
| 2082 | 1023 | Goldenrod Rec. Center Emgcy Gen | 0 | 62,603 | 15 | 0 | 0 | 0 | 0 | 0 | 62,618 |
| | 7583 | HMGP Goldenrod Rec Center | 0 | 187,854 | 0 | 0 | 0 | 0 | 0 | 0 | 187,854 |
| | | Org Subtotal | 0 | 250,457 | 15 | 0 | 0 | 0 | 0 | 0 | 250,472 |
| 2083 | 1023 | Meadow Woods Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7585 | HMGP Meadow Woods Rec Cntr | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2084 | 1023 | Silver Star Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7581 | HMGP Silver Star Rec Cntr Emgcy Gen | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2085 | 1023 | South Econ Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7582 | HMGP South Econ Rec Cntr Emgcy Gen | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2086 | 1023 | West Orange Rec Cntr Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7584 | HMGP West Orange Rec Cntr | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |
| 2090 | 1023 | Tax Collector Downtown Office Modification | 0 | 0 | 300,000 | 700,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 700,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| 7325 | 8340 | OC Rec Gyms Emerg Retrofit | 0 | 1,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,030,000 |
| | | Org Subtotal | 0 | 1,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,030,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Administrative Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 7326 | 8341 | OC Magic Gym Emergency Retrofit | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | DIVISION SUBTOTAL | 2,076,282 | 8,681,885 | 8,700,015 | 4,700,000 | 0 | 0 | 0 | 24,500,000 | 48,658,182 |
| Facilities Management | | | | | | | | | | | |
| 0263 | 1023 | Improvements to Facilities | 8,451,623 | 11,585,384 | 6,140,250 | 4,843,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 37,020,757 |
| | | Org Subtotal | 8,451,623 | 11,585,384 | 6,140,250 | 4,843,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 37,020,757 |
| 1703 | 1023 | Administration Center HVAC | 197,550 | 1,052,450 | 2,000,000 | 3,000,000 | 1,600,000 | 0 | 0 | 0 | 7,850,000 |
| | | Org Subtotal | 197,550 | 1,052,450 | 2,000,000 | 3,000,000 | 1,600,000 | 0 | 0 | 0 | 7,850,000 |
| 1755 | 1023 | Courthouse HVAC & Building Imp | 657,432 | 4,116,591 | 6,250,000 | 7,180,978 | 0 | 0 | 0 | 0 | 18,205,001 |
| | | Org Subtotal | 657,432 | 4,116,591 | 6,250,000 | 7,180,978 | 0 | 0 | 0 | 0 | 18,205,001 |
| 1756 | 1023 | Corrections HVAC & Building Imp | 253,478 | 2,449,891 | 4,000,000 | 4,000,000 | 5,846,631 | 0 | 0 | 0 | 16,550,000 |
| | | Org Subtotal | 253,478 | 2,449,891 | 4,000,000 | 4,000,000 | 5,846,631 | 0 | 0 | 0 | 16,550,000 |
| 1758 | 1023 | Corrections Boiler Replacement | 147,681 | 1,652,319 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,200,000 |
| | | Org Subtotal | 147,681 | 1,652,319 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,200,000 |
| 1759 | 1023 | Corrections Work Release HVAC | 111,608 | 2,488,392 | 700,000 | 0 | 0 | 0 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 111,608 | 2,488,392 | 700,000 | 0 | 0 | 0 | 0 | 0 | 3,300,000 |
| 1760 | 1023 | Corrections Security Doors | 350,392 | 2,149,608 | 1,965,000 | 5,600,000 | 0 | 0 | 0 | 0 | 10,065,000 |
| | | Org Subtotal | 350,392 | 2,149,608 | 1,965,000 | 5,600,000 | 0 | 0 | 0 | 0 | 10,065,000 |
| 1761 | 1023 | Corrections Central Energy Plant Imprv | 0 | 1,400,000 | 2,300,000 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 7,700,000 |
| | | Org Subtotal | 0 | 1,400,000 | 2,300,000 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 7,700,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Administrative Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1762 | 1023 | Sheriff's Complex HVAC Replacement | 2,345 | 1,317,655 | 1,000,000 | 700,000 | 0 | 0 | 0 | 0 | 3,020,000 |
| | | Org Subtotal | 2,345 | 1,317,655 | 1,000,000 | 700,000 | 0 | 0 | 0 | 0 | 3,020,000 |
| 2049 | 1023 | HVAC & IAQ Related Repl/Rest | 8,598,731 | 7,269,271 | 5,560,500 | 3,967,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 31,396,002 |
| | | Org Subtotal | 8,598,731 | 7,269,271 | 5,560,500 | 3,967,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 31,396,002 |
| 2050 | 1023 | Energy Conservation Retrofit | 43,886 | 3,440,650 | 758,250 | 1,308,000 | 500,000 | 500,000 | 500,000 | 0 | 7,050,786 |
| | | Org Subtotal | 43,886 | 3,440,650 | 758,250 | 1,308,000 | 500,000 | 500,000 | 500,000 | 0 | 7,050,786 |
| 2052 | 1023 | County Facs Roof Assess/Rep | 1,416,735 | 4,701,701 | 2,681,250 | 731,250 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 12,530,936 |
| | | Org Subtotal | 1,416,735 | 4,701,701 | 2,681,250 | 731,250 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 12,530,936 |
| 2063 | 1023 | Courthouse Escalator Replacement | 0 | 850,000 | 1,400,000 | 1,000,000 | 0 | 0 | 0 | 0 | 3,250,000 |
| | | Org Subtotal | 0 | 850,000 | 1,400,000 | 1,000,000 | 0 | 0 | 0 | 0 | 3,250,000 |
| 2071 | 1023 | Courthouse Chiller Replacements | 1,715 | 478,285 | 600,000 | 1,650,000 | 0 | 0 | 0 | 0 | 2,730,000 |
| | | Org Subtotal | 1,715 | 478,285 | 600,000 | 1,650,000 | 0 | 0 | 0 | 0 | 2,730,000 |
| 2073 | 1023 | Corrections Campus Wide UPS System | 0 | 1,000,000 | 0 | 1,500,000 | 2,000,000 | 800,000 | 0 | 0 | 5,300,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 1,500,000 | 2,000,000 | 800,000 | 0 | 0 | 5,300,000 |
| 2087 | 1023 | Courthouse Elevator Modernization | 0 | 500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 5,500,000 |
| | | Org Subtotal | 0 | 500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 5,500,000 |
| 2088 | 1023 | Courthouse Lighting Upgrade | 0 | 150,000 | 0 | 1,500,000 | 1,500,000 | 750,000 | 0 | 0 | 3,900,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 1,500,000 | 1,500,000 | 750,000 | 0 | 0 | 3,900,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2089 | 1023 | Courthouse Power Modernization | 0 | 500,000 | 700,000 | 1,250,000 | 1,100,000 | 0 | 0 | 0 | 3,550,000 |
| | | Org Subtotal | 0 | 500,000 | 700,000 | 1,250,000 | 1,100,000 | 0 | 0 | 0 | 3,550,000 |
| 2091 | 1023 | Public Works Admin Window Replacement | 0 | 0 | 500,000 | 500,000 | 500,000 | 1,650,000 | 2,500,000 | 0 | 5,650,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 500,000 | 500,000 | 1,650,000 | 2,500,000 | 0 | 5,650,000 |
| 2092 | 1023 | Corrections FDC Re-pipe | 0 | 0 | 800,000 | 2,500,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 0 | 0 | 800,000 | 2,500,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| 2093 | 1023 | Corrections Genesis Re-pipe | 0 | 0 | 500,000 | 1,100,000 | 1,000,000 | 0 | 0 | 0 | 2,600,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 1,100,000 | 1,000,000 | 0 | 0 | 0 | 2,600,000 |
| 2094 | 1023 | Corrections BRC Smoke Controls | 0 | 0 | 300,000 | 1,700,000 | 1,100,000 | 0 | 0 | 0 | 3,100,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 1,700,000 | 1,100,000 | 0 | 0 | 0 | 3,100,000 |
| 2095 | 1023 | Facilities Central District Building Replacerr | 0 | 0 | 200,000 | 1,000,000 | 800,000 | 0 | 0 | 0 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 1,000,000 | 800,000 | 0 | 0 | 0 | 2,000,000 |
| | | DIVISION SUBTOTAL | 20,233,176 | 47,102,197 | 43,255,250 | 49,531,228 | 22,946,631 | 8,700,000 | 8,000,000 | 0 | 199,768,482 |
| Fleet Management | | | | | | | | | | | |
| 2046 | 5530 | Tanks Replacement | 118,608 | 52,100 | 410,000 | 910,000 | 910,000 | 2,310,000 | 10,000 | 10,000 | 4,730,708 |
| | | Org Subtotal | 118,608 | 52,100 | 410,000 | 910,000 | 910,000 | 2,310,000 | 10,000 | 10,000 | 4,730,708 |
| 2051 | 5530 | Fleet Bldg Renovations | 673,153 | 564,752 | 482,600 | 499,350 | 939,350 | 2,099,350 | 999,350 | 100,000 | 6,357,905 |
| | | Org Subtotal | 673,153 | 564,752 | 482,600 | 499,350 | 939,350 | 2,099,350 | 999,350 | 100,000 | 6,357,905 |
| | | DIVISION SUBTOTAL | 791,761 | 616,852 | 892,600 | 1,409,350 | 1,849,350 | 4,409,350 | 1,009,350 | 110,000 | 11,088,613 |
| | | DEPARTMENT SUBTOTAL | 23,101,219 | 56,400,934 | 52,847,865 | 55,640,578 | 24,795,981 | 13,109,350 | 9,009,350 | 24,610,000 | 259,515,277 |

4 - 19

* Prior Expenditures is calculated using 3 or 5 years.



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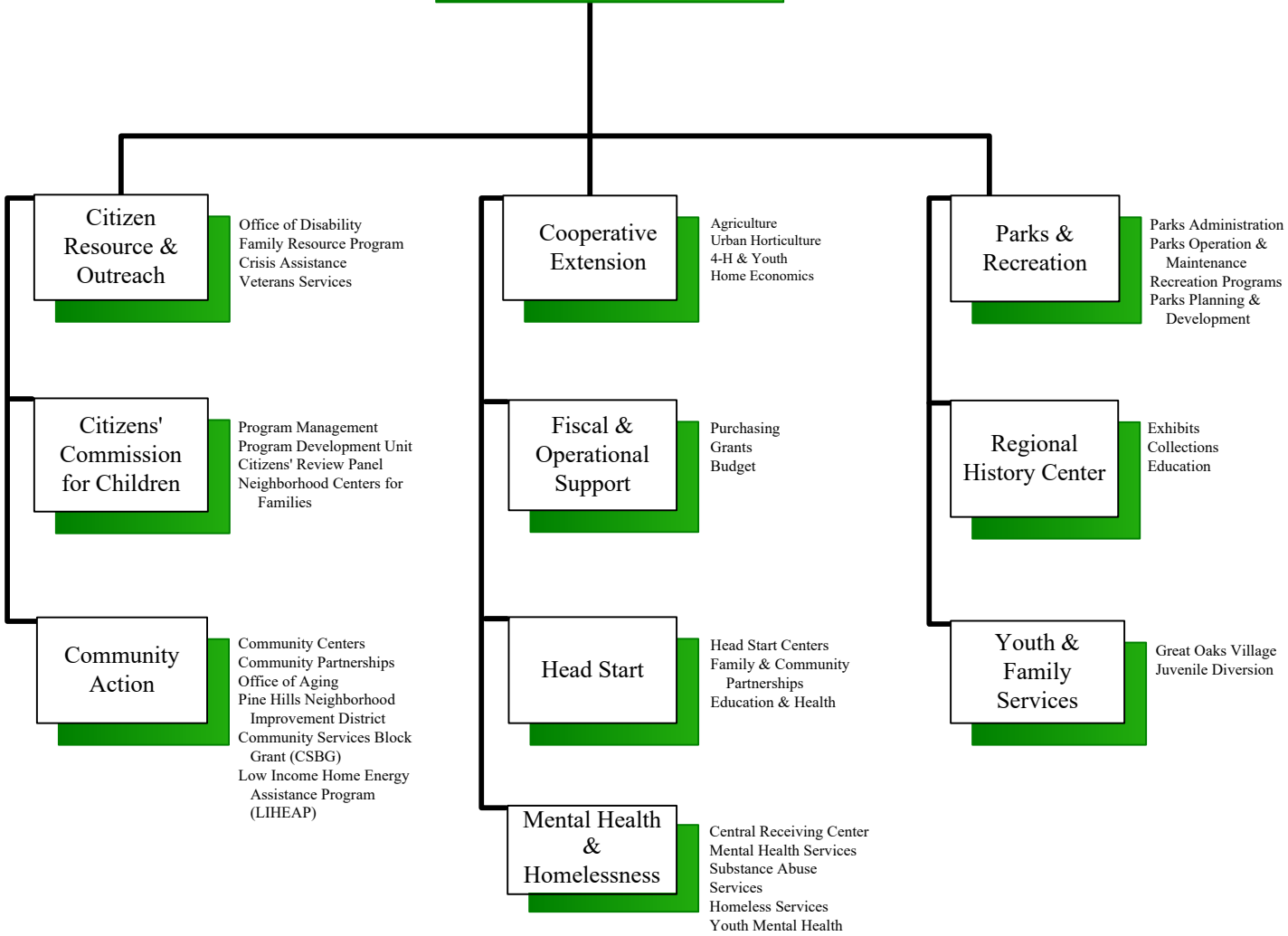
COMMUNITY & FAMILY SERVICES DEPARTMENT

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COMMUNITY & FAMILY SERVICES

Administration



Community and Family Services

Purpose Statement:

The Community and Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation and management of human services, and by providing cultural, recreational services, and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

Program Descriptions:

- The **Citizen Resource and Outreach Division** promotes self-sufficiency by providing a number of services to citizens experiencing a temporary financial or medical crisis. The services include financial assistance needed to maintain housing, eviction prevention, financial literacy/housing workshops, and supportive case management needed to ensure our chronically homeless clients maintain their housing. The division also provides assistance to veterans with benefit and claims filing assistance and provides information, educational outreach and referral services to those with disabilities. The division works with multiple internal and external organizations to provide additional referrals for citizens based on their need and eligibility.
- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one stop shop for Human Services Family Support Model. Also, the CCC funds the After School Zone (ASZ) program at 30 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County. Additionally, the division also administers Orange County's Children's Services funding, a unique funding source dedicated solely to investing in the well-being of children and families in Orange County.
- The **Community Action Division** is responsible for 11 community centers throughout Orange County. Seven (7) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks and Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-



sufficient. The division also administers a Low Income Home Energy Assistance Program (LIHEAP) that is used to assist low income households in paying their home energy bills.

- The **Cooperative Extension Division** provides practical research based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable agriculture, environmental and family resources management reduces the use of water and energy and increases the health and economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources in order to increase efficiency and program coordination.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy, and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Start programs are operated in communities, in collaboration with the community.
- The **Mental Health and Homeless Issues Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders, and other governments; and, has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects. The division continues to strive through public and private partnerships to serve the most vulnerable in Orange County.

Community and Family Services

- The **Orange County Regional History Center** collects and preserves materials pertaining to Orange County and its environs, and interprets the history of the area through exhibitions, educational programs, publications, and community events. The History Center offers three (3) floors of interactive exhibits about Central Florida's past. It operates as a public-private partnership with the Historical Society of Central Florida.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youths and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves and open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.
- The **Youth and Family Services (YFS) Division** provides a safety net for children and families that are in crisis in Orange County. Services include a foster care group home, youth shelter, family counseling services, parent education, family stabilization services, juvenile probation services, mental health counseling, and a human trafficking residential program. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

FY 2019-20 Major Accomplishments:

Citizen Resource and Outreach Division

- The Crisis Assistance Program managed the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act Individual and Family Assistance program that provided financial assistance to more than 30,000 families impacted by the COVID-19 pandemic.
- The Veterans' Services Program assisted veterans with filing more than 1,000 new claims for benefits and provided outreach and information to more than 5,000 veterans.
- The Veteran Service Office in partnership with the State of Florida and other County Veteran Service Offices worked on a Forward March to identify needs, gaps and best practices for Veterans Courts throughout the State of Florida. The Forward March initiative is using the information obtained to improve the services provided by Veterans' Courts throughout the state.
- Created a partnership with Harbor House of Central Florida to assist residents who have been victims of domestic violence with rehousing assistance and other case management services.

Citizens' Commission for Children (CCC) Division

- There were 9,430 unduplicated youth that have been served in the After School Zone to date. The After School Zone has reached its 20 year existence and

expanded to 30 middle schools within the county. With the additional funding allocated by the Board of County Commissioners, Summer Zone continues to expand and is now available free of charge for Orange County middle school students five (5) days a week during the summer – a shift from only four (4) days a week. In response to the challenging COVID-19 pandemic, the Zone has transitioned to offer innovative and exciting virtual programming for middle school students.

- The Neighborhood Center for Families served, for first and second quarters, almost 7,500 unduplicated citizens through 13 sites. Services are flexible, responsive and are rooted in results-based accountability.
- During Thanksgiving 1,617 individuals and 618 families were provided food baskets containing items that enabled them to prepare a meal at home.
- Mayor Demings' Toy Drive served 481 families with 1,617 children receiving Christmas gifts.

Community Action Division

- Staff successfully lobbied for an update to the funding formula for CSBG and LIHEAP that has directly resulted in increased regular funding, as well as CARES Act funding.
- Successfully migrated to a new state-wide client intake and case management software program. The program is designed to ease the reporting burden on community action agencies.
- CSBG funding helped 830 individuals obtain work skills and competency to increase their employability.
- There were over 306,250 visitors to community centers. Citizens received services to help stabilize their income, improve their employability and participated in programs that helped to relieve the stresses of socio-economic poverty.



Cooperative Extension Division

- Coordinated 520 volunteers who donated 24,545 hours of service with an in-kind value of \$592,516 to the citizens of Orange County. Volunteers included Master Gardeners, Master Food and Nutrition Volunteers, 4-H youth and adults, Home and Community Educators, advisory committees and Lakewatch.
- Conducted 923 nutrition education classes utilizing a United States Department Agriculture (USDA) grant focusing on children of low-income families. The

Community and Family Services

curriculum used is known to increase Florida Comprehensive Assessment Test (FCAT) scores in elementary school age children.

Head Start

- Recognized in partnership with the Orlando Science Center as the 2019 Walt Disney World \$100,000 grant recipient.
- Awarded \$20,000 donation from Smart City and leveraged the funds to ensure all 1,536 children participated in the customized Science, Technology, Engineering, and Mathematics (STEM) field trips at the Orlando Science Center.
- Awarded the Edward Zigler, Aubrey Puckett, Ron Herndon Scholarship, Parent of the Year and Corporate awards from the Florida Head Start Association and Region IV Head Start Association.

Mental Health and Homelessness Division

- In January 2019, the Orange County Board of County Commissioners approved to increase supportive services for permanent supportive housing by \$1.8 million. This will allow approximately 300 individuals to remain in housing.
- Orange County funded the first-of-a-kind shelter diversion pilot with the Coalition for the Homeless this year, great results are being demonstrated. This division plans to continue tracking data with the goal of expansion.
- In April 2020 the division successfully completed the Florida Department of Children and Families funded Criminal Justice Mental Health and Substance Abuse Reinvestment grant serving 163 youth and their families and providing Crisis Intervention Team - Youth training to 507 law enforcement officers, school resource officers, and community members.
- The Youth Mental Health Commission (YMHC) has added Multi-Systemic Therapy Psychiatric (MST-Psych), Modular Approach to Therapy for Children (MATCH) and Functional Family Therapy (FFT) to its menu of services.

Orange County Regional History Center

- Served over 80,000 residents and visitors through exhibits and programs, which were provided on-site and throughout Central Florida.
- Curriculum-based programming was provided to over 21,000 children through on-site school tours and off-site school visits by education staff.
- Hosted Trick or Treat Safe Zone in October, with over 2,500 attendees visiting free and collecting treats as they visited the History Center.
- Hosted a Smithsonian traveling exhibition and worked with various community members to create local exhibits about Central Florida history.



Parks and Recreation Division

- Provided 14 after-school enrichment programs and summer camp programs providing care for children during the COVID-19 pandemic.
- Hosted eight (8) family friendly special events throughout the county.
 - Fish 4 Fun: September 7,14,21,22
 - Movies in the Park: October 25,26 February 21,22 and March 13,14
 - Family Fun Day: November 9
 - Florida Black Bear Plunge: January 1
 - Ribbon Cutting Barber Park: March 2
 - Mayor's Jazz in the Park: March 7
- Parks served the public as COVID-19 test sites throughout the pandemic.
- Implemented RecTrac online system for camping reservations.

Youth and Family Services Division

- Great Oaks Village and the Youth Shelter expended 100% of the carve-out allocation for the first time in three (3) years. As a result, Orange County has decreased the amount of General Revenue dollars spent in this program.
- The Youth Shelter was recognized in the *Florida Network* newsletter for being an outstanding program because one of the staff taught the youth how to sew masks due to the COVID-19 pandemic. In addition, this staff member also made masks for the staff and children that are associated with the program.
- The Stop Now and Plan program has extended the number of Stop Now and Plan in School sites to two (2) schools. In addition, they increased the number of families they served county-wide.
- Changing Adolescents Perspectives (CAP) began providing services to youth involved with the criminal justice system. Referrals for this diversion program are being sent by the State Attorney's Office and from the Department of Juvenile Justice Chief of Probation office.

Community and Family Services

FY 2020-2021 Department Objectives:

Citizen Resource and Outreach Division

- Evaluate the Eviction Prevention/Stabilization program for families with minor children to identify new opportunities for partnerships. Some of those opportunities include creating a partnership with the 9th Judicial Circuit that will allow the program to reach more families at imminent risk of eviction, as well as provide the opportunity for the program to intervene earlier in the process when evictions are filed in court.
- Increase the number of families that participate in financial literacy training, landlord/tenant seminars and other trainings that provide the foundations that will assist families with maintaining their housing and improving their financial stability.
- Implement new online portal for the Crisis Case Management software that will allow residents to upload their documents to the system to improve and streamline current processes in place.

Citizens' Commission for Children (CCC) Division

- Evaluate and refine the Family Support Model as implemented by the NCFs.
- Implement best practice standards for programs and services in the NCFs, After School Zone, and the CRP funded programs.



Community Action Division

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- The LIHEAP Program will continue to provide utility payment assistance to low income clients across the county utilizing funding from federal grant dollars from the State of Florida Department of Economic Opportunity.
- Implement Senior Climate Efficiency Program that repairs and replaces air conditioning units for low-income senior citizens.

Cooperative Extension Division

- Continue to provide commercial and residential classes and develop more virtual opportunities for learning about care of landscapes and gardens and conservation of water. This will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.

- Continue to provide environmental education information on sustainable living practices and natural resource conservation and continue to develop the Extension Education Center's Exploration Gardens to bolster the nine principles of the Florida-Friendly™ Landscaping Program.
- Expand programs and networks through increased virtual programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Collaborate with Head Start and Nemours in developing and teaching outdoor classroom garden maintenance at all Head Start sites.

Head Start

- To increase the number of children who receive dental treatment with a goal of 60% of children receiving services.
- Increase access to health and oral health services for underinsured parents by 10% and an additional 10% each following year.
- Set a goal of 10% of parents will demonstrate an increase in financial literacy services.
- Set a goal of 10% of parents will increase their access to training and educational opportunities to enhance employment skills.

Mental Health and Homeless Division

- Continue to implement the goals of the Formal Management Network to create, improve, and increase access for youth and families to behavioral healthcare. The focus of the preferred provider network will continue to be early prevention and intervention that is family driven, youth guided, comprehensive, and community based.
- Support a community strategy to plan for a robust sheltering system that includes access to prevention and diversion at all locations.
- Support community training for children's behavioral health providers with Evidence Based Practices, promoting high fidelity services that result in positive, long-term outcomes.

Orange County Regional History Center

- Continue to collect and preserve materials pertaining to Orange County and interpret the history of the area.
- Provide residents with public and school programming including monthly weekend programs for families, and evening programs throughout the year for seniors, adults, and additional target audiences.
- Begin renovation of all of the exhibits in the History Center. This two-year project will update all galleries and make them more interactive. The project is set to begin in early 2021.

Parks and Recreation Division

- Open new Harrod Property as a passive park in East Orange County.
- Implementation of new RecTrac system for revenue, registration, and rental business.
- Complete Horizon West Regional Park Master Plan.

Community and Family Services

- Modify programs and activities as necessary to meet the concerns of local health amidst the COVID-19 pandemic.

Youth and Family Services Division

- Stop Now and Plan will provide services at one (1) Orange County Public School next school year.
- Family Preservation and Stabilization will begin to provide a parenting component that will satisfy the safety planning for the court system.
- Great Oaks Village will continue to increase the training requirements for trauma informed care training and for human trafficking. This increased awareness will assist the staff with working with a more vulnerable population.
- CAP will continue to provide diversion services to youth in Orange County. CAP is working closely with the Department of Juvenile Justice and the State Attorney's Office in reducing crime.



Community & Family Services

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|---|-------|----------------------|----------------------|----------------------|
| Citizens' Commission for Children | | | | |
| - Number of NCF Clients Served | | 19,426 | 18,000 | 18,000 |
| - % of Clients on Track to Meet Program Guidelines | | 94% | 94% | 94% |
| - Cost Per Client Contact Hour | | \$ 54.72 | \$ 58.00 | \$ 70.00 |
| Community Action | | | | |
| - Number of Clients Served | | 65,587 | 48,000 | 48,000 |
| - Number of Community Center Visits | | 306,250 | 320,000 | 320,000 |
| - % of Clients Household Income/Benefits Increased | | 27% | 60% | 60% |
| Cooperative Extension Services | | | | |
| - Total Number of Participants in All Educational Programs | | 205,475 | 230,000 | 230,000 |
| - Gain in Knowledge of Sample Participants | | 91% | 90% | 90% |
| <i>Results are based on surveys and scores from pre and post tests.</i> | | | | |
| - Number of Clients Provided Environmental Education | | 107,751 | 115,000 | 115,000 |
| Head Start | | | | |
| - Average Daily Attendance (% of Enrollees) | | 91% | 90% | 90% |
| - % of Program Areas Meeting or Exceeding Critical Outcomes | | 91% | 100% | 100% |
| - Cost Per Child | | \$ 9,268 | \$ 10,034 | \$ 10,502 |
| Regional History Center | | | | |
| - Number of Visitors | | 104,330 | 80,000 | 80,000 |
| - % Satisfaction from Visitors' Surveys | | 93% | 91% | 91% |
| - Operating Cost Per Visitor | | \$ 24.57 | \$ 28.50 | \$ 28.50 |
| Parks & Recreation | | | | |
| - Number of Park Visitors | | 12,828,231 | 13,000,000 | 13,000,000 |
| - Operating Expenses per Maintained Acre | | \$ 17,474 | \$ 18,000 | \$ 18,000 |
| - Acres of Parkland per Thousand Residents | | 10.94 | 8.00 | 8.00 |
| - Parks Cost per Capita | | \$ 28.96 | \$ 29.00 | \$ 29.00 |
| Youth and Family Services | | | | |
| - Number of Clients Served | | 4,577 | 5,000 | 5,000 |
| - % of Service Measures Meeting or Exceed. Critical Outcomes | | 97% | 90% | 90% |

Department: Community & Family Services

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 50,113,160 | \$ 62,213,675 | \$ 61,317,827 | (1.4)% |
| Operating Expenditures | 42,366,399 | 54,620,491 | 47,743,277 | (12.6)% |
| Capital Outlay | 1,870,641 | 4,592,517 | 2,796,727 | (39.1)% |
| Total Operating | \$ 94,350,200 | \$ 121,426,683 | \$ 111,857,831 | (7.9)% |
| Capital Improvements | \$ 7,074,401 | \$ 59,086,500 | \$ 32,414,500 | (45.1)% |
| Grants | 22,001,563 | 62,395,845 | 55,219,558 | (11.5)% |
| Reserves | 0 | 21,574,132 | 8,649,587 | (59.9)% |
| Other | 1,942,604 | 4,763,934 | 2,333,136 | (51.0)% |
| Total Non-Operating | \$ 31,018,568 | \$ 147,820,411 | \$ 98,616,781 | (33.3)% |
| Department Total | \$ 125,368,768 | \$ 269,247,094 | \$ 210,474,612 | (21.8)% |

Expenditures by Division / Program

| | | | | |
|-----------------------------------|-----------------------|-----------------------|-----------------------|----------------|
| Citizen Resource & Outreach | \$ 4,379,351 | \$ 6,355,711 | \$ 6,400,998 | 0.7 % |
| Citizens' Commission for Children | 15,535,500 | 50,890,972 | 47,522,946 | (6.6)% |
| Community Action | 7,421,370 | 16,251,684 | 8,281,876 | (49.0)% |
| Cooperative Extension Services | 1,016,243 | 1,399,148 | 1,376,515 | (1.6)% |
| Fiscal & Operational Support | 1,037,734 | 1,648,067 | 1,750,864 | 6.2 % |
| Head Start | 17,280,777 | 20,259,261 | 19,334,463 | (4.6)% |
| Mental Health & Homeless Issues | 15,070,167 | 20,610,200 | 16,907,371 | (18.0)% |
| Parks & Recreation | 43,765,353 | 118,913,245 | 83,331,216 | (29.9)% |
| Regional History Center | 2,232,000 | 6,138,850 | 3,575,428 | (41.8)% |
| Youth and Family Services | 17,630,273 | 26,779,956 | 21,992,935 | (17.9)% |
| Department Total | \$ 125,368,768 | \$ 269,247,094 | \$ 210,474,612 | (21.8)% |

Funding Source Summary

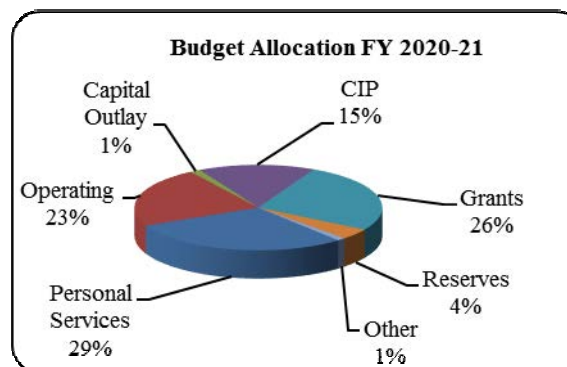
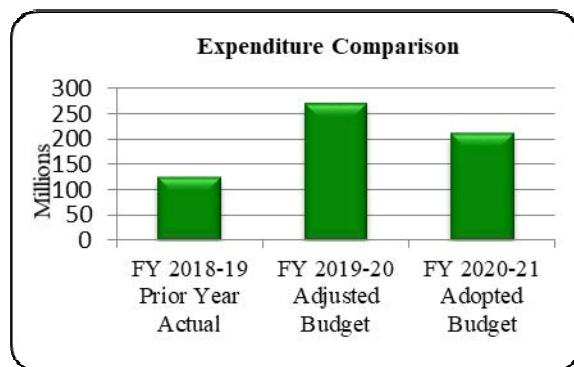
| | | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|----------------|
| Special Revenue Funds | \$ 70,312,382 | \$ 105,108,244 | \$ 82,300,875 | (21.7)% |
| General Fund and Sub Funds | 53,373,721 | 103,253,358 | 96,764,769 | (6.3)% |
| Capital Construction Funds | 1,682,665 | 60,885,492 | 31,408,968 | (48.4)% |
| Department Total | \$ 125,368,768 | \$ 269,247,094 | \$ 210,474,612 | (21.8)% |

Authorized Positions

| | | | | |
|--|-----|-----|-----|------|
| | 918 | 943 | 949 | 0.6% |
|--|-----|-----|-----|------|

Community & Family Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department’s net position change is an increase of six (6); a Sr. Contract Administrator to assist in managing the Children Services Program contracts; four (4) Center Supervisor to be in compliance with the Department of Children and Families (DCF) regulations; and, a Family Service Program Manager to provide Central Receiving Center (CRC) contract oversight with Aspire Health Partners.

Six (6) New Position FY 2020-21

- 1 – Sr. Contract Administrator, Citizens’ Commission for Children
- 4 – Center Supervisor, Head Start
- 1 – Family Service Program Manager, Mental Health & Homeless Issues

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 12.6% or \$6.9 million from the FY 2019-20 budget. The FY 2020-21 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. The required Department of Juvenile Justice (DJJ) payments are budgeted at \$5.2 million, which is unchanged from the current FY 2019-20 budget.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 39.1% or \$1.8 million from the FY 2019-20 budget. The reduction we primarily due to one-time purchases of rolling stock in the Parks and Recreation and Regional History Center. The rolling stock budget includes funding for two (2) replacement vehicles for the Community Action Division, five (5) replacement vehicles for the Youth and Family Services Division, and four (4) replacement vehicles for the Parks and Recreation Division.

Capital Improvements – The FY 2020-21 capital improvement budget decreased by 45.1% or \$26.7 million from the FY 2019-20 budget. The majority of the decrease was due to the timing of re-budgets for capital projects from the FY 2019-20 budget. The budget includes funding for the Bithlo Neighborhood Center for Families (NCF) expansion, Heritage Square Park renovation, and parks construction, maintenance, renovations and additional amenities. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

Grants – The FY 2020-21 grants budget decreased by 11.5% or \$7.2 million from the FY 2019-20 budget. The FY 2020-21 budget does not reflect carryover grant funds, which were recognized after the budget was adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

Citizens Review Panel (CRP): The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the Board of County Commissioners for final action. The budget for FY 2020-21 is \$3.9 million, which includes \$223,983 for contractual services and \$3,716,889 in grants.

| | <u>FY 2020-21</u> |
|---|-------------------|
| Adult Literacy Program | \$ 50,000 |
| American Red Cross of Central Florida | 51,000 |
| Aspire Health Partners, Inc. | 191,511 |
| Case Management Program | 50,000 |
| Coalition for the Homeless, Inc. (<i>Homeless Initiative</i>) | 600,242 |
| Community Coordinated Care for Children, Inc. | 159,863 |

| | |
|---|----------------|
| Employment and Job Readiness Program | 100,000 |
| Employment Training for Disabled Adults Program | 50,000 |
| English for Speakers of Other Languages (ESOL) Program | 50,000 |
| Family Counseling Program | 150,000 |
| Harbor House of Central Florida, Inc. (<i>Homeless Initiative</i>) | 235,311 |
| Health and Recreational Programming for Seniors | 100,000 |
| Heart of Florida United Way, Inc. | 188,118 |
| Life Skills Training and Development for Offenders Program | 50,000 |
| LifeStream Behavioral Center (<i>Homeless Initiative</i>) | 473,094 |
| Orlando Health, Inc. | 123,840 |
| Pathways Drop In Center, Inc. | 110,366 |
| Second Harvest Food Bank of Central Florida, Inc. | 53,060 |
| Seniors First, Inc. | 358,242 |
| Services for Disabled Youth and their Families | 50,000 |
| Services for the Blind and Vision Impaired | 50,000 |
| Specialized Treatment and Education Prevention Services, Inc. | 29,201 |
| Supportive Counseling for At-Risk Youth | 50,000 |
| Supportive Counseling for Children and their Families with Special Needs | 50,000 |
| Training for the Deaf/Hearing Impaired | 50,000 |
| Volunteer for Community Impact, Inc. | 51,000 |
| TBD | <u>242,041</u> |
| Total | \$ 3,716,889 |

CRP Small Grants: The CRP Small Grants Program helps bring critically-needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than \$300,000. The CRP Small Grants Program budget for FY 2020-21 is \$250,000.

| | |
|---|-------------------|
| | <u>FY 2020-21</u> |
| Total Restoration Transformation Center, Inc. | 40,000 |
| Drums In Recovery, Inc. | 45,000 |
| TBD | <u>165,000</u> |
| Total | \$ 250,000 |

Neighborhood Center for Families (NCFs): A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention.

| | |
|---|-------------------|
| | <u>FY 2020-21</u> |
| Aspire Health Partners, Inc. | \$ 1,301,664 |
| Boys and Girls Clubs of Central Florida | 550,113 |
| Children's Home Society | 327,568 |
| Christian Services Center of Central Florida | 45,981 |
| Community Coordinated Care for Children, Inc. | 2,501,049 |
| Every Kid Outreach | 30,101 |
| Friends of Children and Families, Inc. | 50,000 |
| Goodwill Industries of Central Florida | 392,928 |
| Orange County Health Department | 331,937 |
| Orange County Public Schools | 458,148 |
| Redeeming Light Community Services | 56,702 |
| Seniors First, Inc. | 86,137 |
| Volunteer for Community Impact, Inc. | 12,138 |
| TBD | <u>241,368</u> |
| Total | \$ 6,385,834 |

After School/Summer Programs: Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives.

| | |
|---|-------------------|
| | <u>FY 2020-21</u> |
| Boys and Girls Clubs of Central Florida | \$ 1,619,926 |
| YMCA | <u>1,619,926</u> |
| Total | \$ 3,239,852 |

Healthy Start Initiative: The state's most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The FY 2020-21 budget is \$41,809.

Compact Orlando/Orange: Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities in regards to the Florida Standards Assessment (FSA). The FY 2020-21 budget is \$45,266.

Harbor House: Provides shelter nights for victims of domestic violence and their children. The FY 2020-21 budget is \$286,110.

Victim Service Center: Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2020-21 budget is \$291,446.

Community Based Care of Central Florida (CBC): Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2020-21 budget is \$60,000.

Children Services Program: Provides additional \$34.0 million for children services in the area of Early Childhood Education and Care, Homeless Prevention, Youth Mental and Physical Health, and Juvenile Prevention/Diversion. The FY 2020-21 grants budget is \$17.3 million with an additional \$14.0 million of rollover projections from FY 2019-20. The remaining \$2.7 million is included in the Community and Family Services personal services and operating expenses budget to provide internal funding for some of the children services programs that will be performed directly by Orange County Government.

Homeless Initiative: Provides day drop in services at Samaritan Resources Center located in East Orange County, diversion resources from shelter, permanent supportive housing, bridge housing, and rapid re-housing for Orange County families, and supportive services for permanent supportive housing for Orange County chronically homeless individuals. The FY 2020-21 budget is \$5.3 million.

Mental Health Issues: Provides mental health services for adults, children, adolescents, and young adults, as well as substance abuse services through a network of providers/partners. The FY 2020-21 budget is \$8.7 million, which includes \$1.2 million for Wraparound Orange services; \$780,000 for Mobile Crisis; \$5.5 million for adult public mental health substance abuse crisis services and residential services; \$170,000 for adolescent respite care; \$384,000 for the Youth Mental Health Commission breakthrough project; \$565,000 for Functional Family Therapy; and, \$75,000 for Mental Health Association of Central Florida. In addition, Crisis Intervention Team-Youth (CIT-Y) training is budgeted at \$5,000 for law enforcement officers to be trained on how to respond to youth with mental health or substance abuse issues by utilizing methods that decrease arrests.

Reserves – The FY 2020-21 reserves budget of \$8,649,587 includes funding for the Parks and Recreation Division, which includes \$6.6 million in the Parks Fund and \$2.0 million in the Parks and Recreation Impact Fees Fund.

Other – The FY 2020-21 other category budget includes an interfund transfer of \$2.3 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

FUNDING SOURCE HIGHLIGHTS

The FY 2020-21 budget for the Community and Family Services Department includes funds from the General Fund, various grants, Special Revenue Funds, and the Children and Family Services Board. The Special Revenue Funds decreased by 21.7% or \$22.8 million due to the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

Parks Impact Fee – Effective March 10, 2006, the BCC approved the Parks and Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Parks Impact Fee revenue collection has increased steadily since FY 2011-12 due to the recovering economy. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased in the past year. It is anticipated that collections for FY 2020-21 will be approximately \$6.0 million compared to \$5.6 million budgeted in FY 2019-20.



Division: Citizen Resource & Outreach

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,716,843 | \$ 3,315,819 | \$ 3,368,898 | 1.6 % |
| Operating Expenditures | 1,629,730 | 3,025,940 | 3,019,580 | (0.2)% |
| Capital Outlay | 32,778 | 13,952 | 12,520 | (10.3)% |
| Total Operating | \$ 4,379,351 | \$ 6,355,711 | \$ 6,400,998 | 0.7 % |
| Total | \$ 4,379,351 | \$ 6,355,711 | \$ 6,400,998 | 0.7 % |
| Authorized Positions | 47 | 49 | 49 | 0.0 % |

Division: Citizens' Commission for Children

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,130,191 | \$ 1,320,600 | \$ 1,538,690 | 16.5 % |
| Operating Expenditures | 1,236,472 | 1,387,331 | 1,452,325 | 4.7 % |
| Capital Outlay | (134,870) | 8,910 | 5,948 | (33.2)% |
| Total Operating | \$ 2,231,793 | \$ 2,716,841 | \$ 2,996,963 | 10.3 % |
| Capital Improvements | \$ 0 | \$ 135,000 | \$ 250,000 | 85.2 % |
| Grants | 13,303,706 | 48,039,131 | 44,275,983 | (7.8)% |
| Total Non-Operating | \$ 13,303,706 | \$ 48,174,131 | \$ 44,525,983 | (7.6)% |
| Total | \$ 15,535,500 | \$ 50,890,972 | \$ 47,522,946 | (6.6)% |
| Authorized Positions | 17 | 19 | 20 | 5.3 % |

Division: Community Action

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,789,498 | \$ 5,408,314 | \$ 4,410,271 | (18.5)% |
| Operating Expenditures | 3,575,894 | 8,979,579 | 3,731,316 | (58.4)% |
| Capital Outlay | 45,638 | 174,132 | 140,289 | (19.4)% |
| Total Operating | \$ 7,411,029 | \$ 14,562,025 | \$ 8,281,876 | (43.1)% |
| Capital Improvements | \$ 10,341 | \$ 1,689,659 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 10,341 | \$ 1,689,659 | \$ 0 | (100.0)% |
| Total | \$ 7,421,370 | \$ 16,251,684 | \$ 8,281,876 | (49.0)% |
| Authorized Positions | 65 | 65 | 65 | 0.0 % |

Division: Cooperative Extension Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 848,722 | \$ 1,098,312 | \$ 1,159,963 | 5.6 % |
| Operating Expenditures | 155,314 | 218,833 | 207,847 | (5.0)% |
| Capital Outlay | 12,207 | 82,003 | 8,705 | (89.4)% |
| Total Operating | \$ 1,016,243 | \$ 1,399,148 | \$ 1,376,515 | (1.6)% |
| Total | \$ 1,016,243 | \$ 1,399,148 | \$ 1,376,515 | (1.6)% |
| Authorized Positions | 21 | 22 | 22 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 996,258 | \$ 1,565,279 | \$ 1,648,192 | 5.3 % |
| Operating Expenditures | 37,475 | 79,980 | 95,152 | 19.0 % |
| Capital Outlay | 4,000 | 2,808 | 7,520 | 167.8 % |
| Total Operating | \$ 1,037,734 | \$ 1,648,067 | \$ 1,750,864 | 6.2 % |
| Total | \$ 1,037,734 | \$ 1,648,067 | \$ 1,750,864 | 6.2 % |
| Authorized Positions | 12 | 20 | 20 | 0.0 % |

Division: Head Start

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 14,172,140 | \$ 16,823,758 | \$ 16,355,239 | (2.8)% |
| Operating Expenditures | 3,022,710 | 3,397,339 | 2,968,219 | (12.6)% |
| Capital Outlay | 69,411 | 31,472 | 10,955 | (65.2)% |
| Total Operating | \$ 17,264,261 | \$ 20,252,569 | \$ 19,334,413 | (4.5)% |
| Capital Improvements | \$ 1,066 | \$ 1,142 | \$ 0 | (100.0)% |
| Grants | 15,450 | 5,550 | 50 | (99.1)% |
| Total Non-Operating | \$ 16,516 | \$ 6,692 | \$ 50 | (99.3)% |
| Total | \$ 17,280,777 | \$ 20,259,261 | \$ 19,334,463 | (4.6)% |
| Authorized Positions | 293 | 293 | 297 | 1.4 % |

Division: Mental Health & Homeless Issues

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 914,153 | \$ 955,534 | \$ 1,059,370 | 10.9 % |
| Operating Expenditures | 6,591,290 | 6,438,368 | 5,714,476 | (11.2)% |
| Capital Outlay | 325 | 11,300 | 0 | (100.0)% |
| Total Operating | \$ 7,505,768 | \$ 7,405,202 | \$ 6,773,846 | (8.5)% |
| Grants | \$ 7,564,399 | \$ 13,181,164 | \$ 10,133,525 | (23.1)% |
| Other | 0 | 23,834 | 0 | (100.0)% |
| Total Non-Operating | \$ 7,564,399 | \$ 13,204,998 | \$ 10,133,525 | (23.3)% |
| Total | \$ 15,070,167 | \$ 20,610,200 | \$ 16,907,371 | (18.0)% |
| Authorized Positions | 11 | 11 | 12 | 9.1 % |

Division: Parks & Recreation

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 16,785,331 | \$ 19,122,357 | \$ 20,213,487 | 5.7 % |
| Operating Expenditures | 18,431,437 | 20,648,530 | 20,947,603 | 1.4 % |
| Capital Outlay | 1,537,883 | 2,541,855 | 1,606,039 | (36.8)% |
| Total Operating | \$ 36,754,651 | \$ 42,312,742 | \$ 42,767,129 | 1.1 % |
| Capital Improvements | \$ 7,010,702 | \$ 54,726,371 | \$ 31,914,500 | (41.7)% |
| Grants | 0 | 300,000 | 0 | (100.0)% |
| Reserves | 0 | 21,574,132 | 8,649,587 | (59.9)% |
| Total Non-Operating | \$ 7,010,702 | \$ 76,600,503 | \$ 40,564,087 | (47.0)% |
| Total | \$ 43,765,353 | \$ 118,913,245 | \$ 83,331,216 | (29.9)% |
| Authorized Positions | 298 | 299 | 299 | 0.0 % |

Division: Regional History Center

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 985,878 | \$ 1,164,854 | \$ 1,159,758 | (0.4)% |
| Operating Expenditures | 1,170,936 | 1,404,347 | 1,342,787 | (4.4)% |
| Capital Outlay | 75,185 | 1,569,649 | 822,883 | (47.6)% |
| Total Operating | \$ 2,232,000 | \$ 4,138,850 | \$ 3,325,428 | (19.7)% |
| Capital Improvements | \$ 0 | \$ 2,000,000 | \$ 250,000 | (87.5)% |
| Total Non-Operating | \$ 0 | \$ 2,000,000 | \$ 250,000 | (87.5)% |
| Total | \$ 2,232,000 | \$ 6,138,850 | \$ 3,575,428 | (41.8)% |
| Authorized Positions | 16 | 15 | 15 | 0.0 % |

Division: Youth and Family Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,774,144 | \$ 11,438,848 | \$ 10,403,959 | (9.0)% |
| Operating Expenditures | 6,515,141 | 9,040,244 | 8,263,972 | (8.6)% |
| Capital Outlay | 228,084 | 156,436 | 181,868 | 16.3 % |
| Total Operating | \$ 14,517,370 | \$ 20,635,528 | \$ 18,849,799 | (8.7)% |
| Capital Improvements | \$ 52,292 | \$ 534,328 | \$ 0 | (100.0)% |
| Grants | 1,118,007 | 870,000 | 810,000 | (6.9)% |
| Other | 1,942,604 | 4,740,100 | 2,333,136 | (50.8)% |
| Total Non-Operating | \$ 3,112,903 | \$ 6,144,428 | \$ 3,143,136 | (48.8)% |
| Total | \$ 17,630,273 | \$ 26,779,956 | \$ 21,992,935 | (17.9)% |
| Authorized Positions | 138 | 150 | 150 | 0.0 % |



**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Community and Family Services Department

The Community and Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community, new park development, and renovations and improvements to existing park facilities. Any remaining funds will be rolled over, as needed, to FY 2020-21 during the Annual Budget Amendment process in January 2021.

| | Adopted <u>FY 2020-21</u> |
|-----------------------------------|------------------------------|
| Citizen's Commission for Children | \$ 250,000 |
| Parks & Recreation | 31,914,500 |
| Regional History Center (TDT ARC) | <u>250,000</u> |
| Department Total | \$ 32,414,500 |

Funding Mechanism:

Funding for the Community and Family Services Department projects is provided from the Capital Projects Fund 1023, Parks Fund 1050, and Parks Impact Fee Fund 1265.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/2020 for the FY 2019-20 budget rather than as of 3/31/2020 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Community & Family Services | | | | | | | | | | | |
| Citizen's Commission for Children | | | | | | | | | | | |
| 2553 | 1023 | Union Park NCF Relocation | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Org Subtotal | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| 2557 | 1023 | CCC Bithlo NCF Building | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | DIVISION SUBTOTAL | 0 | 135,000 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,135,000 |
| Community Action | | | | | | | | | | | |
| 2566 | 1023 | Southwood CC Playground | 10,341 | 489,659 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 10,341 | 489,659 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| 2571 | 1023 | Two Generation Community Center | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | DIVISION SUBTOTAL | 10,341 | 1,689,659 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 |
| Head Start | | | | | | | | | | | |
| 7582 | 1023 | East Orange Head Start | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Parks & Recreation | | | | | | | | | | | |
| 0187a | 1023 | INVEST - Dist 1 Dr. Phillips Ballfields | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | Org Subtotal | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1880 | 1050 | Independence Neighborhood Park | 607,554 | 4,193 | 0 | 0 | 0 | 0 | 0 | 0 | 611,747 |
| | | Org Subtotal | 607,554 | 4,193 | 0 | 0 | 0 | 0 | 0 | 0 | 611,747 |
| 1885 | 1265 | Deputy Brandon Coates Comm Park-Cap | 3,946,339 | 202,878 | 0 | 0 | 0 | 0 | 0 | 0 | 4,149,217 |
| | | Org Subtotal | 3,946,339 | 202,878 | 0 | 0 | 0 | 0 | 0 | 0 | 4,149,217 |
| 1886 | 1265 | Young Pine Park | 4,048,741 | 107,208 | 0 | 0 | 0 | 0 | 0 | 0 | 4,155,949 |
| | | Org Subtotal | 4,048,741 | 107,208 | 0 | 0 | 0 | 0 | 0 | 0 | 4,155,949 |
| 1915 | 1265 | Little Econ Greenway-Gap | 0 | 400,000 | 550,000 | 1,350,000 | 0 | 0 | 0 | 0 | 2,300,000 |
| | | Org Subtotal | 0 | 400,000 | 550,000 | 1,350,000 | 0 | 0 | 0 | 0 | 2,300,000 |
| 1941 | 1050 | Parks Signage-Countywide | 13,329 | 247,000 | 0 | 0 | 0 | 0 | 0 | 0 | 260,329 |
| | | Org Subtotal | 13,329 | 247,000 | 0 | 0 | 0 | 0 | 0 | 0 | 260,329 |
| 1962 | 1265 | Community Parkland | 12,575 | 5,065,873 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 9,078,448 |
| | | Org Subtotal | 12,575 | 5,065,873 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 9,078,448 |
| 1971 | 1265 | Silver Star Park (Pavilion) | 10,024 | 89,976 | 10,000 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| | | Org Subtotal | 10,024 | 89,976 | 10,000 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| 1982 | 1050 | Ft Chirstmas PO Renovation | 36,265 | 13,735 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Org Subtotal | 36,265 | 13,735 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 2100 | 1050 | Park Improvements/Renovations | 2,678,715 | 3,698,933 | 1,072,500 | 550,000 | 0 | 0 | 0 | 0 | 8,000,148 |
| | | Org Subtotal | 2,678,715 | 3,698,933 | 1,072,500 | 550,000 | 0 | 0 | 0 | 0 | 8,000,148 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2116 | 1050 | Park Trails Improvements/Renovations | 1,906,997 | 1,312,846 | 330,000 | 100,000 | 0 | 0 | 0 | 0 | 3,649,843 |
| | 7545 | Parks Trail Imp/Ren (WOT Bridge) | 0 | 92,059 | 0 | 0 | 0 | 0 | 0 | 0 | 92,059 |
| | | Org Subtotal | 1,906,997 | 1,404,905 | 330,000 | 100,000 | 0 | 0 | 0 | 0 | 3,741,902 |
| 2119 | 1265 | Shingle Creek Trail | 80,455 | 2,110,545 | 418,000 | 0 | 0 | 0 | 0 | 0 | 2,609,000 |
| | 7507 | LAP - Shingle Creek Trail, Ph2 | 0 | 5,401,637 | 0 | 0 | 0 | 0 | 0 | 0 | 5,401,637 |
| | 7508 | LAP - Shingle Creek Trail, Ph1, Seg3 | 0 | 5,264,669 | 0 | 0 | 0 | 0 | 0 | 0 | 5,264,669 |
| | | Org Subtotal | 80,455 | 12,776,851 | 418,000 | 0 | 0 | 0 | 0 | 0 | 13,275,306 |
| 2129 | 1265 | Legacy - Pine Hills Trail | 411,735 | 388,265 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 411,735 | 388,265 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| 2135 | 1265 | LEG Soccer Complex Road | 200,039 | 1,299,960 | 0 | 0 | 0 | 0 | 0 | 0 | 1,499,999 |
| | | Org Subtotal | 200,039 | 1,299,960 | 0 | 0 | 0 | 0 | 0 | 0 | 1,499,999 |
| 2137 | 1050 | Lakeside Village Neighborhood Park | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 |
| | | Org Subtotal | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 |
| 2138 | 1050 | Little River Park | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 2144 | 1265 | Parcel J Property Multipurpose Fields | 714,302 | 4,411,697 | 0 | 0 | 0 | 0 | 0 | 0 | 5,125,999 |
| | | Org Subtotal | 714,302 | 4,411,697 | 0 | 0 | 0 | 0 | 0 | 0 | 5,125,999 |
| 2145 | 1265 | East Orange Soccer Fields | 2,250,161 | 277,224 | 50,000 | 500,000 | 0 | 0 | 0 | 0 | 3,077,385 |
| | | Org Subtotal | 2,250,161 | 277,224 | 50,000 | 500,000 | 0 | 0 | 0 | 0 | 3,077,385 |
| 2146 | 1265 | Deputy Jonathan Scott Pine Comm Park-C. | 1,030,165 | 189,316 | 0 | 0 | 0 | 0 | 0 | 0 | 1,219,481 |
| | | Org Subtotal | 1,030,165 | 189,316 | 0 | 0 | 0 | 0 | 0 | 0 | 1,219,481 |

Community & Family Services

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2147 | 1265 | Barnett Park Soccer Fields | 753,866 | 6,619 | 0 | 0 | 0 | 0 | 0 | 0 | 760,485 |
| | | Org Subtotal | 753,866 | 6,619 | 0 | 0 | 0 | 0 | 0 | 0 | 760,485 |
| 2148 | 1050 | Barber Soccer Fields | 2,476,414 | 228,586 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705,000 |
| | | Org Subtotal | 2,476,414 | 228,586 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705,000 |
| 2149 | 1023 | INVEST - Dorman Stadium | 7,402,460 | 10,906 | 0 | 0 | 0 | 0 | 0 | 0 | 7,413,366 |
| | | Org Subtotal | 7,402,460 | 10,906 | 0 | 0 | 0 | 0 | 0 | 0 | 7,413,366 |
| 2150 | 1023 | INVEST - Countywide Parks Projects | 2,250 | 15,947,750 | 0 | 0 | 0 | 0 | 0 | 0 | 15,950,000 |
| | 8100 | OC Little Econ Grant Harrod Properties | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| | | Org Subtotal | 2,250 | 18,947,750 | 0 | 0 | 0 | 0 | 0 | 0 | 18,950,000 |
| 2151 | 1050 | Kelly Park Restroom Facility | 449,039 | 400,961 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| | | Org Subtotal | 449,039 | 400,961 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| 2152 | 1050 | Moss Park Restroom Facility | 260,446 | 584,554 | 0 | 0 | 0 | 0 | 0 | 0 | 845,000 |
| | | Org Subtotal | 260,446 | 584,554 | 0 | 0 | 0 | 0 | 0 | 0 | 845,000 |
| 2153 | 1265 | Barnett Park Restroom Facility | 242,030 | 582,970 | 0 | 0 | 0 | 0 | 0 | 0 | 825,000 |
| | | Org Subtotal | 242,030 | 582,970 | 0 | 0 | 0 | 0 | 0 | 0 | 825,000 |
| 2154 | 1265 | Blanchard Park Restroom Facility | 4,831 | 420,169 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| | | Org Subtotal | 4,831 | 420,169 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| 2155 | 1265 | Horizon West Regional Park | 379,514 | 920,486 | 10,000,000 | 0 | 0 | 0 | 0 | 0 | 11,300,000 |
| | | Org Subtotal | 379,514 | 920,486 | 10,000,000 | 0 | 0 | 0 | 0 | 0 | 11,300,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2156 | 1265 | Barnett Park Lighting | 293,938 | 56,062 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Org Subtotal | 293,938 | 56,062 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| 2157 | 1265 | Blanchard Park Parking | 26,444 | 2,173,556 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200,000 |
| | | Org Subtotal | 26,444 | 2,173,556 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200,000 |
| 2158 | 1050 | Lake Reams Road Park | 35,223 | 1,164,777 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 35,223 | 1,164,777 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| 2159 | 1050 | Town of Oakland Restrooms | 0 | 182,000 | 0 | 0 | 0 | 0 | 0 | 0 | 182,000 |
| | | Org Subtotal | 0 | 182,000 | 0 | 0 | 0 | 0 | 0 | 0 | 182,000 |
| 2160 | 1050 | Park Playground Structures | 0 | 2,280,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 2,340,000 |
| | | Org Subtotal | 0 | 2,280,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 2,340,000 |
| 2161 | 1050 | Bentonshire Park | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 2162 | 1050 | Generators for Hurricane Shelters | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| | | Org Subtotal | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| 2163 | 1050 | Little Econ Greenway Bridge Repair | 0 | 880,000 | 560,000 | 600,000 | 0 | 0 | 0 | 0 | 2,040,000 |
| | | Org Subtotal | 0 | 880,000 | 560,000 | 600,000 | 0 | 0 | 0 | 0 | 2,040,000 |
| 2164 | 1265 | Bithlo (Fitness Center) | 0 | 54,000 | 840,000 | 0 | 0 | 0 | 0 | 0 | 894,000 |
| | | Org Subtotal | 0 | 54,000 | 840,000 | 0 | 0 | 0 | 0 | 0 | 894,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2165 | 1265 | Downey Park (Pickleball Courts) | 0 | 330,000 | 550,000 | 0 | 0 | 0 | 0 | 0 | 880,000 |
| | | Org Subtotal | 0 | 330,000 | 550,000 | 0 | 0 | 0 | 0 | 0 | 880,000 |
| 2166 | 1265 | Pine Castle (Little League Fields) | 0 | 230,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,530,000 |
| | | Org Subtotal | 0 | 230,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,530,000 |
| 2167 | 1265 | Barnett Park (Parcourse Stations) | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 2168 | 1265 | Horizon West Trail | 0 | 350,000 | 3,500,000 | 0 | 0 | 0 | 0 | 0 | 3,850,000 |
| | | Org Subtotal | 0 | 350,000 | 3,500,000 | 0 | 0 | 0 | 0 | 0 | 3,850,000 |
| 2169 | 1265 | Clarcona Park Ring Cover | 0 | 112,000 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 1,232,000 |
| | | Org Subtotal | 0 | 112,000 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 1,232,000 |
| 2170 | 1265 | Barber Park (Recreation Center) | 0 | 600,000 | 6,000,000 | 0 | 0 | 0 | 0 | 0 | 6,600,000 |
| | | Org Subtotal | 0 | 600,000 | 6,000,000 | 0 | 0 | 0 | 0 | 0 | 6,600,000 |
| 2171 | 1265 | West Orange Park (Parcourse Stations) | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 2172 | 1050 | Magnolia Park Expansion Project | 0 | 2,510,211 | 0 | 0 | 0 | 0 | 0 | 0 | 2,510,211 |
| | | Org Subtotal | 0 | 2,510,211 | 0 | 0 | 0 | 0 | 0 | 0 | 2,510,211 |
| 2173 | 1050 | Summerlake Neighborhood Park | 0 | 200,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 0 | 200,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Community & Family Services

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2177 | 1265 | Pine Hills Trail at Bus Transfer Station | 0 | 0 | 344,000 | 0 | 0 | 0 | 0 | 0 | 344,000 |
| | | Org Subtotal | 0 | 0 | 344,000 | 0 | 0 | 0 | 0 | 0 | 344,000 |
| 2178 | 1265 | Lake Apopka Loop Connector Trail | 0 | 0 | 210,000 | 0 | 0 | 4,396,922 | 0 | 0 | 4,606,922 |
| | | Org Subtotal | 0 | 0 | 210,000 | 0 | 0 | 4,396,922 | 0 | 0 | 4,606,922 |
| 2179 | 1265 | Harrod Property Improvements | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| 7382 | 7506 | Shingle Creek Trail | 1,055,348 | 1,879,056 | 0 | 0 | 0 | 0 | 0 | 0 | 2,934,404 |
| | | Org Subtotal | 1,055,348 | 1,879,056 | 0 | 0 | 0 | 0 | 0 | 0 | 2,934,404 |
| | | DIVISION SUBTOTAL | 31,329,199 | 68,392,677 | 31,914,500 | 5,100,000 | 0 | 4,396,922 | 0 | 0 | 141,133,298 |
| Regional History Center | | | | | | | | | | | |
| 2522 | 1023 | ARC-History Center Capital Const | 0 | 2,000,000 | 0 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 0 | 5,750,000 |
| | | Org Subtotal | 0 | 2,000,000 | 0 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 0 | 5,750,000 |
| 2523 | 1023 | Heritage Square Park Renovations | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | DIVISION SUBTOTAL | 0 | 2,000,000 | 250,000 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 1,750,000 | 7,750,000 |
| Youth & Family Services | | | | | | | | | | | |
| 2525 | 1023 | JAC Security CIP | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | Org Subtotal | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | DIVISION SUBTOTAL | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | DEPARTMENT SUBTOTAL | 31,652,038 | 72,752,806 | 32,414,500 | 6,100,000 | 1,000,000 | 6,146,922 | 0 | 3,500,000 | 153,566,266 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----|------|--------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| | | GRAND TOTAL | 31,652,038 | 72,752,806 | 32,414,500 | 6,100,000 | 1,000,000 | 6,146,922 | 0 | 3,500,000 | 153,566,266 |

Community & Family Services

*Prior Expenditures is calculated using 3 or 5 years.

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ORANGE

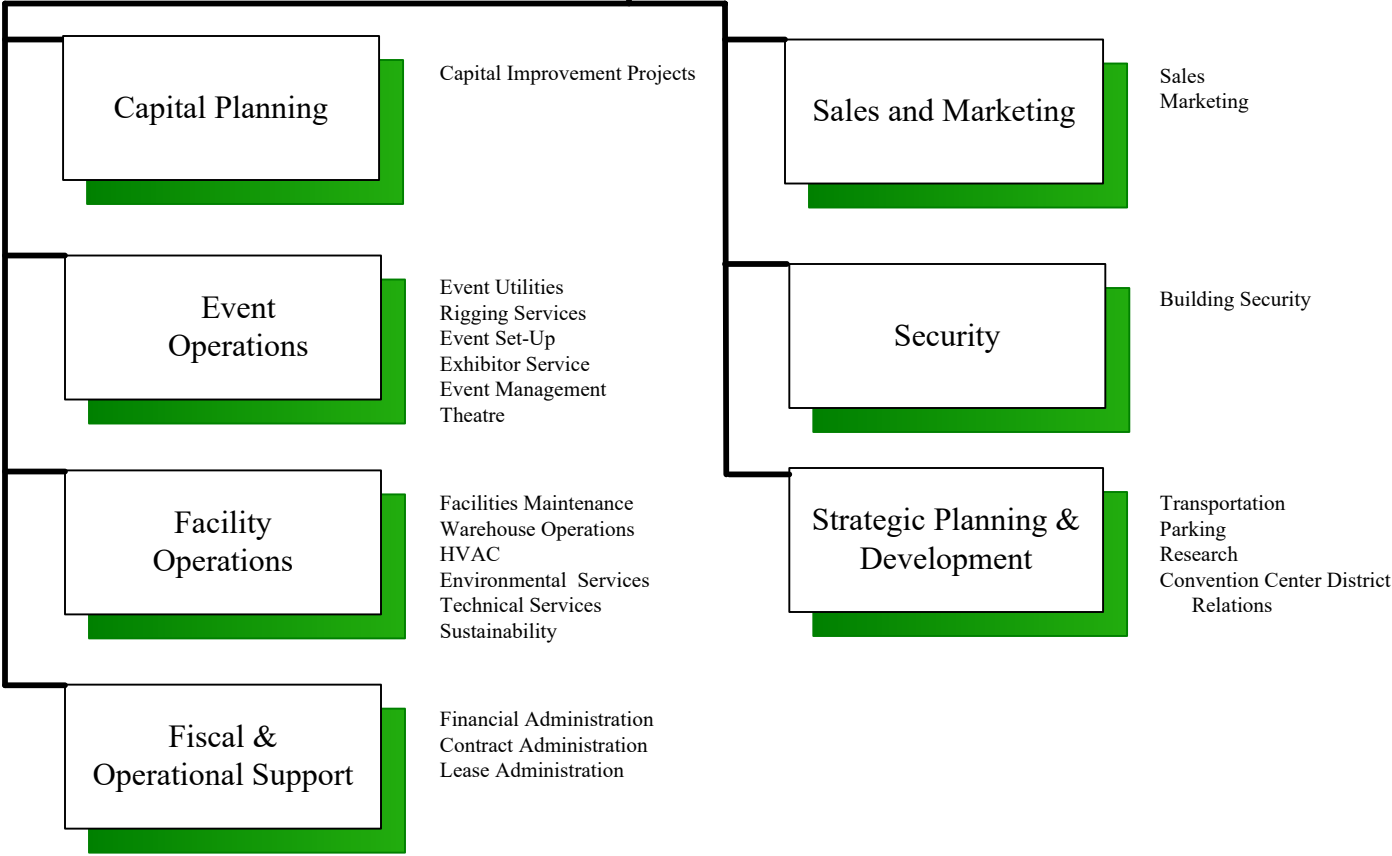
COUNTY

GOVERNMENT

F L O R I D A

CONVENTION CENTER

Executive Office



Convention Center

Purpose Statement:

The award winning Orange County Convention Center (OCCC) is an economic engine for Central Florida. The campus is spread on a 400-acre eco-friendly campus consisting of two facilities with 7.1 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the OCCC, the Center of Hospitality, is economic development. The Center infuses the local economy with new money and expanding business opportunities.

Program Descriptions:

- The **Capital Planning Division** is responsible for capital projects with emphasis placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Management, Exhibitor Services, and Event Operations. This division provides a variety of client and user services such as electrical, water, rigging, theatrical services, and set-up. The division is also responsible for event planning, coordination, and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.
- The **Facility Operations Division** is responsible for providing direct building maintenance, repairs and environmental support services for 7.3 millions square feet of conditioned building space and 400 acres; including a fire station and a 95,000 square feet warehouse distribution center. The services include: fire alarm and fire sprinkler systems, lighting, sound, integrated TV systems, electrical, plumbing, heating, ventilation, and air conditioning; as well as environmental services, waste removal and management, recycling systems, solar renewable energy systems, warehouse operations, building automation systems, landscaping and leading safety and sustainability efforts – including the Global Biorisk Advisory Council (GBAC) Star Accreditation, the LEED Gold, ISO 14001, and the Sustainable Event Standards Bronze Certification.
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various Center divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel and Lodging Association, Visit Orlando, area business leaders, and other organizations. Other sections in the division provide administrative and financial support. The division is responsible for budgeting, creating and monitoring lease agreements, billing, inventory, procurement, and managing service contracts.
- The **Sales and Marketing Division** is charged with selling and promoting OCCC's space and services to



The OCCC North-South Building.

the convention and trade show market, the Sales team incorporates several strategies to ensure success throughout the sales cycle. Through active solicitation and research, the sales team identifies prospective customers to solicit through use of available research tools. The sales team also promotes OCCC and the region through participation and networking in local, regional, and national convention and tradeshow industry associations. Additionally, the sales team partners with sales teams from Visit Orlando, OCCC Convention District Hotels, as well as other partners to develop promotional events and strategies that promote OCCC's mission of being a catalyst to economic development for the region. The sales team also negotiates rental rates, concessions, and services used to create lease agreements with clients whose events have progressed through the sales cycle. Marketing and Communications supports communication efforts and promotes OCCC to existing and future clients, partners and stakeholders through national advertising campaigns, e-newsletters, bid books, and the website. The division also manages external communications for reputation and brand management including media strategies for national, trade, local, and social media.

- The **Security Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety, fire operations, electronic surveillance, and loading dock operations in addition to providing staff as a liaison for clients and their event security.
- The **Strategic Planning and Development Division** is responsible for all phases of strategic management including planning, transportation initiatives, parking operations, and research into innovation and improvement of the Center.

FY 2019-20 Major Accomplishments:

- The OCCC hosted 86 events with an estimated 652 thousand attendees, which provided an estimated economic impact of \$1.4 billion. These figures were substantially decreased due to COVID-19.
- Major first-time events at the OCCC included the following:
 - *Workday Rising* had 13,000 attendees and \$25,807,000 in economic impact.

Convention Center

- *Anesthesiology 2019* had 12,000 attendees and \$23,766,000 in economic impact.
 - *Academy 2019 Orlando* and the 3rd World Congress of Optometry had 8,100 attendees and \$16,014,130 in economic impact.
- Major returning events at the OCCC included the following:
 - *Sunshine Volleyball Classic* had 30,000 attendees and \$29,550,000 in economic impact.
 - *Orgill Spring Dealer Market* had 29,385 attendees and \$57,888,450 in economic impact.
 - *Global Pet Expo* had 15,194 attendees and \$29,932,180 in economic impact.
 - *AHR Expo* had 50,642 attendees and \$99,764,740 in economic impact.
 - *PGA 2020 Merchandise Show* had 43,000 attendees and \$84,710,000 in economic impact.
 - *VMX* had 18,500 attendees and \$36,445,000 in economic impact.
 - *Surf Expo 2020* had 28,646 attendees and \$56,432,620 in economic impact.
 - *American Society of Hematology* had 29,962 attendees and \$59,025,140 in economic impact.
 - *The Interservice Industry Training, Simulation and Education Conference (IITSEC)* had 17,400 attendees and \$34,278,000 in economic impact.
 - *IAAPA Expo* had 42,000 attendees and \$82,740,000 in economic impact.
- The OCCC obtained GBAC STAR accreditation on outbreak prevention, response and recovery. Recognized as the gold standard of safe venues, the OCCC is one of the largest venues in the nation to receive the GBAC STAR accreditation.
- Completed the OCCC Sustainability Action Plan.
- The North-South Building was recertified LEED Gold and ISO-14001-2015 Certifications.
- Increased the Warehouse storage capacity by 5,462 square feet by constructing vertical storage.
- Strategic Planning and Development created a new Taxi Permit Program managed completely by the OCCC using internal staff.
- Implemented a new Pedestrian Crossing Training Program Certified by Florida using the same standards as school crossing guards.
- OCCC hired a new Security Manager and two Senior Security Representatives are currently enrolled in the Valencia College Public Safety Leadership Development Certification Program.
- Developed new Recovery and Resiliency Operational Procedures and Guidelines for staff, clients, and attendees in response to COVID-19.
- Identified and installed 1,300 signs throughout campus on healthy traveler practices.
- Increased OCCC customer online ordering to 57%.
- Updated all cleaning procedures to comply with GBAC STAR Accreditation.
- Restructured rental and equipment options for the Linda W. Chapin Theatre to modernize with current industry standards.
- Completed significant capital improvement projects including:
 - West Building Restroom Renovations.

- West Building Roof Replacements.
- Chapin Theater Audio Upgrades.
- Food Service Renovations- completion of Dining Halls A and B.
- Campus Cooler and Freezer Alert Systems.
- Remote Building Warehouse Mezzanine Storage.
- Networking and Wellness Room Buildouts.



The PGA Merchandise Show 2020 held at the OCCC's West Building.

FY 2020-21 Department Objectives:

- Optimize the economic impact to the community by partnering with Visit Orlando to effectively promote and sell the OCCC as the premier destination for conventions and trade shows.
- Develop new businesses to maximize space utilization to align with short-term and long-term strategies.
- Continue to service legacy clients while soliciting new businesses.
- To obtain the Sustainable Event Standards Bronze Certification, formerly known as APEX/ASTM Environmentally Sustainable Meeting Standards.
- Reduce contract work and divert work to existing in-house labor to conserve funding during the pandemic.
- Enhance wayfinding in and around OCCC and expand the use of technology through the use of apps, Google Maps, and social media campaigns to connect visiting guests with different types of transportation within the district
- Institute new and progressive security measures for the facility, events, and personnel working at the OCCC.
- Continue to manage revenues and expenditures in an efficient manner that minimizes reliance on the Tourist Development Tax for support of operations.
- Further enhance productivity and quality of service by utilizing technology to operate efficiently and effectively; and ensure staff is knowledgeable and customer-oriented to increase rebooking and to preserve OCCC's reputation as the premier trade show venue and "*The Center of Hospitality.*"

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Convention Center

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|---|-------|----------------------|----------------------|----------------------|
| <i>Fiscal & Operational Support</i> | | | | |
| - Total Number of Events Held | | 168 | 127 | 88 |
| - Total Number of Attendees for Events Held | | 1,421,212 | 1,396,563 | 1,236,656 |
| - Total Number of Conventions and Trade Shows | | 119 | 101 | 75 |
| - Number of Convention Delegates | | 1,199,687 | 1,288,363 | 1,118,813 |
| - % of Occupancy | | 56% | 66% | 50% |
| <p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p> | | | | |
| - Operating Expense Per Delegate | | \$ 63.36 | \$ 66.40 | \$ 75.38 |
| - Economic Impact of the Convention Center (in billions) | | \$ 2.36 | \$ 2.87 | \$ 2.52 |

Department: Convention Center

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 38,529,076 | \$ 39,894,148 | \$ 40,155,458 | 0.7 % |
| Operating Expenditures | 40,322,678 | 47,540,207 | 43,644,049 | (8.2)% |
| Capital Outlay | 894,099 | 4,138,209 | 815,150 | (80.3)% |
| Total Operating | \$ 79,745,853 | \$ 91,572,564 | \$ 84,614,657 | (7.6)% |
| Capital Improvements | \$ 39,695,226 | \$ 185,070,127 | \$ 29,280,786 | (84.2)% |
| Debt Service | 76,157,038 | 76,161,688 | 76,164,437 | 0.0% |
| Grants | 10,324,675 | 18,576,007 | 9,037,500 | (51.3)% |
| Reserves | 0 | 232,520,865 | 231,059,476 | (0.6)% |
| Other | 95,055,319 | 151,068,889 | 56,205,000 | (62.8)% |
| Total Non-Operating | \$ 221,232,259 | \$ 663,397,576 | \$ 401,747,199 | (39.4)% |
| Department Total | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 | (35.6)% |

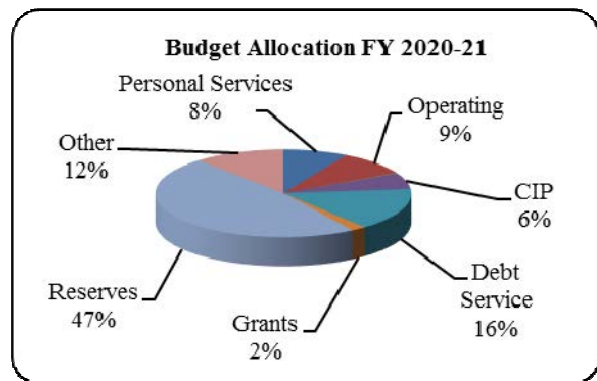
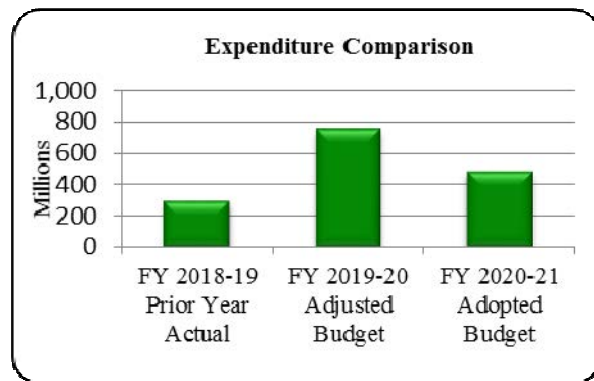
| Expenditures by Division / Program | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-------------------|
| Convention Center Capital Planning | \$ 40,229,612 | \$ 185,831,281 | \$ 29,918,288 | (83.9)% |
| Convention Center Event Operations | 16,725,002 | 20,496,992 | 18,094,394 | (11.7)% |
| Convention Center Facility Operations | 38,648,858 | 38,510,194 | 36,898,092 | (4.2)% |
| Convention Center Non-Operating | 182,073,748 | 479,140,850 | 373,384,615 | (22.1)% |
| Convention Center Sales & Marketing | 2,449,513 | 3,113,393 | 2,719,492 | (12.7)% |
| Convention Center Security | 4,377,061 | 4,709,524 | 4,754,933 | 1.0 % |
| Convention Center Strategic Planning | 3,008,269 | 3,889,130 | 3,780,592 | (2.8)% |
| Fiscal & Operational Support | 13,466,049 | 19,278,776 | 16,811,450 | (12.8)% |
| Department Total | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 | (35.6)% |

| Funding Source Summary | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|---------------------------|-----------------------|-----------------------|-----------------------|-------------------|
| Enterprise Funds | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 | (35.6)% |
| Department Total | \$ 300,978,112 | \$ 754,970,140 | \$ 486,361,856 | (35.6)% |

| Authorized Positions | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|----------------------|--------------|--------------|--------------|-------------------|
| | 444 | 472 | 472 | 0.0% |

Convention Center

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department authorized position count remains unchanged.

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 8.2% or \$3.9 million from the FY 2019-20 budget, due to a decrease in anticipated event activity in FY 2020-21, as a result of impacts from the COVID-19 pandemic. While the number of contracted events in FY 2020-21 is strong, the Convention Center has presumed those events to be smaller as the industry is resuming operations. The operating expenditure budget assumes some savings due to less usage of utilities and a general across-the-board pull back on all non-wage related expenditures for FY 2020-21.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 80.3% or \$3.3 million from the FY 2019-20 budget. The decrease is due to one-time purchases of equipment in FY 2019-20 and the delay of some purchases of bulk equipment in FY 2020-21. The capital outlay budget includes funding for the addition and replacement of equipment, computer equipment, and software necessary to efficiently manage operations at the Convention Center.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 84.2% or \$155.8 million from the FY 2019-20 budget. The adopted five (5) year plan of \$247.4 million (2021-2025) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Renovations and improvements at the Convention Center in FY 2020-21 include only the completion of those projects that had begun construction prior to the COVID-19 pandemic and projects that involve life or safety. Additionally, Tourist Development Tax (TDT) funding has been included in the budget, in the amount of \$12.5 million for capital projects, as recommended by the Tourist Development Tax Application Review Committee (ARC) and approved by the Board of County Commissioners. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2020-21 debt service budget increased slightly by \$2,749 from the FY 2019-20 budget and is based on the debt service schedule for the Convention Center.

Grants – The FY 2020-21 grants budget decreased by 51.3% or \$9.5 million from the FY 2019-20 budget. The decrease is mainly due to the timing of payments to Cultural Tourism grant recipients and also due to reduced anticipated TDT revenues, as a result of economic impacts from the COVID-19 pandemic. The FY 2019-20 budget includes expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT with the addition of a new fixed amount of \$1.5 million and a matching \$500,000 to match new donations to United Arts in effect from FY 2019-20 through FY 2021-22.

Reserves – The FY 2020-21 reserves budget decreased by 0.6% or \$1.5 million from the FY 2019-20 budget. The reserves amount of \$231.1 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

Other – The FY 2020-21 other category budget decreased by 62.8% or \$94.9 million from the FY 2019-20 budget. The payments to Visit Orlando and the City of Orlando decreased, based on the TDT revenue projection. Funds are included for Visit Orlando in the amount of \$40.6 million for tourism promotion, which is funded from the first four cents (\$28.1 million) and the sixth cent (\$12.5 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT (\$12.5 million). Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$3.1 million for operating and capital.

TDT Expenditure Budget Summary

| Budget Summary (in millions) | FY 2020-21 Adopted Budget |
|---|---------------------------------|
| Debt Service | \$ 76.2 |
| Convention Center Operations | 23.8 |
| Convention Center Capital | 29.3 |
| Visit Orlando (O/ OCCVB) Funding (first four cents) | 28.1 |
| Visit Orlando (O/ OCCVB) Funding (sixth cent) | 12.5 |
| Contract TDT Payment for Venues | 12.5 |
| Arts | 5.0 |
| History Center | 3.1 |
| TDT Collection Services Fees | 0.7 |
| Grants – Sports Incentives | 4.2 |
| TOTAL¹ | \$ 195.4 |

¹The total exceeds the TDT revenue budget by \$45.4 million. TDT reserves are being used to cash fund the CIP projects.

FUNDING SOURCE HIGHLIGHTS

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center’s anticipated revenues from operations are decreasing in several areas based on reduced projected show activity, as a result of anticipated economic impacts from the COVID-19 pandemic with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to decrease from the FY 2019-20 budget based on reduced projections for hotel occupancy and room rates also as a result of anticipated the COVID-19 pandemic effects.

| Major Revenues | FY 2019-20 Budget as of 3/31/20 | FY 2020-21 Adopted Budget | \$ Change | % Change |
|--------------------------------|---------------------------------------|---------------------------------|------------------------|---------------|
| Cash Brought Forward | \$ 404,015,763 | \$ 285,000,000 | -\$ 119,015,763 | -29.5% |
| Statutory Deduction | -18,471,283 | -10,597,992 | 7,873,291 | -42.6% |
| Local Option TDT ¹ | 290,000,000 | 150,000,000 | -140,000,000 | -48.3% |
| Rental Space | 15,993,820 | 14,800,000 | -1,193,820 | -7.5% |
| Utility Services | 18,442,631 | 16,322,275 | -2,120,356 | -11.5% |
| Event Tech. Svc Labor | 5,386,637 | 5,035,657 | -350,980 | -6.5% |
| Parking Lot | 6,769,750 | 5,493,136 | -1,276,614 | -18.9% |
| Catering | 24,152,112 | 11,669,048 | -12,483,064 | -51.7% |
| Equipment Rental | 3,575,071 | 3,906,094 | 331,023 | 9.3% |
| Other (Int. and Miscellaneous) | 5,105,639 | 4,733,638 | -372,001 | -7.3% |
| TOTAL | \$ 754,970,140 | \$ 486,361,856 | -\$ 268,608,284 | -35.6% |

¹Each Cent of the 6-Cent TDT is budgeted (to the nearest dollar) to collect \$48,333,333 in FY 2020 and \$25,000,000 in FY 2021.

Division: Convention Center Capital Planning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 497,330 | \$ 696,416 | \$ 568,498 | (18.4)% |
| Operating Expenditures | 37,057 | 62,738 | 49,104 | (21.7)% |
| Capital Outlay | 0 | 2,000 | 19,900 | 895.0 % |
| Total Operating | \$ 534,386 | \$ 761,154 | \$ 637,502 | (16.2)% |
| Capital Improvements | \$ 39,695,226 | \$ 185,070,127 | \$ 29,280,786 | (84.2)% |
| Total Non-Operating | \$ 39,695,226 | \$ 185,070,127 | \$ 29,280,786 | (84.2)% |
| Total | \$ 40,229,612 | \$ 185,831,281 | \$ 29,918,288 | (83.9)% |
| Authorized Positions | 13 | 15 | 15 | 0.0 % |

Division: Convention Center Event Operations

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 14,241,247 | \$ 16,051,347 | \$ 15,904,344 | (0.9)% |
| Operating Expenditures | 2,159,425 | 3,089,783 | 1,803,050 | (41.6)% |
| Capital Outlay | 324,330 | 1,355,862 | 387,000 | (71.5)% |
| Total Operating | \$ 16,725,002 | \$ 20,496,992 | \$ 18,094,394 | (11.7)% |
| Total | \$ 16,725,002 | \$ 20,496,992 | \$ 18,094,394 | (11.7)% |
| Authorized Positions | 162 | 176 | 176 | 0.0 % |

Division: Convention Center Facility Operations

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 13,113,562 | \$ 10,632,359 | \$ 11,111,761 | 4.5 % |
| Operating Expenditures | 25,192,311 | 27,462,868 | 25,745,631 | (6.3)% |
| Capital Outlay | 342,985 | 414,967 | 40,700 | (90.2)% |
| Total Operating | \$ 38,648,858 | \$ 38,510,194 | \$ 36,898,092 | (4.2)% |
| Total | \$ 38,648,858 | \$ 38,510,194 | \$ 36,898,092 | (4.2)% |
| Authorized Positions | 120 | 128 | 128 | 0.0 % |

Division: Convention Center Non-Operating

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$(22,757) | \$ 0 | \$ 0 | 0.0 % |
| Operating Expenditures | 559,472 | 813,401 | 918,202 | 12.9 % |
| Total Operating | \$ 536,715 | \$ 813,401 | \$ 918,202 | 12.9 % |
| Debt Service | \$ 76,157,038 | \$ 76,161,688 | \$ 76,164,437 | 0.0 % |
| Grants | 10,324,675 | 18,576,007 | 9,037,500 | (51.3)% |
| Reserves | 0 | 232,520,865 | 231,059,476 | (0.6)% |
| Other | 95,055,319 | 151,068,889 | 56,205,000 | (62.8)% |
| Total Non-Operating | \$ 181,537,033 | \$ 478,327,449 | \$ 372,466,413 | (22.1)% |
| Total | \$ 182,073,748 | \$ 479,140,850 | \$ 373,384,615 | (22.1)% |

Division: Convention Center Sales & Marketing

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,387,885 | \$ 1,837,663 | \$ 1,831,137 | (0.4)% |
| Operating Expenditures | 1,061,627 | 1,275,730 | 888,355 | (30.4)% |
| Total Operating | \$ 2,449,513 | \$ 3,113,393 | \$ 2,719,492 | (12.7)% |
| Total | \$ 2,449,513 | \$ 3,113,393 | \$ 2,719,492 | (12.7)% |
| Authorized Positions | 18 | 20 | 20 | 0.0 % |

Division: Convention Center Security

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,107,710 | \$ 4,471,372 | \$ 4,599,196 | 2.9 % |
| Operating Expenditures | 174,950 | 238,152 | 131,237 | (44.9)% |
| Capital Outlay | 94,400 | 0 | 24,500 | n/a |
| Total Operating | \$ 4,377,061 | \$ 4,709,524 | \$ 4,754,933 | 1.0 % |
| Total | \$ 4,377,061 | \$ 4,709,524 | \$ 4,754,933 | 1.0 % |
| Authorized Positions | 67 | 68 | 68 | 0.0 % |

Division: Convention Center Strategic Planning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,473,856 | \$ 1,814,797 | \$ 1,622,495 | (10.6)% |
| Operating Expenditures | 1,534,413 | 2,074,333 | 2,156,097 | 3.9 % |
| Capital Outlay | 0 | 0 | 2,000 | n/a |
| Total Operating | \$ 3,008,269 | \$ 3,889,130 | \$ 3,780,592 | (2.8)% |
| Total | \$ 3,008,269 | \$ 3,889,130 | \$ 3,780,592 | (2.8)% |
| Authorized Positions | 20 | 20 | 20 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,730,243 | \$ 4,390,194 | \$ 4,518,027 | 2.9 % |
| Operating Expenditures | 9,603,422 | 12,523,202 | 11,952,373 | (4.6)% |
| Capital Outlay | 132,384 | 2,365,380 | 341,050 | (85.6)% |
| Total Operating | \$ 13,466,049 | \$ 19,278,776 | \$ 16,811,450 | (12.8)% |
| Total | \$ 13,466,049 | \$ 19,278,776 | \$ 16,811,450 | (12.8)% |
| Authorized Positions | 44 | 45 | 45 | 0.0 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Orange County Convention Center

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, and Tourist Development Tax Application Review Committee (ARC) Funding.

| | Adopted <u>FY 2020-21</u> |
|-----------------------------------|------------------------------|
| Convention Center Improvements | \$ 2,491,002 |
| North/South Concourse Renovations | 2,650,846 |
| West Concourse Renovations | 11,601,000 |
| ARC Funding | <u>12,537,938</u> |
| Department Total | \$ 29,280,786 |

Funding Mechanism:

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Convention Center

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Convention Center | | | | | | | | | | | |
| Convention Center | | | | | | | | | | | |
| 0960 | 4430 | Convention Center Imp | 28,648,229 | 18,519,849 | 2,491,002 | 14,936,373 | 25,138,801 | 15,969,541 | 26,162,853 | 0 | 131,866,648 |
| | | Org Subtotal | 28,648,229 | 18,519,849 | 2,491,002 | 14,936,373 | 25,138,801 | 15,969,541 | 26,162,853 | 0 | 131,866,648 |
| 0965 | 4430 | North/South Concourse Renovations | 22,111,195 | 15,796,795 | 2,650,846 | 4,012,059 | 2,687,710 | 3,984,906 | 8,011,302 | 0 | 59,254,813 |
| | | Org Subtotal | 22,111,195 | 15,796,795 | 2,650,846 | 4,012,059 | 2,687,710 | 3,984,906 | 8,011,302 | 0 | 59,254,813 |
| 0966 | 4430 | West Concourse Renovations | 47,690,859 | 28,164,197 | 11,601,000 | 18,911,005 | 22,019,172 | 15,527,302 | 8,724,155 | 0 | 152,637,690 |
| | | Org Subtotal | 47,690,859 | 28,164,197 | 11,601,000 | 18,911,005 | 22,019,172 | 15,527,302 | 8,724,155 | 0 | 152,637,690 |
| 0967 | 4430 | ARC Funding | 7,320,863 | 21,679,137 | 12,537,938 | 13,000,000 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 93,537,938 |
| | | Org Subtotal | 7,320,863 | 21,679,137 | 12,537,938 | 13,000,000 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 93,537,938 |
| 0968 | 4430 | Convention Way Grand Concourse | 364,946 | 73,635,054 | 0 | 0 | 0 | 0 | 0 | 0 | 74,000,000 |
| | | Org Subtotal | 364,946 | 73,635,054 | 0 | 0 | 0 | 0 | 0 | 0 | 74,000,000 |
| 0969 | 4430 | Multipurpose Venue | 404,042 | 27,275,095 | 0 | 0 | 0 | 0 | 0 | 0 | 27,679,137 |
| | | Org Subtotal | 404,042 | 27,275,095 | 0 | 0 | 0 | 0 | 0 | 0 | 27,679,137 |
| | | DIVISION SUBTOTAL | 106,540,134 | 185,070,127 | 29,280,786 | 50,859,437 | 62,845,683 | 48,481,749 | 55,898,310 | 0 | 538,976,226 |
| | | DEPARTMENT SUBTOTAL | 106,540,134 | 185,070,127 | 29,280,786 | 50,859,437 | 62,845,683 | 48,481,749 | 55,898,310 | 0 | 538,976,226 |
| | | GRAND TOTAL | 106,540,134 | 185,070,127 | 29,280,786 | 50,859,437 | 62,845,683 | 48,481,749 | 55,898,310 | 0 | 538,976,226 |

*Prior Expenditures is calculated using 3 or 5 years.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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CORRECTIONS DEPARTMENT

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ORANGE

COUNTY

GOVERNMENT

F L O R I D A

CORRECTIONS

Chief of Corrections
Deputy Chiefs
Internal Affairs
Admin. Command

Community Corrections

Central Intake
Alternative Community Service
Community Correction Administration
Pre-Trial Diversion
Community Surveillance
Inmate Welfare Fund
Probation Programs

In - Custody Support Operations

Courthouse Detention
Transportation
Booking and Release/
Intake & Release
Medical Security
Booking & Release/Courts
Hospital Security
Video Visitation
Booking and Release/
Detention
Perimeter Security

Fiscal & Operational Support

Inmate Fiscal Ops
Fiscal Services
Warehouse/Uniform Supply
Human Resources
Inmate Support

Inmate Administrative Services

Inmate Records
Classification/Inmate Affairs
Pretrial Services
Professional Services

In - Custody Security Operations

Recreation
Main Facility
Genesis
Horizon
Whitcomb
Phoenix
Female Detention Center
OPS Administration
Work Release
Juvenile Assessment Center

Support Services

Training
Policy & Accreditation
Information Services
Security Threat Intel Group
Food Service
OPS Emergency Mgmt
Road Crew
Laundry
Mailroom
Logistics/Maintenance
Armory

Corrections

Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and provides programs for those individuals supervised. Primary services include booking, classification, inmate records management, detention, release, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training, investigations, and inspections.

Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Risk Management, Information System and Services and Research Unit. This program also provides command services for all seven (7) of the department's divisions.
- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services at the Work Release Center and in the Community Corrections Division Cost of Supervision area.
- The **In-Custody Security Operations Division** is comprised of the following facilities: Main Detention, Genesis, Horizon, Phoenix, Whitcomb, and the Female Detention Center. This division also encompasses the Security Intelligence Unit, which consists of a K-9 Unit and Inmate Drug Testing, Recreation, Special Response Team, and the Work Release Center.
- The **In-Custody Support Operations Division** provides security and support for the daily needs and care of inmates. The division is responsible for booking and release, detention, Booking & Release Center (BRC), courts, courthouse detention, hospital security, video visitation, transportation, medical security, and perimeter security.
- The **Inmate Administrative Services Division** provides support services that include Inmate Records, Classification/Inmate Affairs, Pretrial Services, and Professional Services to the Judiciary. Inmates are classified from minimum to maximum security and include acute/chronic mentally ill offenders and inmates with special medical needs. Classification levels are essential in determining appropriate facility and units for housing.
- The **Support Services Division** is responsible for training, policy, accreditation and compliance, fire, safety, security and sanitation, emergency management, mailroom, maintenance, laundry services, food services, armory, road crew, and capital projects.



- The **Community Corrections Division (CCD)** provides supervision to pretrial and sentenced offenders as an alternative to incarceration. The operational units include Pretrial Release Supervision, Central Intake, Alternative Community Service, Probation, and Pretrial Diversion. The Inmate Programs Units and the Reentry and Transitional Services Unit are also managed within CCD. Inmates are assisted in transitioning back into the community through intervention programs, employment, and support services.

FY 2019-20 Major Accomplishments:

Corrections Admin/Command

- Throughout 2019, Orange County Corrections hosted more than 15 outside agencies (including six international visitors) who came to observe best practices; and hosted 56 tour groups, which encompassed 786 individual visitors. These included college criminal justice classes, law enforcement/legal professionals, and civic groups.
- Corrections participated in legislative development, and testified to the Florida Congress resulting in the successful passing of two significant bills affecting Corrections:
 - HB 7125/SB 642 Public Safety, prohibiting introduction into or possession of certain cellular telephones or other portable communication devices on the grounds of any county detention facility, and
 - HB 7057/SB 7046 Corrections, amending the definition of critical infrastructure facilities to include state and private correctional facilities, county jail and detention facilities prohibiting operating a drone over a critical infrastructure facility.

Community Corrections

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 96,510 community labor-hours of work, valued at \$1.16 million with approximately 32,182 hours performed at Orange County Government worksites.

Corrections

- In cooperation with Valencia College, provided a basic Inmate Construction Program to assist inmates with post release employment with local construction companies. The program is funded through the Inmate Welfare Fund and in FY 2019, 70 inmates graduated from the program; 87% gained employment in the construction industry.
- Conducted 14 Cognitive Behavioral Change (CBC) classes in Probation, producing 223 graduates. The CBC program combines cognitive restructuring and cognitive skills theory to create an innovative and integrated curriculum designed to help individuals take control of their lives by taking control of their thinking.
- Graduated 55 offenders and inmates from the In2Work pre-culinary program.
- Forty-six inmates earned their General Education Development's (GED) through Orange Tech College's (OCPS Mid-Florida campus) GED program.

Fiscal and Operational Support

- Collected more than \$1.9 million for the housing of federal inmates from the U.S. Marshall Service and Immigrations and Customs Enforcement.
- Processed more than 19,000 Community Corrections Division offender transactions and collected over \$1.2 million in offender fees.
- Collected over \$656,000 in one-time booking and daily subsistence fees for inmates housed at the 33rd Street Jail Complex and collected more than \$73,000 in daily subsistence fees for inmates housed at the Work Release Center (WRC).
- Processed approximately 600 fee collections (Courts fees/restitution and child support) from inmates housed at the WRC valued at more than \$48,000.

In-Custody Security Operations

- Special Response Team (SRT) conducted 244 "high risk" transports to area courts, hospitals, and other correctional agencies without incident. Additionally, the team placed 2nd overall in the *International Mock Prison Riot* Competition held in West Virginia while competing against global jail and prison correctional agencies.
- The Security Intelligence Unit (SIU) conducted 4,150 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 763 gang related investigations and 99 incident investigation to reduce potential security threats and assist local law enforcement. Additionally, the SIG unit was augmented with four drug detection K-9s, which have had an immediate effect on discovering and reducing contraband with completing 1,701 K-9 searches.
- A full-time correctional officer was assigned to the Central Florida Intelligence Exchange (CFIX) as a security liaison, in an effort to provide real time intelligence affecting institutional security.
- Enhanced security and safety at the jail by implementing body scanning technology at the inmate and worker entry point at the Phoenix Facility.

In-Custody Support Operations

- Processed 37,068 inmate bookings and completed 37,426 inmate releases during the 2019 calendar year.
- Transported 43,326 inmates a total of 138,158 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Provided transport and security for 1,801 special medical (Methadone) appointments.
- Coordinated 57,688 video visitation visits with family members for inmates.

Inmate Administrative Services

- Pretrial Services (PTS) Unit screened 35,559 inmates, interviewed 20,981 inmates and released 545 inmates prior to First Appearance and 2,326 inmates onto Pretrial Release Supervision Program.
- Classification Unit conducted 17,565 initial classifications of inmates to include assignment of custody level and appropriate housing. Information obtained from classification assessments and interviews assist in ensuring the safety of staff and inmates.
- Inmate Records completed 37,066 bookings into the Orange County jail and processed an additional 36,528 releases from the jail.
- Inmate Affairs Law Library Specialists completed 11,449 online legal searches in response to 3,708 inmate legal requests and fulfilled 503 inmate notary requests.

Support Services Division

- Inmate Road Crews contributed 13,614 labor hours worked by inmate road crews valued at an estimated \$149,754.
- Processed approximately 1.6 million pounds of inmate laundry to ensuring the inmate population has clean and sanitized clothing and bedding promoting good health and eliminating the spread of disease.
- Implemented the evidence-based *Stop the Bleeding* tourniquet training.
- Policy, Accreditation and Compliance Unit (PACU) planned and coordinated the 2020 audits and inspections with multiple local, state and national level professional organizations to help facilitate the department's goal of maintaining compliance with laws and accreditation standards. PACU enhanced the Internal Inspection Process, which includes planned and coordinated comprehensive quarterly inspections and standardized the departmental inspection assessment tool.
- Fire, Safety, Security and Sanitation Unit collaborated with internal divisions and Facilities Maintenance to reduce and correct deficiencies and close 2,462 service requests to maintain a safe and secure environment.

FY 2020-21 Department Objectives:

Corrections Admin/Command

- Enhance the priority on public safety through Capital Improvement Projects and Jail Master Plan.
- Expand the Crisis Intervention Team (CIT) Training and the Specialized Mental Health Housing Unit through the Mental Health Diversion Program.

Corrections

- Continue to monitor department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.
- Educate the community on Public Safety through community engagement.
- Continue to explore and expand use of technology to enhance security and maximize administrative and operational efficiencies.

Community Corrections

- Research and implement vocational training and educational programs for the inmate population that will provide them with the skills and educational training to apply and sustain viable employment upon release from the jail.
- Partner with Mental Health providers and the Court to enhance the continuum of care and case management services for inmates as it relates to mental health and substance abuse disorders.
- The Reentry and Transitional Services Unit will continue to work with community partners to facilitate the effective reentry of our offender population into the community. The Reentry and Transitional Services Unit will use evidence-based reentry programs and work with community providers to provide programs and services that meet the needs of the offenders transitioning from the jail and those under community supervision.
- Identify and implement the use of electronic equipment to enhance the learning and interactive experience for the inmate population through virtual opportunities.

Fiscal & Operational Support

- Continue progressing with implementation of automated banking services to more efficiently handle deposit and withdrawal transactions and improve service to inmates and their families.
- Continue to diligently manage the department's fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.

In-Custody Security Operations

- Continue to provide safe and humane incarceration to pre-sentenced and sentenced offenders, thereby reducing the number undesirable behaviors while in custody.
- Continue to provide an exceptional level of customer service to the citizens of Orange County, Florida.
- Continue staying abreast of current trends that affect the corrections profession at the local and national level.

In-Custody Support Operations

- Continue to evaluate and enhance operational processes with the integration of new and practical technology that will improve operational efficiencies, safety, security and workforce production.

- Continue to enhance the quality and level of service provided at the BRC for local, state, and federal law enforcement agencies and to the criminal justice community.

Inmate Administrative Services

- Replace the discontinued FXweb application with eAgent by December 2020.
- Work to validate current risk assessment or onboard new assessment to support evidence based practices that improve decision-making at the pretrial state of the criminal justice system.
- Continue collaboration with the Chief Judge to evaluate and revise the Pretrial Release Administrative Order to ensure that all relevant factors and criteria needed to make an informed release decision are included.
- Enhance the training program for newly promoted staff to include an electronic training portfolio for Classification/Inmate Affairs Units, allowing for the large volume of training materials (including computer based training) to be accessible to all staff.

Support Services Division

- Work in partnership with Facilities Management to ensure coordination and implementation of major capital projects.
- PACU continue to partner with other agencies in order to gain outside perspectives on accreditation compliance and cooperate with internal divisions to provide systematic evaluation of all areas of agency administration and operations.
- Emergency Management to maintain proactive operational posture to appropriately respond to all emergencies with the potential to impact operational safety and readiness.
- The Office of Training and Staff Development (OTSD) continue partnering with professional training organizations to create and provide new training opportunities for the department's employees.

Corrections

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|--|----------------------|----------------------|----------------------|
| Community Corrections | | | | |
| - Average Daily Offenders Supervised | | 2,631 | 2,900 | 2,700 |
| | <i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i> | | | |
| - Average Daily Caseload Supervised | | 3,641 | 4,000 | 3,600 |
| | <i>Includes the number of persons supervised in the Community Corrections program.</i> | | | |
| - Labor Hours Provided in Community | | 89,775 | 100,000 | 66,000 |
| - Fees Collected | | \$ 1,191,656 | \$ 1,350,000 | \$ 982,000 |
| In-Custody Security Operations | | | | |
| - Number of Inmates Booked | | 37,977 | 40,000 | 35,000 |
| - Average Daily Inmate Population Detained by OCCD | | 2,555 | 2,800 | 2,600 |
| | <i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i> | | | |
| - Average Number of Meals Served Daily | | 8,252 | 8,400 | 7,800 |
| - Inmate Per Diem Cost | | \$ 165.93 | \$ 156.00 | \$ 172.00 |
| - Number of Inmates Transported | | 43,605 | 45,000 | 37,000 |
| | <i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i> | | | |

Department: Corrections

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 121,881,309 | \$ 126,143,495 | \$ 129,340,100 | 2.5 % |
| Operating Expenditures | 14,294,551 | 20,900,655 | 20,803,335 | (0.5)% |
| Capital Outlay | 809,251 | 1,865,089 | 1,417,005 | (24.0)% |
| Total Operating | \$ 136,985,111 | \$ 148,909,239 | \$ 151,560,440 | 1.8% |
| Capital Improvements | \$ 961,856 | \$ 13,683,147 | \$ 15,783,000 | 15.3 % |
| Other | 0 | 166,748 | 0 | (100.0)% |
| Total Non-Operating | \$ 961,856 | \$ 13,849,895 | \$ 15,783,000 | 14.0% |
| Department Total | \$ 137,946,967 | \$ 162,759,134 | \$ 167,343,440 | 2.8% |

Expenditures by Division / Program

| | | | | |
|--------------------------------|-----------------------|-----------------------|-----------------------|-------------|
| Community Corrections | \$ 8,337,447 | \$ 11,902,935 | \$ 11,823,592 | (0.7)% |
| Corrections Admin / Command | 6,312,014 | 8,027,747 | 8,440,046 | 5.1 % |
| Corrections CIP | 961,856 | 13,683,147 | 15,783,000 | 15.3 % |
| Corrections Support Services | 12,821,771 | 15,411,856 | 16,317,744 | 5.9 % |
| Fiscal & Operational Support | 5,052,632 | 5,842,853 | 5,831,116 | (0.2)% |
| In-Custody Security Operations | 54,591,001 | 56,872,964 | 57,384,129 | 0.9 % |
| In-Custody Support Services | 39,018,115 | 38,604,671 | 39,110,445 | 1.3 % |
| Inmate Administrative Services | 10,852,131 | 12,412,961 | 12,653,368 | 1.9 % |
| Department Total | \$ 137,946,967 | \$ 162,759,134 | \$ 167,343,440 | 2.8% |

Funding Source Summary

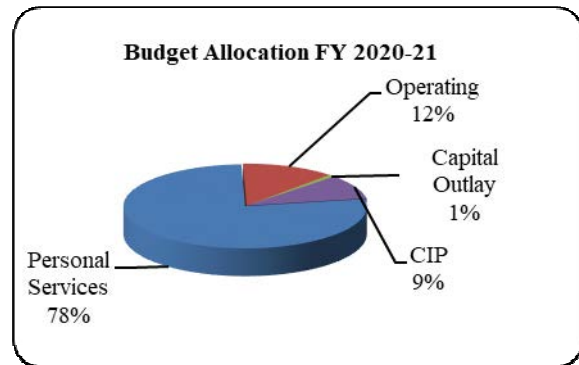
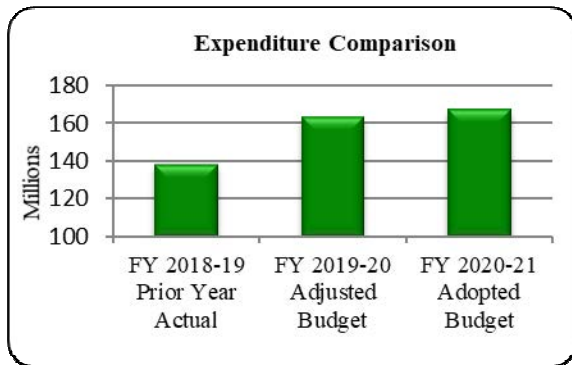
| | | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|-------------|
| Special Revenue Funds | \$ 1,659,409 | \$ 5,346,312 | \$ 4,747,818 | (11.2)% |
| General Fund and Sub Funds | 135,325,702 | 143,729,675 | 146,812,622 | 2.1% |
| Capital Construction Funds | 961,856 | 13,683,147 | 15,783,000 | 15.3% |
| Department Total | \$ 137,946,967 | \$ 162,759,134 | \$ 167,343,440 | 2.8% |

Authorized Positions

| | | | | |
|--|-------|-------|-------|------|
| | 1,618 | 1,620 | 1,620 | 0.0% |
|--|-------|-------|-------|------|

Corrections

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates increased and are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department authorized position count remains unchanged.

Operating Expenses – The FY 2020-21 operating expense budget decreased by 0.5% or \$97,320 from the FY 2019-20 budget primarily due to rollover encumbrances that will be expensed in FY 2020-21. The Criminal Mental Health Diversion Pilot Program remains status quo at \$400,000 and food and dietary is budgeted at \$3.4 million, which is based on anticipated food service contract needs. Risk Management charges are increasing by \$682,034 due to increases in general liability claims.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 24.0% or \$448,084 from the FY 2019-20 budget. The decrease is due to rollover encumbrances and one-time purchases of equipment in FY 2019-20. The budget includes funding for the continuation of tasers replacement at \$73,000 and for phase 3 of the required portable radio upgrade at \$266,000. The rolling stock budget includes funding for six (6) replacement vehicles.

Capital Improvements – The FY 2020-21 capital improvements budget increased by 15.3% or \$2.1 million from the FY 2019-20 budget. New funding is included for the Drone Detection System, Horizon Renovations, Female Detention Center Renovations, Perimeter Gate Controls Assessment, Campus-wide Wi-Fi, and Jail Management System projects. Also, continuation of funding is included for the following projects: Corrections Improvement to Facilities project assessments, North and South Perimeter Security Building, Uniform Supply/Mailroom (kitchen retrofit), and Campus Security Upgrades. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Other – The FY 2020-21 other budget decreased by 100% or \$166,748 from the FY 2019-20 budget. The FY 2020-21 adopted budget does not reflect the State Criminal Alien Assistance Program (SCAAP) grant reimbursement, which was not known at the time of budget development.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county Law Enforcement Officers and one-half to Corrections for training and education of county Corrections staff. The FY 2020-21 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$275,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2020-21 are estimated at \$1.1 million. Additional revenue is received through the collection of inmates booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00 and the daily subsistence fee is \$2.25 for FY 2020-21.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

Division: Community Corrections

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,479,123 | \$ 8,286,975 | \$ 8,523,491 | 2.9 % |
| Operating Expenditures | 855,084 | 3,611,760 | 3,300,101 | (8.6)% |
| Capital Outlay | 3,240 | 4,200 | 0 | (100.0)% |
| Total Operating | \$ 8,337,447 | \$ 11,902,935 | \$ 11,823,592 | (0.7)% |
| Total | \$ 8,337,447 | \$ 11,902,935 | \$ 11,823,592 | (0.7)% |
| Authorized Positions | 115 | 116 | 116 | 0.0 % |

Division: Corrections Admin / Command

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,264,256 | \$ 2,628,778 | \$ 2,586,850 | (1.6)% |
| Operating Expenditures | 4,029,928 | 5,179,221 | 5,853,196 | 13.0 % |
| Capital Outlay | 17,829 | 53,000 | 0 | (100.0)% |
| Total Operating | \$ 6,312,014 | \$ 7,860,999 | \$ 8,440,046 | 7.4 % |
| Other | \$ 0 | \$ 166,748 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 0 | \$ 166,748 | \$ 0 | (100.0)% |
| Total | \$ 6,312,014 | \$ 8,027,747 | \$ 8,440,046 | 5.1 % |
| Authorized Positions | 28 | 26 | 26 | 0.0 % |

Division: Corrections CIP

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Capital Improvements | \$ 961,856 | \$ 13,683,147 | \$ 15,783,000 | 15.3 % |
| Total Non-Operating | \$ 961,856 | \$ 13,683,147 | \$ 15,783,000 | 15.3 % |
| Total | \$ 961,856 | \$ 13,683,147 | \$ 15,783,000 | 15.3 % |

Division: Corrections Support Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,936,601 | \$ 9,120,708 | \$ 10,323,318 | 13.2 % |
| Operating Expenditures | 4,355,173 | 5,457,882 | 5,117,021 | (6.2)% |
| Capital Outlay | 529,997 | 833,266 | 877,405 | 5.3 % |
| Total Operating | \$ 12,821,771 | \$ 15,411,856 | \$ 16,317,744 | 5.9 % |
| Total | \$ 12,821,771 | \$ 15,411,856 | \$ 16,317,744 | 5.9 % |
| Authorized Positions | 105 | 131 | 131 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,906,647 | \$ 3,180,496 | \$ 3,295,470 | 3.6 % |
| Operating Expenditures | 2,118,674 | 2,518,312 | 2,530,346 | 0.5 % |
| Capital Outlay | 27,312 | 144,045 | 5,300 | (96.3)% |
| Total Operating | \$ 5,052,632 | \$ 5,842,853 | \$ 5,831,116 | (0.2)% |
| Total | \$ 5,052,632 | \$ 5,842,853 | \$ 5,831,116 | (0.2)% |
| Authorized Positions | 48 | 49 | 49 | 0.0 % |

Division: In-Custody Security Operations

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 53,343,715 | \$ 55,484,543 | \$ 56,045,541 | 1.0 % |
| Operating Expenditures | 1,188,412 | 1,371,220 | 1,335,788 | (2.6)% |
| Capital Outlay | 58,874 | 17,201 | 2,800 | (83.7)% |
| Total Operating | \$ 54,591,001 | \$ 56,872,964 | \$ 57,384,129 | 0.9 % |
| Total | \$ 54,591,001 | \$ 56,872,964 | \$ 57,384,129 | 0.9 % |
| Authorized Positions | 708 | 698 | 698 | 0.0 % |

Division: In-Custody Support Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 37,462,324 | \$ 35,939,308 | \$ 36,801,431 | 2.4 % |
| Operating Expenditures | 1,405,290 | 1,851,986 | 1,777,514 | (4.0)% |
| Capital Outlay | 150,501 | 813,377 | 531,500 | (34.7)% |
| Total Operating | \$ 39,018,115 | \$ 38,604,671 | \$ 39,110,445 | 1.3 % |
| Total | \$ 39,018,115 | \$ 38,604,671 | \$ 39,110,445 | 1.3 % |
| Authorized Positions | 447 | 433 | 433 | 0.0 % |

Division: Inmate Administrative Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 10,488,643 | \$ 11,502,687 | \$ 11,763,999 | 2.3 % |
| Operating Expenditures | 341,990 | 910,274 | 889,369 | (2.3)% |
| Capital Outlay | 21,497 | 0 | 0 | 0.0 % |
| Total Operating | \$ 10,852,131 | \$ 12,412,961 | \$ 12,653,368 | 1.9 % |
| Total | \$ 10,852,131 | \$ 12,412,961 | \$ 12,653,368 | 1.9 % |
| Authorized Positions | 167 | 167 | 167 | 0.0 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Corrections Department

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

| | <u>Adopted FY 2020-21</u> |
|---------------------------------------|-------------------------------|
| North & South Perimeter Security Bldg | \$ 3,000,000 |
| Campus Security Upgrades | 5,000,000 |
| Horizons Renovations | 3,000,000 |
| Uniform Supply/Mailroom (Kitchen Ret) | 1,000,000 |
| FDC Renovations | 500,000 |
| Perimeter Gate Controls Assessment | 300,000 |
| Campus-wide Wi-Fi Project | 1,200,000 |
| Jail Management System | 1,533,000 |
| OCCD Impr. to Facilities | <u>250,000</u> |
| Department Total | \$15,783,000 |

Funding Mechanism:

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/2020 for the FY 2019-20 budget rather than as of 3/31/2020 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Corrections

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Corrections | | | | | | | | | | | |
| Corrections CIP | | | | | | | | | | | |
| 4022 | 1023 | Perimeter Security Project | 2,535,323 | 1,731,236 | 0 | 0 | 0 | 0 | 0 | 0 | 4,266,559 |
| | | Org Subtotal | 2,535,323 | 1,731,236 | 0 | 0 | 0 | 0 | 0 | 0 | 4,266,559 |
| 4026 | 1023 | Rec Yards/Perimeter Fencing Maintenance | 246,036 | 593,964 | 0 | 0 | 0 | 0 | 0 | 0 | 840,000 |
| | | Org Subtotal | 246,036 | 593,964 | 0 | 0 | 0 | 0 | 0 | 0 | 840,000 |
| 4027 | 1023 | Video Visitation System Replacement | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| 4028 | 1023 | North & South Perimeter Security Bldgs | 0 | 400,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 3,400,000 |
| | | Org Subtotal | 0 | 400,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 3,400,000 |
| 4029 | 1023 | Video Visitation Center Renovation | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| | | Org Subtotal | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| 4030 | 1023 | Uniform Supply/Mailroom (Kitchen Retrofit) | 76,220 | 923,780 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| | | Org Subtotal | 76,220 | 923,780 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| 4031 | 1023 | Campus Security Upgrades | 0 | 3,300,964 | 5,000,000 | 4,000,000 | 3,000,000 | 2,000,000 | 0 | 0 | 17,300,964 |
| | | Org Subtotal | 0 | 3,300,964 | 5,000,000 | 4,000,000 | 3,000,000 | 2,000,000 | 0 | 0 | 17,300,964 |
| 4033 | 1023 | Horizon Renovations | 0 | 0 | 3,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 6,000,000 | 0 | 24,000,000 |
| | | Org Subtotal | 0 | 0 | 3,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 6,000,000 | 0 | 24,000,000 |
| 4034 | 1023 | FDC Renovations | 0 | 0 | 500,000 | 1,000,000 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 1,000,000 | 0 | 0 | 0 | 0 | 1,500,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 4035 | 1023 | Perimeter Gate Controls Assessment | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 4036 | 1023 | Campus-wide Wi-Fi Project | 0 | 0 | 1,200,000 | 500,000 | 800,000 | 800,000 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 0 | 0 | 1,200,000 | 500,000 | 800,000 | 800,000 | 0 | 0 | 3,300,000 |
| 4037 | 1023 | Jail Management System | 0 | 0 | 1,533,000 | 0 | 0 | 0 | 0 | 0 | 1,533,000 |
| | | Org Subtotal | 0 | 0 | 1,533,000 | 0 | 0 | 0 | 0 | 0 | 1,533,000 |
| | | DIVISION SUBTOTAL | 2,857,579 | 7,824,944 | 15,533,000 | 10,500,000 | 8,800,000 | 7,800,000 | 6,000,000 | 0 | 59,315,523 |
| Corrections Expansion | | | | | | | | | | | |
| 4009 | 1023 | Inmate Management System (IMS) | 222,496 | 861,616 | 0 | 0 | 0 | 0 | 0 | 0 | 1,084,112 |
| | | Org Subtotal | 222,496 | 861,616 | 0 | 0 | 0 | 0 | 0 | 0 | 1,084,112 |
| 4032 | 1023 | Corrections Future Expansion Property Acc | 0 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120,000 |
| | | Org Subtotal | 0 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120,000 |
| | | DIVISION SUBTOTAL | 222,496 | 1,981,616 | 0 | 0 | 0 | 0 | 0 | 0 | 2,204,112 |
| Corrections Other | | | | | | | | | | | |
| 4015 | 1023 | Medical Management System | 0 | 126,559 | 0 | 0 | 0 | 0 | 0 | 0 | 126,559 |
| | | Org Subtotal | 0 | 126,559 | 0 | 0 | 0 | 0 | 0 | 0 | 126,559 |
| 4020 | 1023 | Kitchen & Laundry Imp | 7,241,422 | 36,002 | 0 | 0 | 0 | 0 | 0 | 0 | 7,277,424 |
| | | Org Subtotal | 7,241,422 | 36,002 | 0 | 0 | 0 | 0 | 0 | 0 | 7,277,424 |
| 4024 | 1023 | OCCD Impr. to Facilities | 1,340,261 | 3,164,026 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 5,504,287 |
| | | Org Subtotal | 1,340,261 | 3,164,026 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 5,504,287 |

Corrections

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 4025 | 1023 | OCCD Case Management System | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | Org Subtotal | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | DIVISION SUBTOTAL | 8,581,683 | 3,876,587 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 13,458,270 |
| | | DEPARTMENT SUBTOTAL | 11,661,758 | 13,683,147 | 15,783,000 | 10,750,000 | 9,050,000 | 8,050,000 | 6,000,000 | 0 | 74,977,905 |
| | | GRAND TOTAL | 11,661,758 | 13,683,147 | 15,783,000 | 10,750,000 | 9,050,000 | 8,050,000 | 6,000,000 | 0 | 74,977,905 |

Orange County

Corrections

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*Prior Expenditures is calculated using 3 or 5 years.

ORANGE

COUNTY

GOVERNMENT

F L O R I D A

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FIRE RESCUE DEPARTMENT

Communications

- Fire Rescue 911 Communications
- Medical Communications Program
- Fire Telecommunications
- Communications Quality Assurance
- Communications Training

Fiscal & Operational Support

- Office of the Fire Chief
- Fire Fiscal
- Fire Information Technology
- Recruitment
- Safety & Wellness
- Fire Professional Standards

Logistics

- Fleet Apparatus & Equipment
- Fire Supplies
- EMS Logistics
- Fire Facilities Maintenance

Office of Emergency Management

- Emergency Preparedness Planning
- Communication & Warning
- Health Care Facility Plan Reviews
- Training & Exercises
- Hazardous Analysis
- Citizen Corps & Community Emergency Response Team (CERT)
- Emergency Operations Center (EOC) /Emergency Response Team

Operations

- Field Operational Services
- Emergency Medical Services (EMS)
- EMS Quality Assurance & Improvement
- Professional Development & Training
- Special Operations Support

Planning & Technical Services

- Office of the Fire Marshal
- Strategic Planning
- Community Risk Reduction
- Technical Services

Fire Rescue

Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and four (4) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing life saving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Logistics Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programming of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.

The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters



and/or emergencies in an all-hazards (natural, technological and human-caused) approach within Orange County.

- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.
- The **Planning and Technical Services Division** delivers strategic planning, data intelligence, life safety code review and inspections, and technical support services to the department and community. Strategic Planning is responsible for data collection, analysis, distribution, and presentation. Through data analysis, information is transformed, so the department can make informed decisions on managing its resources through a consistent and reliable method that guides policy development. Additionally, Strategic Planning functions to ensure continuity of professional credentialing of its Accreditation and Insurance Services Office (ISO) Rating. The division also oversees the Office of the Fire Marshal, which centers its oversight authority through the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes. Life safety code administration ensures a continuous risk analysis of building safety features that protect the overall welfare of our citizens and guests. The divisional arm of technical services provides technology support to systems and its analysts.

FY 2019-20 Major Accomplishments:

Communications

- Obtained recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD).
- Completed renovations and upgrades to the Fire Rescue Communications Center.

Fire Rescue

- On-boarded 14 Fire Dispatcher Trainees and two (2) Training Specialists.
- Completed the installation of Motorola radio consoles at the Disaster Recovery (DR) Site.
- Conducted 15 Emergency Communications (ECOMM) candidate testing sessions for potential new hires.
- Completed three (3) Dispatch Academies for new hires.

Fiscal & Operational Support

- Processed over 60,000 EMS transports for billing with a collection of over \$20 million.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Placed transport unit Rescue 87 in service to serve East Orange County in Avalon.
- Installation of new heating, ventilation and air conditioning (HVAC) system at Fire Station 30, including improvements to the envelope of the building.
- Completion of installation and phase-in the Knox Key Secure 5 on all emergency response vehicles.
- Established a COVID-19 personal protective equipment plan and initiated pandemic decontamination procedures to include Aeroclave and UV light sanitation methods.
- Provided new thermal imaging cameras to all primary emergency response apparatus.
- Completion of new Fire Station 87's construction.
- Added three (3) additional Ready Rescues to increase COVID-19 pandemic response capacity.

*increased from four (4) to seven (7)

Office of Emergency Management

- Received and managed \$384,279 in emergency management grant funding for planning, organization, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Conducted and participated in large-scale community exercises covering a variety of hazards including sinkholes, pandemic, hurricanes, and mass violence.
- Conducted 34 training sessions and 10 virtual outreach presentations providing disaster preparedness information to community groups, businesses, and partners while maintaining the Emergency Operations Center activation for the COVID-19 pandemic.
- Reviewed and approved over 193 emergency plans for health care facilities including hospitals, nursing homes, and assisted living facilities to ensure these facilities are prepared for a major emergency.
- Provided weather radios and preparedness guides to our citizens and communities by coordinating with Fire Rescue Operations and Crisis Counseling staff to distribute while on calls for service.
- Provided support to over 200 community partners in coordination with local, state, federal entities in response to the COVID-19 pandemic.



Operations

- Completed over 454,000 hours of training throughout the Fire Rescue Department.
- Trained 192 new personnel in the Recruit Firefighter Orientation Academy.
- Participated in enhanced training and received specialized equipment to be recognized as a member of the Florida Infectious Disease Transport Network, allowing Fire Rescue to safely transport highly infectious patients.
- Created a Woods Truck Driver Academy to train personnel to operate off-road firefighting vehicles during wildfires.
- Continued participation with local partners in Active Shooter Large Scale Drills at Orange County Schools and local businesses.
- Trained over 95 Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.



Planning & Technical Services

- Conducted over 14,997 Fire Safety Inspections:
 - ✓ 6,708 New Construction Inspections
 - ✓ 8,289 Existing Building Inspections
- Completed 9,685 new construction plans reviews and 11,259 permits.
- Completed 516 ISO inspections on existing buildings.
- Began a pilot program in collaboration with ISO to gather occupancy, needed fire flow (NFF), and fire sprinkler systems information for over 6,500 businesses within OCFRD's jurisdiction. The information is being conveyed to ISO for an eventual program launch throughout the United States.
- Developed the Fire System permits and inspections module for the Amanda program.

Fire Rescue

- Implemented the *CryWolf* false-alarm software program to track and invoice customers for continuous false fire alarm responses for malfunctioning systems.
- Transitioned the daily vehicle check tracking process from a pencil and paper system to a fully digital platform.
- Developed reports and presentations enabling Battalion Chiefs to report monthly performance measures directly to the Fire Chief.

FY 2020-21 Department Objectives:

Communications

- Obtain re-accreditation as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Medical Dispatch (EMD).
- Launch PulsePoint Verified Responder program. The program alerts off-duty first responders of a sudden cardiac arrest (SCA) in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.
- Promote two (2) Assistant Dispatch Supervisors.
- On-board seven (7) Fire Dispatcher Trainees.
- Overhaul of the Dispatch Training Program.
- Implementation of a Dispatcher Supervisor Academy.

Fiscal & Operational Support

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

Logistics

- Groundbreaking and completion of new Fire Station 68.
- Implementation of the E.J. Ward Fuel Automation System at 25 fire stations.
- To take delivery of the following new apparatus:
 - (2) Rescues
 - (3) Aerials
 - (1) Squad
 - (5) Fire Engines
- Installation of the Exhaust Point Capture System at Fleet Maintenance.

Office of Emergency Management

- Provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders. This training will be held off site and will assure social distancing until the pandemic stabilizes.
- Conduct exercises to practice Orange County Government and partner agencies' ability to respond to and recover from a wide variety of hazards. These exercises will be handled virtually if the current status necessitates the need.
- Educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements. These community trainings will continue to be handled virtually until the status of the county stabilizes.
- Maintain accreditation through the Emergency Management Accreditation Program (EMAP).

Operations

- Replace aging Firefighter Escape Systems, which allow firefighters to escape from upper floors during life-threatening events and train over 1,200 field personnel to use the new escape equipment.
- Expand training within the Rescue Climber Program to prepare rescuers to operate on new elevated structures and tourist attractions.
- Continue teaching a 80-hour Driver/Engineer Academy to further train and develop newly promoted Engineers for suppression units and rescue supervisors.

Planning & Technical Services

- Configuration of an upgraded Computer Aided Drafting (CAD) system, which enhances dispatch capabilities.
- Publish and implement a new five-year Strategic Plan.
- Successfully complete an Insurance Services Office Public Protection Classification (ISO PPC) Rating Assessment.



Fire Rescue

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|---|-------|----------------------|----------------------|----------------------|
| Office of Emergency Management | | | | |
| - Required Hazardous Material Site Inspections Completed | | 128 | 130 | 130 |
| - Number of Citizens Trained | | 502 | 500 | 500 |
| <i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i> | | | | |
| Fire Communication | | | | |
| - Total Number of 911 Calls Received | | 88,939 | 122,500 | 118,000 |
| <i>National Fire Protection Association (NFPA1221 Standard)</i> | | | | |
| - % of 911 Calls Answered in 15 Seconds | | 96% | 95% | 95% |
| <i>(NFPA1221 Standard)</i> | | | | |
| - Emergency Medical Dispatch Protocol Compliance | | 90% | 95% | 95% |
| <i>International Academy of Emergency Dispatch (IAED)</i> | | | | |
| - % of Incidents Dispatched in 60 Seconds | | 82% | 90% | 90% |
| <i>(NFPA1221 Standard)</i> | | | | |
| Fire Logistics Division | | | | |
| - % of Other Vehicles* PM Meeting Completion Time Standards | | 85% | 90% | 90% |
| <i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i> | | | | |
| - % of Fire Engine PM Meeting Completion Time Standards | | 92% | 90% | 90% |
| Fire Operations | | | | |
| - Total Number of Fire Service Alarms | | 20,724 | 27,000 | 29,000 |
| - Total Number of EMS Alarms | | 66,822 | 90,000 | 85,000 |
| - Number of Units Responding to Incidents | | 197,564 | 260,000 | 242,000 |
| - % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls | | 97% | 90% | 90% |
| <i>Emergency response standard is based on the Orange County Comprehensive Plan</i> | | | | |
| - % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls | | 97% | 90% | 90% |
| <i>Emergency response standard is based on the Orange County Comprehensive Plan.</i> | | | | |
| - % Compliance w/ Arrival Time in 9.5 Min. Rural Response | | 62% | 75% | 75% |
| <i>Emergency response standard is based on the Orange County Comprehensive Plan</i> | | | | |
| - % Compliance w/ Arrival Time in 8 Min. Urban Response | | 58% | 80% | 80% |
| <i>Emergency response standard is based on the Orange County Comprehensive Plan.</i> | | | | |
| Fire Planning & Technical Services | | | | |
| - Total Number of Plans Reviewed | | 8,987 | 11,500 | 12,000 |
| - % of New Constr. Plans Review Completed in 21 Days | | 97% | 90% | 90% |
| - % of Interior Alterations Plans Review Completed in 7 days | | 96% | 90% | 90% |
| - % of Fire Protection Sys. Plans Review Completed in 10 Days | | 95% | 90% | 90% |

Department: Fire Rescue

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 139,408,974 | \$ 179,425,381 | \$ 188,943,128 | 5.3 % |
| Operating Expenditures | 33,688,936 | 42,934,404 | 43,406,795 | 1.1 % |
| Capital Outlay | 4,976,234 | 12,754,279 | 1,685,745 | (86.8)% |
| Total Operating | \$ 178,074,144 | \$ 235,114,064 | \$ 234,035,668 | (0.5)% |
| Capital Improvements | \$ 3,929,153 | \$ 43,059,105 | \$ 10,743,000 | (75.1)% |
| Reserves | 0 | 22,632,965 | 41,750,706 | 84.5 % |
| Other | 1,143,129 | 1,141,867 | 285,384 | (75.0)% |
| Total Non-Operating | \$ 5,072,282 | \$ 66,833,937 | \$ 52,779,090 | (21.0)% |
| Department Total | \$ 183,146,425 | \$ 301,948,001 | \$ 286,814,758 | (5.0)% |

Expenditures by Division / Program

| | | | | |
|------------------------------------|-----------------------|-----------------------|-----------------------|---------------|
| Fire Communication | \$ 4,177,242 | \$ 8,824,016 | \$ 7,491,903 | (15.1)% |
| Fire Logistics Division | 26,306,488 | 73,263,811 | 42,579,411 | (41.9)% |
| Fire Operations | 127,600,166 | 165,091,788 | 173,595,352 | 5.2 % |
| Fire Planning & Technical Services | 4,222,031 | 5,643,299 | 5,573,552 | (1.2)% |
| Fiscal & Operational Support | 19,639,800 | 46,459,710 | 53,908,822 | 16.0 % |
| Office of Emergency Management | 1,176,729 | 2,640,677 | 3,641,018 | 37.9 % |
| State Fire Control | 23,970 | 24,700 | 24,700 | 0.0% |
| Department Total | \$ 183,146,425 | \$ 301,948,001 | \$ 286,814,758 | (5.0)% |

Funding Source Summary

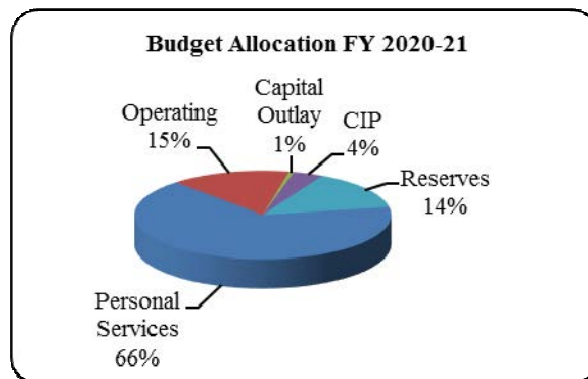
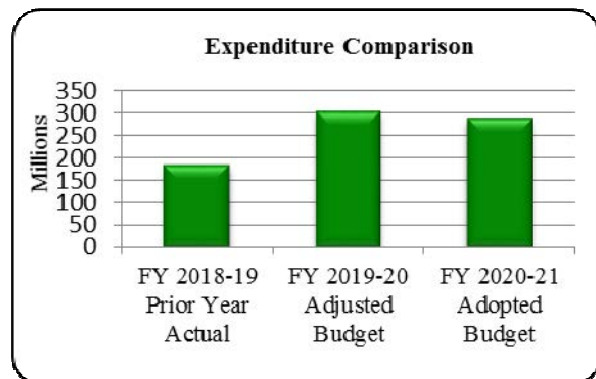
| | | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|---------------|
| Special Revenue Funds | \$ 180,721,969 | \$ 271,824,975 | \$ 265,581,360 | (2.3)% |
| General Fund and Sub Funds | 969,921 | 1,414,133 | 1,353,632 | (4.3)% |
| Capital Construction Funds | 1,454,535 | 28,708,893 | 19,879,766 | (30.8)% |
| Department Total | \$ 183,146,425 | \$ 301,948,001 | \$ 286,814,758 | (5.0)% |

Authorized Positions

| | | | | |
|--|-------|-------|-------|------|
| | 1,363 | 1,489 | 1,515 | 1.7% |
|--|-------|-------|-------|------|

Fire Rescue

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases.

Included in the budget are 26 new positions for Fire Rescue to staff Fire Station #48 in the western portion of Orange County. Personal services decreased overall by \$3.0 million due to the remainder of the 2016 Staffing for Adequate Fire and Emergency Response (SAFER) grant funding final year allocation of 42 personnel (approximately \$1.7 million) and the SAFER 2018 grant funding of 63 personnel for the 3-year allocation (approximately \$10.0 million) being budgeted in its entirety in the FY 2019-20 budget. The unspent grant funds are carried forward to FY 2020-21 to support both the SAFER 2016 through January 2021 and SAFER 2018 through the entire FY 2020-21.

26 New Positions FY 2020-21

- 18 – Firefighter Paramedic 56, Fire Operations
- 4 – Engineers Paramedics 56, Fire Operations
- 4 – Lieutenant, Fire Operations

Operating Expenses – The FY 2020-21 operating expenses budget increased by 1.1% or \$472,391 from the FY 2019-20 budget. The increase is primarily due to increases in internal service charges that are partially offset by decreases in other operating expense accounts.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 86.8% or \$11.1 million from the FY 2019-20 budget. The budget of \$1.6 million will fund the replacement of equipment, computer equipment and software. The decrease is primarily due to one-time heavy equipment purchases in the FY 2019-20 budget.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 75.1% or \$32.3 million from the FY 2019-20 budget. Funding is included for new fire stations, relocations, renovation, and facility repairs. The budget also includes partial funding for a regional fire training facility and funding to upgrade the Emergency Operations Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Reserves – The FY 2020-21 reserves budget includes an MSTU capital and contingency reserve level of \$30.9 million. The Fire Impact Fee fund reserves are budgeted at \$10.8 million for FY 2020-21.

Other – The FY 2020-21 other category budget of \$285,384 was established for interfund transfers based on a payment schedule to repay financed heavy apparatus units over a five (5) year period.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by \$12.9 million or 7.6% to \$184.0 million in FY 2020-21. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2020-21 revenue budget includes EMS Transport fees with a status quo budget of \$20.5 million over the FY 2019-20 budget, and is aligned with historical revenue collection. All fees for services including the Office of the Fire Marshal will be increased by 2.5% and include the consultant recommended changes to these fees, based on costs incurred and standard industry practice. EMS Transport fees will be increased by 4.5%, as dictated by the Consumer Price Index (CPI).

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department. Capital Construction Funds are supported by sales tax and commercial and residential Fire Impact fees, which are budgeted at \$19.9 million to fund Fire Rescue capital expenses.

Division: Fire Communication

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,864,441 | \$ 5,743,959 | \$ 6,004,085 | 4.5 % |
| Operating Expenditures | 242,689 | 562,636 | 616,568 | 9.6 % |
| Capital Outlay | 70,112 | 717,421 | 206,250 | (71.3)% |
| Total Operating | \$ 4,177,242 | \$ 7,024,016 | \$ 6,826,903 | (2.8)% |
| Capital Improvements | \$ 0 | \$ 1,800,000 | \$ 665,000 | (63.1)% |
| Total Non-Operating | \$ 0 | \$ 1,800,000 | \$ 665,000 | (63.1)% |
| Total | \$ 4,177,242 | \$ 8,824,016 | \$ 7,491,903 | (15.1)% |
| Authorized Positions | 66 | 66 | 66 | 0.0 % |

Division: Fire Logistics Division

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,649,041 | \$ 3,931,493 | \$ 4,296,995 | 9.3 % |
| Operating Expenditures | 14,599,762 | 18,317,303 | 17,122,752 | (6.5)% |
| Capital Outlay | 4,128,533 | 10,507,215 | 466,898 | (95.6)% |
| Total Operating | \$ 22,377,335 | \$ 32,756,011 | \$ 21,886,645 | (33.2)% |
| Capital Improvements | \$ 3,929,153 | \$ 40,399,494 | \$ 7,778,000 | (80.7)% |
| Reserves | 0 | 108,306 | 12,914,766 | 11,824.3 % |
| Total Non-Operating | \$ 3,929,153 | \$ 40,507,800 | \$ 20,692,766 | (48.9)% |
| Total | \$ 26,306,488 | \$ 73,263,811 | \$ 42,579,411 | (41.9)% |
| Authorized Positions | 45 | 48 | 48 | 0.0 % |

Division: Fire Operations

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 124,896,696 | \$ 161,509,622 | \$ 170,182,848 | 5.4 % |
| Operating Expenditures | 2,483,602 | 3,061,202 | 3,069,304 | 0.3 % |
| Capital Outlay | 219,867 | 520,964 | 343,200 | (34.1)% |
| Total Operating | \$ 127,600,166 | \$ 165,091,788 | \$ 173,595,352 | 5.2 % |
| Total | \$ 127,600,166 | \$ 165,091,788 | \$ 173,595,352 | 5.2 % |
| Authorized Positions | 1,166 | 1,282 | 1,308 | 2.0 % |

Division: Fire Planning & Technical Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,971,836 | \$ 4,778,990 | \$ 5,124,245 | 7.2 % |
| Operating Expenditures | 250,194 | 828,860 | 449,307 | (45.8)% |
| Capital Outlay | 0 | 35,449 | 0 | (100.0)% |
| Total Operating | \$ 4,222,031 | \$ 5,643,299 | \$ 5,573,552 | (1.2)% |
| Total | \$ 4,222,031 | \$ 5,643,299 | \$ 5,573,552 | (1.2)% |
| Authorized Positions | 51 | 59 | 59 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,456,717 | \$ 2,622,544 | \$ 2,547,130 | (2.9)% |
| Operating Expenditures | 15,542,566 | 19,333,821 | 21,668,158 | 12.1 % |
| Capital Outlay | 497,388 | 836,819 | 572,210 | (31.6)% |
| Total Operating | \$ 18,496,671 | \$ 22,793,184 | \$ 24,787,498 | 8.7 % |
| Reserves | \$ 0 | \$ 22,524,659 | \$ 28,835,940 | 28.0 % |
| Other | 1,143,129 | 1,141,867 | 285,384 | (75.0)% |
| Total Non-Operating | \$ 1,143,129 | \$ 23,666,526 | \$ 29,121,324 | 23.0 % |
| Total | \$ 19,639,800 | \$ 46,459,710 | \$ 53,908,822 | 16.0 % |
| Authorized Positions | 26 | 25 | 25 | 0.0 % |

Division: Office of Emergency Management

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 570,243 | \$ 838,773 | \$ 787,825 | (6.1)% |
| Operating Expenditures | 546,153 | 805,882 | 456,006 | (43.4)% |
| Capital Outlay | 60,333 | 136,411 | 97,187 | (28.8)% |
| Total Operating | \$ 1,176,729 | \$ 1,781,066 | \$ 1,341,018 | (24.7)% |
| Capital Improvements | \$ 0 | \$ 859,611 | \$ 2,300,000 | 167.6 % |
| Total Non-Operating | \$ 0 | \$ 859,611 | \$ 2,300,000 | 167.6 % |
| Total | \$ 1,176,729 | \$ 2,640,677 | \$ 3,641,018 | 37.9 % |
| Authorized Positions | 9 | 9 | 9 | 0.0 % |

Division: State Fire Control

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-------------------------------------|--------------------------------|---|--|---------------------------|
| Operating Expenditures | \$ 23,970 | \$ 24,700 | \$ 24,700 | 0.0 % |
| Total Operating | \$ 23,970 | \$ 24,700 | \$ 24,700 | 0.0 % |
| Total | \$ 23,970 | \$ 24,700 | \$ 24,700 | 0.0 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Fire Rescue Department

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County. Also, included is funding for fire apparatus and equipment, new fire stations.

| | Adopted <u>FY 2020-21</u> |
|------------------------|------------------------------|
| Fire Stations | \$ 5,278,000 |
| Facilities/Renovations | 3,800,000 |
| Training Facility | 1,000,000 |
| Equipment | <u>665,000</u> |
| Department Total | \$ 10,743,000 |

Funding Mechanism:

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Fire Rescue

8 - 15

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Fire Rescue | | | | | | | | | | | |
| Fire Rescue | | | | | | | | | | | |
| 0697 | 1023 | INVEST - FS #67 (Univ./Lake Twylo Area) | 5,350,539 | 520,075 | 0 | 0 | 0 | 0 | 0 | 0 | 5,870,614 |
| | | Org Subtotal | 5,350,539 | 520,075 | 0 | 0 | 0 | 0 | 0 | 0 | 5,870,614 |
| 0727 | 1023 | INVEST - Training Facility | 0 | 3,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 5,000,000 |
| | 1046 | Training Facility | 0 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| | | Org Subtotal | 0 | 4,300,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 6,300,000 |
| 0771 | 1009 | Enhance CAD | 0 | 1,800,000 | 665,000 | 0 | 0 | 0 | 0 | 0 | 2,465,000 |
| | | Org Subtotal | 0 | 1,800,000 | 665,000 | 0 | 0 | 0 | 0 | 0 | 2,465,000 |
| 0772 | 1009 | Facilities Management | 5,208,662 | 4,523,155 | 1,000,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0 | 12,731,817 |
| | 1023 | Facilities Management | 262,825 | 722,158 | 500,000 | 0 | 0 | 0 | 0 | 1,500,000 | 2,984,983 |
| | | Org Subtotal | 5,471,487 | 5,245,313 | 1,500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 1,500,000 | 15,716,800 |
| 0795 | 1023 | INVEST - FS #87 (Avalon Park Area) | 1,339,693 | 4,961,694 | 0 | 0 | 0 | 0 | 0 | 0 | 6,301,387 |
| | | Org Subtotal | 1,339,693 | 4,961,694 | 0 | 0 | 0 | 0 | 0 | 0 | 6,301,387 |
| 0797 | 1009 | Fire Station #80 | 32,637 | 5,827,363 | 0 | 0 | 0 | 0 | 0 | 0 | 5,860,000 |
| | | Org Subtotal | 32,637 | 5,827,363 | 0 | 0 | 0 | 0 | 0 | 0 | 5,860,000 |
| 0798 | 1009 | Fire Station #32 (Orange Lake) | 405,073 | 85,000 | 85,000 | 85,000 | 0 | 0 | 0 | 0 | 660,073 |
| | 1046 | Fire Station #32 (Orange Lake) | 19,275 | 5,530,725 | 0 | 0 | 0 | 0 | 0 | 0 | 5,550,000 |
| | | Org Subtotal | 424,348 | 5,615,725 | 85,000 | 85,000 | 0 | 0 | 0 | 0 | 6,210,073 |
| 0801 | 1023 | INVEST - FS #68 (Gold. & Silver Point Blvd) | 1,266,155 | 4,459,845 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 7,726,000 |
| | | Org Subtotal | 1,266,155 | 4,459,845 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 7,726,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0802 | 1023 | INVEST - Fire Apparatus & Equipment | 6,652,939 | 449,061 | 0 | 0 | 0 | 0 | 0 | 0 | 7,102,000 |
| | | Org Subtotal | 6,652,939 | 449,061 | 0 | 0 | 0 | 0 | 0 | 0 | 7,102,000 |
| 0803 | 1023 | EOC Renovations | 0 | 500,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,800,000 |
| | | Org Subtotal | 0 | 500,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,800,000 |
| 0804 | 1009 | Fire Station #31 (Dr. Phillips) | 0 | 1,670,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,670,000 |
| | 1046 | Fire Station #31 (Dr. Phillips) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,310,000 | 6,310,000 |
| | | Org Subtotal | 0 | 1,670,000 | 0 | 0 | 0 | 0 | 0 | 6,310,000 | 7,980,000 |
| 0805 | 1009 | Fire Station #44 (Summer Lk Blvd/Ficquett | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| | 1046 | Fire Station #44 (Summer Lk Blvd/Ficquett | 200,339 | 4,299,660 | 1,943,000 | 0 | 0 | 0 | 0 | 0 | 6,442,999 |
| | | Org Subtotal | 200,339 | 4,899,660 | 1,943,000 | 0 | 0 | 0 | 0 | 0 | 7,042,999 |
| 0806 | 1046 | Fire Station #69 (Alafaya/Research Park) | 2,000 | 1,400,758 | 0 | 0 | 0 | 0 | 0 | 7,072,242 | 8,475,000 |
| | | Org Subtotal | 2,000 | 1,400,758 | 0 | 0 | 0 | 0 | 0 | 7,072,242 | 8,475,000 |
| 0807 | 1046 | Fire Station #59 (Darryl Carter Pkwy/Palm) | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 7,975,000 | 8,475,000 |
| | | Org Subtotal | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 7,975,000 | 8,475,000 |
| 0808 | 1046 | Fire Station #48 (Hamlin Groves Trail-Porte | 0 | 550,000 | 1,250,000 | 2,500,000 | 2,800,000 | 1,260,000 | 0 | 0 | 8,360,000 |
| | | Org Subtotal | 0 | 550,000 | 1,250,000 | 2,500,000 | 2,800,000 | 1,260,000 | 0 | 0 | 8,360,000 |
| 0809 | 1023 | Fire Rescue HQ Window Retrofit | 0 | 359,611 | 0 | 0 | 0 | 0 | 0 | 0 | 359,611 |
| | | Org Subtotal | 0 | 359,611 | 0 | 0 | 0 | 0 | 0 | 0 | 359,611 |
| | | DIVISION SUBTOTAL | 20,740,137 | 43,059,105 | 10,743,000 | 4,085,000 | 3,300,000 | 1,760,000 | 500,000 | 22,857,242 | 107,044,484 |
| | | DEPARTMENT SUBTOTAL | 20,740,137 | 43,059,105 | 10,743,000 | 4,085,000 | 3,300,000 | 1,760,000 | 500,000 | 22,857,242 | 107,044,484 |
| | | GRAND TOTAL | 20,740,137 | 43,059,105 | 10,743,000 | 4,085,000 | 3,300,000 | 1,760,000 | 500,000 | 22,857,242 | 107,044,484 |

8 - 16

*Prior Expenditures is calculated using 3 or 5 years.

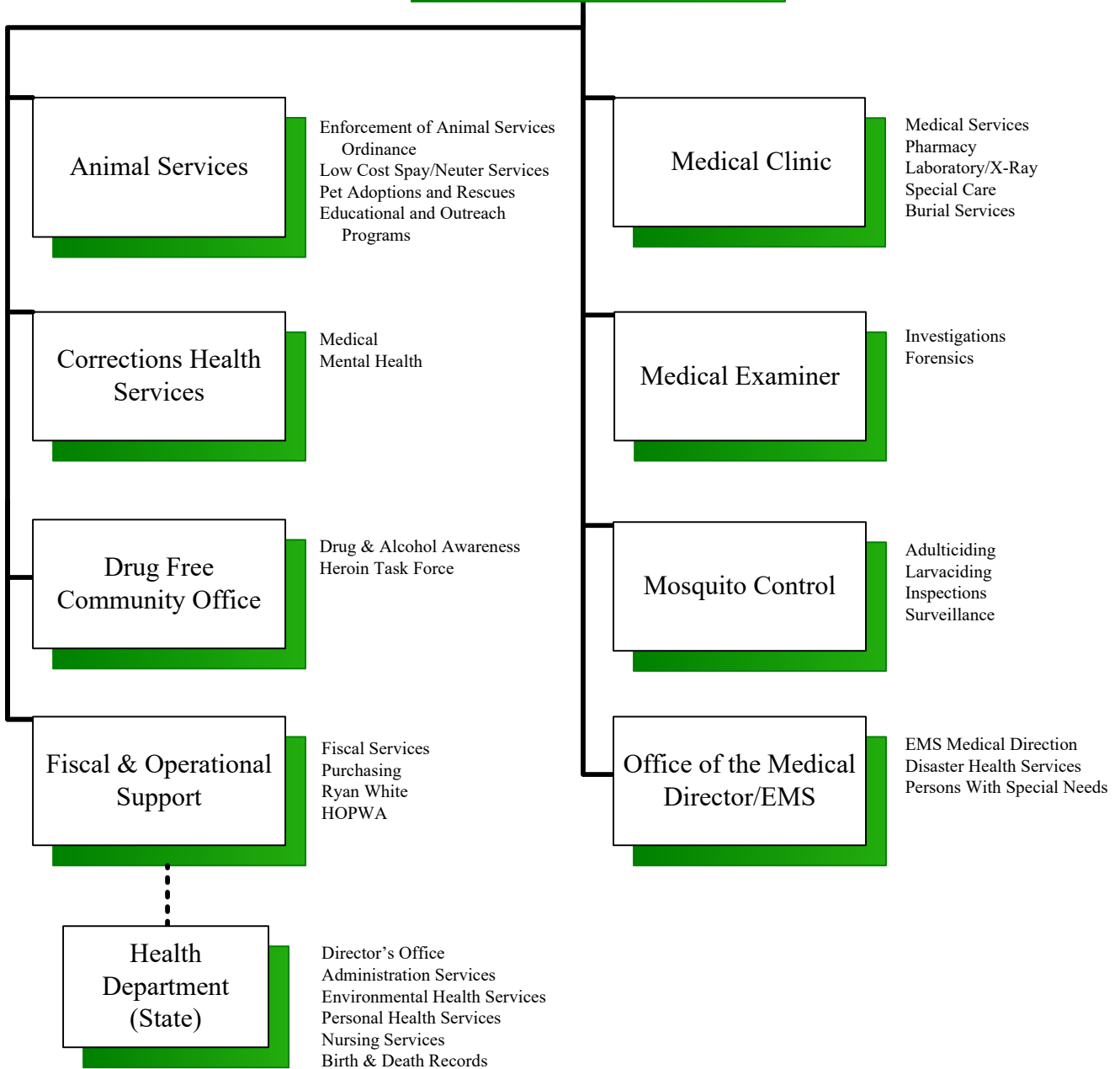
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HEALTH SERVICES



Health Services

Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Consumer Fraud Division** processes consumer complaints and initiates investigations into alleged unfair and deceptive business practices and attempts to resolve them. The division also issues civil citations against unlicensed contractors operating in unincorporated Orange County. It refers complaints to other agencies, as appropriate, and educates and informs Orange County citizens on consumer issues through meetings, media interviews, telephone inquiries, and the development and distribution of informational brochures.
- The **Corrections Health Services Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care are arranged when clinically necessary.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Fiscal and Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program



coordination. The division is also responsible for administrating federal grants, including the Ryan White Part A grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.

- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.
- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound bio-control agents. Surveillance for mosquito-borne

Health Services

diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

FY 2019-20 Major Accomplishments:

Animal Services Division

- Processed 8,859 adoptions in FY 2019 (new record year, eight (8) years in a row).
- Provided 1,054 spay/neuter surgeries for trap/neuter/return program for community cats.
- Established the Wait Til 8 Program to save the lives of underage kittens by diverting intake away from shelter life or delaying until a survivability is more likely.
- Awarded \$91,915 worth of grants approved to help Orange County animals for rescue groups and local nonprofits over the last three (3) years.

Corrections Health Services Division

- Implemented electronic signature process for many aspects of the patients encounter in order to reduce scanning time and errors for medical records.
- Implemented the use of Maximo to automatize the centralize inventory management for medical supplies and equipment.
- Developed a more comprehensive HIV program to increase compliance with therapy and provide better access to medication and other services for those newly diagnosed and living with HIV while incarcerated and once released.

Drug Free Community Office

- Sponsored or co-sponsored 20 professional education and training workshops. The workshops provided continuing education units and educational materials to over 2,000 treatment and prevention professionals.
- Partnered with Family and Friends United to provide drug prevention resources and activities for youth and 60 community events reaching over 10,000 residents.
- Provided over 2,000 naloxone kits to local law enforcement agencies and hospital navigators funded by a federal grant.
- Partnered with Orange County Fire Rescue (OCFRD) on Project Leave Behind. In addition to leaving nasal Narcan with significant others of opioid overdose victims; we provided print materials on how to respond to an opiate overdose, and resources to access treatment.
- Worked with community partners on prevention campaign, Act (Ask Questions, Show Concern, Take Action) Like A Friend, which focuses on the 911 Good Samaritan Law.

Emergency Medical Services

- Established and sustained COVID-19 testing to Orange County residents.
- Distributed personal protective equipment (PPE) within Orange County for use by healthcare and public safety agencies.
- Supported the distribution of PPE to small businesses in Orange County.

- Developed Orange County EMS System's pandemic response protocols and training and supported the agencies pandemic response plans.

Fiscal and Operational Support Division

Ryan White Office

- Provided core and support services to approximately 5,689 clients living with HIV/AIDS in order to improve health outcomes. Increased viral load suppression for clients enrolled in the program to 91%.
- Met and exceeded expenditure targets of utilizing 100% of grant funding by providing over \$9.1 million in direct service delivery.
- Received the Ending the HIV Epidemic grant in order to implement strategies to decrease new HIV infections in the area by 75% in the next five years.

Medical Clinic

- \$1.9 million reported to the Department of Health in donated specialty care services.
- Hepatitis A vaccine program instituted and offered to the community on a walk-in basis at OCMC.
- Received \$785,000 in free medications year to date from the drug manufacturers' Patient Assistance Programs.
- A total of 5,095 county residents tested for COVID-19 in collaboration with Orange County Fire Rescue team at Health Services Department sites.

Medical Examiner's Office

- Achieved Full Accreditation by the National Association of Medical Examiners – On-site Inspection Required and Completed on October 29, 2019.
- Partnered in the publishing of the Medical Examiners Commission and the Florida Department of Law Enforcement, Drugs Identified in Deceased Persons by Florida Medical Examiners 2019 Interim Report, Published April 2020.
- Partnered in the publishing of the Medical Examiners Commission and the Florida Department of Law Enforcement, 2018 Annual Report of Florida Medical Examiners, Published October 2019.



Mosquito Control Division

- Increased efficiency of nighttime spray operations and increased treatment acreage by over 25% compared to previous year.
- Completed insecticide resistance testing on container-breeding mosquitoes found within the county in order to improve treatment methods and materials.

Health Service

- Further increased the knowledgebase of 14 staff members by sending them to attend advanced mosquito control training provided by the Florida Mosquito Control Association.

FY 2020-21 Department Objectives:

Animal Services Division

- Increase awareness for Animal Services and its mission through community outreach and participation in events through Orange County.
- Continue to provide spay/neuter surgeries for the public through the mobile clinic and conduct a high volume of spay/neuter surgeries for animals leaving the Animal Services facility entering new homes.
- Conduct free or low-cost events for pet owners in the community offering rabies vaccinations and/or microchipping in an effort to promote responsible ownership.
- Bolster existing programs and develop targeted initiatives to decrease intake and further increase the live release rate for pets in Orange County's shelter.



Corrections Health Services

- Implement Axis for medication administration and medication inventory.
- Continue to implement electronic signatures and explore the use of tablets/laptops to be used at patient cell to improve ease of use and compliance with getting refusals signed.

Drug Free Community Office

- Continue to work with the Orange County Opioid Task Force Advisory Committee members to monitor opioid data trends, implement Task Force recommendations, and implement Orange County FR-CARA grant goals and objectives.
- Work with community partners and neighboring counties on the Recovery Resource Guide for Orange County Fire Rescue, local law enforcement, hospital navigators, and prevention partners. Provide information to teens on the danger of e-cigarette use.
- Sponsor or co-sponsor training related to the prevention of substance misuse for youth, parents, law enforcement, and treatment professionals.
- Support state and local law enforcement agencies on compliance check details, party patrols, Driving Under the Influence (DUI) Saturation patrols, and street-level

enforcement details.

Emergency Medical Services

- Continue to support agencies requesting EMS support, for mass gathering events such as Presidential visits, the Electric Daisy Carnival, the National Football League (NFL) Pro Bowl, Walt Disney World (WDW) marathons and community exercises.
- Rollout and implementation of system wide medical protocols.
- Partner with Orlando Health to establish a "Stop the Bleed" program within Orange County Public Schools.

Fiscal and Operational Support Division

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.

Ryan White Office

- Improve coordination and collaboration with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.

Medical Clinic Division

- Increase participation in pharmacy managed-physician directed Diabetes Clinic and expand education to Orlando Health Internal Medicine Residency (IMRC) Program.
- Implement a marketing strategy that promotes the services provided by OCMC.
- Continue to monitor and increase the new patient referrals to the Orlando Health IMRC Program.

Medical Examiner's Office

- Seek National Association of Medical Examiners (NAME) accreditation status for a new, five-year period.
- Increase the use of the computed tomography (CT) scanner as another tool for our medical examiners to use to ensure the accuracy and efficiency in identifying trauma and diagnosing disease.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.

Mosquito Control Division

- Increase public education outreach within schools and classrooms by providing additional presentations on mosquito biology and control.
- Conduct insecticide resistance testing on mosquito populations throughout the county in order to improve our treatment methods and selection of materials.
- Further increase the knowledge base of staff by providing in-house classes, as well as attending offsite training.
- Complete the process of selecting a new location for the construction of our new Mosquito Control Facility.

Health Services

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|--|----------------------|----------------------|----------------------|
| Animal Services | | | | |
| - Number of Animal Intakes | | 17,271 | 20,000 | 20,000 |
| - Number of Animals Saved | | 13,086 | 11,275 | 11,275 |
| - Number of Spay/Neuter Surgeries | | 9,333 | 9,000 | 9,000 |
| Consumer Fraud | | | | |
| - Number of Cases Investigated | | 1,314 | 1,000 | 1,000 |
| - Number of Customer Contacts | | 8,443 | 7,000 | 7,000 |
| Corrections Health Services | | | | |
| - Number of Inmate Encounters | | 110,879 | 121,750 | 121,750 |
| - Cost Per Inmate per Encounter | | \$ 828 | \$ 170 | \$ 170 |
| - % of Inmate Sick Calls Triage'd within 24 hours | | 73% | 97% | 97% |
| Drug Free Community Office | | | | |
| - Number of Law Enforcement Alcohol Compliance Checks | | 283 | 100 | 100 |
| - % of Clients that Complete the Drug Court Program | | 70% | 75% | 75% |
| | <i>Quarterly data N/A. Only annual data available.</i> | | | |
| - Number of Presentations, Forums, Trainings, and Seminars | | 134 | 100 | 100 |
| Medical Examiner | | | | |
| - Number of Autopsies | | 2,599 | 2,050 | 2,050 |
| - Completion of Death Certificates in Less Than 72 Hours | | 98% | 98% | 98% |
| - Cost Per Autopsy | | \$ 13,302 | \$ 2,867 | \$ 2,867 |
| Medical Clinic | | | | |
| - Number of Patient Visits | | 187,285 | 120,000 | 120,000 |
| - % of Patients Reporting Health Improvements | | 117% | 95% | 95% |
| - Operating Cost Per Patient | | \$ 489 | \$ 165 | \$ 165 |
| - Value of Volunteer Medical Care | | \$ 1,873,742 | \$ 1,600,000 | \$ 1,600,000 |
| Mosquito Control | | | | |
| - Number of Acres Sprayed by Ground Sprayers | | 327,143 | 145,000 | 145,000 |
| - % of Complaint Calls Investigated within 2 Working Days | | 100% | 92% | 92% |
| - % of Ground Spraying Responses Completed within 5 Days | | 100% | 92% | 92% |

Department: Health Services

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 31,170,162 | \$ 36,253,095 | \$ 36,992,564 | 2.0 % |
| Operating Expenditures | 51,731,778 | 61,452,681 | 63,124,493 | 2.7 % |
| Capital Outlay | 1,018,637 | 1,258,594 | 425,085 | (66.2)% |
| Total Operating | \$ 83,920,576 | \$ 98,964,370 | \$ 100,542,142 | 1.6% |
| Capital Improvements | \$ 167,930 | \$ 7,072,020 | \$ 0 | (100.0)% |
| Grants | 11,125,819 | 16,290,710 | 8,385,571 | (48.5)% |
| Reserves | 0 | 338,152 | 369,698 | 9.3 % |
| Total Non-Operating | \$ 11,293,749 | \$ 23,700,882 | \$ 8,755,269 | (63.1)% |
| Department Total | \$ 95,214,326 | \$ 122,665,252 | \$ 109,297,411 | (10.9)% |

Expenditures by Division / Program

| | | | | |
|------------------------------|----------------------|-----------------------|-----------------------|----------------|
| Animal Services | \$ 8,117,485 | \$ 14,712,725 | \$ 9,202,712 | (37.5)% |
| Corrections Health Services | 25,712,558 | 27,727,004 | 29,616,716 | 6.8 % |
| Drug Free Community Office | 1,703,900 | 2,712,507 | 2,106,756 | (22.3)% |
| Fiscal & Operational Support | 14,858,814 | 23,111,678 | 17,065,508 | (26.2)% |
| Health EMS | 2,001,367 | 2,493,538 | 2,165,171 | (13.2)% |
| Medical Clinic | 32,991,518 | 39,058,749 | 38,091,739 | (2.5)% |
| Medical Examiner | 5,626,092 | 6,116,087 | 6,053,366 | (1.0)% |
| Mosquito Control | 2,253,075 | 4,757,985 | 3,040,443 | (36.1)% |
| Public Health | 1,949,517 | 1,974,979 | 1,955,000 | (1.0)% |
| Department Total | \$ 95,214,326 | \$ 122,665,252 | \$ 109,297,411 | (10.9)% |

Funding Source Summary

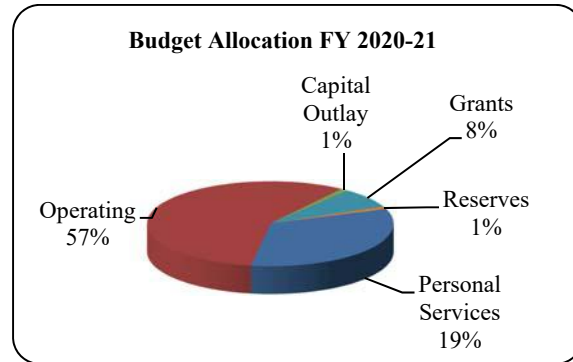
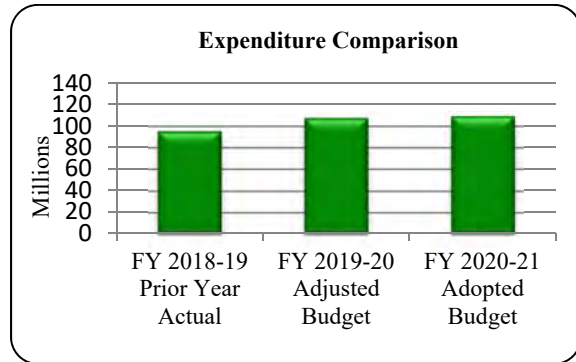
| | | | | |
|----------------------------|----------------------|-----------------------|-----------------------|----------------|
| Special Revenue Funds | \$ 14,228,097 | \$ 22,462,409 | \$ 15,859,985 | (29.4)% |
| General Fund and Sub Funds | 80,818,298 | 93,130,823 | 93,437,426 | 0.3% |
| Capital Construction Funds | 167,930 | 7,072,020 | 0 | (100.0)% |
| Department Total | \$ 95,214,326 | \$ 122,665,252 | \$ 109,297,411 | (10.9)% |

Authorized Positions

| | | | | |
|--|-----|-----|-----|------|
| | 414 | 416 | 418 | 0.5% |
|--|-----|-----|-----|------|

Health Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates increased and are budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee. The department’s net position change is an increase of two (2). The Nurse Practitioners will screen patients during the booking process and better address patient’s medical needs.

Two (2) New Positions FY 2020-21

2 – Nurse Practitioner, Corrections Health

Operating Expenses – The FY 2020-21 operating expenses budget increased by 2.7% or \$1.7 million from the FY 2019-20 budget. The FY 2020-21 budget does not reflect carryover grant funds or new grant awards. Medicaid is funded for \$22.0 million, as mandated by the State. The Primary Care Access Network (PCAN) budget is \$11.1 million (\$5.2 million in the grants category). Also included is additional funding for Corrections Health hospitalization costs to pay for inmates that are required to be admitted to a hospital for treatment.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 66.2% or \$833,509 from the FY 2019-20 budget. The decrease is primarily due to reduction of one-time purchases in rolling stock and software. The FY 2020-21 budget includes funding for two (2) replacement vehicles in the Animal Services Division.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 100% or \$7.1 million from the FY 2019-20 budget. Unspent budget in FY 2019-20 for the Animal Services Facility, Spay/Neuter Clinic, and Mosquito Control Facility projects will be rebudgeted to FY 2020-21 during the Annual Budget Amendment in January 2021. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Grants – The FY 2020-21 grants budget decreased by 48.5% or \$7.9 million from the FY 2019-20 budget. The FY 2020-21 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget remains status quo at \$209,675, which includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$5.2 million, which includes \$4.7 million for payments to PCAN providers, including Community Health Center, Health Care Center for the Homeless, Shepard’s Hope, and True Health.

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2020-21 is \$10.3 million, which includes carry over grant funds from the FY 2019-20 budget.

Reserves – The FY 2020-21 reserves budget of \$369,698 is for the Mosquito Control Division.

FUNDING SOURCE HIGHLIGHTS

The FY 2020-21 budget for the Health Services Department primarily includes funds from the General Fund.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statue 388.311.

The Special Revenue Funds decreased by 29.4% or \$6.6 million due to the completion of one-time grants and the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.

Division: Animal Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 5,769,086 | \$ 6,662,028 | \$ 6,863,154 | 3.0 % |
| Operating Expenditures | 1,818,062 | 2,065,154 | 1,978,133 | (4.2)% |
| Capital Outlay | 329,315 | 396,327 | 151,750 | (61.7)% |
| Total Operating | \$ 7,916,462 | \$ 9,123,509 | \$ 8,993,037 | (1.4)% |
| Capital Improvements | \$ 167,930 | \$ 5,372,020 | \$ 0 | (100.0)% |
| Grants | 33,093 | 217,196 | 209,675 | (3.5)% |
| Total Non-Operating | \$ 201,023 | \$ 5,589,216 | \$ 209,675 | (96.2)% |
| Total | \$ 8,117,485 | \$ 14,712,725 | \$ 9,202,712 | (37.5)% |
| Authorized Positions | 99 | 99 | 99 | 0.0 % |

Division: Corrections Health Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 13,279,202 | \$ 15,387,748 | \$ 16,049,025 | 4.3 % |
| Operating Expenditures | 12,422,646 | 12,301,662 | 13,532,691 | 10.0 % |
| Capital Outlay | 10,710 | 37,594 | 35,000 | (6.9)% |
| Total Operating | \$ 25,712,558 | \$ 27,727,004 | \$ 29,616,716 | 6.8 % |
| Total | \$ 25,712,558 | \$ 27,727,004 | \$ 29,616,716 | 6.8 % |
| Authorized Positions | 159 | 162 | 164 | 1.2 % |

Division: Drug Free Community Office

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 208,220 | \$ 302,517 | \$ 316,014 | 4.5 % |
| Operating Expenditures | 1,458,467 | 2,333,399 | 1,790,742 | (23.3)% |
| Capital Outlay | 37,213 | 76,591 | 0 | (100.0)% |
| Total Operating | \$ 1,703,900 | \$ 2,712,507 | \$ 2,106,756 | (22.3)% |
| Total | \$ 1,703,900 | \$ 2,712,507 | \$ 2,106,756 | (22.3)% |
| Authorized Positions | 3 | 3 | 3 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,328,755 | \$ 3,214,434 | \$ 2,875,198 | (10.6)% |
| Operating Expenditures | 4,700,576 | 9,569,126 | 11,185,244 | 16.9 % |
| Capital Outlay | 6,316 | 275,904 | 3,000 | (98.9)% |
| Total Operating | \$ 7,035,647 | \$ 13,059,464 | \$ 14,063,442 | 7.7 % |
| Grants | \$ 7,823,167 | \$ 10,052,214 | \$ 3,002,066 | (70.1)% |
| Total Non-Operating | \$ 7,823,167 | \$ 10,052,214 | \$ 3,002,066 | (70.1)% |
| Total | \$ 14,858,814 | \$ 23,111,678 | \$ 17,065,508 | (26.2)% |
| Authorized Positions | 30 | 29 | 29 | 0.0 % |

Division: Health EMS

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,235,982 | \$ 1,362,661 | \$ 1,391,558 | 2.1 % |
| Operating Expenditures | 668,941 | 980,298 | 592,928 | (39.5)% |
| Capital Outlay | 96,444 | 150,579 | 180,685 | 20.0 % |
| Total Operating | \$ 2,001,367 | \$ 2,493,538 | \$ 2,165,171 | (13.2)% |
| Total | \$ 2,001,367 | \$ 2,493,538 | \$ 2,165,171 | (13.2)% |
| Authorized Positions | 11 | 11 | 11 | 0.0 % |

Division: Medical Clinic

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,492,780 | \$ 2,867,587 | \$ 2,945,723 | 2.7 % |
| Operating Expenditures | 27,203,021 | 30,064,450 | 29,962,436 | (0.3)% |
| Capital Outlay | 26,157 | 105,412 | 9,750 | (90.8)% |
| Total Operating | \$ 29,721,959 | \$ 33,037,449 | \$ 32,917,909 | (0.4)% |
| Grants | \$ 3,269,559 | \$ 6,021,300 | \$ 5,173,830 | (14.1)% |
| Total Non-Operating | \$ 3,269,559 | \$ 6,021,300 | \$ 5,173,830 | (14.1)% |
| Total | \$ 32,991,518 | \$ 39,058,749 | \$ 38,091,739 | (2.5)% |
| Authorized Positions | 41 | 41 | 41 | 0.0 % |

Division: Medical Examiner

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,177,736 | \$ 4,575,010 | \$ 4,592,177 | 0.4 % |
| Operating Expenditures | 1,029,123 | 1,448,614 | 1,450,589 | 0.1 % |
| Capital Outlay | 419,233 | 92,463 | 10,600 | (88.5)% |
| Total Operating | \$ 5,626,092 | \$ 6,116,087 | \$ 6,053,366 | (1.0)% |
| Total | \$ 5,626,092 | \$ 6,116,087 | \$ 6,053,366 | (1.0)% |
| Authorized Positions | 39 | 39 | 39 | 0.0 % |

Division: Mosquito Control

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,678,402 | \$ 1,881,110 | \$ 1,959,715 | 4.2 % |
| Operating Expenditures | 481,425 | 714,999 | 676,730 | (5.4)% |
| Capital Outlay | 93,248 | 123,724 | 34,300 | (72.3)% |
| Total Operating | \$ 2,253,075 | \$ 2,719,833 | \$ 2,670,745 | (1.8)% |
| Capital Improvements | \$ 0 | \$ 1,700,000 | \$ 0 | (100.0)% |
| Reserves | 0 | 338,152 | 369,698 | 9.3 % |
| Total Non-Operating | \$ 0 | \$ 2,038,152 | \$ 369,698 | (81.9)% |
| Total | \$ 2,253,075 | \$ 4,757,985 | \$ 3,040,443 | (36.1)% |
| Authorized Positions | 32 | 32 | 32 | 0.0 % |

Division: Public Health

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 1,949,517 | \$ 1,974,979 | \$ 1,955,000 | (1.0)% |
| Total Operating | \$ 1,949,517 | \$ 1,974,979 | \$ 1,955,000 | (1.0)% |
| Total | \$ 1,949,517 | \$ 1,974,979 | \$ 1,955,000 | (1.0)% |

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Health Services

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------------------|------|---------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Health Services | | | | | | | | | | | |
| Animal Services | | | | | | | | | | | |
| 0252 | 1023 | Animal Services Facility | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 34,000,000 |
| | | Org Subtotal | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 34,000,000 |
| 2393 | 1023 | Spay/Neuter Clinics | 1,066,979 | 2,872,020 | 0 | 0 | 0 | 0 | 0 | 0 | 3,938,999 |
| | | Org Subtotal | 1,066,979 | 2,872,020 | 0 | 0 | 0 | 0 | 0 | 0 | 3,938,999 |
| | | DIVISION SUBTOTAL | 1,066,979 | 5,372,020 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 37,938,999 |
| Mosquito Control | | | | | | | | | | | |
| 2472 | 1023 | Mosquito Control Facility | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | Org Subtotal | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | DIVISION SUBTOTAL | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | DEPARTMENT SUBTOTAL | 1,066,979 | 7,072,020 | 0 | 0 | 0 | 0 | 0 | 39,100,000 | 47,238,999 |
| | | GRAND TOTAL | 1,066,979 | 7,072,020 | 0 | 0 | 0 | 0 | 0 | 39,100,000 | 47,238,999 |

*Prior Expenditures is calculated using 3 or 5 years.



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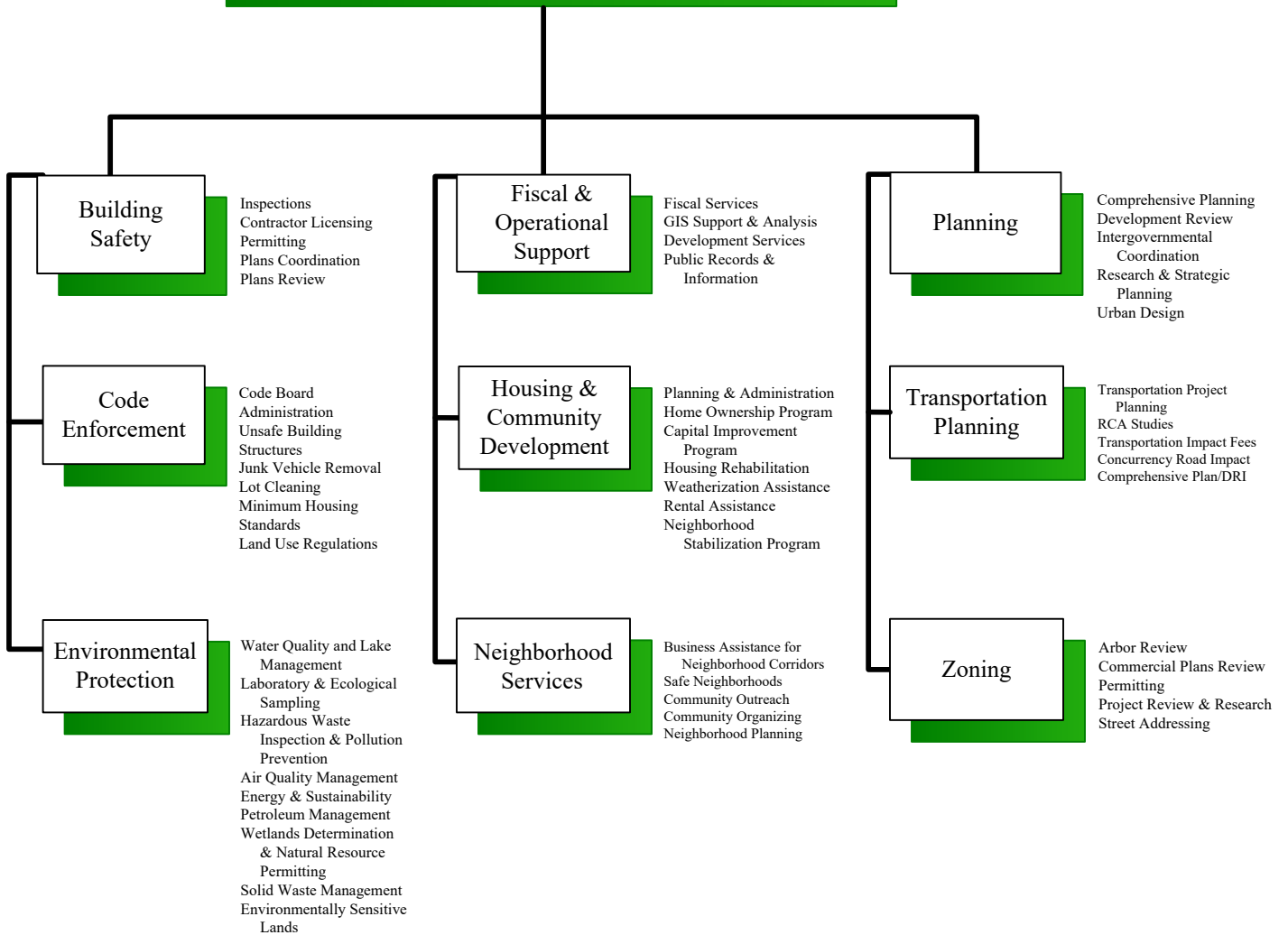
PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT

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PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES

Administration



Planning, Environmental and Development Services

Purpose Statement:

The Planning, Environmental and Development Services Department (PEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain and improve the character and quality of existing neighborhoods by encouraging the development of neighborhood organizations, and encourage the preservation of open space.

Program Descriptions:

- The **Code Enforcement Division** enhances the quality of life and the economy of Orange County by enforcing regulations that preserve and protect neighborhoods. The division promotes voluntary compliance by establishing partnerships with citizens, interest groups, and other agencies.
- The **Division of Building Safety** ensures public health, safety, and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing and Community Development Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Neighborhood Services Division** strives to strengthen Orange County neighborhoods by encouraging the development of neighborhood organizations and by providing citizens and businesses with the resources to revitalize, strengthen, and preserve the physical quality of their neighborhoods.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan (CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.
- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the Comprehensive Plan to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.



FY 2019-20 Major Accomplishments:

Code Enforcement

- Demolished 25 condemned buildings in the Tymber Skan community.
- Implemented the Door Wrapper program to provide citizens with important notices that are attached to their front door, in lieu of a face-to-face meeting.
- Reviewed over 29,000 cases in 2019 at a 97% compliance rate.

Planning, Environmental and Development Services

Division of Building Safety

- Mayor and Board of County Commissioners (BCC) approval of a \$10 million Economic Recovery Incentive plan to offset most Building fees beginning July 13 for a period of six (6) months, or until funding has been awarded.
- Reviewed, inspected, and provided oversight for nearly \$2.0 billion worth of commercial and residential construction.
- Handled over 80,000 permitting requests, which generated over 300,000 inspection activities.
- Continued enhancements of Fast Track Online Services to quickly provide 99% of services online due to the COVID-19 pandemic.
- Created additional webinars and interactive trainings to assist customer's transition to online services.
- Utilized technology to maximize the number of employees working remotely, while maintaining customer service levels.
- Launched a program for conducting remote inspections.

Environmental Protection

- Advisory boards and public hearings were quickly made available virtually to continue our business during the COVID-19 pandemic. EPD conducted 11 virtual advisory board meetings.
- Field staff and inspectors were provided face masks and hand sanitizer. Inspection protocols were modified to require physical distancing. Some facilities closed access to inspectors, which limited our ability to conduct storage tank inspections at some sites.
- Conducted "Don't Pitch It, Fix It" Events. Don't Pitch It, Fix It! is a community repair workshop that EPD's Pollution Prevention & Control Program conducts in partnership with the cities of Winter Park and Orlando. Don't Pitch It, Fix It! has received awards at the state and national level.

Fiscal & Operational Support

- The implementation of the automated impact fee assessment process, the assignment of credits and maintaining customer credit accounts with an upgrade to the Land Development Management System (LDMS).
- GIS created COVID-19 heat maps for the Emergency Operations Center that identified the areas in the county with the highest concentration of infected citizens. Those included positive, monitored and investigative COVID-19 cases by zip code counts. This information was used to determine where to send assistance to small businesses.
- Implemented web-based GIS services, tools and data sets to support internal business areas.
- Utilized the latest GIS technology to create numerous real-time dashboard reports for displaying location-based analytics. Continued to expand GIS technologies into new county business areas.



Housing and Community Development

- Awarded \$1,002,000 in Community Development Block Grant (CDBG) federal funds to 19 nonprofit agencies for public services including child care subsidies, afterschool care for low income children, job training and placement for adults with disabilities, home delivered meals to homebound low-income seniors, case management for homeless persons, and financial crisis case management.
- Awarded \$552,240 in Emergency Solutions Grants (ESG) federal funds for homeless activities to seven (7) nonprofit homeless agencies.
- Awarded approximately \$1.7 million for the rehabilitation and construction of public facilities utilizing CDBG funds, and three (3) out of five (5) projects awarded are underway.
- Awarded \$1,000,000 for single family housing rehabilitation projects and to date, 81 households have received assistance.
- Assisted 188 households with approximately \$1.2M in HOME Program Tenant Based Rental Assistance funds.
- Disbursed approximately \$11.4 million for subsidized rental housing programs (Housing Choice Voucher and Shelter Plus Care Programs) assisting approximately 1,860 households.
- Approval of the Housing for All \$10 million revolving loan fund for affordable housing.

Neighborhood Services

- Successfully hosted the Orange County Community Conference, with 300 people in attendance.
- Held the Orange County Youth Leadership Conference for almost 200 high school students.
- Provided 29 grants to neighborhood organizations for neighborhood beautification projects.
- Managed an Off-Duty Deputy Program that has helped to deter crime and provided nearly 4,000 hours in patrols.

Planning, Environmental and Development Services

Planning

- Adopted Ordinance #2019-15 regarding Chapter 38 – Accessory Structures and Accessory Dwelling Units updates, consistent with the Mayor’s Housing for All Task Force recommendations.
- Adopted Ordinance #2020-02 regarding Chapter 38 - I-Drive District Overlay Zone Updates and specifically related to Dynamic Art provisions.
- Completed the Comprehensive Plan Vision 2050.
- Development Review Committee approved 311 cases.
- Developed and implemented procedures for conducting virtual pre-application meetings for Comp Plan Amendments, community meetings, and Planning and Zoning Commission (PZC) public hearings using the WebEx Event platform.

Transportation Planning

- Processed 21 Local Agency Program (LAP) agreements that secured \$50 million in federal funding for improvements to roads and trails over the next five (5) years.
- Completed the corridor studies for Orange Ave., Vineland Ave., CRC 545 N Avalon Road, Kirkman Road extension, International Drive Transit Feasibility and Alternative Technology Assessment Study and Complete Streets Policy and Implementation Guide.
- In addition to the projects above we have processed/completed 15 roadway agreements with various developers, including the Village I Road Network Agreement.

Zoning

- Presented over 80 cases to the Board of Zoning Adjustment (BZA).
- Completed over 5,000 commercial plan layer reviews.
- Processed approximately 3,200 residential new construction permits.
- Processed approximately 8,000 Zoning permits.

FY 2020-21 Department Objectives:

Code Enforcement

- Continue to achieve a voluntary compliance rate of at least 90% for initial citations.
- Implement a comprehensive community outreach plan to promote voluntary compliance and increase awareness of the local ordinances that impact county residents. The plan includes written materials such as door hangers, as well as multi-media content, and public meetings.
- Assist the Housing and Community Development Division by foreclosing on code enforcement liens and constructing affordable housing units in Holden Heights.
- Continue development of a commercial property maintenance program to focus on general structural safety and development standards.

Division of Building Safety

- Strive to maintain current levels of service with over 310,000 annual inspections projected, and respond within specified times as scheduled.

- Continue implementation of the Mayor’s Customer-First initiatives to enhance customer service.
- Enact re-opening and customer outreach services quickly and safely as recovery from the COVID-19 pandemic occurs.
- Continue enhancing and automating processes to increase online capabilities to serve customers.
- Increase the number of customers utilizing remote inspections.
- Completion of a Fee Study.

Environmental Protection

- Complete development of Green PLACE Master Plan with the goal of enhancing nature-based recreational opportunities for residents and visitors.
- Complete the Applicant’s Guide to provide developers, environmental consultants, homeowners and other interested parties with a clear and concise “how to” guide for obtaining a permit for projects within or adjacent to wetlands and/or surface waters.
- Conduct a groundwater vulnerability assessment (septic tank study). The study will provide a risk assessment of groundwater and surface water features countywide that will assist in identifying areas that are more vulnerable to pollutant sources such as onsite sewage treatment and disposal systems.
- Installation of air quality sensors in collaboration with UCF researchers on a National Science Foundation project to install air quality sensors in the greater Orlando area over the next two (2) to three (3) years.

Fiscal & Operational Support

- Complete the enterprise systems GIS upgrade and fully support all 2020 Census Redistricting efforts. Complete a comprehensive quality control on GIS addressing data including all other jurisdictions to further support the Next Generation 911 mandate.
- Continue to implement technology enhancements to improve development processes and customer service.
- Implement a document management software for purchases and payments that builds process efficiencies by decreasing data entry time, automating the workflow and enhancing collaboration between divisions, resulting in improved tracking capabilities, reduced processing times and better customer services for internal and external customers.



Housing & Community Development

- Expand affordable housing opportunities through the implementation of Housing for All plan.

Planning, Environmental and Development Services

- Invest in infrastructure improvements and community revitalization efforts in low to moderate-income neighborhoods.
- Continue collaborating with the Continuum of Care and other stakeholders to effectively improve the delivery of homeless services.
- Continue to create partnerships for the development of affordable housing.



- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.

Zoning

- Continue to streamline services to provide efficient customer service to citizens.
- Maintain a level of service of 10 minutes for walk-in service requests through the Permitting Section.
- Promote progressive zoning regulations that serve economic development and protect residential areas.

Neighborhood Services

- Market the Business Assistance for Neighborhood Corridors (BANC) program to revitalize business properties in older commercial corridors.
- Collaborate to bring crime prevention programs and services into vulnerable areas.
- Market the Neighborhood Beautification Grant to assist neighborhoods with beautifying entranceways and common areas.
- Develop strategies for neighborhood economic development.

Planning

- Work with the I-Drive 2040 Vision Steering Review Group to evaluate options for establishing an effective and feasible Transit System, and implementing various Comprehensive Plan and Chapter 38 - I-Drive District Overlay Zone Code updates.
- Work with the Mayor's Housing for All Task Force to implement creative, viable, and sustainable housing solutions that will increase the county's affordable housing stock.
- Continue to review and prepare new countywide form-based regulations and conduct an expansive community outreach/engagement plan prior to Orange Code approval.

Transportation Planning

- Coordinate with the Florida Department of Transportation (FDOT), the Central Florida Expressway (CFX), LYNX, and METROPLAN Orlando regarding needed transportation improvements to accommodate well-planned growth.
- Adopt Orange County Code amendments for pedestrian safety, Americans with Disabilities Act (ADA), parking enforcement, and other mobility needs under review.



Planning, Environmental & Development Services

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|-------|----------------------|----------------------|----------------------|
| Building Safety | | | | |
| - Plans Review - Number of Plans Reviewed | | 11,652 | 12,788 | 11,000 |
| <i>Plans reviewed include commercial construction plans for all new and alteration projects.</i> | | | | |
| - Plans Review - Average Number Per Plans Examiner | | 272 | 277 | 250 |
| - Permits - Number of Sub-Permits Issued | | 61,537 | 87,321 | 60,000 |
| - Permits - % of Applications processed via Fast-Track | | 0% | 65% | 85% |
| - Inspections - Number of Inspections Performed Per Year | | 332,873 | 377,290 | 310,000 |
| - Inspections - % Completed Within 1 Day of Schedule | | 99% | 95% | 95% |
| Code Enforcement | | | | |
| - Number of Inspections | | 119,056 | 100,000 | 100,000 |
| - Response Time (within 48 hrs.) | | 79% | 85% | 85% |
| Environmental Protection | | | | |
| - Inspections - Number of Sites Inspected | | 5,890 | 7,584 | 7,584 |
| - Inspections - % of Sites in Compliance | | 64% | 55% | 55% |
| - Permitting - # of Permits Issued or RAI Letters Sent | | 775 | 816 | 816 |
| <i>RAI - Request for Additional Information</i> | | | | |
| - Permitting - % of Permits Issued or RAI's in Est. Timeframe | | 93% | 91% | 91% |
| Housing and Community Development | | | | |
| - # of Homes that Received Housing Rehabilitation | | 78 | 30 | 60 |
| - # of Families Assisted in Achieving Homeownership | | 148 | 80 | 80 |
| - % of Orange County Authorized Section 8 Units Leased | | 98% | 95% | 98% |
| Neighborhood Services | | | | |
| - Grant Funds Awarded | | \$ 404,538 | \$ 260,000 | \$ 390,000 |
| - Number of Grants Awarded | | 74 | 90 | 60 |
| - Number of Community Meetings Attended | | 406 | 310 | 350 |
| - Number of Citizen Volunteer Hours | | 2,798 | 2,025 | 1,950 |
| - Number of Off-Duty Deputy Hours | | 4,195 | 4,700 | 4,700 |
| Planning | | | | |
| - Number of Community Meetings | | 86 | 80 | 60 |
| <i>Community meetings include rezoning requests and future land use amendments.</i> | | | | |
| - # of Land Development Projects Submitted for Review | | 724 | 800 | 600 |
| Transportation Planning | | | | |
| - Number of Concurrency Applications Reviewed | | 370 | 364 | 297 |
| <i>Includes traffic studies reviewed in-house.</i> | | | | |
| - Num of Land Development Projects Submitted for Review | | 6,378 | 6,194 | 5,508 |
| <i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&Z applications</i> | | | | |
| - Number of Agreements Approved by RAC | | 46 | 24 | 24 |
| <i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i> | | | | |
| Zoning | | | | |
| - Number of Commercial Construction Plans Reviewed | | 5,566 | 4,400 | 3,740 |
| <i>Commercial plans reviewed for all new and alteration projects.</i> | | | | |
| - Percent of Commercial Plans (Layer 1) Reviewed within 21 day | | 91% | 95% | 95% |
| <i>Includes commercial plans reviewed for all new and alteration projects.</i> | | | | |
| - Number of Residential Construction Plans Reviewed | | 8,622 | 8,500 | 7,650 |
| <i>Residential plans reviewed for all new and alteration projects</i> | | | | |
| - Percent of Residential Plans Reviewed within 7 days | | 85% | 95% | 95% |
| <i>Includes residential plans reviewed for all new and alteration projects</i> | | | | |

Department: Planning, Environmental & Development Services

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 39,216,704 | \$ 49,681,082 | \$ 48,670,376 | (2.0)% |
| Operating Expenditures | 39,565,444 | 75,099,276 | 62,978,804 | (16.1)% |
| Capital Outlay | 1,012,682 | 3,410,837 | 2,333,239 | (31.6)% |
| Total Operating | \$ 79,794,830 | \$ 128,191,195 | \$ 113,982,419 | (11.1)% |
| Capital Improvements | \$ 4,899,153 | \$ 28,114,436 | \$ 5,004,767 | (82.2)% |
| Debt Service | 4,228 | 10,825 | 10,823 | 0.0% |
| Grants | 5,562,911 | 3,815,919 | 12,599,645 | 230.2 % |
| Reserves | 0 | 53,423,350 | 49,479,293 | (7.4)% |
| Other | 345,844 | 0 | 0 | 0.0% |
| Total Non-Operating | \$ 10,812,136 | \$ 85,364,530 | \$ 67,094,528 | (21.4)% |
| Department Total | \$ 90,606,966 | \$ 213,555,725 | \$ 181,076,947 | (15.2)% |

Expenditures by Division / Program

| | | | | |
|-----------------------------------|----------------------|-----------------------|-----------------------|----------------|
| Building Safety | \$ 18,320,716 | \$ 65,885,220 | \$ 61,806,703 | (6.2)% |
| Code Enforcement | 7,110,015 | 9,306,170 | 7,856,337 | (15.6)% |
| Environmental Protection | 13,531,560 | 53,273,563 | 41,998,858 | (21.2)% |
| Fiscal & Operational Support | 6,004,968 | 6,639,684 | 6,311,444 | (4.9)% |
| Housing and Community Development | 36,576,863 | 63,637,009 | 49,957,280 | (21.5)% |
| Neighborhood Services | 2,037,134 | 3,690,896 | 3,452,420 | (6.5)% |
| Planning | 2,568,863 | 4,246,838 | 3,824,418 | (9.9)% |
| Transportation Planning | 2,386,736 | 4,282,833 | 3,287,830 | (23.2)% |
| Zoning | 2,070,111 | 2,593,512 | 2,581,657 | (0.5)% |
| Department Total | \$ 90,606,966 | \$ 213,555,725 | \$ 181,076,947 | (15.2)% |

Funding Source Summary

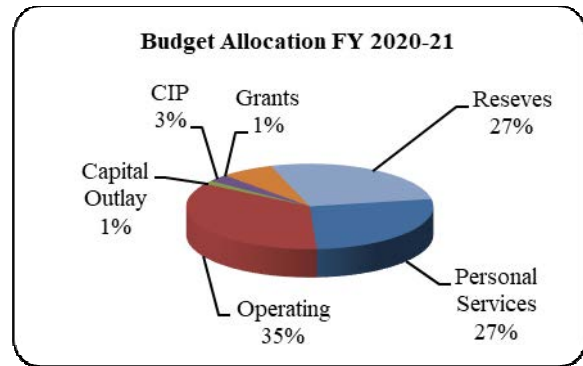
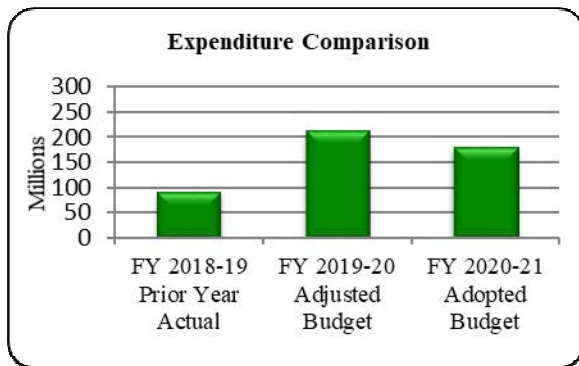
| | | | | |
|----------------------------|----------------------|-----------------------|-----------------------|----------------|
| Special Revenue Funds | \$ 58,214,689 | \$ 153,953,877 | \$ 126,900,508 | (17.6)% |
| General Fund and Sub Funds | 29,213,805 | 39,175,509 | 49,732,601 | 26.9% |
| Capital Construction Funds | 3,178,472 | 20,426,339 | 4,443,838 | (78.2)% |
| Department Total | \$ 90,606,966 | \$ 213,555,725 | \$ 181,076,947 | (15.2)% |

Authorized Positions

| | | | | |
|--|-----|-----|-----|------|
| | 512 | 547 | 553 | 1.1% |
|--|-----|-----|-----|------|

Planning, Environmental and Development Services (PEDS)

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employee that have been identified as part of the salary plan enacted to get all full-time personnel to minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates increased and are budgeted at amounts sufficient to cover what was approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee. Six (6) new positions are added to accommodate growth and increased workloads in specific areas. The Environmental Protection Division (EPD) position is to maintain Green PLACE property and the remaining five (5) positions are to support the Housing for All initiative.

Six (6) New Positions FY 2020-21

- 1 – Senior Environmental Specialist, Environmental Protection Division
- 1 – Planner III, Housing and Community Development Division
- 2 – Senior Housing Assistant, Housing and Community Development Division
- 1 – Senior Development Coordinator, Housing and Community Development Division
- 1 – Senior Fiscal Coordinator, Housing and Community Development Division

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 16.1% or \$12.1 million from the FY 2019-20 budget. The majority of the decrease was due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and were not included in the budget at that time. The budget includes \$1.3 million for the following Neighborhood Pride Grants: Pride Sustainability, Youth Sports Enhancement, Neighborhood Price Miscellaneous, Neighborhood Planning, Business Assistance Neighborhood Coordinator, Neighborhood Community and Youth Leadership Conference, Neighborhood Beautification, Fixing up the Neighborhood, St. Art Something, Community Cleanup, and Non-Profit Housing Repair. The Code Enforcement Division budget includes \$1.5 million for cleaning and mowing overgrown lots and the demolition of various buildings that have been identified as unsafe structures throughout the county. The Building Safety Division will conduct virtual inspections, which will improve customer service and response time, as well as decrease travel time to various locations and reduce the risk of COVID-19 exposure. Funding is included for all divisions to efficiently run their operations.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 31.6% or \$1.1 million from the FY 2019-20 budget. The majority of the decrease was due to grant rollovers in the Environmental Protection and Housing and Community Development divisions, which do not occur until after the fiscal year begins and were not included in the budget at that time. Included in the capital outlay budget is funding for the addition/replacement of 14 vehicles throughout the department have been approved by the Vehicle Requirements Utilization Committee (VRUC), as well as equipment, computer equipment and other capital materials. The purchase of vehicles throughout the various divisions in the department were postponed in the FY 2019-20 due to COVID-19.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 82.2% or \$23.1 million from the FY 2019-20 budget. The majority of the decrease was due to the timing of rebudgets for the FY 2019-20 capital projects. Funding is included for environmentally sensitive land management activities and restorations and water quality projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Services – The FY 2020-21 debt services budget remains status quo for Planning Division’s capitalized copier.

Grants – The FY 2020-21 grants budget increased by 230.2% or \$8.8 million from the FY 2019-20 budget. The adopted budget includes \$11.0 million for the Affordable Housing Trust Fund. The Board of County Commissioners approved \$10 million a year with a 10% annual increase to be deposited in a trust fund to be used for affordable housing in Orange County. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding, as determined through a competitive process.

Reserves – The FY 2020-21 reserves budget decreased by 7.4% or \$3.9 million from the FY 2019-20 budget. The Building Safety Fund reserve budget is \$33.2 million. Environmental Protection Division’s reserve budget is \$15.6 million, which includes Lake MSTUs and land conservation funds. Neighborhood Revitalization and Preservation Services Division’s reserve budget is \$27,987, which includes the Pine Hills Neighborhood Improvement Fund. The Transportation Planning Division’s reserve budget is \$646,936 for the Lakeside Village Adequate Public Facility and Horizons West Village H Adequate Public Facility. A significant amount of these funds has been committed for planned CIPs.

FUNDING SOURCE HIGHLIGHTS

The PEDS Department receives funding from various sources. For FY 2020-21 the department will receive funds from the General Fund, Special Revenue Funds, and Grants. Special Revenue Funds include such funds as the Building Fund (1011), the Conservation Trust Fund (1026), Housing Trust Fund (0231) and the MSTU Lake Funds (1062–1096).

Building Permits – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2020-21 building permit fees are budgeted at \$20.8 million compared to \$18.9 million budgeted in FY 2019-20.

Lake MSTU Funds - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

Air Pollution Control Fund – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.75 of each dollar collected is returned to Orange County to fund air pollution control programs.

Miscellaneous Contractor Permits – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2020-21 miscellaneous contractor permits revenue is budgeted at \$1.4 million.

Planning Fees – Fee revenue is collected for Land Use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Zoning Fees – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Concurrency Fees – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

Impact Fee Administration – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

Division: Building Safety

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 13,311,064 | \$ 17,899,783 | \$ 17,269,507 | (3.5)% |
| Operating Expenditures | 4,578,924 | 6,593,308 | 10,731,873 | 62.8 % |
| Capital Outlay | 232,239 | 929,712 | 643,793 | (30.8)% |
| Total Operating | \$ 18,122,227 | \$ 25,422,803 | \$ 28,645,173 | 12.7 % |
| Capital Improvements | \$ 198,488 | \$ 5,062,403 | \$ 0 | (100.0)% |
| Reserves | 0 | 35,400,014 | 33,161,530 | (6.3)% |
| Total Non-Operating | \$ 198,488 | \$ 40,462,417 | \$ 33,161,530 | (18.0)% |
| Total | \$ 18,320,716 | \$ 65,885,220 | \$ 61,806,703 | (6.2)% |
| Authorized Positions | 154 | 186 | 186 | 0.0 % |

Division: Code Enforcement

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,084,028 | \$ 4,778,937 | \$ 4,799,338 | 0.4 % |
| Operating Expenditures | 2,064,731 | 3,922,571 | 2,971,005 | (24.3)% |
| Capital Outlay | 37,189 | 138,726 | 85,994 | (38.0)% |
| Total Operating | \$ 6,185,948 | \$ 8,840,234 | \$ 7,856,337 | (11.1)% |
| Capital Improvements | \$ 924,067 | \$ 465,936 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 924,067 | \$ 465,936 | \$ 0 | (100.0)% |
| Total | \$ 7,110,015 | \$ 9,306,170 | \$ 7,856,337 | (15.6)% |
| Authorized Positions | 62 | 62 | 62 | 0.0 % |

Division: Environmental Protection

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,453,899 | \$ 8,611,918 | \$ 8,988,383 | 4.4 % |
| Operating Expenditures | 3,523,262 | 10,690,450 | 11,458,410 | 7.2 % |
| Capital Outlay | 372,919 | 1,400,458 | 1,404,458 | 0.3 % |
| Total Operating | \$ 11,350,079 | \$ 20,702,826 | \$ 21,851,251 | 5.5 % |
| Capital Improvements | \$ 2,181,480 | \$ 15,258,276 | \$ 4,504,767 | (70.5)% |
| Reserves | 0 | 17,312,461 | 15,642,840 | (9.6)% |
| Total Non-Operating | \$ 2,181,480 | \$ 32,570,737 | \$ 20,147,607 | (38.1)% |
| Total | \$ 13,531,560 | \$ 53,273,563 | \$ 41,998,858 | (21.2)% |
| Authorized Positions | 100 | 102 | 103 | 1.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,603,728 | \$ 4,540,953 | \$ 4,537,294 | (0.1)% |
| Operating Expenditures | 1,177,719 | 2,031,518 | 1,713,937 | (15.6)% |
| Capital Outlay | 223,521 | 67,213 | 60,213 | (10.4)% |
| Total Operating | \$ 6,004,968 | \$ 6,639,684 | \$ 6,311,444 | (4.9)% |
| Total | \$ 6,004,968 | \$ 6,639,684 | \$ 6,311,444 | (4.9)% |
| Authorized Positions | 61 | 53 | 53 | 0.0 % |

Division: Housing and Community Development

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,207,455 | \$ 5,492,583 | \$ 4,398,034 | (19.9)% |
| Operating Expenditures | 26,201,349 | 46,670,628 | 32,389,385 | (30.6)% |
| Capital Outlay | 102,956 | 801,563 | 70,216 | (91.2)% |
| Total Operating | \$ 29,511,760 | \$ 52,964,774 | \$ 36,857,635 | (30.4)% |
| Capital Improvements | \$ 1,531,283 | \$ 6,856,316 | \$ 500,000 | (92.7)% |
| Grants | 5,533,821 | 3,815,919 | 12,599,645 | 230.2 % |
| Total Non-Operating | \$ 7,065,104 | \$ 10,672,235 | \$ 13,099,645 | 22.7 % |
| Total | \$ 36,576,863 | \$ 63,637,009 | \$ 49,957,280 | (21.5)% |
| Authorized Positions | 48 | 50 | 55 | 10.0 % |

Division: Neighborhood Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,014,819 | \$ 1,436,688 | \$ 1,631,869 | 13.6 % |
| Operating Expenditures | 990,696 | 2,177,806 | 1,784,701 | (18.1)% |
| Capital Outlay | 2,529 | 12,463 | 7,863 | (36.9)% |
| Total Operating | \$ 2,008,044 | \$ 3,626,957 | \$ 3,424,433 | (5.6)% |
| Grants | \$ 29,090 | \$ 0 | \$ 0 | 0.0 % |
| Reserves | 0 | 63,939 | 27,987 | (56.2)% |
| Total Non-Operating | \$ 29,090 | \$ 63,939 | \$ 27,987 | (56.2)% |
| Total | \$ 2,037,134 | \$ 3,690,896 | \$ 3,452,420 | (6.5)% |
| Authorized Positions | 15 | 19 | 19 | 0.0 % |

Division: Planning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,124,291 | \$ 2,684,727 | \$ 2,764,486 | 3.0 % |
| Operating Expenditures | 440,344 | 1,520,969 | 1,025,492 | (32.6)% |
| Capital Outlay | 0 | 23,617 | 23,617 | 0.0 % |
| Total Operating | \$ 2,564,635 | \$ 4,229,313 | \$ 3,813,595 | (9.8)% |
| Capital Improvements | \$ 0 | \$ 6,700 | \$ 0 | (100.0)% |
| Debt Service | 4,228 | 10,825 | 10,823 | 0.0 % |
| Total Non-Operating | \$ 4,228 | \$ 17,525 | \$ 10,823 | (38.2)% |
| Total | \$ 2,568,863 | \$ 4,246,838 | \$ 3,824,418 | (9.9)% |
| Authorized Positions | 27 | 28 | 28 | 0.0 % |

Division: Transportation Planning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,448,680 | \$ 1,833,084 | \$ 1,848,381 | 0.8 % |
| Operating Expenditures | 528,378 | 1,318,949 | 773,454 | (41.4)% |
| Capital Outlay | 0 | 19,059 | 19,059 | 0.0 % |
| Total Operating | \$ 1,977,058 | \$ 3,171,092 | \$ 2,640,894 | (16.7)% |
| Capital Improvements | \$ 63,834 | \$ 464,805 | \$ 0 | (100.0)% |
| Reserves | 0 | 646,936 | 646,936 | 0.0 % |
| Other | 345,844 | 0 | 0 | 0.0 % |
| Total Non-Operating | \$ 409,678 | \$ 1,111,741 | \$ 646,936 | (41.8)% |
| Total | \$ 2,386,736 | \$ 4,282,833 | \$ 3,287,830 | (23.2)% |
| Authorized Positions | 18 | 18 | 18 | 0.0 % |

Division: Zoning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,968,742 | \$ 2,402,409 | \$ 2,433,084 | 1.3 % |
| Operating Expenditures | 60,040 | 173,077 | 130,547 | (24.6)% |
| Capital Outlay | 41,329 | 18,026 | 18,026 | 0.0 % |
| Total Operating | \$ 2,070,111 | \$ 2,593,512 | \$ 2,581,657 | (0.5)% |
| Total | \$ 2,070,111 | \$ 2,593,512 | \$ 2,581,657 | (0.5)% |
| Authorized Positions | 27 | 29 | 29 | 0.0 % |



**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Planning, Environmental and Development Services Department

The Planning, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Code Enforcement, Environmental Protection, and Housing and Community Development division projects. Responsibilities include the Division of Building Safety and Code Enforcement buildings renovations, perpetual maintenance of environmentally sensitive lands, and improvements to water quality in county lakes.

| | Adopted <u>FY 2020-21</u> |
|---------------------------------|------------------------------|
| Environmental Protection | \$ 4,504,767 |
| Housing & Community Development | <u> 500,000</u> |
| Department Total | \$ 5,004,767 |

Funding Mechanism:

Projects within the Planning, Environmental and Development Services Department are budgeted in the Building Safety Fund (1011), Conservation Trust – Mitigation Fund (1263), Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), and Lakeside Village Adequate Public Facility Fund (1450).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/2020 for the FY 2019-20 budget rather than as of 3/31/2020 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Planning, Environmental and Development Services

10 - 19

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| PEDS | | | | | | | | | | | |
| Building Safety | | | | | | | | | | | |
| 2613 | | | | | | | | | | | |
| | 1011 | Building Safety Renovations | 942,361 | 1,017,638 | 0 | 0 | 0 | 0 | 0 | 0 | 1,959,999 |
| | 1023 | Building Safety Renovations (Zoning) | 10,235 | 49,765 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Org Subtotal | 952,596 | 1,067,403 | 0 | 0 | 0 | 0 | 0 | 0 | 2,019,999 |
| 2631 | | | | | | | | | | | |
| | 1011 | County Service Building | 0 | 3,750,000 | 0 | 0 | 0 | 0 | 0 | 4,750,000 | 8,500,000 |
| | | Org Subtotal | 0 | 3,750,000 | 0 | 0 | 0 | 0 | 0 | 4,750,000 | 8,500,000 |
| 2632 | | | | | | | | | | | |
| | 1011 | Satellite Office Building | 0 | 245,000 | 0 | 0 | 0 | 55,000 | 0 | 0 | 300,000 |
| | | Org Subtotal | 0 | 245,000 | 0 | 0 | 0 | 55,000 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 952,596 | 5,062,403 | 0 | 0 | 0 | 55,000 | 0 | 4,750,000 | 10,819,999 |
| Code Enforcement | | | | | | | | | | | |
| 3222 | | | | | | | | | | | |
| | 1023 | Code Building Renovations | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| | | Org Subtotal | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| | | DIVISION SUBTOTAL | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| Environmental Protection | | | | | | | | | | | |
| 1978 | | | | | | | | | | | |
| | 1023 | Environmental Sensitive Land | 630,844 | 1,312,860 | 625,000 | 0 | 0 | 0 | 0 | 0 | 2,568,704 |
| | 1026 | Environmental Sensitive Land | 776,241 | 926,817 | 1,012,000 | 0 | 0 | 0 | 0 | 0 | 2,715,058 |
| | 1263 | Environmental Sensitive Land | 0 | 32,307 | 30,190 | 0 | 0 | 0 | 0 | 0 | 62,497 |
| | 1274 | Environmental Sensitive Land | 0 | 15,938 | 15,675 | 0 | 0 | 0 | 0 | 0 | 31,613 |
| | | Org Subtotal | 1,407,085 | 2,287,922 | 1,682,865 | 0 | 0 | 0 | 0 | 0 | 5,377,872 |
| 2439 | | | | | | | | | | | |
| | 1023 | Water Quality Improvements | 4,014,167 | 6,145,418 | 1,925,000 | 0 | 0 | 0 | 0 | 0 | 12,084,585 |
| | | Org Subtotal | 4,014,167 | 6,145,418 | 1,925,000 | 0 | 0 | 0 | 0 | 0 | 12,084,585 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Planning, Environmental and Development Services

10 - 20

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2482 | 1023 | Pineloch NSBB/Upflow Filter Construction | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| 2657 | 1023 | Little Wekiva STA | 325 | 4,999,675 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| | | Org Subtotal | 325 | 4,999,675 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| 2658 | 1023 | Lake Lawne Reuse Facility | 1,180,337 | 642,761 | 746,902 | 0 | 0 | 0 | 0 | 0 | 2,570,000 |
| | 8150 | Lake Lawne Reuse Facility | 899,607 | 32,500 | 0 | 0 | 0 | 0 | 0 | 0 | 932,107 |
| | | Org Subtotal | 2,079,944 | 675,261 | 746,902 | 0 | 0 | 0 | 0 | 0 | 3,502,107 |
| 2659 | 1026 | TM Ranch Acquisition | 206,697 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 506,697 |
| | | Org Subtotal | 206,697 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 506,697 |
| | | DIVISION SUBTOTAL | 7,708,218 | 15,258,276 | 4,504,767 | 0 | 0 | 0 | 0 | 0 | 27,471,261 |
| Fiscal & Operational Support | | | | | | | | | | | |
| 3193 | 1023 | Lake June Development | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| | | Org Subtotal | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| | | DIVISION SUBTOTAL | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| Housing & Community Development | | | | | | | | | | | |
| 1749 | 1023 | Housing For All Initiatives | 0 | 1,500,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 3,000,000 |
| | | Org Subtotal | 0 | 1,500,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 3,000,000 |
| 1754 | 1023 | INVEST - Housing Initiatives | 808,517 | 3,191,483 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 |
| | | Org Subtotal | 808,517 | 3,191,483 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Planning, Environmental and Development Services

10 - 21

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2074 | 5900 | Cultural Community Center | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| 9093 | 7702 | Holden Hght Ph IV-LK June | 436,343 | 22,875 | 0 | 0 | 0 | 0 | 0 | 0 | 459,218 |
| | | Org Subtotal | 436,343 | 22,875 | 0 | 0 | 0 | 0 | 0 | 0 | 459,218 |
| 9157 | 7702 | Coalition for Homless-Mens Ctr | 443,850 | 76,698 | 0 | 0 | 0 | 0 | 0 | 0 | 520,548 |
| | | Org Subtotal | 443,850 | 76,698 | 0 | 0 | 0 | 0 | 0 | 0 | 520,548 |
| 9298 | 7702 | Holden Hght Ph IV | 1,647,028 | 235,848 | 0 | 0 | 0 | 0 | 0 | 0 | 1,882,876 |
| | | Org Subtotal | 1,647,028 | 235,848 | 0 | 0 | 0 | 0 | 0 | 0 | 1,882,876 |
| 9793 | 7702 | Holden Hght Phase IV | 29,018 | 400,982 | 0 | 0 | 0 | 0 | 0 | 0 | 430,000 |
| | | Org Subtotal | 29,018 | 400,982 | 0 | 0 | 0 | 0 | 0 | 0 | 430,000 |
| 9809 | 7702 | CDBG-Two Gen Comm Ctr | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | DIVISION SUBTOTAL | 3,364,756 | 6,827,886 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 11,692,642 |
| Transportation Planning | | | | | | | | | | | |
| 2137 | 1450 | Lakeside Village Neighborhood Park | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | Org Subtotal | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | DIVISION SUBTOTAL | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | DEPARTMENT SUBTOTAL | 14,094,605 | 28,086,006 | 5,004,767 | 500,000 | 500,000 | 55,000 | 0 | 4,750,000 | 52,990,378 |
| | | GRAND TOTAL | 14,094,605 | 28,086,006 | 5,004,767 | 500,000 | 500,000 | 55,000 | 0 | 4,750,000 | 52,990,378 |

*Prior Expenditures is calculated using 3 or 5 years.



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PUBLIC WORKS

Development Engineering

Plan Review
Engineering Inspection
Permitting
Platting

Fiscal & Operational Support

Department-wide Administration
Fiscal Operations
Informational Technology
Records & Archives
Employee Development
Special Projects

Highway Construction

Construction
Contract Administration
-Inspection
CIP Projects

Public Works Engineering

Survey
Design
CIP Projects
Right of Way

Roads & Drainage

Mowing Operations & Ditch Cleaning
Maintenance Facilities
Construction
Asphalt
Heavy Equipment

Stormwater Management

MSBU
Drainage Operations & Maintenance
Flood Plain Permitting
Heavy Equipment

Traffic Engineering

Operations & Maintenance
-Signs
-Signals
-Markings
-Traffic Management
Pedestrian Safety

Public Works

Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the Department collaborates with community and industry groups and related agencies in determining infrastructure needs. The Department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, and drainage projects throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks, American Disabilities Act (ADA) rehabilitation of rights-of-way, median tree program, roadway lighting program and bridge replacement, as well as projects for other county departments.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drainwells, and dams. In addition, the Division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for the transportation needs of the county through a series of successful programs, projects and maintenance services including 311 customer service, traffic studies, traffic calming, speed management, intersection improvements, signal installation/coordination, red



light cameras, signing and pavement markings, and maintenance of traffic review and permit approval.

FY 2019-20 Major Accomplishments:

Highway Construction Division

- Initiated construction on the following projects: Holden Avenue (John Young Parkway to Orange Blossom Trail), Connector Road (Hilton Driveway to Apopka Vineland Road), John Young Parkway and Conroy Road/Americana Boulevard and Texas Avenue and Rio Grande Avenue Intersection Improvements, University Boulevard at Forsyth Road Intersection Improvements, North Fort Christmas Safety Improvements, Waterford Lakes Parkway/Lake Cypress Circle Intersection Improvements, Alafaya Sidewalk Improvements and Gatlin Avenue and Kennedy Avenue Intersection Improvements.
- Initiated and completed construction of Winter Park Pines Outfall Canal, Sadler Road and State Road 441 Intersection Improvements, and North Lake Mann Neighborhood Sidewalk Improvements.
- Completed construction on Wallace Road at Dr. Phillips Boulevard Intersection Improvements, Sherry Drive Bridge Replacement, New Independence Parkway Improvements (from S.R. 429 to Avalon Road), North Econlockhatchee Trail at Lake Douglas Place Intersection Improvements, Hubbard Road (DW-055) Drainage Well Rehabilitation, Avalon Park Boulevard Safety Improvements, Palm Parkway Connector Road (Palm Parkway to Hilton Driveway), Seidel Road Phase 1A and Sand Lake Road/John Young Parkway Interchange Improvements.
- Continued construction on Boggy Creek Pipeline Improvements B-14 (Segment A), Little Wekiva River Erosion Control Project North of Edgewater Drive, Hamlin Groves Trail Phase II and County Road (C.R.) 545 (Avalon Road) Widening Segments 2, 3 & 4 (from Old YMCA Road to 1200 feet south of Flamingo Crossing Boulevard)
- Constructed approximately ten miles of new sidewalks throughout Orange County and 792 curb ramps.

Public Works Engineering Division

- Managed over 190 projects with a combined value of over \$800 million, including engineering design for major roadways, and programs such as intersections, bridges, new sidewalks, ADA rehabilitation of rights-of-way, median tree landscaping and pedestrian safety.

Public Works

These projects include coordination with Florida Department of Transportation (FDOT) on Local Agency Program (LAP) funded projects, private developers on public/private partnership projects and municipalities on interlocal projects.

- Managed the right-of-way acquisition process for major roadways, intersections improvements, and bridges.
- Programmed roadway lighting for 5 miles of county roads.
- Supported Environmental Protection Division, Housing and Community Development Division and Parks and Recreation Division by providing project management, eminent domain/right-of-way acquisition and survey services for water quality, community development and recreational trail projects.

Roads & Drainage Division

- Retrofitted more than 35 miles of sidewalk.
- Responded to over 6,570 citizen complaints.
- Trimmed/removed over 30,000 trees.
- Swept close to 20,000 curb miles of roadway.
- Repaired nearly 3,000 potholes.
- Mowed over 40,200 acres of right-of-way.
- Cleaned over 70 miles of stormwater pipes and slip lined more than six miles with cure-in-place lining.
- Cleaned about three (3) miles of roadside ditches.
- Resurfaced around 330 lane miles of arterial, collector, and subdivisions roads.
- Constructed about two (2) miles of stormwater conveyance pipes.
- Installed over 20,000 linear feet of underdrain.



Stormwater Management Division

- Mowed approximately 51,852 acres of county right-of-way/easements for ponds and primary canals.
- Trimmed or removed over 7,347 trees.
- Chemically sprayed approximately 993 miles of fences, curbs, and edges; and 12,142 acres of county right-of-way/easements for ponds and primary canals.
- Repaired over 14,782 linear feet of fencing along ponds and right-of-way.
- Processed 350 floodplain permits and reviewed 280 determinations and inquiries.
- Completed the Winter Park Pines 3H Canal Improvements, Bonnie Brooke Pump Station Improvements, B-14 Canal at Wheatberry Court, and DW-055 Hubbard Road Drainwell.

- Advertised for construction the Boggy Creek Pipeline Segment C.

Traffic Engineering Division

- Designed 11 traffic signals and constructed four (4) traffic signals.
- Performed 312 total traffic studies, including four (4) signal warrant studies, 48 speed studies.
- Installed six (6) speed radar signs and 81 speed humps.
- Newbury Park neighborhood traffic calming:
 - **Phase 1** – Retimed and added a right arrow signal head at the intersection of C.R. 535 and Silverlake Park Drive.
 - **Phase 2A** – Restriped roundabout by adding a dedicated right turn to the approach leg of Reams Road and Silverlake Park Drive; installed rectangular rapid flashing beacons at crosswalks.
 - **Phase 2B** - Converted Gold Creek Trail into a one-way street and restricted access to Gold Creek Trail from Reams Road.
- Realized red light running numbers of 39,957 notice of violations and 14,408 uniform traffic citations.
- Processed six (6) new alternative impact fee cases.
- Conducted seven (7) road safety audits and three (3) small area studies.
- Advertised pedestrian safety messages on four (4) traffic signal cabinets.
- Conducted 15 crosswalk studies.
- Developed safe walking routes for two (2) new Orange County schools.
- Processed 3,188 maintenance of traffic permits.
- Established quiet zones at four (4) Sunrail railroad crossings.
 - East Oak Ridge Road
 - Fairlane Avenue
 - Glenrose Avenue
 - East Lancaster Avenue
- Completed small safety and operational intersection and median projects.
 - Four (4) directional median openings
 - Two (2) intersection pedestrian improvements
 - One (1) traffic separator
- Fabricated and laminated 5,435 signs.
- Installed signs for 28 new subdivisions.
- Refreshed 72 lane-miles of striping.
- Retimed and coordinated 76 traffic signals along major corridors.
- Resolved 1,292 signal timing concerns.
- Retimed 109 traffic signals to address citizen concerns.
- Converted 250 signal databased to Intelight controllers.
- Awarded Hazard Mitigation Grants for seven (7) intersections.
 - Bumby Avenue at Kaley Avenue
 - Clay Street at Minnesota Avenue
 - Edgewater Drive at Magnolia Homes Road
 - Gatlin Avenue at Dixie Belle Drive
 - Hastings Street at Balboa Drive
 - Westmoreland Avenue at Kaley Avenue
 - Powers Drive at Balboa Drive

Public Works

FY 2020-21 Department Objectives:

Highway Construction Division

- Initiate construction of Shingle Creek Trail Phase 1 Segment 3, Shingle Creek Trail Phase 2, B-14 Boggy Creek Pipeline Improvements (Segment C), Vineland Road at C.R. 535 Intersection Improvements, C.R. 545 (Avalon) Segment 1, Keystone Drive Nutrient-Separating Baffle Box and UpFlow Filter Water Quality Improvement Project and Kirkman Road Extension.
- Continue installation of new sidewalks and curb ramps throughout the county.

Public Works Engineering Division

- Continue to manage intersection and pedestrian safety, and roadway projects as identified in the *INVEST in our Home for Life* initiative and Capital Improvement Program (CIP).
- Continue to administer the sidewalk program and install approximately 10 miles of pedestrian sidewalks throughout Orange County.
- Continue to develop and implement the ADA Transition Plan throughout the Orange County road network.
- Complete the installation of all remaining lights under the current roadway lighting program.
- Continue to manage and implement the median tree landscaping and bridge replacement programs.
- Continue to support Environmental Protection Division, Housing and Community Services Division and Parks and Recreational Services Division by providing project management services, right-of-way acquisition services, and survey services for water quality projects, community development projects, and recreational trails.
- Continue to implement the countywide Vertical Benchmark Network Project, which will assist meeting the current FEMA and National Geodetic Survey (NGS) standards for vertical control, which will be included in the county's Geographic Information System (GIS) Database.

Roads & Drainage Division

- Continue to promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support activities for recovery operations to open roads and minimize secondary flooding issues during emergencies.

Stormwater Management Division

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the county's 12 basins.
- Continue GIS inventory of pump stations, drainwells, rain gauges, and pond and canal mowing contracts.
- Continue the development of a web-based viewer for Stormwater's GIS-based watershed information.
- Work with GIS staff to create an accurate layer of primary canal systems.
- Continue to participate in FEMA's Community Rating System (CRS) Program to enhance monetary savings to residents.

Traffic Engineering Division

- Continue to develop pedestrian-friendly roadways with proper placement of pedestrian crosswalks, signs, and signals.
- Continue to conduct traffic studies at critical intersection and roadways and provide speed limit recommendations in order to improve safety.
- Continue to design and construct traffic signals as warranted.
- Continue to work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues.
- Continue school zone evaluations on two-lane corridors for consistency with new FDOT requirements.
- Continue construction of overhead flashing beacons at school zones on multi-lane corridors for compliance with FDOT requirements.
- Continue to conduct corridor signal re-timing projects to reduce travel time and provide maximum efficiency on Orange County roads. Start intersection movement count and advanced traffic signal performance measures data collection.
- Continue to expand the fiber optic network and install intelligent transportation systems (ITS) technology such as signal cabinet & controller upgrades closed circuit television (CCTV) cameras, wireless communication devices, and Bluetooth travel time detectors.
- Continue to manage the county's Red-Light Safety Program.
- Continue replacement of Siemens traffic signal controllers with Intelight controllers to provide automated traffic signal performance measures.



Public Works

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|---|-------|----------------------|----------------------|----------------------|
| Development Engineering | | | | |
| - Number of Projects Reviewed | | 1,137 | 2,063 | 2,251 |
| - % of Projects Reviewed within Specified Time Frame | | 90% | 90% | 90% |
| - Cost Per Plan Reviewed | | \$ 325 | \$ 390 | \$ 346 |
| Public Works Engineering | | | | |
| - % of CIP Budget Expended as Scheduled | | 11% | 60% | 60% |
| - Number of Transportation CIP Projects in Progress | | 185 | 150 | 195 |
| - Number of Transportation Projects Bid | | 21 | 120 | 140 |
| Public Works Stormwater Mgt. | | | | |
| - Number of Flood Plain Permit Applications | | 235 | 380 | 380 |
| - % of CIP Budget Expended & Encumbered | | 61% | 90% | 90% |
| - Number of Drainwells, Control Structures, and Pump Stations | | 165 | 165 | 155 |
| - Number of Miles of Primary Canals Maintained | | 95 | 95 | 95 |
| - Number of Ponds Maintained | | 1,899 | 1,899 | 1,925 |
| - MSBU Ponds Maintained | | 1,517 | 1,517 | 1,543 |
| - Non-MSBU Ponds Maintained | | 382 | 382 | 382 |
| Roads & Drainage | | | | |
| - Total Number of County Lane Miles Maintained | | 5,818 | 5,844 | 5,814 |
| - Arterial Lane Miles Maintained | | 1,768 | 1,775 | 1,697 |
| - Residential Lane Miles Maintained | | 4,050 | 4,069 | 4,117 |
| - % Arterial Lane Miles Rated in Good Condition | | 85% | 85% | 85% |
| - % Residential Lane Miles Rated in Good Condition | | 88% | 88% | 88% |
| - Lane Miles Identified for Resurfacing | | 113 | 390 | 340 |
| - Number of Miles of Secondary Canals Maintained | | 90 | 90 | 90 |
| - % of CIP Budget Expended and Encumbered | | 78% | 90% | 90% |
| Traffic Engineering | | | | |
| - % of MOT Permits Processed within 1 week | 1 | 0% | 90% | 90% |
| <i>Maintenance of Traffic (MOT)</i> | | | | |
| - % of Signal Preventative Maintenance Completed | 2 | 0% | 90% | 90% |
| - % of Traffic Studies Completed within 60 days | 3 | 0% | 80% | 80% |
| - % of Signal Timing Complaints Completed within 1 Week | 4 | 0% | 90% | 90% |

1 - 4 New Measure established in FY 2020

Department: Public Works

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 31,691,848 | \$ 39,186,128 | \$ 40,224,372 | 2.6 % |
| Operating Expenditures | 59,978,153 | 74,648,928 | 74,207,563 | (0.6)% |
| Capital Outlay | 4,788,196 | 9,808,257 | 3,836,453 | (60.9)% |
| Total Operating | \$ 96,458,196 | \$ 123,643,313 | \$ 118,268,388 | (4.3)% |
| Capital Improvements | \$ 81,655,365 | \$ 217,966,414 | \$ 139,205,168 | (36.1)% |
| Debt Service | 8,260 | 11,223 | 9,631 | (14.2)% |
| Grants | 60,000 | 60,000 | 60,000 | 0.0% |
| Reserves | 0 | 158,619,187 | 154,040,400 | (2.9)% |
| Other | 120,000 | 120,000 | 120,000 | 0.0% |
| Total Non-Operating | \$ 81,843,625 | \$ 376,776,824 | \$ 293,435,199 | (22.1)% |
| Department Total | \$ 178,301,821 | \$ 500,420,137 | \$ 411,703,587 | (17.7)% |

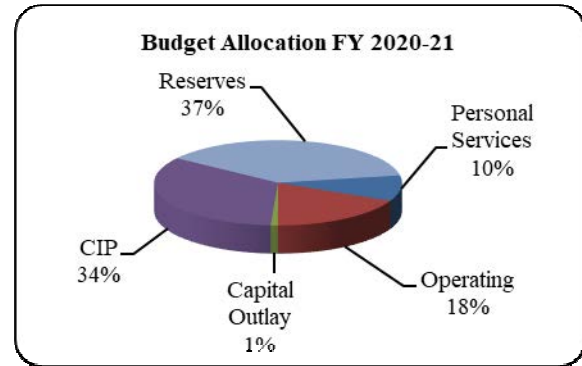
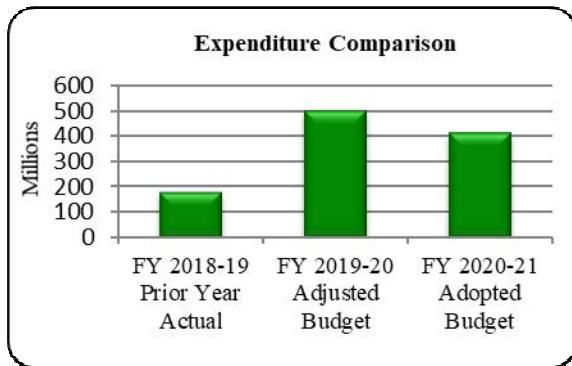
| Expenditures by Division / Program | | | | |
|---------------------------------------|-----------------------|-----------------------|-----------------------|----------------|
| Development Engineering | \$ 3,435,178 | \$ 4,203,932 | \$ 4,187,780 | (0.4)% |
| Fiscal & Operational Support | 10,628,152 | 13,301,403 | 13,827,911 | 4.0 % |
| Highway Construction | 2,335,899 | 2,911,509 | 2,954,602 | 1.5 % |
| Public Works Engineering | 37,641,415 | 149,716,836 | 84,651,601 | (43.5)% |
| Public Works Reserves | 1,679,100 | 162,289,187 | 157,710,400 | (2.8)% |
| Public Works Stormwater Mgt. | 20,817,852 | 36,662,421 | 24,624,388 | (32.8)% |
| Roads & Drainage | 87,655,104 | 107,761,617 | 102,479,580 | (4.9)% |
| Traffic Engineering | 14,109,121 | 23,573,232 | 21,267,325 | (9.8)% |
| Department Total | \$ 178,301,821 | \$ 500,420,137 | \$ 411,703,587 | (17.7)% |

| Funding Source Summary | | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|----------------|
| Special Revenue Funds | \$ 145,878,365 | \$ 302,291,652 | \$ 243,601,684 | (19.4)% |
| Capital Construction Funds | 32,423,456 | 198,128,485 | 168,101,903 | (15.2)% |
| Department Total | \$ 178,301,821 | \$ 500,420,137 | \$ 411,703,587 | (17.7)% |

| Authorized Positions | | | | |
|----------------------|-----|-----|-----|------|
| | 544 | 555 | 555 | 0.0% |

Public Works

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department’s authorized position count remains unchanged.

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 0.6% or \$441,365 from the FY 2019-20 budget primarily due to future anticipated reduced revenues, as a result of economic impacts from the COVID-19 pandemic. A total of \$31.1 million is included under Roads and Drainage Division for maintenance of roadway systems, which contained funding for maintenance of new roadways, street sweeping, landscape maintenance, right-of-way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 2,684 road lane miles in Orange County. Certain expenses have been delayed until funding is available, such as replacement of equipment expenses. The total operating budget of \$74.2 million will allow Public Works to maintain its current level of service.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 60.9% or \$5.9 million from the FY 2019-20 budget. The budget fluctuates each year based upon equipment needs; however, capital outlay has decreased in order to correspond to the reduction in revenues due to the economic impacts from the COVID-19 pandemic. Items included in this budget are stormwater equipment, computer equipment, and software. The FY 2020-21 budget includes funding for 11 vehicles; two (2) replacement vehicles in Stormwater Management, one (1) replacement vehicle for Highway Construction, and one (1) new vehicle and seven (7) replacement vehicles for Roads & Drainage.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 36.1% or \$78.8 million from the FY 2019-20 budget mainly due to necessary budget adjustments in order to have a balanced five-year CIP plan, as a result of the COVID-19 pandemic. Included in the FY 2020-21 CIP budget is funding for new improvements to the traffic signal network system and expansion of railroad quiet zone infrastructure. Also, continuation funding for repaving existing roadways, pedestrian safety, stormwater, drainage, traffic improvements, and several roadway improvement and intersection/pedestrian safety projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2020-21 debt service budget of \$9,631 is for the principal and interest expenses for office equipment capital leases.

Grant – The FY 2020-21 grant budget included a \$60,000 grant to Best Foot Forward for pedestrian safety initiatives, which remains status quo from the FY 2019-20 budget.

Reserves – The FY 2020-21 reserves budget decreased by 2.9% or \$4.6 million from FY 2019-20 levels. The majority of the Public Works reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

Other – The FY 2020-21 other category budget included a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities, which remains status quo from the FY 2019-20 budget.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County's sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, sales tax, ad valorem, and various state and federal grants.

Division: Development Engineering

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,113,020 | \$ 3,840,816 | \$ 3,919,343 | 2.0 % |
| Operating Expenditures | 216,759 | 267,016 | 268,337 | 0.5 % |
| Capital Outlay | 105,399 | 96,100 | 100 | (99.9)% |
| Total Operating | \$ 3,435,178 | \$ 4,203,932 | \$ 4,187,780 | (0.4)% |
| Total | \$ 3,435,178 | \$ 4,203,932 | \$ 4,187,780 | (0.4)% |
| Authorized Positions | 37 | 44 | 44 | 0.0 % |

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,479,877 | \$ 3,024,234 | \$ 3,278,934 | 8.4 % |
| Operating Expenditures | 8,036,112 | 9,922,263 | 10,144,156 | 2.2 % |
| Capital Outlay | 108,174 | 350,050 | 399,965 | 14.3 % |
| Total Operating | \$ 10,624,164 | \$ 13,296,547 | \$ 13,823,055 | 4.0 % |
| Debt Service | \$ 3,988 | \$ 4,856 | \$ 4,856 | 0.0 % |
| Total Non-Operating | \$ 3,988 | \$ 4,856 | \$ 4,856 | 0.0 % |
| Total | \$ 10,628,152 | \$ 13,301,403 | \$ 13,827,911 | 4.0 % |
| Authorized Positions | 32 | 34 | 35 | 2.9 % |

Division: Highway Construction

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,082,473 | \$ 2,372,638 | \$ 2,396,656 | 1.0 % |
| Operating Expenditures | 161,773 | 488,871 | 523,462 | 7.1 % |
| Capital Outlay | 91,652 | 50,000 | 34,484 | (31.0)% |
| Total Operating | \$ 2,335,899 | \$ 2,911,509 | \$ 2,954,602 | 1.5 % |
| Total | \$ 2,335,899 | \$ 2,911,509 | \$ 2,954,602 | 1.5 % |
| Authorized Positions | 23 | 26 | 26 | 0.0 % |

Division: Public Works Engineering

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,174,768 | \$ 3,660,140 | \$ 3,668,309 | 0.2 % |
| Operating Expenditures | 546,913 | 900,660 | 775,756 | (13.9)% |
| Capital Outlay | 39,079 | 63,390 | 12,000 | (81.1)% |
| Total Operating | \$ 3,760,759 | \$ 4,624,190 | \$ 4,456,065 | (3.6)% |
| Capital Improvements | \$ 33,880,656 | \$ 145,092,646 | \$ 80,195,536 | (44.7)% |
| Total Non-Operating | \$ 33,880,656 | \$ 145,092,646 | \$ 80,195,536 | (44.7)% |
| Total | \$ 37,641,415 | \$ 149,716,836 | \$ 84,651,601 | (43.5)% |
| Authorized Positions | 39 | 40 | 40 | 0.0 % |

Division: Public Works Reserves

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 1,559,100 | \$ 3,550,000 | \$ 3,550,000 | 0.0 % |
| Total Operating | \$ 1,559,100 | \$ 3,550,000 | \$ 3,550,000 | 0.0 % |
| Reserves | \$ 0 | \$ 158,619,187 | \$ 154,040,400 | (2.9)% |
| Other | 120,000 | 120,000 | 120,000 | 0.0 % |
| Total Non-Operating | \$ 120,000 | \$ 158,739,187 | \$ 154,160,400 | (2.9)% |
| Total | \$ 1,679,100 | \$ 162,289,187 | \$ 157,710,400 | (2.8)% |

Division: Public Works Stormwater Mgt.

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 5,437,301 | \$ 6,889,413 | \$ 7,216,750 | 4.8 % |
| Operating Expenditures | 4,828,565 | 6,409,397 | 6,069,638 | (5.3)% |
| Capital Outlay | 1,405,798 | 3,477,164 | 1,188,000 | (65.8)% |
| Total Operating | \$ 11,671,665 | \$ 16,775,974 | \$ 14,474,388 | (13.7)% |
| Capital Improvements | \$ 9,146,187 | \$ 19,886,447 | \$ 10,150,000 | (49.0)% |
| Total Non-Operating | \$ 9,146,187 | \$ 19,886,447 | \$ 10,150,000 | (49.0)% |
| Total | \$ 20,817,852 | \$ 36,662,421 | \$ 24,624,388 | (32.8)% |
| Authorized Positions | 109 | 108 | 108 | 0.0 % |

Division: Roads & Drainage

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 10,921,910 | \$ 14,079,221 | \$ 14,593,781 | 3.7 % |
| Operating Expenditures | 38,275,951 | 44,627,851 | 45,342,392 | 1.6 % |
| Capital Outlay | 2,583,321 | 4,799,988 | 1,954,000 | (59.3)% |
| Total Operating | \$ 51,781,182 | \$ 63,507,060 | \$ 61,890,173 | (2.5)% |
| Capital Improvements | \$ 35,869,650 | \$ 44,248,190 | \$ 40,584,632 | (8.3)% |
| Debt Service | 4,272 | 6,367 | 4,775 | (25.0)% |
| Total Non-Operating | \$ 35,873,922 | \$ 44,254,557 | \$ 40,589,407 | (8.3)% |
| Total | \$ 87,655,104 | \$ 107,761,617 | \$ 102,479,580 | (4.9)% |
| Authorized Positions | 235 | 235 | 234 | (0.4)% |

Division: Traffic Engineering

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,482,498 | \$ 5,319,666 | \$ 5,150,599 | (3.2)% |
| Operating Expenditures | 6,352,979 | 8,482,870 | 7,533,822 | (11.2)% |
| Capital Outlay | 454,773 | 971,565 | 247,904 | (74.5)% |
| Total Operating | \$ 11,290,249 | \$ 14,774,101 | \$ 12,932,325 | (12.5)% |
| Capital Improvements | \$ 2,758,871 | \$ 8,739,131 | \$ 8,275,000 | (5.3)% |
| Grants | 60,000 | 60,000 | 60,000 | 0.0 % |
| Total Non-Operating | \$ 2,818,871 | \$ 8,799,131 | \$ 8,335,000 | (5.3)% |
| Total | \$ 14,109,121 | \$ 23,573,232 | \$ 21,267,325 | (9.8)% |
| Authorized Positions | 69 | 68 | 68 | 0.0 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

**Projects under the direction of the
Public Works Department**

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

Included in the FY 2020-21 Public Works CIP budget is \$31.8 million for the sixth year of the \$300 million *INVEST in Our Home for Life* initiative. In total, this initiative will direct \$200 million toward roadway improvements and \$15 million toward intersections and pedestrian safety in the Public Works budget.

| | Adopted <u>FY 2020-21</u> |
|---------------------|------------------------------|
| Engineering | 80,195,536 |
| Roads and Drainage | 40,584,632 |
| Stormwater | 10,150,000 |
| Traffic Engineering | <u>8,275,000</u> |
| Department Total | \$139,205,168 |

Funding Mechanism:

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/2020 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Public Works

11 - 15

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Public Works | | | | | | | | | | | |
| Engineering | | | | | | | | | | | |
| 2722 | | | | | | | | | | | |
| | 1003 | Intersection WID/CW | 2,826,989 | 6,543,157 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 0 | 24,370,646 |
| | 1246 | Intersection WID/CW | 0 | 249,855 | 0 | 0 | 0 | 0 | 0 | 0 | 249,855 |
| | 1306 | Intersection WID/CW | 0 | 582,535 | 188,631 | 0 | 0 | 0 | 0 | 0 | 771,166 |
| | 1308 | Intersection WID/CW | 0 | 2,869 | 15 | 0 | 0 | 0 | 0 | 0 | 2,884 |
| | 1311 | Intersection WID/CW | 0 | 87,197 | 468 | 0 | 0 | 0 | 0 | 0 | 87,665 |
| | 1327 | Intersection WID/CW | 68,156 | 0 | 889 | 0 | 0 | 0 | 0 | 0 | 69,045 |
| | 7515 | LAP-Tiny Road at Tilden Road | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | 7516 | LAP - University Blvd at Dean Rd | 0 | 997,837 | 0 | 0 | 0 | 0 | 0 | 0 | 997,837 |
| | 7533 | LAP - Vineland Ave/SR 535 | 0 | 1,670,250 | 0 | 0 | 0 | 0 | 0 | 0 | 1,670,250 |
| | | Org Subtotal | 2,895,145 | 10,633,700 | 3,190,103 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 0 | 28,719,348 |
| 2752 | | | | | | | | | | | |
| | 1023 | INVEST - R. Crotty Pkwy (436-Dean) | 509,077 | 310,923 | 5,100,000 | 11,100,000 | 0 | 0 | 0 | 0 | 17,020,000 |
| | 1032 | Richard Crotty Pkwy (436-Dean) | 1,566,856 | 4,716,081 | 0 | 0 | 11,000,000 | 540,000 | 0 | 46,980,000 | 64,802,937 |
| | | Org Subtotal | 2,075,933 | 5,027,004 | 5,100,000 | 11,100,000 | 11,000,000 | 540,000 | 0 | 46,980,000 | 81,822,937 |
| 2766 | | | | | | | | | | | |
| | 1003 | ROW & Drainage | 52,271 | 6,884 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 84,155 |
| | | Org Subtotal | 52,271 | 6,884 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 84,155 |
| 2841 | | | | | | | | | | | |
| | 1003 | Sidewalk Program C-W | 6,043,330 | 3,361,277 | 2,625,000 | 3,400,000 | 3,120,000 | 2,400,000 | 2,400,000 | 0 | 23,349,607 |
| | | Org Subtotal | 6,043,330 | 3,361,277 | 2,625,000 | 3,400,000 | 3,120,000 | 2,400,000 | 2,400,000 | 0 | 23,349,607 |
| 2851 | | | | | | | | | | | |
| | 1002 | ADA Compliance Retrofit | 4,151,954 | 2,874,674 | 2,477,999 | 2,477,999 | 2,400,000 | 2,400,000 | 2,400,000 | 0 | 19,182,626 |
| | 1318 | ADA Compliance Retrofit | 0 | 8,503 | 0 | 0 | 0 | 0 | 0 | 0 | 8,503 |
| | | Org Subtotal | 4,151,954 | 2,883,177 | 2,477,999 | 2,477,999 | 2,400,000 | 2,400,000 | 2,400,000 | 0 | 19,191,129 |
| 2852 | | | | | | | | | | | |
| | 1003 | Major Drng Structures-Replac | 1,375,161 | 1,468,315 | 750,000 | 1,057,274 | 1,250,100 | 1,250,100 | 1,250,100 | 2,500,000 | 10,901,050 |
| | | Org Subtotal | 1,375,161 | 1,468,315 | 750,000 | 1,057,274 | 1,250,100 | 1,250,100 | 1,250,100 | 2,500,000 | 10,901,050 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2859 | 1023 | Pine Hills Landfill Closure | 229,881 | 237,987 | 106,000 | 106,000 | 106,000 | 106,000 | 106,000 | 0 | 997,868 |
| | | Org Subtotal | 229,881 | 237,987 | 106,000 | 106,000 | 106,000 | 106,000 | 106,000 | 0 | 997,868 |
| 2883 | 1034 | Sand Lake Road | 68,368 | 387,958 | 110,000 | 6,000,000 | 3,867,816 | 520,000 | 0 | 0 | 10,954,142 |
| | 1326 | Sand Lake Road | 334,176 | 763,022 | 3,962 | 0 | 0 | 0 | 0 | 0 | 1,101,160 |
| | | Org Subtotal | 402,544 | 1,150,980 | 113,962 | 6,000,000 | 3,867,816 | 520,000 | 0 | 0 | 12,055,302 |
| 2892 | 1034 | Hamlin Road Extension | 7,411,317 | 1,546,420 | 0 | 0 | 0 | 0 | 0 | 0 | 8,957,737 |
| | | Org Subtotal | 7,411,317 | 1,546,420 | 0 | 0 | 0 | 0 | 0 | 0 | 8,957,737 |
| 2929 | 1033 | Orange Ave (Osceola Cty-Turnpike) | 0 | 100 | 500,000 | 500,000 | 0 | 0 | 0 | 18,940,000 | 19,940,100 |
| | | Org Subtotal | 0 | 100 | 500,000 | 500,000 | 0 | 0 | 0 | 18,940,000 | 19,940,100 |
| 3028 | 1033 | Moss Park Rd Impv | 367,560 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 367,660 |
| | | Org Subtotal | 367,560 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 367,660 |
| 3037 | 1003 | Taft-VnInd Rd(441-Orng Av) | 0 | 96,255 | 0 | 0 | 0 | 0 | 0 | 0 | 96,255 |
| | 1033 | Taft-VnInd Rd(441-Orng Av) | 9,629,720 | 1,933,586 | 3,000,000 | 8,100,000 | 9,200,000 | 9,400,000 | 4,850,000 | 0 | 46,113,306 |
| | 1329 | Taft-VnInd Rd(441-Orng Av) | 13,832 | 42,346 | 228 | 0 | 0 | 0 | 0 | 0 | 56,406 |
| | | Org Subtotal | 9,643,552 | 2,072,187 | 3,000,228 | 8,100,000 | 9,200,000 | 9,400,000 | 4,850,000 | 0 | 46,265,967 |
| 3045 | 1034 | Holden Ave(JYP-Orng Av) | 2,040,784 | 20,667,382 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 23,308,166 |
| | | Org Subtotal | 2,040,784 | 20,667,382 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 23,308,166 |
| 3073 | 1246 | Kirkman Road Extension | 0 | 1,146,650 | 1,000,000 | 0 | 60,392,022 | 0 | 0 | 0 | 62,538,672 |
| | 8286 | Kirkman Road Extension | 0 | 16,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000,000 |
| | | Org Subtotal | 0 | 17,146,650 | 1,000,000 | 0 | 60,392,022 | 0 | 0 | 0 | 78,538,672 |

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 3074 | 1246 | International Dr Ultimate Tran Study | 0 | 1,246,509 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,346,509 |
| | | Org Subtotal | 0 | 1,246,509 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,346,509 |
| 3075 | 1023 | INVEST - Boggy Creek Bridge Replace. | 6,863,207 | 510,664 | 0 | 0 | 0 | 0 | 0 | 0 | 7,373,871 |
| | 1033 | Boggy Creek Bridge Replacement | 2,978,883 | 257,368 | 0 | 0 | 0 | 0 | 0 | 0 | 3,236,251 |
| | 1321 | Boggy Creek Bridge Replacement | 117,450 | 239,336 | 0 | 0 | 0 | 0 | 0 | 0 | 356,786 |
| | | Org Subtotal | 9,959,540 | 1,007,368 | 0 | 0 | 0 | 0 | 0 | 0 | 10,966,908 |
| 3095 | 1034 | Palm Parkway Connector Road | 1,016 | 8,777,972 | 600,000 | 0 | 0 | 0 | 0 | 0 | 9,378,988 |
| | | Org Subtotal | 1,016 | 8,777,972 | 600,000 | 0 | 0 | 0 | 0 | 0 | 9,378,988 |
| 3096 | 1003 | Kennedy Blvd (Forest City-I4) | 11,403 | 0 | 1,512,642 | 0 | 0 | 0 | 0 | 0 | 1,524,045 |
| | 1004 | Kennedy Blvd (Forest City-I4) | 473,633 | 4,929,962 | 0 | 0 | 250,000 | 0 | 0 | 0 | 5,653,595 |
| | 1023 | INVEST - Kennedy (Forest City-I4) | 138,211 | 104,450 | 2,061,300 | 1,563,194 | 4,050,000 | 12,900,000 | 7,600,000 | 0 | 28,417,155 |
| | 1031 | Kennedy Blvd (Forest City-I4) | 255,413 | 821,084 | 526,058 | 86,806 | 0 | 0 | 0 | 0 | 1,689,361 |
| | | Org Subtotal | 878,660 | 5,855,496 | 4,100,000 | 1,650,000 | 4,300,000 | 12,900,000 | 7,600,000 | 0 | 37,284,156 |
| 3097 | 1003 | All American(OBT-Forest Cty) | 84,157 | 1,576,000 | 563,750 | 6,885,880 | 3,850,000 | 0 | 0 | 0 | 12,959,787 |
| | 1031 | All American(OBT-Forest Cty) | 922,639 | 52,658 | 3,786,250 | 4,164,120 | 3,550,000 | 0 | 0 | 0 | 12,475,667 |
| | | Org Subtotal | 1,006,796 | 1,628,658 | 4,350,000 | 11,050,000 | 7,400,000 | 0 | 0 | 0 | 25,435,454 |
| 5000 | 1003 | Street Lights-County Rds | 324,533 | 2,455,900 | 0 | 0 | 0 | 0 | 0 | 0 | 2,780,433 |
| | 1032 | Street Lights-County Rds | 3,634,492 | 829,694 | 0 | 0 | 0 | 0 | 0 | 0 | 4,464,186 |
| | 1033 | Street Lights-County Rds | 1,140,600 | 1,265,696 | 0 | 0 | 0 | 0 | 0 | 0 | 2,406,296 |
| | 1034 | Street Lights-County Rds | 3,965,809 | 2,924,529 | 0 | 0 | 0 | 0 | 0 | 0 | 6,890,338 |
| | 1315 | Street Lights-County Rds | 0 | 1,465,472 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,472 |
| | 1316 | Street Lights-County Rds | 0 | 490,544 | 0 | 0 | 0 | 0 | 0 | 0 | 490,544 |
| | | Org Subtotal | 9,065,434 | 9,431,835 | 0 | 0 | 0 | 0 | 0 | 0 | 18,497,269 |

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5001 | 1246 | John Young Pkwy/6 Lane | 12,374,230 | 111,838 | 0 | 0 | 0 | 0 | 0 | 0 | 12,486,068 |
| | | Org Subtotal | 12,374,230 | 111,838 | 0 | 0 | 0 | 0 | 0 | 0 | 12,486,068 |
| 5004 | 1023 | INVEST - Chuluota Rd | 0 | 100 | 507,000 | 1,288,000 | 4,716,500 | 3,488,400 | 0 | 0 | 10,000,000 |
| | 1328 | Chuluota Rd | 0 | 649,883 | 3,402 | 0 | 0 | 0 | 0 | 0 | 653,285 |
| | | Org Subtotal | 0 | 649,983 | 510,402 | 1,288,000 | 4,716,500 | 3,488,400 | 0 | 0 | 10,653,285 |
| 5005 | 1023 | INVEST - McCulloch Rd | 0 | 375,280 | 342,544 | 1,000,000 | 2,196,160 | 1,946,160 | 7,139,856 | 0 | 13,000,000 |
| | | Org Subtotal | 0 | 375,280 | 342,544 | 1,000,000 | 2,196,160 | 1,946,160 | 7,139,856 | 0 | 13,000,000 |
| 5006 | 1034 | CR 545 Village H ROW | 356,819 | 863,281 | 0 | 0 | 0 | 0 | 0 | 0 | 1,220,100 |
| | 1331 | CR 545 Village H ROW | 155,920 | 4,433 | 8,411 | 0 | 0 | 0 | 0 | 0 | 168,764 |
| | | Org Subtotal | 512,739 | 867,714 | 8,411 | 0 | 0 | 0 | 0 | 0 | 1,388,864 |
| 5024 | 1023 | INVEST - Econ Trl (Lk Underhill-SR50) | 1,449,886 | 3,091,806 | 9,425,526 | 3,451,376 | 4,900,000 | 0 | 0 | 0 | 22,318,594 |
| | 1032 | Econ Trail (Lk Underhill-SR50) | 524,883 | 25,493 | 574,474 | 10,048,624 | 0 | 0 | 0 | 0 | 11,173,474 |
| | | Org Subtotal | 1,974,769 | 3,117,299 | 10,000,000 | 13,500,000 | 4,900,000 | 0 | 0 | 0 | 33,492,068 |
| 5027 | 1023 | INVEST - TX Ave (Oak Rdg-Holden) | 283,847 | 993,370 | 900,000 | 5,514,005 | 498,100 | 0 | 0 | 0 | 8,189,322 |
| | 1034 | Texas Ave (Oak Rdg-Holden) | 593,590 | 1,246,633 | 2,826,855 | 1,500,000 | 2,394,614 | 4,279,228 | 2,454,310 | 0 | 15,295,230 |
| | | Org Subtotal | 877,437 | 2,240,003 | 3,726,855 | 7,014,005 | 2,892,714 | 4,279,228 | 2,454,310 | 0 | 23,484,552 |
| 5029 | 1032 | Valencia Col Ln(Grod-Econ) | 11,380 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 11,430 |
| | | Org Subtotal | 11,380 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 11,430 |
| 5033 | 1004 | Raleigh St Impr (Kirkman Rd to Ivey Lane) | 0 | 1,000,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,100 |
| | | Org Subtotal | 0 | 1,000,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,100 |

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Public Works

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5036 | 1034 | CR 545 Widening - Village I to H | 0 | 100 | 256,000 | 0 | 0 | 0 | 0 | 0 | 256,100 |
| | 1331 | CR 545 Widening - Village I to H | 0 | 1,618,508 | 0 | 1,269,683 | 0 | 0 | 0 | 0 | 2,888,191 |
| | | Org Subtotal | 0 | 1,618,608 | 256,000 | 1,269,683 | 0 | 0 | 0 | 0 | 3,144,291 |
| 5037 | 1034 | Western Way Rd Imp (CR545 to Lk Cnty Li | 0 | 450,100 | 265,000 | 783,000 | 1,145,826 | 0 | 0 | 0 | 2,643,926 |
| | | Org Subtotal | 0 | 450,100 | 265,000 | 783,000 | 1,145,826 | 0 | 0 | 0 | 2,643,926 |
| 5055 | 1031 | CR 545 (Tilden-SR50) | 153,653 | 523,196 | 313,194 | 0 | 0 | 0 | 0 | 4,100,000 | 5,090,043 |
| | | Org Subtotal | 153,653 | 523,196 | 313,194 | 0 | 0 | 0 | 0 | 4,100,000 | 5,090,043 |
| 5056 | 1003 | FDOT St Lighting & Lndscp | 1,404,056 | 632,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,036,056 |
| | | Org Subtotal | 1,404,056 | 632,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,036,056 |
| 5059 | 1003 | Woodbury Road Study | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| | 1032 | Woodbury Road Study | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 21,105,000 | 22,605,000 |
| | 1325 | Woodbury Road Study | 144,377 | 455,895 | 335,789 | 0 | 0 | 0 | 0 | 0 | 936,061 |
| | | Org Subtotal | 144,377 | 455,995 | 335,789 | 1,500,000 | 0 | 0 | 0 | 21,105,000 | 23,541,161 |
| 5064 | 1033 | Innovation Way S(417-528) | 5,675 | 44,325 | 500,000 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | 1332 | Innovation Way S(417-528) | 393,471 | 541,931 | 2,821 | 0 | 0 | 0 | 0 | 0 | 938,223 |
| | | Org Subtotal | 399,146 | 586,256 | 502,821 | 0 | 0 | 0 | 0 | 0 | 1,488,223 |
| 5068 | 1034 | Reams Road (Fiquette-CR535) | 3,590,466 | 0 | 0 | 0 | 0 | 0 | 53,000 | 0 | 3,643,466 |
| | | Org Subtotal | 3,590,466 | 0 | 0 | 0 | 0 | 0 | 53,000 | 0 | 3,643,466 |
| 5070 | 1246 | I-Drive Transit Lanes | 720,300 | 1,699,416 | 3,800,000 | 8,400,000 | 5,000,000 | 700,000 | 0 | 0 | 20,319,716 |
| | | Org Subtotal | 720,300 | 1,699,416 | 3,800,000 | 8,400,000 | 5,000,000 | 700,000 | 0 | 0 | 20,319,716 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5081 | 1246 | Tangelo Pk Pedestrian Traffic Calming | 3,500 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,001 | 0 | 303,501 |
| | | Org Subtotal | 3,500 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,001 | 0 | 303,501 |
| 5084 | 1003 | Holden Heights-Ph IV | 216,681 | 263,283 | 0 | 0 | 0 | 0 | 0 | 0 | 479,964 |
| | | Org Subtotal | 216,681 | 263,283 | 0 | 0 | 0 | 0 | 0 | 0 | 479,964 |
| 5085 | 1023 | INVEST - Boggy Creek Rd | 4,604,781 | 132,971 | 272,727 | 99,998 | 0 | 0 | 0 | 0 | 5,110,477 |
| | 1033 | Boggy Creek Rd | 3,190,871 | 1,621,043 | 4,477,273 | 4,800,002 | 217,540 | 0 | 0 | 0 | 14,306,729 |
| | 1321 | Boggy Creek Rd | 1,377,521 | 685,720 | 227,505 | 0 | 0 | 0 | 0 | 0 | 2,290,746 |
| | | Org Subtotal | 9,173,173 | 2,439,734 | 4,977,505 | 4,900,000 | 217,540 | 0 | 0 | 0 | 21,707,952 |
| 5089 | 1246 | Destination Parkway | 6,797,720 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,897,720 |
| | | Org Subtotal | 6,797,720 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,897,720 |
| 5090 | 1023 | INVEST - Lk Uhill (Chickasaw-Rouse) | 1,223,166 | 3,773,416 | 1,000,000 | 1,000,000 | 4,800,000 | 9,300,000 | 4,600,000 | 0 | 25,696,582 |
| | 1032 | Lk Uhill (Chickasaw-Rouse) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,350,000 | 41,350,000 |
| | 1312 | Lk Uhill (Chickasaw-Rouse) | 31,331 | 1,353,266 | 6,800 | 0 | 0 | 0 | 0 | 0 | 1,391,397 |
| | | Org Subtotal | 1,254,497 | 5,126,682 | 1,006,800 | 1,000,000 | 4,800,000 | 9,300,000 | 4,600,000 | 41,350,000 | 68,437,979 |
| 5091 | 1033 | Wildwood Ave(I4 Bridge) | 233,793 | 32,910 | 0 | 0 | 0 | 0 | 0 | 0 | 266,703 |
| | 1034 | Wildwood Ave(I4 Bridge) | 125,888 | 17,759 | 0 | 0 | 0 | 0 | 0 | 0 | 143,647 |
| | | Org Subtotal | 359,681 | 50,669 | 0 | 0 | 0 | 0 | 0 | 0 | 410,350 |
| 5094 | 1246 | TSM Traffic Calming | 50,828 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,828 |
| | | Org Subtotal | 50,828 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,828 |
| 5095 | 1246 | Pedestrian Enhancements | 618,019 | 2,442,660 | 1,250,000 | 850,000 | 600,000 | 600,000 | 600,000 | 0 | 6,960,679 |
| | | Org Subtotal | 618,019 | 2,442,660 | 1,250,000 | 850,000 | 600,000 | 600,000 | 600,000 | 0 | 6,960,679 |

Public Works

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5107 | 1246 | I-Drive(Westwood) | 18,634,518 | 128,560 | 0 | 0 | 0 | 0 | 0 | 0 | 18,763,078 |
| | | Org Subtotal | 18,634,518 | 128,560 | 0 | 0 | 0 | 0 | 0 | 0 | 18,763,078 |
| 5109 | 1023 | Legacy - Holden Ave(JYP-OBT) | 6,367,547 | 4,784,834 | 0 | 0 | 0 | 0 | 0 | 0 | 11,152,381 |
| | | Org Subtotal | 6,367,547 | 4,784,834 | 0 | 0 | 0 | 0 | 0 | 0 | 11,152,381 |
| 5115 | 1023 | Legacy - Lake Underhill(Dean-Rouse) | 661,689 | 440,968 | 0 | 0 | 0 | 0 | 0 | 0 | 1,102,657 |
| | | Org Subtotal | 661,689 | 440,968 | 0 | 0 | 0 | 0 | 0 | 0 | 1,102,657 |
| 5121 | 1023 | Legacy - Texas Ave | 2,074,715 | 2,470,820 | 2,633,145 | 1,085,995 | 0 | 0 | 0 | 0 | 8,264,675 |
| | | Org Subtotal | 2,074,715 | 2,470,820 | 2,633,145 | 1,085,995 | 0 | 0 | 0 | 0 | 8,264,675 |
| 5122 | 1023 | Legacy - Valencia College Ln | 905,656 | 113,830 | 0 | 0 | 0 | 0 | 0 | 0 | 1,019,486 |
| | | Org Subtotal | 905,656 | 113,830 | 0 | 0 | 0 | 0 | 0 | 0 | 1,019,486 |
| 5134 | 1309 | UCF Area Pedestrian Safety Imp | 181,520 | 233,908 | 126,447 | 0 | 0 | 0 | 0 | 0 | 541,875 |
| | 1314 | UCF Area Pedestrian Safety Imp | 0 | 40,799 | 0 | 0 | 0 | 0 | 0 | 0 | 40,799 |
| | | Org Subtotal | 181,520 | 274,707 | 126,447 | 0 | 0 | 0 | 0 | 0 | 582,674 |
| 5137 | 1002 | Pine Hills Pedestrian Safety Project | 242,552 | 1,357,447 | 0 | 7,650,000 | 2,550,000 | 0 | 0 | 0 | 11,799,999 |
| | 1300 | Pine Hills Pedestrian Safety Project | 135,032 | 77,360 | 399 | 0 | 0 | 0 | 0 | 0 | 212,791 |
| | | Org Subtotal | 377,584 | 1,434,807 | 399 | 7,650,000 | 2,550,000 | 0 | 0 | 0 | 12,012,790 |
| 5139 | 1023 | INVEST - Reams (Summerlk-Taborfld) | 656,143 | 639,700 | 3,963,860 | 4,400,000 | 4,321,307 | 7,500,000 | 1,703,900 | 0 | 23,184,910 |
| | 1034 | Reams (Summerlk-Taborfld) | 0 | 0 | 0 | 0 | 0 | 3,728,000 | 12,111,753 | 5,500,000 | 21,339,753 |
| | 1304 | Reams (Summerlk-Taborfld) | 0 | 2,354,075 | 269,255 | 0 | 0 | 0 | 0 | 0 | 2,623,330 |
| | | Org Subtotal | 656,143 | 2,993,775 | 4,233,115 | 4,400,000 | 4,321,307 | 11,228,000 | 13,815,653 | 5,500,000 | 47,147,993 |

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5140 | 1023 | INVEST - Ficquette (Summerlk-Overst) | 675,918 | 1,258,388 | 1,400,000 | 5,200,000 | 7,600,000 | 4,986,915 | 0 | 0 | 21,121,221 |
| | 1034 | Ficquette (Summerlk-Overst) | 0 | 0 | 0 | 0 | 0 | 4,113,085 | 2,391,176 | 0 | 6,504,261 |
| | 1307 | Ficquette (Summerlk-Overst) | 0 | 328 | 0 | 0 | 0 | 0 | 0 | 0 | 328 |
| | | Org Subtotal | 675,918 | 1,258,716 | 1,400,000 | 5,200,000 | 7,600,000 | 9,100,000 | 2,391,176 | 0 | 27,625,810 |
| 5141 | 1023 | INVEST - EOC Transport Needs | 0 | 850,000 | 1,717,364 | 3,400,000 | 3,949,728 | 3,277,884 | 1,805,024 | 0 | 15,000,000 |
| | | Org Subtotal | 0 | 850,000 | 1,717,364 | 3,400,000 | 3,949,728 | 3,277,884 | 1,805,024 | 0 | 15,000,000 |
| 5142 | 1023 | INVEST - Intersections & Ped Safety | 2,254,060 | 3,099,902 | 5,090,550 | 4,266,099 | 0 | 0 | 0 | 0 | 14,710,611 |
| | | Org Subtotal | 2,254,060 | 3,099,902 | 5,090,550 | 4,266,099 | 0 | 0 | 0 | 0 | 14,710,611 |
| 5143 | 1002 | Median Tree Program | 805,200 | 1,911,144 | 3,236,300 | 2,500,000 | 300,000 | 0 | 0 | 0 | 8,752,644 |
| | 1029 | Median Tree Program | 403,181 | 2,240,926 | 607,500 | 0 | 0 | 0 | 0 | 0 | 3,251,607 |
| | | Org Subtotal | 1,208,381 | 4,152,070 | 3,843,800 | 2,500,000 | 300,000 | 0 | 0 | 0 | 12,004,251 |
| 5145 | 1002 | Oak Ridge Pedestrian Safety | 0 | 0 | 2,304,985 | 1,951,000 | 0 | 0 | 0 | 0 | 4,255,985 |
| | 1003 | Oak Ridge Pedestrian Safety | 331,067 | 868,933 | 2,661,818 | 1,049,000 | 0 | 0 | 0 | 0 | 4,910,818 |
| | | Org Subtotal | 331,067 | 868,933 | 4,966,803 | 3,000,000 | 0 | 0 | 0 | 0 | 9,166,803 |
| 5148 | 1003 | East Streets Drainage Imp Sec 2 | 200 | 349,800 | 20,000 | 0 | 0 | 0 | 0 | 0 | 370,000 |
| | | Org Subtotal | 200 | 349,800 | 20,000 | 0 | 0 | 0 | 0 | 0 | 370,000 |
| 5149 | 1033 | Sunbridge Parkway (Dowden Rd to Osceol | 0 | 168,257 | 0 | 0 | 0 | 0 | 0 | 0 | 168,257 |
| | | Org Subtotal | 0 | 168,257 | 0 | 0 | 0 | 0 | 0 | 0 | 168,257 |
| 5154 | 1003 | Avalon Rd/CR545 (US 192 to Hartzog Rd) | 0 | 460,000 | 100 | 0 | 0 | 0 | 0 | 0 | 460,100 |
| | 1034 | Avalon Rd/CR545 (US 192 to Hartzog Rd) | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| | | Org Subtotal | 0 | 460,000 | 200 | 0 | 0 | 0 | 0 | 0 | 460,200 |

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Public Works

11 - 23

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5155 | 1003 | Tiny Rd (Bridgewater Crossing Bv t Tilden F | 0 | 550,000 | 100 | 0 | 0 | 0 | 0 | 0 | 550,100 |
| | 1034 | Tiny Rd (Bridgewater Crossing Bv t Tilden F | 0 | 0 | 299,900 | 0 | 0 | 0 | 0 | 0 | 299,900 |
| | | Org Subtotal | 0 | 550,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| 5156 | 1003 | University Blvd (Goldenrod Rd to SR 436) | 0 | 450,000 | 100 | 0 | 0 | 0 | 0 | 0 | 450,100 |
| | | Org Subtotal | 0 | 450,000 | 100 | 0 | 0 | 0 | 0 | 0 | 450,100 |
| 5160 | 1246 | Tradeshaw Blvd Imprv | 0 | 0 | 400,000 | 300,000 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 0 | 400,000 | 300,000 | 0 | 0 | 0 | 0 | 700,000 |
| 7366 | 7523 | LAP - Alafaya Trail | 213,416 | 5,038 | 0 | 0 | 0 | 0 | 0 | 0 | 218,454 |
| | | Org Subtotal | 213,416 | 5,038 | 0 | 0 | 0 | 0 | 0 | 0 | 218,454 |
| 7367 | 7524 | LAP - Lake Pickett Road | 149,799 | 17,524 | 0 | 0 | 0 | 0 | 0 | 0 | 167,323 |
| | | Org Subtotal | 149,799 | 17,524 | 0 | 0 | 0 | 0 | 0 | 0 | 167,323 |
| 7368 | 7525 | LAP - University Blvd at Dean Rd | 171,225 | 321,911 | 0 | 0 | 0 | 0 | 0 | 0 | 493,136 |
| | | Org Subtotal | 171,225 | 321,911 | 0 | 0 | 0 | 0 | 0 | 0 | 493,136 |
| 7369 | 7526 | LAP - Wallace Road | 3,634 | 1,426,023 | 0 | 0 | 0 | 0 | 0 | 0 | 1,429,657 |
| | | Org Subtotal | 3,634 | 1,426,023 | 0 | 0 | 0 | 0 | 0 | 0 | 1,429,657 |
| 7370 | 7527 | LAP - Turkey Lk Vineland Rd | 0 | 182,518 | 0 | 0 | 0 | 0 | 0 | 0 | 182,518 |
| | | Org Subtotal | 0 | 182,518 | 0 | 0 | 0 | 0 | 0 | 0 | 182,518 |
| 7371 | 7528 | LAP - N Fort Christmas Road | 0 | 954,583 | 0 | 0 | 0 | 0 | 0 | 0 | 954,583 |
| | | Org Subtotal | 0 | 954,583 | 0 | 0 | 0 | 0 | 0 | 0 | 954,583 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 7372 | 7529 | LAP Gatlin Avenue | 0 | 820,772 | 0 | 0 | 0 | 0 | 0 | 0 | 820,772 |
| | | Org Subtotal | 0 | 820,772 | 0 | 0 | 0 | 0 | 0 | 0 | 820,772 |
| 7373 | 7530 | LAP - Sadler Road | 0 | 473,464 | 0 | 0 | 0 | 0 | 0 | 0 | 473,464 |
| | | Org Subtotal | 0 | 473,464 | 0 | 0 | 0 | 0 | 0 | 0 | 473,464 |
| 7374 | 7531 | LAP - Alafaya Trail & Corp Blvd | 0 | 287,025 | 0 | 0 | 0 | 0 | 0 | 0 | 287,025 |
| | | Org Subtotal | 0 | 287,025 | 0 | 0 | 0 | 0 | 0 | 0 | 287,025 |
| 7375 | 7532 | LAP Powers Drive | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | DIVISION SUBTOTAL | 133,104,602 | 148,589,704 | 80,195,536 | 122,303,155 | 151,280,813 | 76,490,872 | 54,520,220 | 140,475,000 | 906,959,902 |
| Public Works | | | | | | | | | | | |
| Roads & Drainage | | | | | | | | | | | |
| 2912 | 1004 | Bridge Maintenance and Repairs | 0 | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 13,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 13,000,000 |
| 2913 | 1004 | Multipurpose Path Conversion and Maint. | 0 | 680,000 | 680,000 | 0 | 0 | 0 | 0 | 0 | 1,360,000 |
| | | Org Subtotal | 0 | 680,000 | 680,000 | 0 | 0 | 0 | 0 | 0 | 1,360,000 |
| 2947 | 1004 | MTNC Yards Improvements | 803,277 | 793,770 | 1,600,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 5,197,047 |
| | | Org Subtotal | 803,277 | 793,770 | 1,600,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 5,197,047 |
| 2990 | 1004 | Rehab Existing Rdwys CW | 81,235,950 | 34,741,007 | 30,779,100 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 301,756,057 |
| | | Org Subtotal | 81,235,950 | 34,741,007 | 30,779,100 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 301,756,057 |
| 3010 | 1004 | Drainage Rehab | 13,975,999 | 6,358,517 | 5,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 45,334,516 |
| | | Org Subtotal | 13,975,999 | 6,358,517 | 5,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 45,334,516 |

11 - 24

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------|------|---------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5086 | 1002 | Railroad Crossing Replace | 1,421,856 | 674,896 | 525,532 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,122,284 |
| | | Org Subtotal | 1,421,856 | 674,896 | 525,532 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,122,284 |
| | | DIVISION SUBTOTAL | 97,437,082 | 44,248,190 | 40,584,632 | 37,900,000 | 37,900,000 | 37,900,000 | 37,900,000 | 37,900,000 | 371,769,904 |
| Stormwater | | | | | | | | | | | |
| 2753 | 1023 | Land/Prim Water Syst | 13,714,533 | 13,148,205 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 61,362,738 |
| | | Org Subtotal | 13,714,533 | 13,148,205 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 61,362,738 |
| 3087 | 1004 | Stormwater Rehabilitation | 4,577,973 | 1,708,964 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 13,486,937 |
| | 1142 | Stormwater Rehabilitation | 2,250,042 | 2,515,333 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 10,765,375 |
| | | Org Subtotal | 6,828,015 | 4,224,297 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 24,252,312 |
| 5035 | 1023 | Drainwell Replacement | 96,235 | 7,168 | 0 | 0 | 0 | 0 | 0 | 0 | 103,403 |
| | | Org Subtotal | 96,235 | 7,168 | 0 | 0 | 0 | 0 | 0 | 0 | 103,403 |
| 5092 | 1023 | Pond Restoration/Rehab | 287,240 | 224,276 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,511,516 |
| | 1142 | Pond Restoration/Rehab | 2,333,569 | 1,714,170 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 14,247,739 |
| | | Org Subtotal | 2,620,809 | 1,938,446 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 17,759,255 |
| 7088 | 7592 | Orlo Vista Neighborhood | 351,437 | 568,331 | 0 | 0 | 0 | 0 | 0 | 0 | 919,768 |
| | | Org Subtotal | 351,437 | 568,331 | 0 | 0 | 0 | 0 | 0 | 0 | 919,768 |
| | | DIVISION SUBTOTAL | 23,611,029 | 19,886,447 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 104,397,476 |
| Traffic | | | | | | | | | | | |

11 - 25

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Public Works

11 - 26

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2720 | 1004 | Signal Installation CW | 4,342,883 | 3,625,337 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 28,968,220 |
| | 7593 | HMGP - Bumby Avenue | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7594 | HMGP - Balboa Drive | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7595 | HMGP - Gatlin Avenue | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7596 | HMGP - Clay Street | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7597 | HMGP - Edgewater Drive | 0 | 187,500 | 0 | 0 | 0 | 0 | 0 | 0 | 187,500 |
| | 7598 | HMGP - N. Powers Drive | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7599 | HMGP - Westmoreland | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 4,342,883 | 4,712,837 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 30,055,720 |
| 2723 | 1004 | Traffic Signal Structure Inspections | 31,815 | 267,319 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,199,134 |
| | | Org Subtotal | 31,815 | 267,319 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,199,134 |
| 2729 | 1004 | Traffic Calming Program | 746,444 | 347,250 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,893,694 |
| | | Org Subtotal | 746,444 | 347,250 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,893,694 |
| 5088 | 1002 | Roadway Signage Program | 43,920 | 300,001 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,143,921 |
| | | Org Subtotal | 43,920 | 300,001 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,143,921 |
| 5133 | 1004 | Speed Radar Sign | 605,621 | 254,324 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,359,945 |
| | | Org Subtotal | 605,621 | 254,324 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,359,945 |
| 5146 | 1004 | Traffic Signal Preventative Maint | 760,508 | 1,405,652 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 11,166,160 |
| | | Org Subtotal | 760,508 | 1,405,652 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 11,166,160 |
| 5150 | 1004 | Upgrade Multi-Lane School Zones | 124,873 | 351,748 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,476,621 |
| | | Org Subtotal | 124,873 | 351,748 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,476,621 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|----------------------|
| 5151 | 1002 | Miscellaneous Traffic Safety Projects | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 |
| | | Org Subtotal | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 |
| 5152 | 1004 | Traffic Fiber Asset Management | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,400,000 |
| | | Org Subtotal | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,400,000 |
| 5153 | 1004 | Traffic Signal Cabinet Security | 0 | 400,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 700,000 |
| | | Org Subtotal | 0 | 400,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 700,000 |
| 5157 | 1004 | Battery Backup for Huts | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 400,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 400,000 |
| 5158 | 1004 | Quiet Zone Expansion | 0 | 0 | 575,000 | 575,000 | 0 | 0 | 0 | 0 | 1,150,000 |
| | | Org Subtotal | 0 | 0 | 575,000 | 575,000 | 0 | 0 | 0 | 0 | 1,150,000 |
| 5159 | 1004 | ITS Communication Network Infrastructure | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| | | DIVISION SUBTOTAL | 6,656,064 | 8,739,131 | 8,275,000 | 8,275,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 61,945,195 |
| | | DEPARTMENT SUBTOTAL | 260,808,777 | 221,463,472 | 139,205,168 | 178,628,155 | 206,830,813 | 132,040,872 | 110,070,220 | 196,025,000 | 1,445,072,477 |
| | | GRAND TOTAL | 260,808,777 | 221,463,472 | 139,205,168 | 178,628,155 | 206,830,813 | 132,040,872 | 110,070,220 | 196,025,000 | 1,445,072,477 |

Public Works

* Prior Expenditures is calculated using 3 or 5 years.



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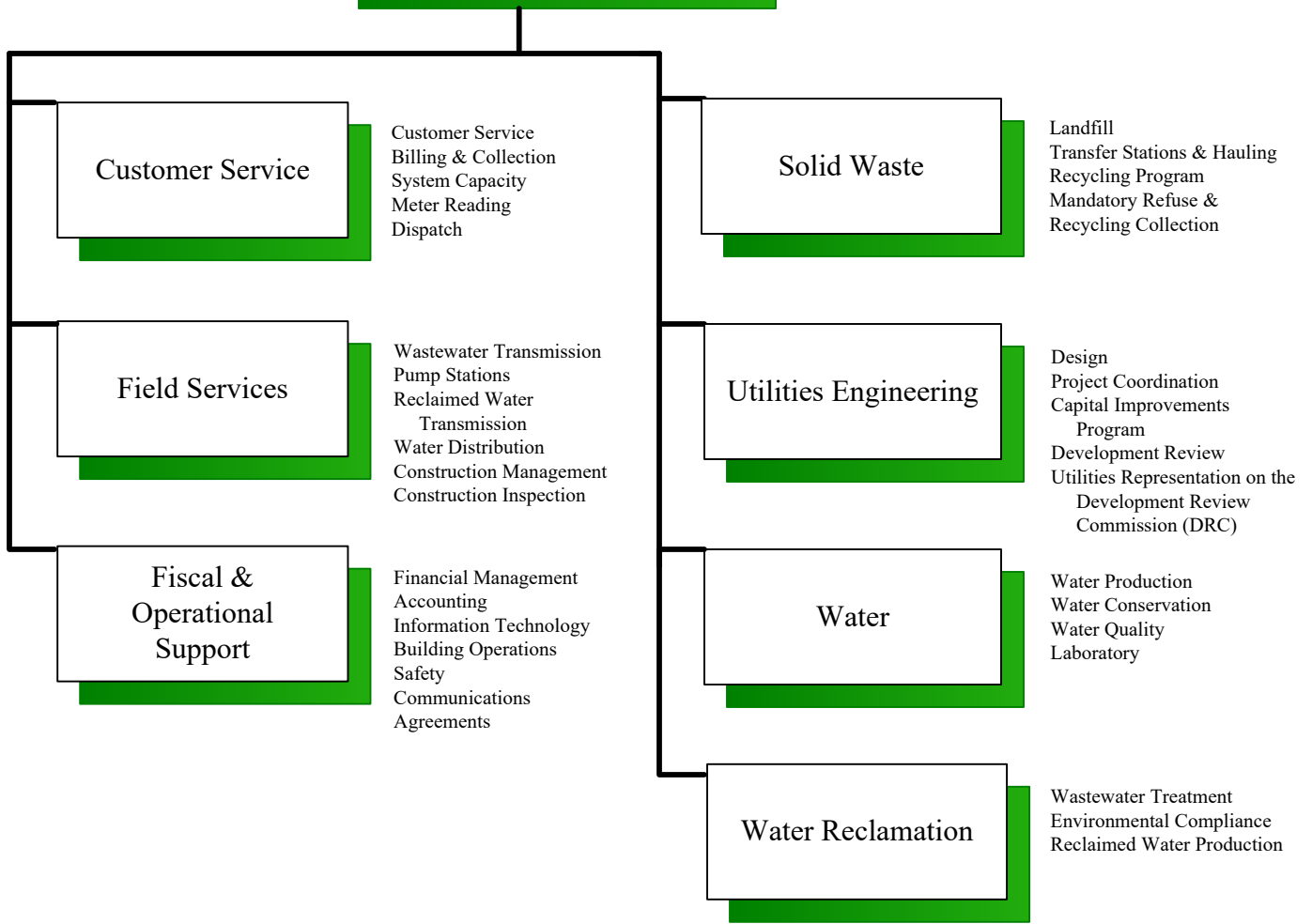
UTILITIES DEPARTMENT

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UTILITIES DEPARTMENT

Administration



Utilities

Purpose Statement:

Orange County Utilities (OCU) provides water, wastewater, and solid waste services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, seven (7) days a week through an automated system, and Monday through Friday during regular business hours in the Utilities Administration Building and the County Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two (2) million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal and Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two (2) enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse and inventory management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two (2) solid waste transfer stations, one (1) recycling transfer station, and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Florida Aquifer, protects the water system from potential hazardous conditions in the distribution



system through the cross-connection control program, and oversees the Utilities laboratory, which provides services to the entire department.

- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water for irrigation and industrial use.

FY 2019-20 Major Accomplishments:

Customer Service Division

- Successfully replaced our aging Interactive Voice Response (IVR), Interactive Web Response (IWR), and out-dial systems with a more robust solution to expand functionality. This includes a mobile friendly interface, more payment options, better ability to deliver planned and emergency customer communication, and a safer Payment Card Industry (PCI) compliant system.



- Received the top rank nationally among midsize utilities in J.D. Powers 2020 Water Utility Residential Customer Satisfaction Study.

Engineering Division

- Brought OCU Atlas online for Utilities CIP project reporting. The application is designed to work on most web devices, including desktop computers, smartphones, and tablets. The application is available now in the Google Play and IOS app stores.
- Completed design and began construction of the new 5 MGD Hamlin Water Reclamation Facility and Hamlin Master Pump Station in Horizon West with a budgeted construction cost of \$112 million.

Utilities

- Initiated and completed design of the Northwest Water Reclamation Facility (NWRf) Solar Panel Facility with an estimated cost of \$4.8 million.
- Completed design of the Southwest Service Area (SWSA) Storage and Re-pump Facility and Avalon Master Pump Station with an estimated cost of \$18.9 million.
- Led and participated in Focus Area groups as part of the Customer-First Development Services Initiative. Developed an Action Plan to address customer concerns.



Field Services Division

- Performed unidirectional flushing of 280 miles of water main.
- Performed preventive maintenance on 780 wastewater pump stations, including 200 condition assessments.

Fiscal and Operational Support Division

- Successfully upgraded the Horizons Laboratory Information Management System to version 12.9, including servers, workstations and custom reports required for the system. This system is used to test and process water samples, which is critical for our business.
- Replaced the aging and unsupported SAP Mobile Work Manager application (Syclo) with DataSplice. The DataSplice system allows end users to track asset maintenance, costs, and work associated with utilities assets. The data is synchronized with the Maximo Asset Management System and allows the user to collect the data while in the field, even if there is no internet connection available.
- Implemented a new solution in Maximo for tracking all invoices through the payment process, replacing separate systems for CIP and operating and maintenance invoices.
- Transitioned from paper output to a digital platform for the monthly Accounting group deliverables to Finance in FY 2020.

Solid Waste Division

- Provided curbside cart tagging and education on proper recycling to more than 40,000 of the Mandatory Refuse and Recycling Program's residential solid waste customers through the Recycling Quality Improvement Program.



Water Division

- Deployed Maximo leadership initiative to the department using dashboard tools.
- Completed water facility optimization plans for our Eastern and Western regions.
- Completed the condition assessment for our Western Service Area.

Water Reclamation Division

- Completed Phase V construction project at the Eastern Water Reclamation Facility (EWRF) to upgrade the facility to 24 million gallons per day.
- Completed the Internal Recycle and In Plant Pump Station project at the EWRF.
- Completed construction of the South Water Reclamation Facility (SWRF) North Biological Nutrient Removal (BNR) process train number 2 and placed it into service.

FY 2020-21 Department Objectives:

Customer Service Division

- Introduce self-service kiosks to provide more customer driven options, allowing our customers to review their accounts and make payments at any time while saving resources and expediting services.
- Upgrade our meter reading system, replacing costly, outdated and high maintenance hand-held units with mobile devices that allow faster connectivity and data transmission.

Engineering Division

- Complete the design of the Utilities Operation Center – East.
- Complete the Plan File Application revamp and integration with Land Development Management System (LDMS) and TRAK to upgrade Plan File's current code base and the ability to view LDMS and TRAK data within the Plan File environment.
- Begin construction of the SWSA Storage and Re-pump Facility and Avalon Master Pump Stations.
- Complete construction of the Malcolm Road Water Supply Facility.
- Implement the Customer-First Development Services Initiative Action Plan.

Field Services Division

- Perform unidirectional flushing on 400 miles of water main.
- Perform preventive maintenance on 780 wastewater pump stations, including 200 condition assessments.

Utilities

- Exercise 3,000 blow off valves every three (3) months.
- Exercise and maintain 11,000 fire hydrants supporting the county's International Organization for Standardization certification.

Fiscal an Operational Support Division

- Convert the department's intranet platform from SharePoint to WordPress with full functionality.
- Upgrade the Capital Labor Tracking application to address new customer needs and provide processing for Solid Waste capital labor.
- Perform an upgrade to the Maximo Asset Management system to bring it up to the current version.
- Upgrade current backup hardware and software technologies for Utilities, to provide faster data recovery and offsite data redundancy.
- Convert lighting at multiple facilities to light-emitting diodes (LED) to reduce power consumption.

Solid Waste Division

- Complete construction and begin operation of the new McLeod Road Transfer Station.
- Continue to expand the landfill gas collection system and to monitor for landfill odors.

Water Division

- Implement Malcolm Road Water Supply Facility operations and maintenance plan.
- Update Water Divisions Business Plan.
- Complete a water audit for the year 2020.



Water Reclamation Division

- Complete construction at SWRF to upgrade the treatment capacity of the facility to 53 million gallons per day.
- Complete the construction of the SWRF influent pump station.



Utilities

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|-------|----------------------|----------------------|----------------------|
| Solid Waste | | | | |
| - Tonnage of Solid Waste Delivered to the Landfill | | 1,081,074 | 925,004 | 999,965 |
| - Cost Per Ton Processed | | \$ 26.33 | \$ 31.55 | \$ 32.74 |
| - Residential Recycling from Mand. Refuse Collect. Prog (tons) | | 3,018 | 11,025 | 11,188 |
| - Class 1 Garbage from Mand. Refuse Collect. Prog. (tons) | | 265,764 | 220,505 | 223,764 |
| - % of Tonnage Recycled | | 1% | 5% | 5% |
| Utilities Customer Service | | | | |
| - Number of Calls Received in the Call Center | | 168,803 | 180,000 | 180,000 |
| - Avg wait-time per call received by Call Center (in minutes) | | 2 | 2 | 2 |
| Utilities Engineering | | | | |
| - Number of Plans Reviewed | | 6,694 | 5,000 | 5,000 |
| - % of Plans Reviewed within Processing Time Guidelines | | 97% | 95% | 95% |
| Water Reclamation | | | | |
| - Number of Wastewater Customers | | 163,426 | 164,066 | 169,196 |
| - Wastewater Treated in Billions of Gallons | | 19.7 | 25.0 | 25.0 |
| - Cost Per 1,000 Gallons of Wastewater Treated | | \$ 1.49 | \$ 1.20 | \$ 1.36 |
| - Transmission Cost Per Wastewater Customer | | \$ 176.28 | \$ 201.52 | \$ 199.94 |
| <i>Average operating cost per Wastewater customer is based on O&M expense divided by the number of customers</i> | | | | |
| Water Utilities | | | | |
| - Number of Water Customers | | 150,265 | 151,757 | 155,570 |
| - Distribution Cost Per Water Customer | | \$ 58.36 | \$ 74.68 | \$ 74.03 |
| <i>Average operating cost per Water customer is shown here on an annual basis.</i> | | | | |
| - Water Produced in Billions of Gallons | | 23.5 | 23.0 | 23.0 |
| - FDEP and USEPA Compliance with Drinking Water Standards | | 100% | 100% | 100% |
| - Cost Per 1,000 Gallons of Water Produced | | \$ 0.70 | \$ 0.79 | \$ 0.84 |

Department: Utilities

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 73,049,787 | \$ 72,707,291 | \$ 76,346,425 | 5.0 % |
| Operating Expenditures | 149,615,722 | 178,791,059 | 176,648,436 | (1.2)% |
| Capital Outlay | 11,560,096 | 14,968,780 | 10,835,246 | (27.6)% |
| Total Operating | \$ 234,225,606 | \$ 266,467,130 | \$ 263,830,107 | (1.0)% |
| Capital Improvements | \$ 138,347,964 | \$ 233,525,923 | \$ 212,574,122 | (9.0)% |
| Debt Service | 13,693,327 | 16,707,527 | 16,287,539 | (2.5)% |
| Reserves | 0 | 145,486,536 | 140,957,594 | (3.1)% |
| Other | 8,069,073 | 9,900,000 | 10,700,000 | 8.1 % |
| Total Non-Operating | \$ 160,110,364 | \$ 405,619,986 | \$ 380,519,255 | (6.2)% |
| Department Total | \$ 394,335,970 | \$ 672,087,116 | \$ 644,349,362 | (4.1)% |

Expenditures by Division / Program

| | | | | |
|------------------------------|-----------------------|-----------------------|-----------------------|---------------|
| Fiscal & Operational Support | \$ 26,650,266 | \$ 96,524,079 | \$ 96,665,305 | 0.1 % |
| Solid Waste | 85,275,028 | 203,391,467 | 184,100,849 | (9.5)% |
| Utilities Customer Service | 14,433,754 | 17,780,586 | 17,683,146 | (0.5)% |
| Utilities Engineering | 151,459,325 | 222,103,255 | 216,792,178 | (2.4)% |
| Utilities Field Services | 46,130,264 | 57,308,504 | 52,711,698 | (8.0)% |
| Water Reclamation | 37,624,280 | 41,912,449 | 44,822,547 | 6.9 % |
| Water Utilities | 32,763,053 | 33,066,776 | 31,573,639 | (4.5)% |
| Department Total | \$ 394,335,970 | \$ 672,087,116 | \$ 644,349,362 | (4.1)% |

Funding Source Summary

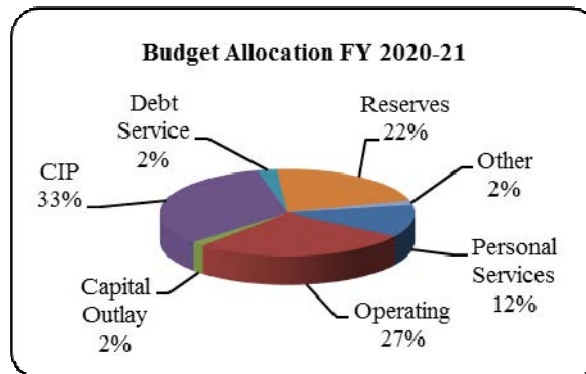
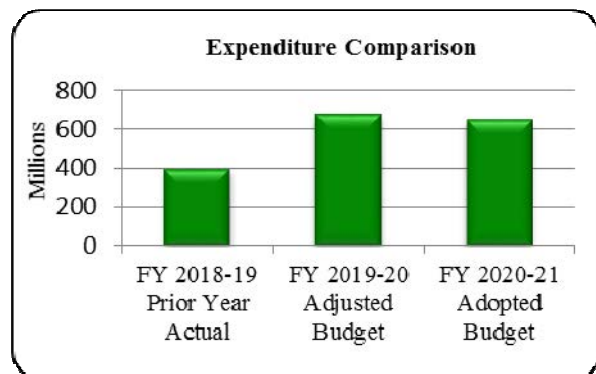
| | | | | |
|-------------------------|-----------------------|-----------------------|-----------------------|---------------|
| Special Revenue Funds | \$ 45,625,869 | \$ 65,857,981 | \$ 71,613,948 | 8.7% |
| Enterprise Funds | 348,710,101 | 606,229,135 | 572,735,414 | (5.5)% |
| Department Total | \$ 394,335,970 | \$ 672,087,116 | \$ 644,349,362 | (4.1)% |

Authorized Positions

| | | | | |
|--|-----|-----|-------|------|
| | 974 | 999 | 1,006 | 0.7% |
| | | 536 | 542 | |

Utilities

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. Seven (7) new positions are added to accommodate growth and increased workloads in specific areas.

Seven (7) New Positions FY 2020-21

- 1 – Customer Service Field Representative, Customer Service
- 1 – Assistant Project Manager, Engineering
- 1 – Engineer III, Field Services
- 1 – Business Unit Network Operations Specialist, Fiscal & Operational Support
- 1 – Inventory Specialist, Solid Waste
- 1 – Plant Specialist III, Water Reclamation
- 1 – SCADA Technician, Water Utilities

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 1.2% or \$2.1 million from the FY 2019-20 budget. The decrease is primarily due to the carry forward encumbrances in FY 2019-20 for contractual services, consultant services, research and studies, and maintenance of building for projects and programs that began or continued in FY 2018-19 and continued the work into FY 2019-20.

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 27.6% or \$4.1 million from the FY 2019-20 budget. The majority of capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The \$8.2 million budget for heavy and other equipment includes funding for the replacement of a roll-off truck, construction truck, fuel truck, a mini excavator, motorized utility carts, radios and pumps, total suspended solid (TSS) meters, supervisory control and data acquisition (SCADA) equipment, and closed circuit television (CCTV) camera replacements in the Water and Wastewater System. Also replacing a dump truck, two (2) road tractors, two (2) dozers, a skidsteer, a yard dog, a compactor powertrain rebuild, a self-contained odor control system, trailer mounted pumps, a truck lift, roll-off containers, and a 12 inch hydraulic pump in the Solid Waste System. The \$2.6 million rolling stock budget is to replace 40 vehicles.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 9.0% or \$21.0 million from the FY 2019-20 budget. The projects include improvements to the water, wastewater, and solid waste facilities; construction of a new wastewater treatment plant to serve southwest Orange County; construction of pipelines for the water, wastewater, and reclaimed water systems; and projects to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

Debt Service – The FY 2020-21 debt service budget decreased by 2.5% or \$419,988 from the FY 2019-20 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

Reserves – The FY 2020-21 reserves decreased by 3.1% or \$4.5 million from the FY 2019-20 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserves are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt.

Other – The FY 2020-21 other category budget increased by 8.1% or \$800,000 from the FY 2019-20 budget and includes the General Fund interfund transfer, which is budgeted at \$9.7 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water and Wastewater System and the Solid Waste System enterprise funds. The enterprise funds decreased by 5.5% or \$33.5 million primarily due to a decrease in cash brought forward. The Mandatory Refuse and Recycling Program increased by 8.7% or \$5.8 million due to increases in cash brought forward and service charges and to customer growth.

Water and Wastewater Fund – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water and Wastewater System. The Utilities Department is recommending a 3.0% rate increase in system rates for FY 2020-21.

Solid Waste Fund – The Solid Waste System assesses charges to users for the disposal of waste at Orange County’s landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, closure and long-term care expenses, and other requirements of the Solid Waste System. The Utilities Department is recommending a 3.5% increase in tipping fees for FY 2020-21.

Mandatory Refuse Fund – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, bulk items, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers. The Utilities Department is recommending an increase of \$15.00 to the annual MSBU rate charged to customers for residential refuse and recycling collection and disposal services for calendar year 2021. The new rate will be \$245.00 per household.

Division: Fiscal & Operational Support

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 6,771,715 | \$ 7,448,718 | \$ 8,103,666 | 8.8 % |
| Operating Expenditures | 10,856,984 | 13,127,449 | 12,603,121 | (4.0)% |
| Capital Outlay | 58,025 | 11,500 | 30,082 | 161.6 % |
| Total Operating | \$ 17,686,724 | \$ 20,587,667 | \$ 20,736,869 | 0.7 % |
| Debt Service | \$ 13,602 | \$ 17,552 | \$ 4,674 | (73.4)% |
| Reserves | 0 | 66,018,860 | 65,223,762 | (1.2)% |
| Other | 8,949,940 | 9,900,000 | 10,700,000 | 8.1 % |
| Total Non-Operating | \$ 8,963,541 | \$ 75,936,412 | \$ 75,928,436 | 0.0 % |
| Total | \$ 26,650,266 | \$ 96,524,079 | \$ 96,665,305 | 0.1 % |
| Authorized Positions | 76 | 78 | 80 | 2.6 % |

Division: Solid Waste

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 10,775,435 | \$ 11,080,434 | \$ 11,681,601 | 5.4 % |
| Operating Expenditures | 64,321,249 | 71,147,951 | 73,815,029 | 3.7 % |
| Capital Outlay | 4,057,823 | 5,363,197 | 3,085,865 | (42.5)% |
| Total Operating | \$ 79,154,508 | \$ 87,591,582 | \$ 88,582,495 | 1.1 % |
| Capital Improvements | \$ 6,120,520 | \$ 36,332,209 | \$ 19,784,522 | (45.5)% |
| Reserves | 0 | 79,442 | 75,743 | (4.7)% |
| Total Non-Operating | \$ 6,120,520 | \$ 115,799,885 | \$ 95,518,354 | (17.5)% |
| Total | \$ 85,275,028 | \$ 203,391,467 | \$ 184,100,849 | (9.5)% |
| Authorized Positions | 160 | 162 | 163 | 0.6 % |

Division: Utilities Customer Service

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,874,314 | \$ 9,388,224 | \$ 9,688,629 | 3.2 % |
| Operating Expenditures | 6,502,717 | 8,080,544 | 7,774,117 | (3.8)% |
| Capital Outlay | 56,723 | 311,818 | 220,400 | (29.3)% |
| Total Operating | \$ 14,433,754 | \$ 17,780,586 | \$ 17,683,146 | (0.5)% |
| Total | \$ 14,433,754 | \$ 17,780,586 | \$ 17,683,146 | (0.5)% |
| Authorized Positions | 150 | 156 | 156 | 0.0 % |

Division: Utilities Engineering

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 5,131,904 | \$ 5,413,325 | \$ 5,530,917 | 2.2 % |
| Operating Expenditures | 1,300,221 | 2,797,241 | 2,186,796 | (21.8)% |
| Capital Outlay | 897 | 9,000 | 2,000 | (77.8)% |
| Total Operating | \$ 6,433,021 | \$ 8,219,566 | \$ 7,719,713 | (6.1)% |
| Capital Improvements | \$ 132,227,444 | \$ 197,193,714 | \$ 192,789,600 | (2.2)% |
| Debt Service | 13,679,726 | 16,689,975 | 16,282,865 | (2.4)% |
| Other | (880,866) | 0 | 0 | 0.0 % |
| Total Non-Operating | \$ 145,026,304 | \$ 213,883,689 | \$ 209,072,465 | (2.2)% |
| Total | \$ 151,459,325 | \$ 222,103,255 | \$ 216,792,178 | (2.4)% |
| Authorized Positions | 74 | 81 | 82 | 1.2 % |

Division: Utilities Field Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 16,263,386 | \$ 18,456,980 | \$ 19,129,971 | 3.6 % |
| Operating Expenditures | 23,839,591 | 32,352,755 | 28,620,923 | (11.5)% |
| Capital Outlay | 6,027,287 | 6,498,769 | 4,960,804 | (23.7)% |
| Total Operating | \$ 46,130,264 | \$ 57,308,504 | \$ 52,711,698 | (8.0)% |
| Total | \$ 46,130,264 | \$ 57,308,504 | \$ 52,711,698 | (8.0)% |
| Authorized Positions | 265 | 270 | 271 | 0.4 % |

Division: Water Reclamation

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 9,888,207 | \$ 10,270,610 | \$ 11,231,078 | 9.4 % |
| Operating Expenditures | 27,059,980 | 29,834,958 | 31,808,206 | 6.6 % |
| Capital Outlay | 676,093 | 1,806,881 | 1,783,263 | (1.3)% |
| Total Operating | \$ 37,624,280 | \$ 41,912,449 | \$ 44,822,547 | 6.9 % |
| Total | \$ 37,624,280 | \$ 41,912,449 | \$ 44,822,547 | 6.9 % |
| Authorized Positions | 121 | 122 | 123 | 0.8 % |

Division: Water Utilities

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-------------------------------------|--------------------------------|---|--|---------------------------|
| Personal Services | \$ 16,344,826 | \$ 10,649,000 | \$ 10,980,563 | 3.1 % |
| Operating Expenditures | 15,734,980 | 21,450,161 | 19,840,244 | (7.5)% |
| Capital Outlay | 683,247 | 967,615 | 752,832 | (22.2)% |
| Total Operating | \$ 32,763,053 | \$ 33,066,776 | \$ 31,573,639 | (4.5)% |
| Total | \$ 32,763,053 | \$ 33,066,776 | \$ 31,573,639 | (4.5)% |
| Authorized Positions | 128 | 130 | 131 | 0.8 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of the
Utilities Department

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

| | Adopted <u>FY 2020-21</u> |
|-------------------|------------------------------|
| Water Reclamation | \$ 148,076,437 |
| Water | 35,297,934 |
| Solid Waste | 19,784,522 |
| Other | <u>9,415,229</u> |
| Department Total | \$ 212,574,122 |

Funding Mechanism:

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation utility system projects in FY 2020-21 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Utilities

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Utilities | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| 1409 | 4420 | Customer Info & Billing System | 9,469,768 | 2,497,801 | 4,391,489 | 3,246,740 | 1,134,140 | 1,137,247 | 1,137,055 | 199,296 | 23,213,536 |
| | | Org Subtotal | 9,469,768 | 2,497,801 | 4,391,489 | 3,246,740 | 1,134,140 | 1,137,247 | 1,137,055 | 199,296 | 23,213,536 |
| 1499 | 4420 | MIS Network/Work Order Sys | 5,795,650 | 2,406,174 | 1,595,285 | 1,533,804 | 1,493,934 | 1,498,054 | 1,493,797 | 0 | 15,816,698 |
| | | Org Subtotal | 5,795,650 | 2,406,174 | 1,595,285 | 1,533,804 | 1,493,934 | 1,498,054 | 1,493,797 | 0 | 15,816,698 |
| 1535 | 4420 | GIS Migration | 1,804,460 | 452,342 | 238,430 | 185,821 | 398,009 | 518,307 | 405,699 | 0 | 4,003,068 |
| | | Org Subtotal | 1,804,460 | 452,342 | 238,430 | 185,821 | 398,009 | 518,307 | 405,699 | 0 | 4,003,068 |
| 1543 | 4420 | Utilities Administration Building Improv | 842,103 | 473,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,415,103 |
| | | Org Subtotal | 842,103 | 473,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,415,103 |
| 1549 | 4420 | Developer Projects | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| | | Org Subtotal | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| 1551 | 4420 | Developer Built Projects | 6,858 | 70,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 276,858 |
| | | Org Subtotal | 6,858 | 70,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 276,858 |
| 1552 | 4420 | Developer Built Projects | 120,001 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 330,001 |
| | | Org Subtotal | 120,001 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 330,001 |
| 1556 | 4420 | Utilities Security Imp | 610,684 | 395,099 | 400,138 | 350,687 | 100,413 | 100,688 | 98,212 | 0 | 2,055,921 |
| | | Org Subtotal | 610,684 | 395,099 | 400,138 | 350,687 | 100,413 | 100,688 | 98,212 | 0 | 2,055,921 |
| 1558 | 4420 | Eastern Operations Building | 392,870 | 1,452,281 | 1,979,887 | 12,535,635 | 12,535,635 | 11,058,834 | 0 | 0 | 39,955,142 |
| | | Org Subtotal | 392,870 | 1,452,281 | 1,979,887 | 12,535,635 | 12,535,635 | 11,058,834 | 0 | 0 | 39,955,142 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------|------|--------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1560 | 4420 | Developer Built Projects | 429,494 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 649,494 |
| | | Org Subtotal | 429,494 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 649,494 |
| 1561 | 4420 | Developer Built Projects | 976,972 | 590,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | 3,250,000 | 8,066,972 |
| | | Org Subtotal | 976,972 | 590,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | 3,250,000 | 8,066,972 |
| | | DIVISION SUBTOTAL | 20,448,860 | 8,386,697 | 9,415,229 | 18,562,687 | 16,372,131 | 15,023,130 | 3,844,763 | 3,749,296 | 95,802,793 |
| Solid Waste | | | | | | | | | | | |
| 1061 | 4410 | Porter Modifications | 2,706,411 | 79,000 | 50,000 | 315,000 | 285,000 | 0 | 0 | 1,140,000 | 4,575,411 |
| | | Org Subtotal | 2,706,411 | 79,000 | 50,000 | 315,000 | 285,000 | 0 | 0 | 1,140,000 | 4,575,411 |
| 1065 | 4410 | McLeod Rd TS Improvements | 4,105,108 | 26,397,679 | 3,300,000 | 0 | 0 | 0 | 0 | 1,200,000 | 35,002,787 |
| | | Org Subtotal | 4,105,108 | 26,397,679 | 3,300,000 | 0 | 0 | 0 | 0 | 1,200,000 | 35,002,787 |
| 1069 | 4410 | Ldfill-Admin Bldg | 371,869 | 685,001 | 599,200 | 0 | 0 | 0 | 0 | 400,000 | 2,056,070 |
| | | Org Subtotal | 371,869 | 685,001 | 599,200 | 0 | 0 | 0 | 0 | 400,000 | 2,056,070 |
| 1081 | 4410 | Cell AK Long-Term Care | 234,632 | 150,410 | 0 | 0 | 0 | 0 | 0 | 0 | 385,042 |
| | | Org Subtotal | 234,632 | 150,410 | 0 | 0 | 0 | 0 | 0 | 0 | 385,042 |
| 1086 | 4410 | Cell 7B/8 Closure & LT Care | 1,029,823 | 307,000 | 307,000 | 307,000 | 307,000 | 307,841 | 307,841 | 1,568,590 | 4,442,095 |
| | | Org Subtotal | 1,029,823 | 307,000 | 307,000 | 307,000 | 307,000 | 307,841 | 307,841 | 1,568,590 | 4,442,095 |
| 1099 | 4410 | Closure & LT Care Class III #1 | 610,403 | 183,459 | 183,408 | 183,994 | 184,499 | 185,005 | 185,005 | 915,190 | 2,630,963 |
| | | Org Subtotal | 610,403 | 183,459 | 183,408 | 183,994 | 184,499 | 185,005 | 185,005 | 915,190 | 2,630,963 |
| 1106 | 4410 | Class 3 Waste Disposal Cell 2 | 750,030 | 2,507,936 | 231,936 | 231,936 | 231,936 | 231,571 | 231,571 | 1,157,855 | 5,574,771 |
| | | Org Subtotal | 750,030 | 2,507,936 | 231,936 | 231,936 | 231,936 | 231,571 | 231,571 | 1,157,855 | 5,574,771 |

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1107 | 4410 | Landfill Cell 11 | 4,364,864 | 5,403,153 | 14,773,000 | 7,703,430 | 5,771,570 | 7,540,000 | 2,000,000 | 16,911,000 | 64,467,017 |
| | | Org Subtotal | 4,364,864 | 5,403,153 | 14,773,000 | 7,703,430 | 5,771,570 | 7,540,000 | 2,000,000 | 16,911,000 | 64,467,017 |
| 1108 | 4410 | Landfill Cell 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,032,000 | 19,032,000 |
| | | Org Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,032,000 | 19,032,000 |
| 1109 | 4410 | Closure & LT Care Landfill Cells 9-12 | 11,636,634 | 618,571 | 339,978 | 561,644 | 8,722,500 | 2,738,834 | 340,224 | 13,790,224 | 38,748,609 |
| | | Org Subtotal | 11,636,634 | 618,571 | 339,978 | 561,644 | 8,722,500 | 2,738,834 | 340,224 | 13,790,224 | 38,748,609 |
| 1112 | 4410 | Central Expansion Area | 0 | 0 | 0 | 0 | 0 | 1,703,333 | 1,708,000 | 15,000,000 | 18,411,333 |
| | | Org Subtotal | 0 | 0 | 0 | 0 | 0 | 1,703,333 | 1,708,000 | 15,000,000 | 18,411,333 |
| | | DIVISION SUBTOTAL | 25,809,774 | 36,332,209 | 19,784,522 | 9,303,004 | 15,502,505 | 12,706,584 | 4,772,641 | 71,114,859 | 195,326,098 |
| Water | | | | | | | | | | | |
| 1448 | 4420 | Wtr Dist Mods CW | 2,671,815 | 211,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,882,815 |
| | | Org Subtotal | 2,671,815 | 211,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,882,815 |
| 1450 | 4420 | Eastern Water Trans Imp | 15,920,672 | 2,411,452 | 1,614,497 | 2,077,593 | 1,968,413 | 967,089 | 0 | 3,046,936 | 28,006,652 |
| | | Org Subtotal | 15,920,672 | 2,411,452 | 1,614,497 | 2,077,593 | 1,968,413 | 967,089 | 0 | 3,046,936 | 28,006,652 |
| 1463 | 4420 | Western Water Trans Imp | 114,809 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 | 394,809 |
| | | Org Subtotal | 114,809 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 | 394,809 |
| 1474 | 4420 | New Meter Installation | 11,032,504 | 2,405,916 | 2,399,342 | 2,399,343 | 2,399,343 | 2,405,916 | 2,405,916 | 9,584,224 | 35,032,504 |
| | | Org Subtotal | 11,032,504 | 2,405,916 | 2,399,342 | 2,399,343 | 2,399,343 | 2,405,916 | 2,405,916 | 9,584,224 | 35,032,504 |
| 1482 | 4420 | Transportation Related Water | 9,100,276 | 727,139 | 2,684,749 | 3,661,000 | 4,917,485 | 4,185,299 | 2,270,390 | 3,440,306 | 30,986,644 |
| | | Org Subtotal | 9,100,276 | 727,139 | 2,684,749 | 3,661,000 | 4,917,485 | 4,185,299 | 2,270,390 | 3,440,306 | 30,986,644 |

Utilities

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1498 | 4420 | Southern Reg Wellfield & Wtr PI | 17,083,980 | 807,766 | 489,194 | 1,544,041 | 480,959 | 0 | 0 | 0 | 20,405,940 |
| | | Org Subtotal | 17,083,980 | 807,766 | 489,194 | 1,544,041 | 480,959 | 0 | 0 | 0 | 20,405,940 |
| 1506 | 4420 | Horizons West Transmission Sys | 10,159,857 | 1,875,098 | 5,791,524 | 6,042,712 | 1,923,904 | 522,288 | 0 | 0 | 26,315,383 |
| | | Org Subtotal | 10,159,857 | 1,875,098 | 5,791,524 | 6,042,712 | 1,923,904 | 522,288 | 0 | 0 | 26,315,383 |
| 1508 | 4420 | South Water Transmission Imp | 13,360,067 | 8,746,865 | 6,824,176 | 218,167 | 0 | 0 | 0 | 0 | 29,149,275 |
| | | Org Subtotal | 13,360,067 | 8,746,865 | 6,824,176 | 218,167 | 0 | 0 | 0 | 0 | 29,149,275 |
| 1532 | 4420 | W Reg Water Treat Fac Ph III | 14,974,370 | 6,592,954 | 3,980,897 | 1,474,384 | 635,616 | 0 | 0 | 0 | 27,658,221 |
| | | Org Subtotal | 14,974,370 | 6,592,954 | 3,980,897 | 1,474,384 | 635,616 | 0 | 0 | 0 | 27,658,221 |
| 1533 | 4420 | Water Renewal & Replacements | 3,965,674 | 695,044 | 199,851 | 199,851 | 199,851 | 200,398 | 199,851 | 0 | 5,660,520 |
| | | Org Subtotal | 3,965,674 | 695,044 | 199,851 | 199,851 | 199,851 | 200,398 | 199,851 | 0 | 5,660,520 |
| 1544 | 4420 | Water SCADA & Securirty Imp | 193,433 | 902,658 | 823,757 | 2,058,013 | 4,417,845 | 844,256 | 59,982 | 0 | 9,299,944 |
| | | Org Subtotal | 193,433 | 902,658 | 823,757 | 2,058,013 | 4,417,845 | 844,256 | 59,982 | 0 | 9,299,944 |
| 1550 | 4420 | Alternate Regional Water Supply | 1,254,011 | 690,670 | 832,855 | 3,655,709 | 2,758,518 | 2,160,367 | 3,641,881 | 202,601,000 | 217,595,011 |
| | | Org Subtotal | 1,254,011 | 690,670 | 832,855 | 3,655,709 | 2,758,518 | 2,160,367 | 3,641,881 | 202,601,000 | 217,595,011 |
| 1553 | 4420 | Water Distribution Mods 2 | 5,600,375 | 143,003 | 2,807,757 | 3,402,258 | 863,699 | 501,370 | 500,000 | 2,498,630 | 16,317,092 |
| | | Org Subtotal | 5,600,375 | 143,003 | 2,807,757 | 3,402,258 | 863,699 | 501,370 | 500,000 | 2,498,630 | 16,317,092 |
| 1554 | 4420 | Eastern Regional Wsf Phase 3 | 31,785,228 | 6,348,507 | 3,728,478 | 4,095,781 | 115,068 | 0 | 0 | 0 | 46,073,062 |
| | | Org Subtotal | 31,785,228 | 6,348,507 | 3,728,478 | 4,095,781 | 115,068 | 0 | 0 | 0 | 46,073,062 |

Utilities

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1557 | 4420 | Southwest Water Supply Facility | 16,156,212 | 12,600,000 | 780,857 | 0 | 0 | 0 | 0 | 0 | 29,537,069 |
| | | Org Subtotal | 16,156,212 | 12,600,000 | 780,857 | 0 | 0 | 0 | 0 | 0 | 29,537,069 |
| 1575 | 4420 | Water Main Improvements | 7,994 | 300,000 | 300,000 | 300,000 | 300,000 | 300,822 | 300,000 | 0 | 1,808,816 |
| | | Org Subtotal | 7,994 | 300,000 | 300,000 | 300,000 | 300,000 | 300,822 | 300,000 | 0 | 1,808,816 |
| 1576 | 4420 | Cross Connection Control Backflow Device | 1,711,999 | 2,042,466 | 2,040,000 | 2,040,000 | 2,040,000 | 2,045,589 | 2,037,534 | 0 | 13,957,588 |
| | | Org Subtotal | 1,711,999 | 2,042,466 | 2,040,000 | 2,040,000 | 2,040,000 | 2,045,589 | 2,037,534 | 0 | 13,957,588 |
| | | DIVISION SUBTOTAL | 155,093,276 | 47,500,538 | 35,297,934 | 33,168,852 | 23,020,701 | 14,133,394 | 11,415,554 | 221,451,096 | 541,081,345 |
| Water Reclamation | | | | | | | | | | | |
| 1411 | 4420 | South Svc Area Effluent Reuse | 10,023,498 | 4,488,512 | 482,106 | 372,710 | 1,067,773 | 876,712 | 0 | 1,455,250 | 18,766,561 |
| | | Org Subtotal | 10,023,498 | 4,488,512 | 482,106 | 372,710 | 1,067,773 | 876,712 | 0 | 1,455,250 | 18,766,561 |
| 1416 | 4420 | Pump Station Monitors CW | 8,320,039 | 1,342,297 | 2,670,499 | 4,952,245 | 4,047,640 | 2,112,045 | 1,607,640 | 590,202 | 25,642,607 |
| | | Org Subtotal | 8,320,039 | 1,342,297 | 2,670,499 | 4,952,245 | 4,047,640 | 2,112,045 | 1,607,640 | 590,202 | 25,642,607 |
| 1427 | 4420 | Collect Rehab CW | 9,582,764 | 161,901 | 1,788,252 | 1,711,749 | 0 | 0 | 0 | 0 | 13,244,666 |
| | | Org Subtotal | 9,582,764 | 161,901 | 1,788,252 | 1,711,749 | 0 | 0 | 0 | 0 | 13,244,666 |
| 1432 | 4420 | Transp Reloc WW CW | 8,839,972 | 492,261 | 763,069 | 194,426 | 0 | 0 | 0 | 0 | 10,289,728 |
| | | Org Subtotal | 8,839,972 | 492,261 | 763,069 | 194,426 | 0 | 0 | 0 | 0 | 10,289,728 |
| 1435 | 4420 | NW Subreg PH III | 11,627,365 | 1,059,558 | 4,557,355 | 6,538,505 | 1,755,638 | 50,114 | 49,840 | 0 | 25,638,375 |
| | | Org Subtotal | 11,627,365 | 1,059,558 | 4,557,355 | 6,538,505 | 1,755,638 | 50,114 | 49,840 | 0 | 25,638,375 |
| 1445 | 4420 | SW Orange Effluent Disposal | 4,315,379 | 9,804,009 | 7,401,709 | 2,864,232 | 1,998,584 | 223,853 | 223,853 | 20,886,239 | 47,717,858 |
| | | Org Subtotal | 4,315,379 | 9,804,009 | 7,401,709 | 2,864,232 | 1,998,584 | 223,853 | 223,853 | 20,886,239 | 47,717,858 |

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Utilities

12 - 20

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1469 | 4420 | Iron Bridge Interlocal Agreement | 145,649 | 32,789 | 30,000 | 30,000 | 30,000 | 30,082 | 30,000 | 0 | 328,520 |
| | | Org Subtotal | 145,649 | 32,789 | 30,000 | 30,000 | 30,000 | 30,082 | 30,000 | 0 | 328,520 |
| 1483 | 4420 | Eastern Wastewater Reuse | 17,881,271 | 5,421,903 | 9,034,105 | 4,350,317 | 5,152,842 | 6,537,985 | 4,333,333 | 13,457,449 | 66,169,205 |
| | | Org Subtotal | 17,881,271 | 5,421,903 | 9,034,105 | 4,350,317 | 5,152,842 | 6,537,985 | 4,333,333 | 13,457,449 | 66,169,205 |
| 1496 | 4420 | Northwest Svc Area Reuse | 826,050 | 31,189 | 0 | 0 | 0 | 0 | 0 | 0 | 857,239 |
| | | Org Subtotal | 826,050 | 31,189 | 0 | 0 | 0 | 0 | 0 | 0 | 857,239 |
| 1500 | 4420 | Collections Rehab | 16,265,171 | 9,902,250 | 10,915,571 | 4,296,852 | 7,315,260 | 7,277,300 | 7,277,300 | 1,817,417 | 65,067,121 |
| | | Org Subtotal | 16,265,171 | 9,902,250 | 10,915,571 | 4,296,852 | 7,315,260 | 7,277,300 | 7,277,300 | 1,817,417 | 65,067,121 |
| 1502 | 4420 | Pumping Rehab II | 10,474,346 | 1,148,705 | 1,754,465 | 906,162 | 452,307 | 0 | 0 | 0 | 14,735,985 |
| | | Org Subtotal | 10,474,346 | 1,148,705 | 1,754,465 | 906,162 | 452,307 | 0 | 0 | 0 | 14,735,985 |
| 1503 | 4420 | Pumping Rehab III | 17,209,482 | 4,465,171 | 4,724,741 | 4,244,667 | 3,346,535 | 3,091,207 | 1,813,237 | 191,264 | 39,086,304 |
| | | Org Subtotal | 17,209,482 | 4,465,171 | 4,724,741 | 4,244,667 | 3,346,535 | 3,091,207 | 1,813,237 | 191,264 | 39,086,304 |
| 1504 | 4420 | Trans Related Wastewater | 10,940,394 | 1,371,250 | 3,586,795 | 4,516,979 | 4,032,022 | 2,697,427 | 2,396,918 | 8,810,655 | 38,352,440 |
| | | Org Subtotal | 10,940,394 | 1,371,250 | 3,586,795 | 4,516,979 | 4,032,022 | 2,697,427 | 2,396,918 | 8,810,655 | 38,352,440 |
| 1505 | 4420 | Septic Tank Retrofit | 1,761,890 | 1,179,028 | 1,688,160 | 2,132,812 | 3,116,438 | 5,849,315 | 5,849,315 | 2,684,932 | 24,261,890 |
| | | Org Subtotal | 1,761,890 | 1,179,028 | 1,688,160 | 2,132,812 | 3,116,438 | 5,849,315 | 5,849,315 | 2,684,932 | 24,261,890 |
| 1507 | 4420 | Horizons West Wastewater Sys | 12,629,411 | 45,749,863 | 41,116,792 | 40,631,544 | 17,725,647 | 768,176 | 145,411 | 5,371,945 | 164,138,789 |
| | | Org Subtotal | 12,629,411 | 45,749,863 | 41,116,792 | 40,631,544 | 17,725,647 | 768,176 | 145,411 | 5,371,945 | 164,138,789 |

*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1509 | 4420 | Southern Wastewater Collect | 1,337,616 | 37,247 | 702,963 | 438,426 | 135,833 | 0 | 66,818 | 3,889,062 | 6,607,965 |
| | | Org Subtotal | 1,337,616 | 37,247 | 702,963 | 438,426 | 135,833 | 0 | 66,818 | 3,889,062 | 6,607,965 |
| 1510 | 4420 | Eastern Wastewater Collect | 9,403,393 | 1,615,343 | 2,198,743 | 7,708,469 | 7,860,523 | 1,292,032 | 0 | 121,546 | 30,200,049 |
| | | Org Subtotal | 9,403,393 | 1,615,343 | 2,198,743 | 7,708,469 | 7,860,523 | 1,292,032 | 0 | 121,546 | 30,200,049 |
| 1511 | 4420 | Northwest Wastewater Collect | 2,598,195 | 0 | 0 | 0 | 0 | 0 | 0 | 1,212,000 | 3,810,195 |
| | | Org Subtotal | 2,598,195 | 0 | 0 | 0 | 0 | 0 | 0 | 1,212,000 | 3,810,195 |
| 1536 | 4420 | Capital Reuse Meter Install | 3,644,759 | 902,966 | 900,000 | 900,000 | 900,000 | 902,466 | 897,534 | 0 | 9,047,725 |
| | | Org Subtotal | 3,644,759 | 902,966 | 900,000 | 900,000 | 900,000 | 902,466 | 897,534 | 0 | 9,047,725 |
| 1538 | 4420 | Eastern Wtr Reclamation Exp | 12,214,164 | 5,640,612 | 5,051,536 | 23,671,115 | 22,347,029 | 32,639,161 | 23,680,257 | 12,000,000 | 137,243,874 |
| 5848 | | Eastern Wtr Reclamation Exp | 63,634,566 | 1,044,389 | 0 | 0 | 0 | 0 | 0 | 0 | 64,678,955 |
| | | Org Subtotal | 75,848,730 | 6,685,001 | 5,051,536 | 23,671,115 | 22,347,029 | 32,639,161 | 23,680,257 | 12,000,000 | 201,922,829 |
| 1539 | 4420 | Force Main Rehab | 12,823,007 | 7,504,631 | 9,221,917 | 14,928,756 | 11,488,757 | 7,385,503 | 6,995,209 | 0 | 70,347,780 |
| | | Org Subtotal | 12,823,007 | 7,504,631 | 9,221,917 | 14,928,756 | 11,488,757 | 7,385,503 | 6,995,209 | 0 | 70,347,780 |
| 1542 | 4420 | Southwest Svc Area Reuse | 2,500,249 | 3,020,461 | 2,460,602 | 6,459,870 | 7,139,001 | 1,045,404 | 370,654 | 879,924 | 23,876,165 |
| | | Org Subtotal | 2,500,249 | 3,020,461 | 2,460,602 | 6,459,870 | 7,139,001 | 1,045,404 | 370,654 | 879,924 | 23,876,165 |
| 1555 | 4420 | South WRF Ph V | 93,952,914 | 20,404,021 | 16,069,434 | 6,736,509 | 8,593,926 | 8,129,039 | 8,595,183 | 101,169,178 | 263,650,204 |
| | | Org Subtotal | 93,952,914 | 20,404,021 | 16,069,434 | 6,736,509 | 8,593,926 | 8,129,039 | 8,595,183 | 101,169,178 | 263,650,204 |
| 1559 | 4420 | Pumping Rehab IV | 12,594,456 | 10,398,253 | 11,879,450 | 8,754,536 | 15,269,943 | 14,525,327 | 5,122,002 | 382,528 | 78,926,495 |
| | | Org Subtotal | 12,594,456 | 10,398,253 | 11,879,450 | 8,754,536 | 15,269,943 | 14,525,327 | 5,122,002 | 382,528 | 78,926,495 |

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*Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|----------------------|
| 1572 | 4420 | Pump Station Improvements | 2,103,430 | 3,365,492 | 1,288,391 | 1,600,091 | 2,205,119 | 2,214,480 | 2,208,429 | 0 | 14,985,432 |
| | | Org Subtotal | 2,103,430 | 3,365,492 | 1,288,391 | 1,600,091 | 2,205,119 | 2,214,480 | 2,208,429 | 0 | 14,985,432 |
| 1573 | 4420 | Reclaimed Main Improvements | 522,532 | 306,000 | 300,824 | 300,824 | 300,824 | 301,648 | 295,879 | 0 | 2,328,531 |
| | | Org Subtotal | 522,532 | 306,000 | 300,824 | 300,824 | 300,824 | 301,648 | 295,879 | 0 | 2,328,531 |
| 1574 | 4420 | Force Main Improvements | 2,187,055 | 446,378 | 640,282 | 625,166 | 625,166 | 626,879 | 625,509 | 0 | 5,776,435 |
| | | Org Subtotal | 2,187,055 | 446,378 | 640,282 | 625,166 | 625,166 | 626,879 | 625,509 | 0 | 5,776,435 |
| 1578 | 4420 | Hamlin Water Reclamation Facility | 0 | 0 | 6,848,676 | 5,797,491 | 19,981,752 | 20,036,496 | 16,149,635 | 0 | 68,814,050 |
| | | Org Subtotal | 0 | 0 | 6,848,676 | 5,797,491 | 19,981,752 | 20,036,496 | 16,149,635 | 0 | 68,814,050 |
| 7443 | 8151 | Wekiva Spring Septic Retrofit | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | DIVISION SUBTOTAL | 360,359,017 | 141,836,479 | 148,076,437 | 155,664,453 | 146,888,559 | 118,612,651 | 88,733,956 | 174,919,591 | 1,000,001,170 |
| | | DEPARTMENT SUBTOTAL | 561,710,927 | 234,055,923 | 212,574,122 | 216,698,996 | 201,783,896 | 160,475,759 | 108,766,914 | 471,234,842 | 2,167,301,379 |
| | | GRAND TOTAL | 561,710,927 | 234,055,923 | 212,574,122 | 216,698,996 | 201,783,896 | 160,475,759 | 108,766,914 | 471,234,842 | 2,167,301,379 |

Utilities

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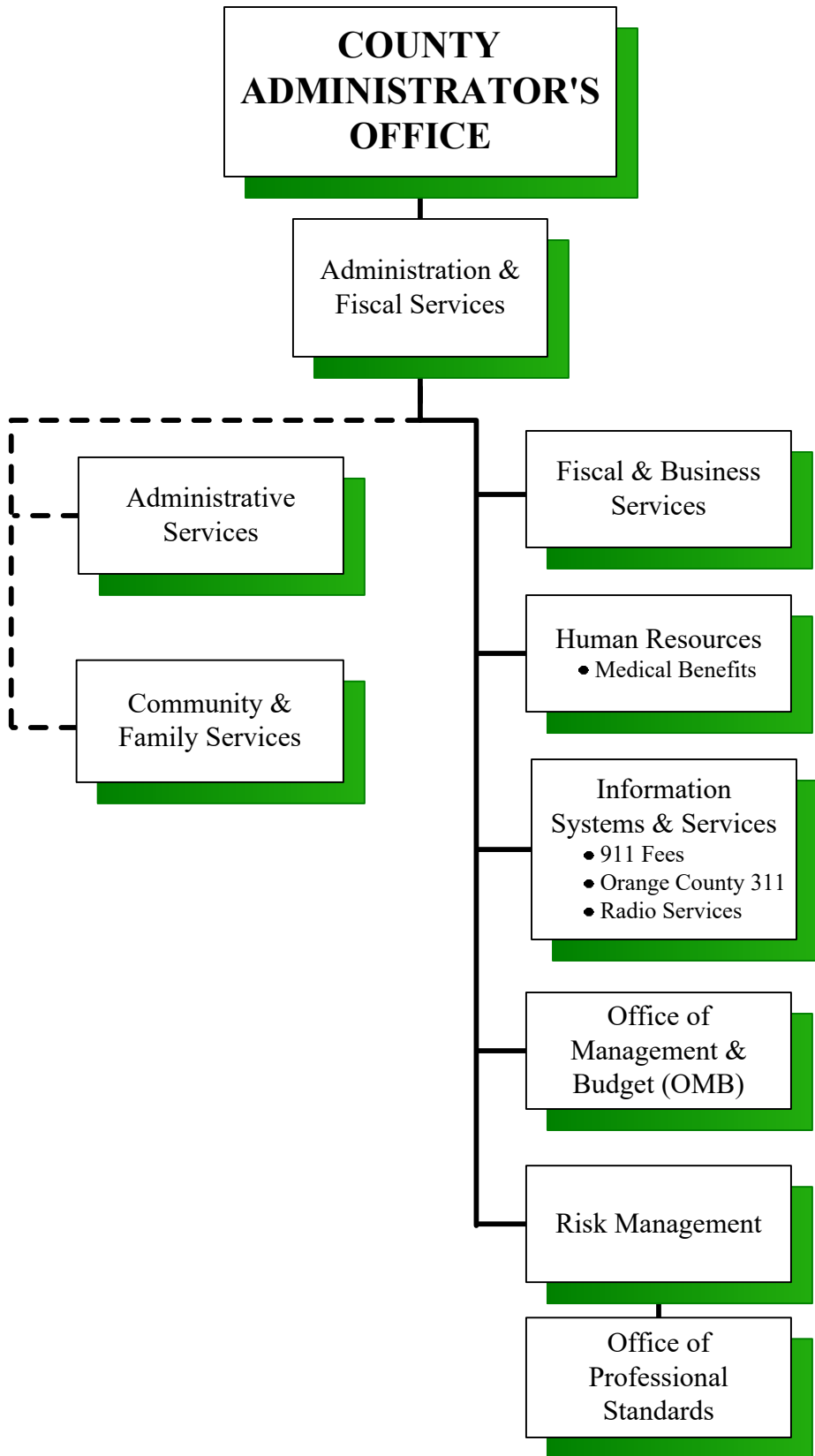
*Prior Expenditures is calculated using 3 or 5 years.

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Note: Administrative Services Department budget is shown under Section 4 and Community & Family Services Department budget is shown under Section 5.

Administration & Fiscal Services

Purpose Statement:

The Administration and Fiscal Services ensures that the best administrative and financial management practices are followed by providing an effective, cost-efficient operation with an excellent return on investment to the residents and visitors to Orange County.

Program Descriptions:

- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County's debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources (HR) Division** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and other local public agencies in the delivery of personnel services by providing a stable and qualified workforce in compliance with state and federal regulations. HR is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, and employee pay. HR strives to manage and strengthen the employer-employee relationship and continue to engage in good faith bargaining with labor union representatives. The division in collaboration with all operating departments, is responsible for identifying and establishing processes to resolve organizational and employee issues. HR provides organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, HR manages official employee records and administers the employee benefits program, which includes medical, dental, vision, short and long-term disability, and life insurance, as well as spending accounts and the employee assistance program.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state-of-the-art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.
- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and



County Administrator's Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County's Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.

- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff's Office). In addition to monitoring all workers' compensation, liability, and property claims, this program is also responsible for reducing the cost of workers' compensation and liability claims through aggressive claims/case management in conjunction with the county's third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county's commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.

Administration & Fiscal Services

FY 2019-20 Major Accomplishments:

Fiscal and Business Services

- Completed the \$103,805,000 Taxable Sales Tax Refunding Revenue Bonds, Series 2019. This resulted in the county achieving \$10.2 million of net present value debt service savings.
- Took a lead position in developing and administering a program to reimburse CARES Act eligible Covid-19 expenses for Orange County municipalities and constitutional officers.
- Completed the procurement process to award new contracts to Bond and Disclosure Counsel firms. Also completed the procurement process for Financial Advisory Services, with the recommended firm going to the Board of County Commissioners by Fiscal Year end.

Human Resources Division

- Implemented *myOCWellness*, a multi-year well-being engagement strategy that rewards participation in proactive prevention with Wellness for Life Flex Credits. Ultimately, it rebranded the wellness program under the *myOCWellness* umbrella and creates a healthier and more productive workforce.
- Negotiated and implemented a multi-year bargaining unit agreement with the International Association of Fire Fighters (I.A.F.F.), LOCAL 2057(B-UNIT), which represents 31 unionized county employees.
- Successfully implemented phase I of the three (3) year plan to increase the minimum pay for all Orange County Government full-time employees to \$15.00 per hour and modified the phase II proposal to be in line with revised County Budget guidelines.
- In a fiscally responsible manner, transformed and expanded policies and guidelines to be more employee friendly and inclusive of everyone's needs especially as a result of the challenges of the COVID-19 pandemic.

Information Systems and Services (ISS)

- Continued expanding the Orange County wireless (Wi-Fi) network and functions throughout the county.
- Completed the installations and configuration of Cisco Meraki appliances at all Fire Stations for Network redundancy.
- Implemented upgrade to the Advantage financial system to improve operational efficiency and accountability.
- Implemented enhancements to 311 Contact Management System including real time data sharing with Public Works, streamlined public records processing, and new functionality for COVID-19 pandemic related requests and programs.

Office of Management and Budget

- Successfully developed the \$4.8 billion FY 2020-21 budget that was adopted by the BCC.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 34th consecutive year.
- Successfully completed all of the required statutory regulations related to the budget for FY 2019-20.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2019-20.

- Successfully received, monitored and managed \$243 million in CARES Act funding.
- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

Office of Professional Standards

- Completed 43 misconduct investigations.
- Completed seven (7) Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,634 background investigations.

Risk Management

- Inspected over 900 county-owned and leased facilities using Occupational Safety and Health Administration (OSHA) guidelines for workplace safety over the course of FY 2019-20. Orange County had an overall compliance rate of 97% with recommendations made during the initial and follow-up inspections.

FY 2020-21 Department Objectives:

Fiscal and Business Services

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue to work with County departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

Human Resources Division

- Expand the robust wellness program by implementing a Cardiovascular Care Management Program in partnership with Orlando Health Systems to proactively address the rising concern of cardiovascular related diseases among employees.
- Expand the Life Events functions in PeopleSoft to facilitate the remaining Qualifying Events for benefit transactions. Additionally, transition to more paperless processes by implementing more employee self-service opportunities and leveraging technology.
- Support the organization's goals in returning to normal business operations post COVID-19 pandemic in the safest way possible for both employees and residents.
- Implement the new HR management system to improve the customer service experience for all internal and external stakeholders. This will also ensure effective and seamless management of recruitment, learning and talent management processes for HR.

Information Systems and Services (ISS)

- Continue working with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Upgrade core network at the RCC (Regional Computing Center).
- Implement upgraded functionality and reporting for M/WBE participation and vendor utilization.

Administration & Fiscal Services

Office of Management and Budget

- Develop a FY 2021-22 budget that is fiscally sound and meets the expectations of the citizens of Orange County.
- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.
- Continue to monitor and report on CARES Act funding.

Risk Management

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace, social media, email exposures, and liability courses for all employees of the BCC and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

Administration and Fiscal Services

| Key Performance Measures | Notes | FY 2018-19 Actual | FY 2019-20 Target | FY 2020-21 Target |
|--|-------|----------------------|----------------------|----------------------|
| Human Resources | | | | |
| - Number of Recruitments Initiated (Countywide) | 1 | 914 | 510 | 0 |
| - Number of Applications Received (Countywide) | 2 | 37,813 | 30,000 | 0 |
| - Number of Applicants Interviewed (Countywide) | 3 | 723 | 1,800 | 0 |
| - Number of Applicants Screened and Forwarded to Depts | 4 | 16,247 | 16,000 | 0 |
| - Number of Employment Offers Extended (Countywide) | 5 | 1,426 | 1,000 | 0 |
| - OD&T Customer Satisfaction (in-person training) | 6 | 0% | 85% | 0% |
| <i>The Organizational Development and Training (OD&T) section uses surveys to monitor internal customer satisfaction of Passport Training.</i> | | N/A | N/A | |
| - Number of Participants Attending in-person Passport Training | 7 | 0 | 3,800 | 0 |
| - Number of Participants Completing eLearning Passport Training | 8 | 0 | 1,200 | 0 |
| Information Systems and Services | | | | |
| - Number of 311 Calls Answered | | 42,214 | 200,000 | 200,000 |
| - Percent of 311 Calls Answered within 30 Seconds | | 83% | 90% | 90% |
| - Percent of 311 Calls Responded to within 48 Hours | | 69% | 75% | 80% |
| - Number of ISS Incidents | | 5,623 | 40,000 | 40,000 |
| - Percent of ISS Incidents Closed within 24 Hours | | 79% | 90% | 90% |
| - Percent of ISS Projects Completed on Time | | 98% | 90% | 90% |
| - Percent of ISS Projects Completed on Budget | | 100% | 90% | 90% |
| Professional Standards | | | | |
| - Number of Background Investigations | | 2,922 | 1,500 | 1,500 |
| - % of Background Investigations Done Within 15 Days | | 79% | 75% | 75% |
| - Number of Misconduct Investigations | | 35 | 30 | 30 |
| - % of Misconduct Investigations Completed Within 90 Days | 9 | 0% | 0% | 65% |
| Risk Management Program | | | | |
| - Number of Workers' Compensation Claims | | 941 | 1,115 | 1,115 |
| - Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil) | | \$ 2.9 | \$ 3.9 | \$ 3.9 |
| <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i> | | | | |
| - Average Cost Per Workers' Compensation Claim | | \$ 3,036 | \$ 3,500 | \$ 3,500 |
| - Workers' Compensation Claims as a % of Total Payroll | | 0.64% | 1.00% | 1.00% |
| - Number of General Liability Claims | | 456 | 500 | 500 |
| - Total Liability Claim Dollars Incurred (in millions) | | \$ 0.8 | \$ 1.4 | \$ 1.4 |
| - Average Cost Per Liability Claim | | \$ 1,786 | \$ 2,800 | \$ 2,800 |
| - Number of Auto-Related Claims | | 251 | 200 | 200 |
| - Total Auto Liability Claim Dollars Incurred | | \$ 874,370 | \$ 550,000 | \$ 550,000 |
| - Average Cost Per Auto Liability Claim | | \$ 3,791 | \$ 2,750 | \$ 2,750 |
| - Vehicle Accident Rate Per 1 Million Miles Driven | | 19.0 | 15.0 | 15.0 |
| <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i> | | | | |
| - Number of Property Loss Claims | | 100 | 100 | 100 |
| - Total Property Loss Claim Dollars Incurred | | \$ 625,990 | \$ 1,500,000 | \$ 1,500,000 |
| - Average Cost Per Property Loss Claim | | \$ 6,623 | \$ 15,000 | \$ 15,000 |
| - Cost of Property Loss Insurance per \$100 of Insurable Value | | \$ 0.09 | \$ 0.13 | \$ 0.13 |
| <i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i> | | | | |

1 - 8 Measures are on hold for FY 2020-21

9 New Measure

Department: Administration and Fiscal Services

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 35,177,580 | \$ 75,156,076 | \$ 75,659,597 | 0.7 % |
| Operating Expenditures | 166,038,053 | 202,887,306 | 214,913,489 | 5.9 % |
| Capital Outlay | 1,852,419 | 3,867,352 | 3,105,372 | (19.7)% |
| Total Operating | \$ 203,068,053 | \$ 281,910,734 | \$ 293,678,458 | 4.2% |
| Capital Improvements | \$ 3,313,457 | \$ 25,727,454 | \$ 22,872,020 | (11.1)% |
| Debt Service | 1,499,691 | 1,499,868 | 1,499,145 | 0.0% |
| Reserves | 0 | 58,289,321 | 56,808,337 | (2.5)% |
| Total Non-Operating | \$ 4,813,148 | \$ 85,516,643 | \$ 81,179,502 | (5.1)% |
| Department Total | \$ 207,881,201 | \$ 367,427,377 | \$ 374,857,960 | 2.0% |

Expenditures by Division / Program

| | | | | |
|----------------------------------|-----------------------|-----------------------|-----------------------|-------------|
| 911 System | \$ 6,419,308 | \$ 25,582,922 | \$ 24,735,520 | (3.3)% |
| Fiscal and Business Services | 462,077 | 503,893 | 506,453 | 0.5 % |
| Human Resources | 9,204,601 | 10,798,366 | 10,851,932 | 0.5 % |
| Information Systems and Services | 43,934,165 | 61,797,365 | 57,751,899 | (6.5)% |
| Management and Budget | 1,362,508 | 1,424,439 | 1,427,405 | 0.2 % |
| Medical Benefits Fund | 113,780,561 | 188,367,093 | 197,500,000 | 4.8 % |
| Professional Standards | 1,068,091 | 1,434,782 | 1,479,388 | 3.1 % |
| Risk Management Operations | 2,341,336 | 4,275,634 | 3,118,344 | (27.1)% |
| Risk Management Program | 29,308,553 | 73,242,883 | 77,487,019 | 5.8 % |
| Department Total | \$ 207,881,201 | \$ 367,427,377 | \$ 374,857,960 | 2.0% |

Funding Source Summary

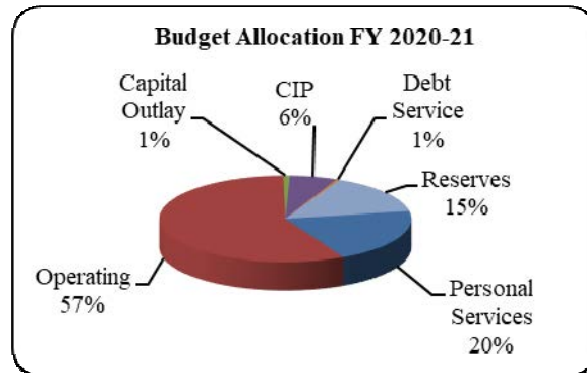
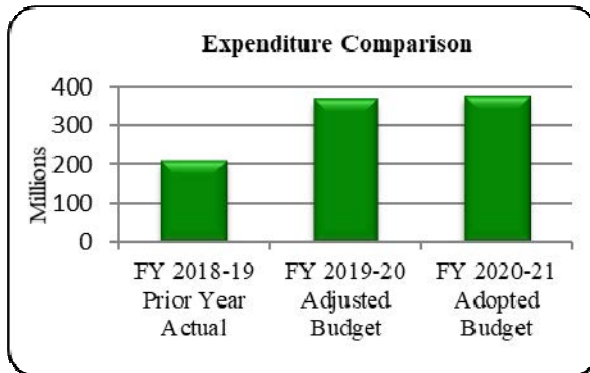
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|----------------------------|-----------------------|-----------------------|-----------------------|-------------|
| Special Revenue Funds | \$ 6,419,308 | \$ 25,626,192 | \$ 24,735,520 | (3.5)% |
| Internal Service Funds | 145,430,449 | 265,885,610 | 278,105,363 | 4.6% |
| General Fund and Sub Funds | 51,426,841 | 64,040,330 | 63,187,162 | (1.3)% |
| Debt Service Funds | 1,546,665 | 2,593,065 | 2,219,915 | (14.4)% |
| Capital Construction Funds | 3,057,937 | 9,282,180 | 6,610,000 | (28.8)% |
| Department Total | \$ 207,881,201 | \$ 367,427,377 | \$ 374,857,960 | 2.0% |

Authorized Positions

| | | | | |
|--|-----|-----|-----|------|
| | 351 | 353 | 354 | 0.3% |
|--|-----|-----|-----|------|

Administration & Fiscal Services

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. One (1) Communications Assistant position has been added to Professional Standards to help with the number of Public Records requests.

One (1) New Position FY 2020-21

1 – Communications Assistant/Public Records, Professional Standards

Operating Expenses – The FY 2020-21 operating expenses budget increased by 5.9% or \$12.0 million from the FY 2019-20 budget due primarily to a \$9.1 million increase in the Medical Benefits Fund, a \$4.2 million increase in risk management program due to an increase in the liability claim reserves mandated by the most recent actuarial study, and \$1.3 million in various decreases throughout ISS and Risk Management Operations. The table below summarizes all changes to the Risk Management Program.

| | FY 2019-20 Budget as of 3/31/20 | FY 2020-21 Adopted Budget | Change from FY 2019-20 Budget | % Change from FY 2019-20 |
|------------------------------------|---------------------------------------|---------------------------------|-------------------------------------|--------------------------------|
| <u>Risk Management</u> | | | | |
| Personal Services - Operations | \$ 1,957,164 | \$ 2,032,838 | \$ 75,674 | 3.9% |
| Workers' Comp | 41,941,730 | 41,664,069 | (277,661) | -0.7% |
| Claims Administration | 4,185,077 | 3,280,000 | (905,077) | -21.6% |
| General, Auto & Property Liability | 18,488,439 | 22,973,450 | 4,485,011 | 24.3% |
| Occupational Medicine | 2,304,832 | 2,200,000 | (104,832) | -4.5% |
| Other Insurance & Bonds | 4,973,000 | 5,408,000 | 435,000 | 8.7% |
| Payments to Other Gov. Agencies | 290,000 | 250,000 | (40,000) | -13.8% |
| Other Operating Expenditures | 1,352,197 | 1,943,439 | 591,242 | 43.7% |
| Reserve for Contingency | 2,026,078 | 853,567 | (1,172,511) | -57.9% |
| Total Budget | \$ 77,518,517 | \$ 80,605,363 | \$ 3,086,846 | 4.0% |

Capital Outlay – The FY 2020-21 capital outlay budget decreased by 19.7% or \$761,980 from the FY 2019-20 budget due to encumbrance rollovers in ISS that will be expected to be expensed in FY 2020-21. Included in this budget is funding in the amount of \$862,100 for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of \$1.9 million.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 11.1% or \$2.9 million from the FY 2019-20 budget. The budget includes funding for a new radio tower power improvements project and ongoing technology hardware/software replacement, network infrastructure, telecommunications, and 911 technology upgrades. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Debt Service – The FY 2020-21 debt service budget of \$1.5 million is for the annual principal and interest expenses for the Radio System Conversion project.

Reserves – The FY 2020-21 reserves budget decreased by 2.5% or \$1.5 million from the prior year level and includes reserves in the Medical Benefits Fund of \$55.3 million; in the Radio Services Promissory Note Fund under the Information Systems and Services (ISS) of \$654,770; and, in the Risk Management Fund of \$853,567.

FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Administration and Fiscal Services Department is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 74.2% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.

Division: 911 System

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 465,450 | \$ 542,700 | \$ 559,145 | 3.0 % |
| Operating Expenditures | 5,691,952 | 8,440,268 | 7,914,355 | (6.2)% |
| Capital Outlay | 6,386 | 154,680 | 0 | (100.0)% |
| Total Operating | \$ 6,163,788 | \$ 9,137,648 | \$ 8,473,500 | (7.3)% |
| Capital Improvements | \$ 255,520 | \$ 16,445,274 | \$ 16,262,020 | (1.1)% |
| Total Non-Operating | \$ 255,520 | \$ 16,445,274 | \$ 16,262,020 | (1.1)% |
| Total | \$ 6,419,308 | \$ 25,582,922 | \$ 24,735,520 | (3.3)% |
| Authorized Positions | 6 | 6 | 6 | 0.0 % |

Division: Fiscal and Business Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 401,150 | \$ 437,303 | \$ 437,810 | 0.1 % |
| Operating Expenditures | 60,927 | 64,108 | 66,161 | 3.2 % |
| Capital Outlay | 0 | 2,482 | 2,482 | 0.0 % |
| Total Operating | \$ 462,077 | \$ 503,893 | \$ 506,453 | 0.5 % |
| Total | \$ 462,077 | \$ 503,893 | \$ 506,453 | 0.5 % |
| Authorized Positions | 3 | 3 | 3 | 0.0 % |

Division: Human Resources

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 7,829,223 | \$ 8,953,621 | \$ 9,140,718 | 2.1 % |
| Operating Expenditures | 1,309,080 | 1,738,944 | 1,655,684 | (4.8)% |
| Capital Outlay | 25,791 | 105,801 | 55,530 | (47.5)% |
| Total Operating | \$ 9,164,093 | \$ 10,798,366 | \$ 10,851,932 | 0.5 % |
| Capital Improvements | \$ 40,508 | \$ 0 | \$ 0 | 0.0 % |
| Total Non-Operating | \$ 40,508 | \$ 0 | \$ 0 | 0.0 % |
| Total | \$ 9,204,601 | \$ 10,798,366 | \$ 10,851,932 | 0.5 % |
| Authorized Positions | 104 | 105 | 105 | 0.0 % |

Division: Information Systems and Services

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 16,372,120 | \$ 19,030,590 | \$ 19,436,839 | 2.1 % |
| Operating Expenditures | 21,242,883 | 27,366,841 | 26,517,940 | (3.1)% |
| Capital Outlay | 1,802,042 | 3,590,689 | 3,033,205 | (15.5)% |
| Total Operating | \$ 39,417,045 | \$ 49,988,120 | \$ 48,987,984 | (2.0)% |
| Capital Improvements | \$ 3,017,429 | \$ 9,282,180 | \$ 6,610,000 | (28.8)% |
| Debt Service | 1,499,691 | 1,499,868 | 1,499,145 | 0.0 % |
| Reserves | 0 | 1,027,197 | 654,770 | (36.3)% |
| Total Non-Operating | \$ 4,517,120 | \$ 11,809,245 | \$ 8,763,915 | (25.8)% |
| Total | \$ 43,934,165 | \$ 61,797,365 | \$ 57,751,899 | (6.5)% |
| Authorized Positions | 191 | 192 | 192 | 0.0 % |

Division: Management and Budget

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,330,845 | \$ 1,394,136 | \$ 1,399,424 | 0.4 % |
| Operating Expenditures | 25,995 | 25,803 | 23,026 | (10.8)% |
| Capital Outlay | 5,669 | 4,500 | 4,955 | 10.1 % |
| Total Operating | \$ 1,362,508 | \$ 1,424,439 | \$ 1,427,405 | 0.2 % |
| Total | \$ 1,362,508 | \$ 1,424,439 | \$ 1,427,405 | 0.2 % |
| Authorized Positions | 14 | 13 | 13 | 0.0 % |

Division: Medical Benefits Fund

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-----------------------|----------------------------|-----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 113,780,561 | \$ 133,131,047 | \$ 142,200,000 | 6.8 % |
| Total Operating | \$ 113,780,561 | \$ 133,131,047 | \$ 142,200,000 | 6.8 % |
| Reserves | \$ 0 | \$ 55,236,046 | \$ 55,300,000 | 0.1 % |
| Total Non-Operating | \$ 0 | \$ 55,236,046 | \$ 55,300,000 | 0.1 % |
| Total | \$ 113,780,561 | \$ 188,367,093 | \$ 197,500,000 | 4.8 % |

Division: Professional Standards

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 705,203 | \$ 898,832 | \$ 988,754 | 10.0 % |
| Operating Expenditures | 359,247 | 532,950 | 487,634 | (8.5)% |
| Capital Outlay | 3,642 | 3,000 | 3,000 | 0.0 % |
| Total Operating | \$ 1,068,091 | \$ 1,434,782 | \$ 1,479,388 | 3.1 % |
| Total | \$ 1,068,091 | \$ 1,434,782 | \$ 1,479,388 | 3.1 % |
| Authorized Positions | 13 | 13 | 14 | 7.7 % |

Division: Risk Management Operations

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,154,987 | \$ 1,957,164 | \$ 2,032,838 | 3.9 % |
| Operating Expenditures | 177,458 | 286,192 | 225,739 | (21.1)% |
| Capital Outlay | 8,891 | 6,200 | 6,200 | 0.0 % |
| Total Operating | \$ 2,341,336 | \$ 2,249,556 | \$ 2,264,777 | 0.7 % |
| Reserves | \$ 0 | \$ 2,026,078 | \$ 853,567 | (57.9)% |
| Total Non-Operating | \$ 0 | \$ 2,026,078 | \$ 853,567 | (57.9)% |
| Total | \$ 2,341,336 | \$ 4,275,634 | \$ 3,118,344 | (27.1)% |
| Authorized Positions | 20 | 21 | 21 | 0.0 % |

Division: Risk Management Program

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 5,918,602 | \$ 41,941,730 | \$ 41,664,069 | (0.7)% |
| Operating Expenditures | 23,389,951 | 31,301,153 | 35,822,950 | 14.4 % |
| Total Operating | \$ 29,308,553 | \$ 73,242,883 | \$ 77,487,019 | 5.8 % |
| Total | \$ 29,308,553 | \$ 73,242,883 | \$ 77,487,019 | 5.8 % |

**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Administration & Fiscal Services

The Administration and Fiscal Services is responsible for the direction of projects falling under the Information Systems & Services Division in FY 2020-21. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

Adopted
FY 2020-21

Information Systems & Services \$ 22,872,020

Funding Mechanism:

Funding for 911 projects is provided by the 911/E911 Fee Fund. All other funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Administration and Fiscal Services

13 - 15

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---|------|---------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Administration and Fiscal Services | | | | | | | | | | | |
| Information Systems & Services | | | | | | | | | | | |
| 0297 | 1054 | 911 System Upgrade | 663,064 | 16,445,274 | 16,262,020 | 0 | 0 | 0 | 0 | 0 | 33,370,358 |
| | | Org Subtotal | 663,064 | 16,445,274 | 16,262,020 | 0 | 0 | 0 | 0 | 0 | 33,370,358 |
| 0584 | 1023 | Network Infrastructure | 2,513,320 | 1,005,455 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 0 | 7,768,775 |
| | | Org Subtotal | 2,513,320 | 1,005,455 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 0 | 7,768,775 |
| 0593 | 1023 | Technology Hardware Replacement | 5,254,515 | 6,492,125 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 36,746,640 |
| | | Org Subtotal | 5,254,515 | 6,492,125 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 36,746,640 |
| 0594 | 1023 | Radio Tower Power Improvements | 0 | 0 | 200,000 | 1,600,000 | 0 | 0 | 0 | 0 | 1,800,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 1,600,000 | 0 | 0 | 0 | 0 | 1,800,000 |
| 2028 | 1023 | Telecommunications System Up | 1,062,645 | 1,784,600 | 560,000 | 560,000 | 560,000 | 560,000 | 560,000 | 0 | 5,647,245 |
| | | Org Subtotal | 1,062,645 | 1,784,600 | 560,000 | 560,000 | 560,000 | 560,000 | 560,000 | 0 | 5,647,245 |
| | | DIVISION SUBTOTAL | 9,493,544 | 25,727,454 | 22,872,020 | 8,010,000 | 6,410,000 | 6,410,000 | 6,410,000 | 0 | 85,333,018 |
| | | DEPARTMENT SUBTOTAL | 9,493,544 | 25,727,454 | 22,872,020 | 8,010,000 | 6,410,000 | 6,410,000 | 6,410,000 | 0 | 85,333,018 |
| | | GRAND TOTAL | 9,493,544 | 25,727,454 | 22,872,020 | 8,010,000 | 6,410,000 | 6,410,000 | 6,410,000 | 0 | 85,333,018 |

*Prior Expenditures is calculated using 3 or 5 years.



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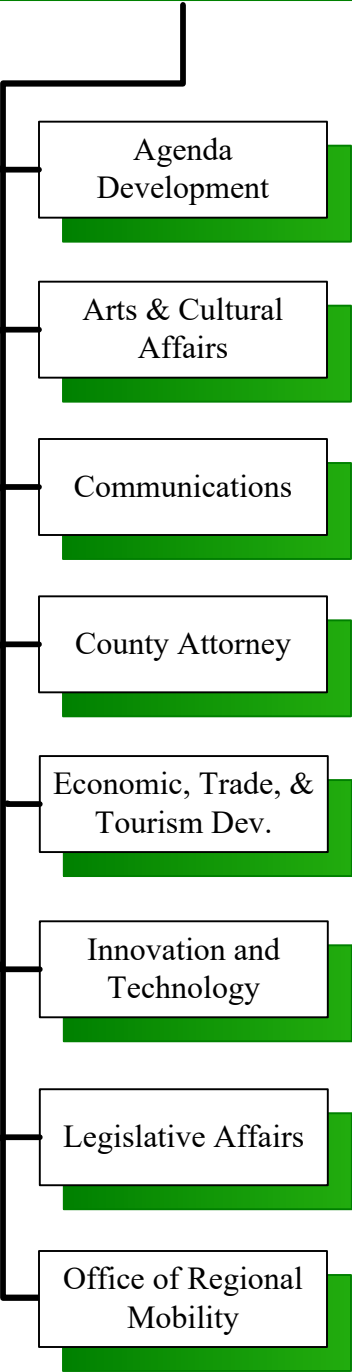
ORANGE

COUNTY

GOVERNMENT

F L O R I D A

**COUNTY
ADMINISTRATOR'S
OFFICE**



Other Offices

Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities and promotion of the arts.



- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content



on the Orange County website and manages our social media channels. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.

- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.
- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing ("outside in" economic development), there is a strong focus on entrepreneurship ("inside-out" economic development).
- The **Innovation and Technology Office** is responsible for the improvement and technology advancements throughout the county.

Other Offices

- The **Legislative Affairs Office** is responsible for organizing, coordinating, and advancing Orange County's state and federal legislative agenda. The office develops priorities for legislative and administrative issue.
- The **Office of Regional Mobility** is responsible for the coordination of regional transportation and economic development related projects and initiatives, including transit and rail related programs. The regional transportation partners include MetroPlan Orlando, Orlando-Orange County Expressway Authority, Florida Department of Transportation, Central Florida Regional Transportation Authority (LYNX), Greater Orlando Aviation Authority, Central Florida Commuter Rail Commission, and International Drive Master Transit and Improvement District. **LYNX** is the mobility services agency of Central Florida and provides public transportation services to the general public in the Orlando, Florida metropolitan area of Orange County, Seminole County, and Osceola County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the Americans with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events. **Metropolitan Planning Organization (MPO)** assists local governments in the tri-county area with transportation planning.



Department: Other Offices

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 9,712,103 | \$ 10,975,046 | \$ 11,185,182 | 1.9 % |
| Operating Expenditures | 49,558,084 | 59,478,275 | 59,638,547 | 0.3 % |
| Capital Outlay | 178,188 | 374,066 | 468,917 | 25.4 % |
| Total Operating | \$ 59,448,374 | \$ 70,827,387 | \$ 71,292,646 | 0.7% |
| Debt Service | \$ 69,310 | \$ 93,164 | \$ 88,813 | (4.7)% |
| Grants | 1,891,962 | 8,592,469 | 6,924,657 | (19.4)% |
| Total Non-Operating | \$ 1,961,272 | \$ 8,685,633 | \$ 7,013,470 | (19.3)% |
| Department Total | \$ 61,409,646 | \$ 79,513,020 | \$ 78,306,116 | (1.5)% |

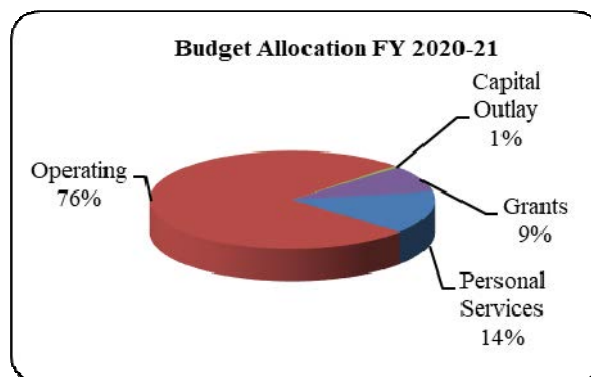
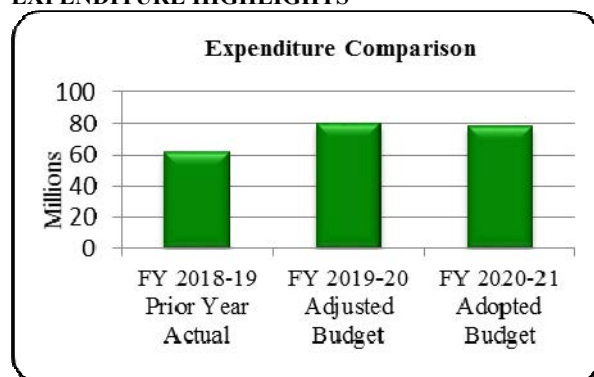
| Expenditures by Division / Program | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|---------------------------------------|----------------------|----------------------|----------------------|-------------------|
| Agenda Development | \$ 267,893 | \$ 293,307 | \$ 286,452 | (2.3)% |
| Arts and Cultural Affairs | 429,287 | 766,135 | 775,063 | 1.2 % |
| Communications | 3,510,868 | 4,133,443 | 4,287,826 | 3.7 % |
| County Administrator | 1,995,997 | 1,928,005 | 2,006,885 | 4.1 % |
| County Attorney | 4,184,713 | 4,954,157 | 5,011,615 | 1.2 % |
| Economic Trade & Tourism Development | 3,422,216 | 9,750,009 | 4,181,539 | (57.1)% |
| Innovation and Technology | 0 | 500,471 | 4,327,372 | 764.7 % |
| Legislative Affairs | 357,343 | 760,964 | 763,562 | 0.3 % |
| Regional Mobility | 47,241,328 | 56,426,529 | 56,665,802 | 0.4 % |
| Department Total | \$ 61,409,646 | \$ 79,513,020 | \$ 78,306,116 | (1.5)% |

| Funding Source Summary | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|----------------------------|----------------------|----------------------|----------------------|-------------------|
| General Fund and Sub Funds | \$ 61,409,646 | \$ 79,513,020 | \$ 78,306,116 | (1.5)% |
| Department Total | \$ 61,409,646 | \$ 79,513,020 | \$ 78,306,116 | (1.5)% |

| Authorized Positions | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|----------------------|--------------|--------------|--------------|-------------------|
| | 93 | 93 | 93 | 0.0% |

Other Offices

EXPENDITURE HIGHLIGHTS



Personal, Operating, Capital Outlay, Debt Service, & Grants Expenses –

The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases.

The **Agenda Development** FY 2020-21 budget decreased by 2.3% or \$6,855 from the FY 2019-20 budget. The decrease is mainly due to adjustments in copier expenses, which are already being budgeted under debt service and reduction of one-time purchases for computers in the FY 2019-20 budget. The debt service expense budget is for the principal and interest expenses for an office copier capital lease.

The **Arts and Cultural Affairs** FY 2020-21 budget increased by 1.2% or \$8,928 from the FY 2019-20 budget mainly due to increases in personal services for personal leave sell and FRS rates.

The **Communications Division** FY 2020-21 budget increased by 3.7% or \$154,383 from the FY 2019-20 budget mainly due to accounting for the three (3) new capital leases and the replacement of outdated and obsolete printing equipment. In addition, the capital outlay expense budget includes funding for the replacement of equipment and computers in Graphics and OrangeTV. The debt service expense budget is for the principal and interest expenses for office equipment capital leases within Graphics.

The **County Administrator's Office** FY 2020-21 budget increased by 4.1% or \$78,880 from the FY 2019-20 budget primarily due to increases to retirement contributions and employer health insurance contributions noted above.

The **County Attorney's Office** FY 2020-21 budget increased by 1.2% or \$57,458 from the FY 2019-20 budget mainly due to additional funding for new adobe software licenses and for the replacement of 16 computers. Debt service decreased by 100.0% or \$5,555 to account for a capital lease copier that was moved to be expensed under the operating budget.

The **Economic Trade and Tourism Development Office** FY 2020-21 Grants budget decreased by 67.7% or \$5.6 million mainly due to the contract obligation funding being moved to the Innovation and Technology Office budget. Included in the grants budget is \$750,000 to the University of Central Florida (UCF) for Orange County's contribution for construction of its downtown campus. The final payment will be paid in FY 2020-21. UCF has agreed to grant Orange County a long-term lease on its property on Lake Ellenor Drive in south Orlando in exchange for the \$3.0 million total contribution. Please see the grants agreement and program support table on page 14-09 for a listing of recipient organizations and grant amounts.

The **Innovation and Technology** FY 2020-21 Grants budget increased by 1,623.1% or \$3.8 million from the FY 2019-20 budget mainly due to the contract obligation grant being added from Economic Trade and Tourism Development Office. In addition, the operating expense budget increased by 52.1% or \$142,401 primarily due to contractual services. Please see the grants agreement and program support table on page 14-09 for a listing of recipient organizations and grant amounts.

The **Legislative Affairs Office** FY 2020-21 budget increased by 0.3% or \$2,598 from the FY 2019-20 budget.

The **Office of Regional Mobility** is responsible for the coordination of regional transportation related projects and initiatives, including transit and rail programs. The FY 2020-21 budget included funding that Orange County provides to the Central Florida Regional Transportation Authority (LYNX) and the Metropolitan Planning Organization (Metroplan). The FY 2020-21 LYNX contribution is budgeted at \$55,564,736, which is status quo from the FY 2019-20 budget. LYNX allocates costs to its funding

partners according to its regional transportation model that distributes system costs by service hours in each of the participating counties and municipalities. The **Metroplan** FY 2020-21 funding contribution is budgeted at \$520,938, which is an increase of 2.9% or \$14,527 from the FY 2019-20 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 1,041,876 and applying an assessment of \$0.50 per capita. Also included in the Office of Regional Mobility budget is \$220,000 to contribute to the SunRail regional transition plan.

FUNDING SOURCE HIGHLIGHTS

The funding for Other Offices comes from the General Fund.

Economic, Trade & Tourism Development and Innovation & Technology

| | FY 2019-20 Budget of 03/31/20 | FY 2020-21 Adopted Budget | Change from 03/31/20 | % Change from 03/31/20 |
|--|--|--|-------------------------------------|---------------------------------------|
| Grants Agreements & Program Support | | | | |
| <u>Innovation & Technology Grants</u> | | | | |
| Smart Government Infrastructure Initiative | \$ - | \$ 2,000,000 | \$ 2,000,000 | N/A |
| STEM | 227,000 | - | (227,000) | -100.0% |
| Virtual Reality-Supplemented Quality Healthcare | - | 750,000 | 750,000 | N/A |
| UCF | - | 500,000 | 500,000 | N/A |
| OC Innovation Grants | - | 661,500 | 661,500 | N/A |
| Subtotal Innovation & Technology Grants | \$ 227,000 | \$ 3,911,500 | \$ 3,684,500 | 1623.1% |

Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)

| | | | | |
|-------------------------------------|---------------------|-------------------|-----------------------|---------------|
| ADP, LLC | \$ 10,350 | \$ 10,350 | \$ - | 0.0% |
| Bogen Communications, Inc. | 3,325 | 3,325 | - | 0.0% |
| Contract Obligation | 4,161,500 | - | (4,161,500) | -100.0% |
| Camber Corporation - Project Vortex | 5,250 | - | (5,250) | -100.0% |
| Centene | 10,688 | - | (10,688) | -100.0% |
| CVS - Caremark | 75,000 | 75,000 | - | 0.0% |
| Design Interactive, Inc. | - | 4,000 | 4,000 | N/A |
| Holiday AL | 8,750 | 26,376 | 17,626 | 201.4% |
| IAAPA | 12,000 | 12,000 | - | 0.0% |
| Lake Nona Institute, Inc. | 5,000 | 5,000 | - | 0.0% |
| Lockheed Martin | 10,500 | 10,500 | - | 0.0% |
| Prime Therapeutics | 6,900 | 6,900 | - | 0.0% |
| Publix | 4,800 | 4,800 | - | 0.0% |
| Spectrum AG | 4,000 | 4,000 | - | 0.0% |
| Timbers Holding | - | 3,500 | 3,500 | N/A |
| USTA | 41,650 | 41,650 | - | 0.0% |
| Wheeled Coach New | 1,650 | 1,650 | - | 0.0% |
| Wyndham Worldwide | 22,500 | 22,500 | - | 0.0% |
| Subtotal QTIs & QACF | \$ 4,383,863 | \$ 231,551 | \$ (4,152,312) | -94.7% |

Grants

| | | | | |
|--|---------------------|---------------------|-----------------------|---------------|
| Black Business Investment Fund (BBIF) | \$ 152,847 | \$ 152,847 | \$ - | 0.0% |
| Darden Economic Development Grant | 430,000 | 510,000 | 80,000 | 18.6% |
| Economic Development Fund | 25,000 | 25,000 | - | 0.0% |
| Prospera | 139,050 | 139,050 | - | 0.0% |
| National Center for Simulation | 37,885 | 37,885 | - | 0.0% |
| UCF Downtown Campus | 2,250,000 | 750,000 | (1,500,000) | -66.7% |
| UCF GrowFL | 27,087 | 27,087 | - | 0.0% |
| UCF National Entrepreneur Cntr - Foreign Trade | 70,359 | 70,359 | - | 0.0% |
| UCF Technology Incubator | 135,582 | 135,582 | - | 0.0% |
| UCF Small Business Dev. Center | 106,121 | 106,121 | - | 0.0% |
| UCF Institute for Econ. Competitiveness | 212,242 | 212,242 | - | 0.0% |
| UCF Small Bus. Advisory Board Council | 106,121 | 106,121 | - | 0.0% |
| UCF Orange County Venture Lab | 135,582 | 135,582 | - | 0.0% |
| UCF Soft Landing Incubation Program | 10,927 | 10,927 | - | 0.0% |
| UCF Florida Virtual Entrepreneur Center | 7,803 | 7,803 | - | 0.0% |
| Subtotal Grants | \$ 3,846,606 | \$ 2,426,606 | \$ (1,420,000) | -36.9% |
| TOTAL | \$ 8,457,469 | \$ 6,569,657 | \$ (1,887,812) | -22.3% |

Division: Agenda Development

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 244,755 | \$ 272,957 | \$ 272,832 | 0.0 % |
| Operating Expenditures | 6,900 | 10,605 | 8,907 | (16.0)% |
| Capital Outlay | 12,311 | 5,100 | 0 | (100.0)% |
| Total Operating | \$ 263,966 | \$ 288,662 | \$ 281,739 | (2.4)% |
| Debt Service | \$ 3,927 | \$ 4,645 | \$ 4,713 | 1.5 % |
| Total Non-Operating | \$ 3,927 | \$ 4,645 | \$ 4,713 | 1.5 % |
| Total | \$ 267,893 | \$ 293,307 | \$ 286,452 | (2.3)% |
| Authorized Positions | 3 | 3 | 3 | 0.0 % |

Division: Arts and Cultural Affairs

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 202,402 | \$ 197,879 | \$ 206,456 | 4.3 % |
| Operating Expenditures | 91,885 | 257,352 | 256,547 | (0.3)% |
| Capital Outlay | 0 | 175,904 | 177,060 | 0.7 % |
| Total Operating | \$ 294,287 | \$ 631,135 | \$ 640,063 | 1.4 % |
| Grants | \$ 135,000 | \$ 135,000 | \$ 135,000 | 0.0 % |
| Total Non-Operating | \$ 135,000 | \$ 135,000 | \$ 135,000 | 0.0 % |
| Total | \$ 429,287 | \$ 766,135 | \$ 775,063 | 1.2 % |
| Authorized Positions | 2 | 2 | 2 | 0.0 % |

Division: Communications

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,662,001 | \$ 3,063,179 | \$ 3,147,771 | 2.8 % |
| Operating Expenditures | 623,904 | 798,900 | 780,100 | (2.4)% |
| Capital Outlay | 159,580 | 188,400 | 275,855 | 46.4 % |
| Total Operating | \$ 3,445,485 | \$ 4,050,479 | \$ 4,203,726 | 3.8 % |
| Debt Service | \$ 65,383 | \$ 82,964 | \$ 84,100 | 1.4 % |
| Total Non-Operating | \$ 65,383 | \$ 82,964 | \$ 84,100 | 1.4 % |
| Total | \$ 3,510,868 | \$ 4,133,443 | \$ 4,287,826 | 3.7 % |
| Authorized Positions | 33 | 34 | 34 | 0.0 % |

Division: County Administrator

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,972,943 | \$ 1,864,128 | \$ 1,942,351 | 4.2 % |
| Operating Expenditures | 23,054 | 60,915 | 61,572 | 1.1 % |
| Capital Outlay | 0 | 2,962 | 2,962 | 0.0 % |
| Total Operating | \$ 1,995,997 | \$ 1,928,005 | \$ 2,006,885 | 4.1 % |
| Total | \$ 1,995,997 | \$ 1,928,005 | \$ 2,006,885 | 4.1 % |
| Authorized Positions | 14 | 12 | 12 | 0.0 % |

Division: County Attorney

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 3,915,632 | \$ 4,515,049 | \$ 4,547,420 | 0.7 % |
| Operating Expenditures | 264,384 | 431,853 | 451,155 | 4.5 % |
| Capital Outlay | 4,697 | 1,700 | 13,040 | 667.1 % |
| Total Operating | \$ 4,184,713 | \$ 4,948,602 | \$ 5,011,615 | 1.3 % |
| Debt Service | \$ 0 | \$ 5,555 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 0 | \$ 5,555 | \$ 0 | (100.0)% |
| Total | \$ 4,184,713 | \$ 4,954,157 | \$ 5,011,615 | 1.2 % |
| Authorized Positions | 35 | 34 | 34 | 0.0 % |

Division: Economic Trade & Tourism Development

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 227,067 | \$ 223,507 | \$ 227,293 | 1.7 % |
| Operating Expenditures | 1,438,188 | 1,296,033 | 1,296,089 | 0.0 % |
| Total Operating | \$ 1,665,255 | \$ 1,519,540 | \$ 1,523,382 | 0.3 % |
| Grants | \$ 1,756,962 | \$ 8,230,469 | \$ 2,658,157 | (67.7)% |
| Total Non-Operating | \$ 1,756,962 | \$ 8,230,469 | \$ 2,658,157 | (67.7)% |
| Total | \$ 3,422,216 | \$ 9,750,009 | \$ 4,181,539 | (57.1)% |
| Authorized Positions | 2 | 2 | 2 | 0.0 % |

Division: Innovation and Technology

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|--------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 0 | \$ 152,146 | \$ 137,775 | (9.4)% |
| Operating Expenditures | 0 | 121,325 | 278,097 | 129.2 % |
| Capital Outlay | 0 | 0 | 0 | 0.0 % |
| Total Operating | \$ 0 | \$ 273,471 | \$ 415,872 | 52.1 % |
| Grants | \$ 0 | \$ 227,000 | \$ 3,911,500 | 1,623.1 % |
| Total Non-Operating | \$ 0 | \$ 227,000 | \$ 3,911,500 | 1,623.1 % |
| Total | \$ 0 | \$ 500,471 | \$ 4,327,372 | 764.7 % |
| Authorized Positions | 0 | 1 | 1 | 0.0 % |

Division: Legislative Affairs

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 142,342 | \$ 342,213 | \$ 354,667 | 3.6 % |
| Operating Expenditures | 215,002 | 418,751 | 408,895 | (2.4)% |
| Total Operating | \$ 357,343 | \$ 760,964 | \$ 763,562 | 0.3 % |
| Total | \$ 357,343 | \$ 760,964 | \$ 763,562 | 0.3 % |
| Authorized Positions | 2 | 3 | 3 | 0.0 % |

Division: Regional Mobility

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 344,962 | \$ 343,988 | \$ 348,617 | 1.3 % |
| Operating Expenditures | 46,894,765 | 56,082,541 | 56,097,185 | 0.0 % |
| Capital Outlay | 1,600 | 0 | 0 | 0.0 % |
| Total Operating | \$ 47,241,328 | \$ 56,426,529 | \$ 56,445,802 | 0.0 % |
| Grants | \$ 0 | \$ 0 | \$ 220,000 | n/a |
| Total Non-Operating | \$ 0 | \$ 0 | \$ 220,000 | n/a |
| Total | \$ 47,241,328 | \$ 56,426,529 | \$ 56,665,802 | 0.4 % |
| Authorized Positions | 2 | 2 | 2 | 0.0 % |

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OTHER APPROPRIATIONS

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Other Appropriations

Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County's charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County's powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County's home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government, and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs and services in the South Orange Blossom Trail corridor area. Programs include the Citizens' Volunteer Patrol, Neighborhood Watch initiatives, and "area clean-ups" throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.
- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.



Department: Other Appropriations

Expenditures by Category

| | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 8,572,479 | \$ 7,570,830 | \$ 7,457,265 | (1.5)% |
| Operating Expenditures | 2,497,362 | 3,483,655 | 3,322,972 | (4.6)% |
| Capital Outlay | 33,922 | 50,000 | 50,000 | 0.0% |
| Total Operating | \$ 11,103,763 | \$ 11,104,485 | \$ 10,830,237 | (2.5)% |
| Grants | \$ 1,500,125 | \$ 11,637,691 | \$ 2,599,174 | (77.7)% |
| Reserves | 0 | 77,879,969 | 77,698,406 | (0.2)% |
| Other | 56,448,122 | 60,582,874 | 81,375,602 | 34.3 % |
| Total Non-Operating | \$ 57,948,247 | \$ 150,100,534 | \$ 161,673,182 | 7.7% |
| Department Total | \$ 69,052,010 | \$ 161,205,019 | \$ 172,503,419 | 7.0% |

Expenditures by Division / Program

| | | | | |
|--|----------------------|-----------------------|-----------------------|-------------|
| Arts & Science Agencies | \$ 1,406,291 | \$ 1,443,857 | \$ 1,480,340 | 2.5 % |
| Charter Review | 32,865 | 272,729 | 56,825 | (79.2)% |
| East Central Florida Regional Planning | 274,470 | 281,931 | 289,552 | 2.7 % |
| Interfund Transfers | 28,783,871 | 29,749,802 | 45,481,848 | 52.9 % |
| Non-Departmental | 38,449,643 | 51,392,714 | 47,312,431 | (7.9)% |
| OBT Crime Prevention Fund | 104,870 | 184,017 | 184,017 | 0.0% |
| Reserves - General Fund | 0 | 77,879,969 | 77,698,406 | (0.2)% |
| Department Total | \$ 69,052,010 | \$ 161,205,019 | \$ 172,503,419 | 7.0% |

Funding Source Summary

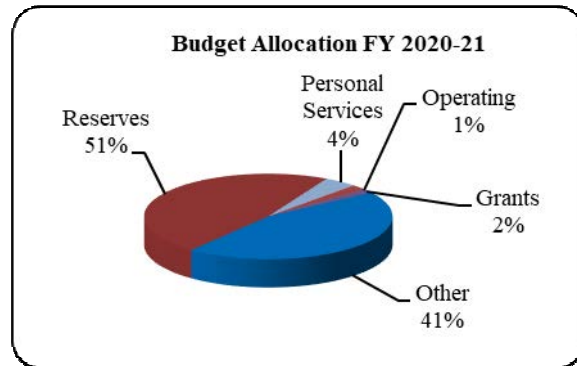
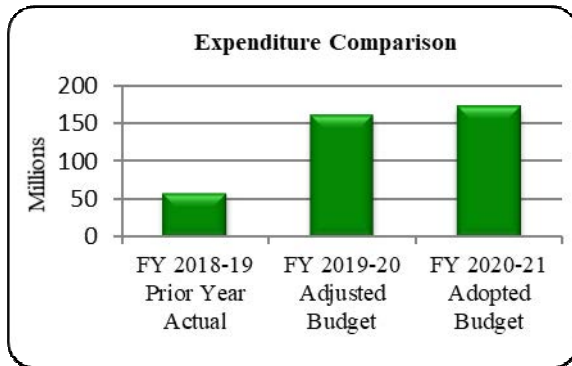
| | | | | |
|----------------------------|----------------------|-----------------------|-----------------------|-------------|
| Special Revenue Funds | \$ 104,870 | \$ 184,017 | \$ 184,017 | 0.0% |
| General Fund and Sub Funds | 68,947,140 | 161,021,002 | 172,319,402 | 7.0% |
| Department Total | \$ 69,052,010 | \$ 161,205,019 | \$ 172,503,419 | 7.0% |

Authorized Positions

| | | | | |
|--|---|---|---|------|
| | 1 | 1 | 1 | 0.0% |
|--|---|---|---|------|

Other Appropriations

EXPENDITURE HIGHLIGHTS



Personal Services – The personal services budget within Non-Departmental includes \$7.4 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, \$440 is included in the Orange Blossom Trail (OBT) Crime Prevention Fund for workers’ compensation expenses and \$56,825 for Charter Review Commission staffing.

Operating & Grants Expenses –

The **Arts and Science Agencies** FY 2020-21 grant budget is \$1,480,340, a 2.5% increase from the FY 2019-20 budget. The United Arts of Central Florida is budgeted at \$1,386,080, which is based on a \$1.00 per capita formula. The Orlando Science Center is status quo budgeted at \$94,260 to provide operational and maintenance support.

The **Charter Review Commission** FY 2020-21 operating expense budget is zero since the most recently appointed committee will end its work in June 2020. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2020-21 assessment of \$289,552 for Orange County is based on a \$0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,349,597 in 2018 to 1,386,080 in 2019, based on the most recent Orange County estimated population.

Interfund Transfers are non-operating expenditures and are described under the “Other” category.

The **Non-Departmental** FY 2020-21 operating expense and grant budget decreased by 7.9% or \$4.1 million from the FY 2019-20 budget. Please refer to the detailed Non-Departmental list on page 15-7 for more information.

The **OBT Crime Prevention Fund** FY 2020-21 operating expense budget remains status quo at \$184,017 from the FY 2019-20 budget. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

Reserves – The FY 2020-21 Reserves-General Fund budget provides for the following reserves:

| <u>General Fund</u> | <u>FY 2020-21</u> |
|-----------------------------|-------------------|
| Reserve for Contingency | \$52,698,406 |
| Reserve - Catastrophic Loss | 5,000,000 |
| Restricted Reserves | <u>20,000,000</u> |
| Total | \$77,698,406 |

The General Fund reserves are budgeted at 7.0% of the General Fund budget for FY 2020-21. The following is a three-year comparison of the General Fund reserves as a percent of budget.

| <u>Fiscal Year</u> | <u>Reserves as a Percentage of the General Fund Budget</u> | <u>Reserves Amount</u> |
|----------------------|--|------------------------|
| FY 2018-19 (Budget) | 7.2% | \$71,608,342 |
| FY 2019-20 (Current) | 7.2% | \$77,879,969 |
| FY 2020-21 (Adopted) | 7.0% | \$77,698,406 |

Other – Interfund Transfer – The FY 2020-21 budget provides for the following transfers to other funds:

| <u>Fund</u> | <u>FY 2020-21</u> | <u>Purpose</u> |
|--|---------------------|---|
| International Drive CRA | \$21,943,000 | Tax increment payments related directly to the taxable value of constituent properties. |
| Affordable Housing Trust | 11,000,000 | To provide direct funding for operations of the Affordable Housing Trust Fund. |
| Court Technology | 3,890,116 | To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected. |
| Mosquito Control | 2,649,724 | To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311. |
| Grants | 2,975,000 | To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants. |
| Local Court Programs | 1,125,575 | To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected. |
| Legal Aid Programs | 1,101,977 | To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected. |
| Orange County CRA (OBT) | 536,269 | Tax increment payments related directly to the taxable value of constituent properties. |
| Drug Abuse Trust Fund | 120,900 | To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living. |
| Juvenile Court Programs | 114,287 | To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected. |
| Children and Family Svcs (CFS) Board Donations | 25,000 | To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village. |
| Total | <u>\$45,481,848</u> | |

Community Redevelopment Agency (CRA) Payments – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$34,883,335 budgeted for 12 CRAs under Non-Departmental (see page 15-7) for FY 2020-21. In addition, there are two (2) Orange County CRAs funded at \$21,902,597 or the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2020-21 is \$56,785,932. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund and the Crime Prevention Fund.

Non-Departmental

| Budget Item | FY 2018-19 | FY 2019-20 | FY 2020-21 | Percent Change |
|---|----------------------|------------------------|----------------------|----------------|
| | Actual Expenditures | Budget as of 3/31/2020 | Adopted Budget | |
| CRA - Apopka | 244,354 | 286,373 | 314,586 | 13.57% |
| CRA - Eatonville | 300,597 | 350,529 | 409,004 | 12.08% |
| CRA - Maitland | 519,459 | 1,095,531 | 1,393,308 | 10.38% |
| CRA - Ocoee | 546,421 | 639,496 | 758,289 | 14.80% |
| CRA - Orlando Downtown | 8,882,994 | 9,948,273 | 10,946,979 | 7.61% |
| CRA - Orlando Downtown | 3,601,736 | 4,113,236 | 4,267,621 | 12.54% |
| CRA - Orlando I-4 Conroy Rd. | 2,544,414 | 2,952,349 | 3,486,370 | 7.65% |
| CRA - Orlando I-4 Republic | 7,874,983 | 7,766,824 | 8,955,857 | 16.46% |
| CRA - Winter Garden | 276,797 | 368,943 | 496,337 | 9.53% |
| CRA - Winter Garden | 240,479 | 262,103 | 280,922 | 8.08% |
| CRA - Winter Park | 1,746,257 | 2,042,334 | 2,347,248 | 10.80% |
| CRA - Winter Park | 885,760 | 1,007,081 | 1,226,814 | 9.68% |
| Subtotal of General Fund CRA's | \$ 27,664,251 | \$ 30,833,072 | \$ 34,883,335 | 13.1% |
| Advertising - Non-Promotional | \$ 632 | \$ 1,000 | \$ 1,000 | 0.0% |
| Asian Pacific Committee | 3,000 | 3,000 | 3,000 | 0.0% |
| Bank Charges - General Fund | 625,015 | 625,000 | 736,000 | 17.8% |
| Benefits Fixed Costs - OPEB | 7,549,511 | 7,549,511 | 7,400,000 | -2.0% |
| African American Employee Network, Inc. | - | 3,000 | 3,000 | 0.0% |
| CPA Fees for Audits | 381,168 | 485,000 | 485,000 | 0.0% |
| Florida Association of Counties | 119,440 | 186,467 | 146,094 | -21.7% |
| Graphics Reproduction Charges and Svs | 5,366 | 15,000 | 15,000 | 0.0% |
| Hispanic Heritage Committee | 3,000 | 3,000 | 3,000 | 0.0% |
| Housing Initiative * | - | 10,000,000 | - | -100.0% |
| Law Enforcement Memorial Project | - | - | 300,000 | N/A |
| Martin Luther King Parade - South Apopka Ministerial Alliance | 7,500 | 7,500 | 7,500 | 0.0% |
| Martin Luther King Parade - Town of Eatonville | 7,684 | 7,684 | 7,684 | 0.0% |
| Martin Luther King Parade - Downtown Orlando | 7,650 | 7,650 | 7,650 | 0.0% |
| Misc. Items, Studies, and Non-Profit Impact Fee Grants | 1,326,676 | 688,268 | 946,205 | 37.5% |
| National Association of Counties (NACo) | 19,169 | 20,953 | 20,953 | 0.0% |
| Oakland Nature Preserve | 15,000 | 15,000 | 15,000 | 0.0% |
| Payments to Other Government Agencies | 175 | 9,000 | 9,000 | 0.0% |
| Postage - Trim Notices | 283,835 | 292,350 | 309,891 | 6.0% |
| Solar and Energy Loan Fund Program (SELF) | - | - | 75,000 | N/A |
| Stormwater Taxes (Tax Collector) | 134,532 | 140,000 | 140,000 | 0.0% |
| United Way Steering Committee | 7,777 | 8,000 | 8,000 | 0.0% |
| Aquatic Center (on I-Drive) | 50,000 | 50,000 | 50,000 | 0.0% |
| Value Adjustment Board (VAB) | 238,261 | 442,259 | 429,700 | -2.8% |
| Subtotal | \$ 10,785,391 | \$ 20,559,642 | \$ 11,118,677 | -45.9% |
| All Non-Departmental | \$ 38,449,642 | \$ 51,392,714 | \$ 46,002,012 | -10.5% |

* Housing Initiative is budgeted under the Housing and Community Development Division within the Planning, Environmental and Development Services Department for FY 2020-21.

Division: Arts & Science Agencies

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Grants | \$ 1,406,291 | \$ 1,443,857 | \$ 1,480,340 | 2.5 % |
| Total Non-Operating | \$ 1,406,291 | \$ 1,443,857 | \$ 1,480,340 | 2.5 % |
| Total | \$ 1,406,291 | \$ 1,443,857 | \$ 1,480,340 | 2.5 % |

Division: Charter Review

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 4,687 | \$ 20,879 | \$ 56,825 | 172.2 % |
| Operating Expenditures | 28,178 | 251,850 | 0 | (100.0)% |
| Total Operating | \$ 32,865 | \$ 272,729 | \$ 56,825 | (79.2)% |
| Total | \$ 32,865 | \$ 272,729 | \$ 56,825 | (79.2)% |

| | | | | |
|-----------------------------|----------|----------|----------|--------------|
| Authorized Positions | 1 | 1 | 1 | 0.0 % |
|-----------------------------|----------|----------|----------|--------------|

Division: East Central Florida Regional Planning

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 274,470 | \$ 281,931 | \$ 289,552 | 2.7 % |
| Total Operating | \$ 274,470 | \$ 281,931 | \$ 289,552 | 2.7 % |
| Total | \$ 274,470 | \$ 281,931 | \$ 289,552 | 2.7 % |

Division: Interfund Transfers

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Other | \$ 28,783,871 | \$ 29,749,802 | \$ 45,481,848 | 52.9 % |
| Total Non-Operating | \$ 28,783,871 | \$ 29,749,802 | \$ 45,481,848 | 52.9 % |
| Total | \$ 28,783,871 | \$ 29,749,802 | \$ 45,481,848 | 52.9 % |

Division: Non-Departmental

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 8,567,361 | \$ 7,549,511 | \$ 7,400,000 | (2.0)% |
| Operating Expenditures | 2,090,274 | 2,766,297 | 2,849,843 | 3.0 % |
| Capital Outlay | 33,922 | 50,000 | 50,000 | 0.0 % |
| Total Operating | \$ 10,691,558 | \$ 10,365,808 | \$ 10,299,843 | (0.6)% |
| Grants | \$ 93,834 | \$ 10,193,834 | \$ 1,118,834 | (89.0)% |
| Other | 27,664,251 | 30,833,072 | 35,893,754 | 16.4 % |
| Total Non-Operating | \$ 27,758,085 | \$ 41,026,906 | \$ 37,012,588 | (9.8)% |
| Total | \$ 38,449,643 | \$ 51,392,714 | \$ 47,312,431 | (7.9)% |

Division: OBT Crime Prevention Fund

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-----------------------------|------------------------|--|-----------------------------------|-------------------|
| Personal Services | \$ 431 | \$ 440 | \$ 440 | 0.0 % |
| Operating Expenditures | 104,439 | 183,577 | 183,577 | 0.0 % |
| Total Operating | \$ 104,870 | \$ 184,017 | \$ 184,017 | 0.0 % |
| Total | \$ 104,870 | \$ 184,017 | \$ 184,017 | 0.0 % |

Division: Reserves - General Fund

| Expenditures by Category | FY 2018 - 19 Actual | FY 2019 - 20 Budget as of 03/31/2020 | FY 2020 - 21 Adopted Budget | Percent Change |
|-----------------------------|------------------------|--|-----------------------------------|-------------------|
| Reserves | \$ 0 | \$ 77,879,969 | \$ 77,698,406 | (0.2)% |
| Total Non-Operating | \$ 0 | \$ 77,879,969 | \$ 77,698,406 | (0.2)% |
| Total | \$ 0 | \$ 77,879,969 | \$ 77,698,406 | (0.2)% |



Other Court Funds

Purpose Statement:

Other Court Funds are budgets that fund programs and services that required by Article V, Revision 7. The budgets for Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs help fund local court functions.

Program Descriptions:

- The **Court Facilities Fund** program pays for court parking leases, courthouse facility maintenance, and capital facility improvements for the courts. It was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30.
- The **Court Technology Fund** established on June 1, 2004, by Senate Bill 2962 pays for court-related information technology. The bill created a \$4 per page increase in recording fees to fund the technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.



Courtroom 23 – Hi-Tech Courtroom

- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local



requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints; consumer disputes; and, some minor criminal issues.
- **Court Administration** - Court Administration serves Orange County community members and the judiciary of the Ninth Judicial Circuit Court by providing the necessary support programs for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The Court Care Parenting Coordination program decreases conflict and promotes emotional stability among divorcing parents for the benefit of their children.
- **Court Resource Center** - Through the Court Resources and Information program, staff support Orange County community members and court users, as well as local media, by providing timely access to information and disseminating court information through the Ninth Judicial Circuit website, social media, and collateral materials.
- **Family Ties** - Family Ties is a court-operated program providing supervised visitation and monitored exchange of children with high conflict parents. The program provides a safe, secure, and comfortable environment for parent/child interactions and promoted proper parenting.

Other Court Funds

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.



Orange County Courthouse-Ninth Judicial Court of Florida

Legal Aid Society

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. The program also assists in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

Law Library

- This program funds the Florida Agricultural and Mechanical University (FAMU) law library. Specifically, these funds help house and maintain law reference materials that include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

Juvenile Court Programs

- **Juvenile Drug Court** - The Juvenile Intervention Services addresses drug abuse problems and mental health issues in non-violent youth offenders. The program provides identification, evaluation, case management and placement of substance abusing offenders in appropriate treatment to keep them from entering the formal criminal justice system.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders, the Neighborhood Restorative Justice program diverts less serious crimes from the juvenile courts while also empowering victims and community members by inviting them to play a key role in the administration of justice. Juvenile offenders are required to take responsibility for their crimes and make reparations.



Department: Other Court Funds

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|----------------------|----------------------------|----------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 2,944,470 | \$ 3,335,885 | \$ 3,388,210 | 1.6 % |
| Operating Expenditures | 6,374,192 | 9,686,941 | 8,628,376 | (10.9)% |
| Capital Outlay | 702,151 | 791,107 | 922,318 | 16.6 % |
| Total Operating | \$ 10,020,813 | \$ 13,813,933 | \$ 12,938,904 | (6.3)% |
| Capital Improvements | \$ 18,702 | \$ 1,327,550 | \$ 865,617 | (34.8)% |
| Grants | 1,692,650 | 1,776,479 | 1,775,478 | (0.1)% |
| Reserves | 0 | 847,474 | 1,328,098 | 56.7 % |
| Other | 0 | 27,130 | 0 | (100.0)% |
| Total Non-Operating | \$ 1,711,352 | \$ 3,978,633 | \$ 3,969,193 | (0.2)% |
| Department Total | \$ 11,732,164 | \$ 17,792,566 | \$ 16,908,097 | (5.0)% |

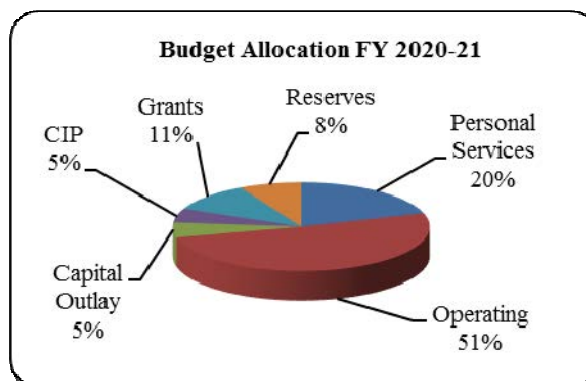
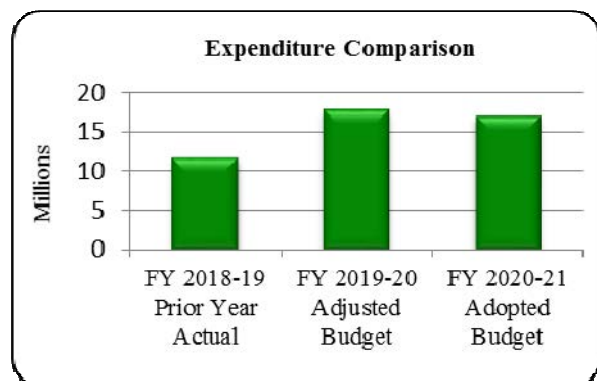
| Expenditures by Division / Program | | | | |
|---------------------------------------|----------------------|----------------------|----------------------|---------------|
| Court Facilities | \$ 4,404,755 | \$ 8,272,371 | \$ 6,773,637 | (18.1)% |
| Court Technology | 4,400,249 | 6,207,807 | 6,934,866 | 11.7 % |
| Juvenile Court Programs | 191,830 | 405,957 | 305,237 | (24.8)% |
| Law Library | 227,987 | 286,476 | 285,475 | (0.3)% |
| Legal Aid Programs | 1,267,017 | 1,292,357 | 1,292,357 | 0.0% |
| Local Court Programs | 1,240,326 | 1,327,598 | 1,316,525 | (0.8)% |
| Department Total | \$ 11,732,164 | \$ 17,792,566 | \$ 16,908,097 | (5.0)% |

| Funding Source Summary | | | | |
|---------------------------|----------------------|----------------------|----------------------|---------------|
| Special Revenue Funds | \$ 11,732,164 | \$ 17,792,566 | \$ 16,908,097 | (5.0)% |
| Department Total | \$ 11,732,164 | \$ 17,792,566 | \$ 16,908,097 | (5.0)% |

| Authorized Positions | | | | |
|----------------------|----|----|----|------|
| | 38 | 38 | 38 | 0.0% |

Other Court Funds

EXPENDITURE HIGHLIGHTS



Personal Services – The FY 2020-21 personal services budget freezes salaries for non-bargaining employees with the exception of employees that have been identified as part of the salary plan enacted to get all full-time personnel to a minimum of \$15.00/hour by the end of FY 2020-21. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$12,800 to \$14,000 per employee to cover medical cost increases. The department’s authorized position count remains unchanged.

Operating Expenses – The FY 2020-21 operating expenses budget decreased by 10.9% or \$1.1 million from the FY 2019-20 budget mainly due to decreases in Court Facilities for utilities expenditures and in Court Technology for software licensing support fee expenditures.

Capital Outlay – The FY 2020-21 capital outlay budget increased 16.6% or \$131,211 from the FY 2019-20 budget. The increase is attributed to funding requests for one-time purchases for equipment, computer equipment, and software in FY 2020-21 for Court Technology.

Capital Improvements – The FY 2020-21 capital improvements budget decreased by 34.8% or \$461,933 from the FY 2019-20 budget. Unspent budget in FY 2019-20 for Court Facilities projects will be re-budgeted to FY 2020-21 during the Annual Budget Amendment in January 2021. Remaining funding from the original project request has been reallocated in the budget for the State Attorney Tech Modernization Program project. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

Grants/Services – The FY 2020-21 grants/services budget includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$1,292,357, which includes \$106,485 for the Guardian ad Litem Program – this amount is status quo FY 2020-21 over the FY 2019-20 budget; Citizens Dispute Resolution in the amount of \$102,228; Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

Reserves – The FY 2020-21 reserves budget of \$1.3 million is for the Court Facilities Fund.

Other – The FY 2020-21 other category budget is zero and the FY 2019-20 budget is for an interfund transfer to Local Court Programs from Juvenile Court Programs of unspent funds at the close of the prior fiscal year.

FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$6.2 million through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the \$4 fee, \$2 is directed to the Board of County Commissioners to fund information technology for the courts, state

attorneys, and public defenders. Of the balance, \$1.90 is directed to the clerks for their court-related information technology needs; and, \$0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

Division: Court Facilities

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Operating Expenditures | \$ 4,345,658 | \$ 6,124,477 | \$ 5,445,539 | (11.1)% |
| Capital Outlay | 40,395 | 0 | 0 | 0.0 % |
| Total Operating | \$ 4,386,053 | \$ 6,124,477 | \$ 5,445,539 | (11.1)% |
| Capital Improvements | \$ 18,702 | \$ 1,327,550 | \$ 0 | (100.0)% |
| Reserves | 0 | 820,344 | 1,328,098 | 61.9 % |
| Total Non-Operating | \$ 18,702 | \$ 2,147,894 | \$ 1,328,098 | (38.2)% |
| Total | \$ 4,404,755 | \$ 8,272,371 | \$ 6,773,637 | (18.1)% |

Division: Court Technology

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,769,568 | \$ 2,063,803 | \$ 2,100,520 | 1.8 % |
| Operating Expenditures | 1,972,360 | 3,352,897 | 3,046,411 | (9.1)% |
| Capital Outlay | 658,321 | 791,107 | 922,318 | 16.6 % |
| Total Operating | \$ 4,400,249 | \$ 6,207,807 | \$ 6,069,249 | (2.2)% |
| Capital Improvements | \$ 0 | \$ 0 | \$ 865,617 | n/a |
| Total Non-Operating | \$ 0 | \$ 0 | \$ 865,617 | n/a |
| Total | \$ 4,400,249 | \$ 6,207,807 | \$ 6,934,866 | 11.7 % |
| Authorized Positions | 21 | 21 | 21 | 0.0 % |

Division: Juvenile Court Programs

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 169,028 | \$ 206,029 | \$ 211,916 | 2.9 % |
| Operating Expenditures | 19,367 | 172,798 | 93,321 | (46.0)% |
| Capital Outlay | 3,435 | 0 | 0 | 0.0 % |
| Total Operating | \$ 191,830 | \$ 378,827 | \$ 305,237 | (19.4)% |
| Other | \$ 0 | \$ 27,130 | \$ 0 | (100.0)% |
| Total Non-Operating | \$ 0 | \$ 27,130 | \$ 0 | (100.0)% |
| Total | \$ 191,830 | \$ 405,957 | \$ 305,237 | (24.8)% |
| Authorized Positions | 3 | 3 | 3 | 0.0 % |

Division: Law Library

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|-------------------|----------------------------|-------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Grants | \$ 227,987 | \$ 286,476 | \$ 285,475 | (0.3)% |
| Total Non-Operating | \$ 227,987 | \$ 286,476 | \$ 285,475 | (0.3)% |
| Total | \$ 227,987 | \$ 286,476 | \$ 285,475 | (0.3)% |

Division: Legal Aid Programs

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Grants | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 | 0.0 % |
| Total Non-Operating | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 | 0.0 % |
| Total | \$ 1,267,017 | \$ 1,292,357 | \$ 1,292,357 | 0.0 % |

Division: Local Court Programs

| Expenditures by Category | FY 2018 - 19 | FY 2019 - 20 | FY 2020 - 21 | Percent Change |
|-----------------------------|---------------------|----------------------------|---------------------|-------------------|
| | Actual | Budget as of 03/31/2020 | Adopted Budget | |
| Personal Services | \$ 1,005,874 | \$ 1,066,053 | \$ 1,075,774 | 0.9 % |
| Operating Expenditures | 36,806 | 36,769 | 43,105 | 17.2 % |
| Total Operating | \$ 1,042,680 | \$ 1,102,822 | \$ 1,118,879 | 1.5 % |
| Grants | \$ 197,646 | \$ 197,646 | \$ 197,646 | 0.0 % |
| Reserves | 0 | 27,130 | 0 | (100.0)% |
| Total Non-Operating | \$ 197,646 | \$ 224,776 | \$ 197,646 | (12.1)% |
| Total | \$ 1,240,326 | \$ 1,327,598 | \$ 1,316,525 | (0.8)% |
| Authorized Positions | 14 | 14 | 14 | 0.0 % |



**Fiscal Year
2020-21**

CAPITAL IMPROVEMENTS PROGRAM

Projects under the direction of
Other Court Funds

The project under Court Technology is for the State Attorney Modernization project.

Adopted
FY 2020-21

Court Technology \$ 865,617

Funding Mechanism:

The Court Technology projects are funded through the Court Technology Fund, which collects monies from recording fees collected by the Orange County Comptroller's Official Records office.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/28/20 for the FY 2019-20 budget rather than as of 3/31/20 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Other Appropriations

15 - 21

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| <u>Other Court Funds</u> | | | | | | | | | | | |
| Court Facilities | | | | | | | | | | | |
| 0892 | 1248 | State Attorney Grand Jury Room | 169,752 | 50,248 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| | | Org Subtotal | 169,752 | 50,248 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| 1755 | 1248 | Courthouse HVAC & Building Imp | 0 | 894,999 | 0 | 0 | 0 | 0 | 0 | 0 | 894,999 |
| | | Org Subtotal | 0 | 894,999 | 0 | 0 | 0 | 0 | 0 | 0 | 894,999 |
| 2066 | 1248 | Courthouse Bird Deterrent | 186,981 | 88,288 | 0 | 0 | 0 | 0 | 0 | 0 | 275,269 |
| | | Org Subtotal | 186,981 | 88,288 | 0 | 0 | 0 | 0 | 0 | 0 | 275,269 |
| 2069 | 1248 | Courthouse Dewatering System | 55,985 | 294,015 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Org Subtotal | 55,985 | 294,015 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | DIVISION SUBTOTAL | 412,718 | 1,327,550 | 0 | 0 | 0 | 0 | 0 | 0 | 1,740,268 |
| Court Technology | | | | | | | | | | | |
| 0861 | 1247 | State Attorney Tech Modernization | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | Org Subtotal | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | DIVISION SUBTOTAL | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | DEPARTMENT SUBTOTAL | 662,301 | 1,327,550 | 865,617 | 0 | 0 | 0 | 0 | 0 | 2,855,468 |
| | | GRAND TOTAL | 662,301 | 1,327,550 | 865,617 | 0 | 0 | 0 | 0 | 0 | 2,855,468 |

*Prior Expenditures is calculated using 3 or 5 years.



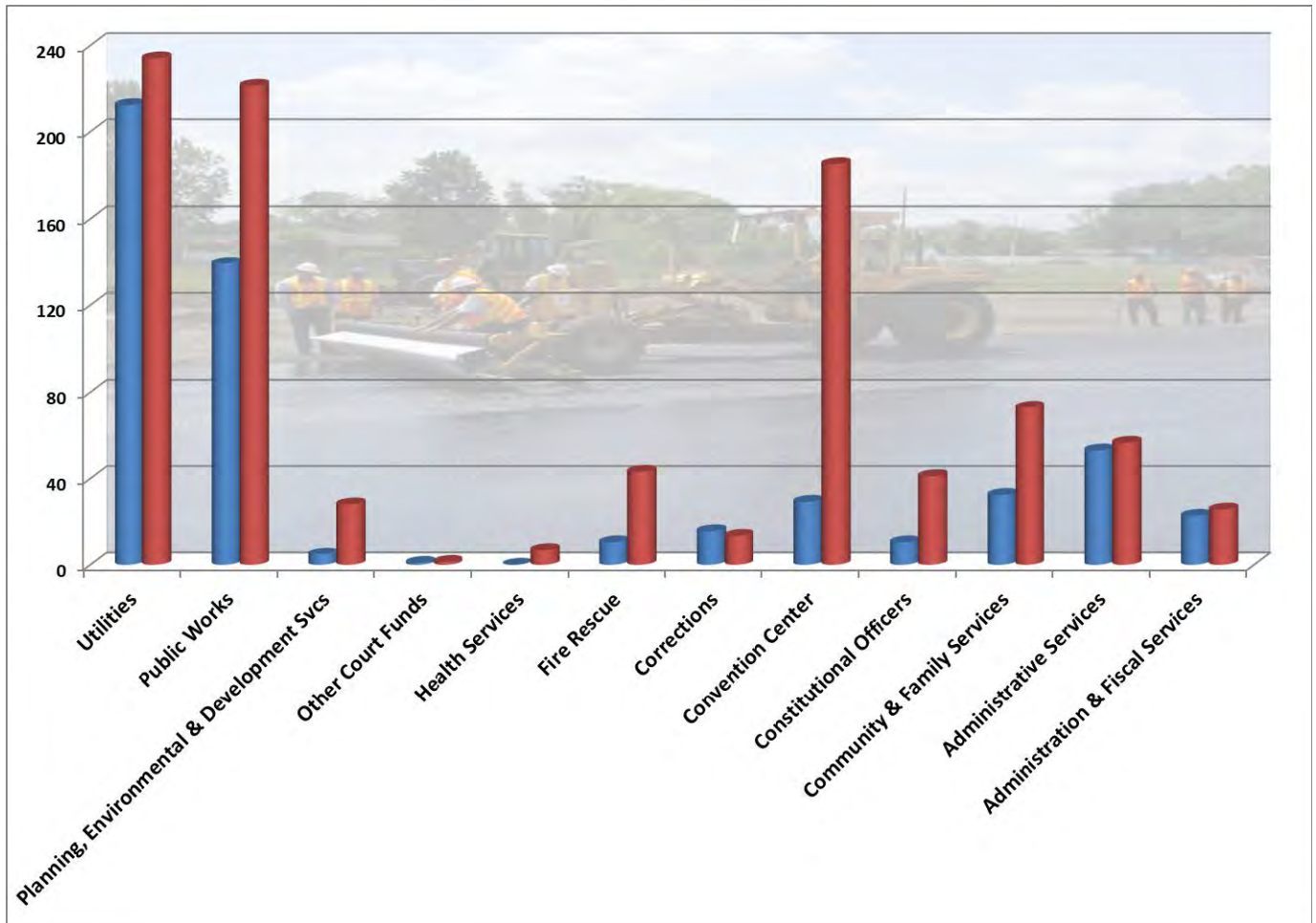
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CAPITAL IMPROVEMENTS PROGRAM BUDGETED EXPENDITURES BY DEPARTMENT



\$'s in Millions

■ FY 20-21
 ■ FY 19-20

Total Capital Improvements Budget

FY 19-20: \$929,724,206

FY 20-21: \$532,315,845

CAPITAL IMPROVEMENTS PLAN SUMMARY

The FY 2021-2025 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The adopted CIP contains 23 new projects with costs totaling an estimated \$145.1 million over the next five years. Some of these new projects include:

- **Hamlin Water Reclamation Facility - \$68.8 million (Water Utilities System Fund)**
Project will be used for construction of the facility and improvement upgrades to Wastewater Capacity for the county.
- **Corrections Department Renovations/Improvements to Facilities - \$39.6 million (Capital Projects Fund)**
Projects will be used to renovate and improve various facilities, such as Horizons Building, Genesis Building, Booking and Releasing Center (BRC), and Female Detention Center (FDC) that will increase security level of the Corrections facility.
- **Clerk of Courts Winter Park and Goldenrod Service Center Consolidation - \$12.5 million (Capital Projects Fund)**
Project will be used to design and construct a new facility to accommodate customers from Winter Park, Goldenrod and other communities in the eastern part of the county. With the expanded space, additional services will be provided.
- **Parks and Recreation Improvements Projects - \$5.9 million (Parks Fund and Parks and Recreation Impact Fee Fund)**
Projects will be used to design and construct new parks and amenities as follows: Lake Apopka Loop Connector Trail, Pine Hills Trail at Bus Transfer Station (North Silver Star and East Belco Drive), Harrod Property Improvements, and many other ongoing park enhancements.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2021-2025). Approved FY 2020-21 budgets displayed on the CIP reports are as of 8/28/2020.

PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

CAPITAL IMPROVEMENTS PROJECT COMMON QUESTIONS & ANSWERS

1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually, and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are considered. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

Community Development - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

Parks and Recreation - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

Public Works and Development - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

POTENTIAL REVENUE SOURCES

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

| Source of Funding | Restrictions |
|---|--|
| Transportation Trust Fund 1002 | Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs. |
| Constitutional (2nd) Gas Tax Fund 1003 | Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41. |
| Local Option Gas Tax Fund 1004 | Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025. |
| Fire Rescue Services Fund 1009 | Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs. |
| Capital Projects Fund 1023 | Restricted for use for a variety of infrastructure and miscellaneous capital needs. |
| Tree Replacement Trust Fund 1029 | Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement. |
| Transportation Impact Funds 1031-1034 | Restricted for use by the Public Works Department for growth related road construction needs. |
| Fire Impact Fee Fund 1046 | Restricted for use by the Fire Rescue Department for growth related capital equipment and structures. |
| Law Enforcement Impact Fee Fund 1035 | Restricted for use by the Sheriff's Office for growth related capital equipment and structures. |
| Parks Fund Fund 1050 | Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks. |
| Technology Fund Fund 1247 | Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7. |

POTENTIAL REVENUE SOURCES (CONTINUED)

| Sources of Funding | Restrictions |
|---|--|
| Facilities Fund Fund 1248 | Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7. |
| Parks & Recreation Impact Fee Fund 1265 | Restricted for use by the Parks and Recreation Division for growth related capital expenditures. |
| Solid Waste Fund 4410 | Restricted for use by the Solid Waste Division; further restricted by bond covenants. |
| Water and Wastewater Fund 4420 | Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants. |
| Convention Center Fund 4430 | Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities. |
| Fleet Management Fund 5530 | Restricted for use by the Fleet Management Division to fund capital projects and operations. |
| Community Development (CD Block Grant) Grant-in-Aid Fund 7702 | Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners. |

AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner similar to the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

| Categories | Summation |
|-----------------------------------|---------------------------|
| Actual Expenditures Prior Years * | + |
| Past Modified Budget FY 2019-20 | + |
| Adopted Budget FY 2020-21 | + |
| Proposed Budget FY 2021-22 | + |
| Proposed Budget FY 2022-23 | + |
| Proposed Budget FY 2023-24 | + |
| Proposed Budget FY 2024-25 | + |
| Future Requirements * | + |
| | |
| Result | Total Project Cost |
| | |

** For perpetual projects only three (3) years of actual expenditures for prior years are included in the total project cost calculation. On-going projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated go back only five (5) years of actual expenditures for prior years, which are included in the total project cost calculation.*

CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET

In order to meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

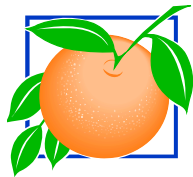
As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.

Orange County

CAPITAL IMPROVEMENTS PROGRAM

**ADOPTED BUDGET
FY 2020-21 THROUGH FY 2024-25**

BY DEPARTMENT / DIVISION



Orange County Government, Florida

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

16 - 14

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---|------|---------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Administration and Fiscal Services | | | | | | | | | | | |
| Information Systems & Services | | | | | | | | | | | |
| 0297 | 1054 | 911 System Upgrade | 663,064 | 16,445,274 | 16,262,020 | 0 | 0 | 0 | 0 | 0 | 33,370,358 |
| | | Org Subtotal | 663,064 | 16,445,274 | 16,262,020 | 0 | 0 | 0 | 0 | 0 | 33,370,358 |
| 0584 | 1023 | Network Infrastructure | 2,513,320 | 1,005,455 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 0 | 7,768,775 |
| | | Org Subtotal | 2,513,320 | 1,005,455 | 850,000 | 850,000 | 850,000 | 850,000 | 850,000 | 0 | 7,768,775 |
| 0593 | 1023 | Technology Hardware Replacement | 5,254,515 | 6,492,125 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 36,746,640 |
| | | Org Subtotal | 5,254,515 | 6,492,125 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 0 | 36,746,640 |
| 0594 | 1023 | Radio Tower Power Improvements | 0 | 0 | 200,000 | 1,600,000 | 0 | 0 | 0 | 0 | 1,800,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 1,600,000 | 0 | 0 | 0 | 0 | 1,800,000 |
| 2028 | 1023 | Telecommunications System Up | 1,062,645 | 1,784,600 | 560,000 | 560,000 | 560,000 | 560,000 | 560,000 | 0 | 5,647,245 |
| | | Org Subtotal | 1,062,645 | 1,784,600 | 560,000 | 560,000 | 560,000 | 560,000 | 560,000 | 0 | 5,647,245 |
| | | DIVISION SUBTOTAL | 9,493,544 | 25,727,454 | 22,872,020 | 8,010,000 | 6,410,000 | 6,410,000 | 6,410,000 | 0 | 85,333,018 |
| | | DEPARTMENT SUBTOTAL | 9,493,544 | 25,727,454 | 22,872,020 | 8,010,000 | 6,410,000 | 6,410,000 | 6,410,000 | 0 | 85,333,018 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

16 - 15

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------------|------|----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Administrative Services | | | | | | | | | | | |
| Capital Projects | | | | | | | | | | | |
| 1708 | 1023 | Gun Range Maintenance | 149,862 | 56,281 | 0 | 0 | 0 | 0 | 0 | 0 | 206,143 |
| | | Org Subtotal | 149,862 | 56,281 | 0 | 0 | 0 | 0 | 0 | 0 | 206,143 |
| 1757 | 1023 | RCC Electrical Improvements | 1,926,420 | 73,579 | 0 | 0 | 0 | 0 | 0 | 0 | 1,999,999 |
| | | Org Subtotal | 1,926,420 | 73,579 | 0 | 0 | 0 | 0 | 0 | 0 | 1,999,999 |
| 1763 | 1023 | Warehouse Space Consolidation | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| | | Org Subtotal | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 |
| 2074 | 1023 | Cultural Community Center | 0 | 2,000,000 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,400,000 |
| | | Org Subtotal | 0 | 2,000,000 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,400,000 |
| 2076 | 1023 | County Services Building | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 24,500,000 | 25,500,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 24,500,000 | 25,500,000 |
| 2077 | 1023 | Courthouse Build-Out | 0 | 1,000,000 | 6,000,000 | 4,000,000 | 0 | 0 | 0 | 0 | 11,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 6,000,000 | 4,000,000 | 0 | 0 | 0 | 0 | 11,000,000 |
| 2079 | 1023 | Barnett Park Emergency Generator | 0 | 197,336 | 0 | 0 | 0 | 0 | 0 | 0 | 197,336 |
| | 7580 | HMGP Barnett Park | 0 | 592,006 | 0 | 0 | 0 | 0 | 0 | 0 | 592,006 |
| | | Org Subtotal | 0 | 789,342 | 0 | 0 | 0 | 0 | 0 | 0 | 789,342 |
| 2080 | 1023 | Bithlo Commun Cntr Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7590 | HMGP Bithlo Community Center | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2081 | 1023 | Bithlo Water Trtmt Plant Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7589 | HMGP Bithlo Water Trtmt Plant | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |
| 2082 | 1023 | Goldenrod Rec. Center Emgcy Gen | 0 | 62,603 | 15 | 0 | 0 | 0 | 0 | 0 | 62,618 |
| | 7583 | HMGP Goldenrod Rec Center | 0 | 187,854 | 0 | 0 | 0 | 0 | 0 | 0 | 187,854 |
| | | Org Subtotal | 0 | 250,457 | 15 | 0 | 0 | 0 | 0 | 0 | 250,472 |
| 2083 | 1023 | Meadow Woods Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7585 | HMGP Meadow Woods Rec Cntr | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2084 | 1023 | Silver Star Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7581 | HMGP Silver Star Rec Cntr Emgcy Gen | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2085 | 1023 | South Econ Rec Cntr Emgcy Gen | 0 | 62,603 | 0 | 0 | 0 | 0 | 0 | 0 | 62,603 |
| | 7582 | HMGP South Econ Rec Cntr Emgcy Gen | 0 | 187,809 | 0 | 0 | 0 | 0 | 0 | 0 | 187,809 |
| | | Org Subtotal | 0 | 250,412 | 0 | 0 | 0 | 0 | 0 | 0 | 250,412 |
| 2086 | 1023 | West Orange Rec Cntr Emgcy Gen | 0 | 75,082 | 0 | 0 | 0 | 0 | 0 | 0 | 75,082 |
| | 7584 | HMGP West Orange Rec Cntr | 0 | 225,248 | 0 | 0 | 0 | 0 | 0 | 0 | 225,248 |
| | | Org Subtotal | 0 | 300,330 | 0 | 0 | 0 | 0 | 0 | 0 | 300,330 |
| 2090 | 1023 | Tax Collector Downtown Office Modification | 0 | 0 | 300,000 | 700,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 700,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| 7325 | 8340 | OC Rec Gyms Emerg Retrofit | 0 | 1,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,030,000 |
| | | Org Subtotal | 0 | 1,030,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,030,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 7326 | 8341 | OC Magic Gym Emergency Retrofit | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | DIVISION SUBTOTAL | 2,076,282 | 8,681,885 | 8,700,015 | 4,700,000 | 0 | 0 | 0 | 24,500,000 | 48,658,182 |
| Facilities Management | | | | | | | | | | | |
| 0263 | 1023 | Improvements to Facilities | 8,451,623 | 11,585,384 | 6,140,250 | 4,843,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 37,020,757 |
| | | Org Subtotal | 8,451,623 | 11,585,384 | 6,140,250 | 4,843,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 37,020,757 |
| 1703 | 1023 | Administration Center HVAC | 197,550 | 1,052,450 | 2,000,000 | 3,000,000 | 1,600,000 | 0 | 0 | 0 | 7,850,000 |
| | | Org Subtotal | 197,550 | 1,052,450 | 2,000,000 | 3,000,000 | 1,600,000 | 0 | 0 | 0 | 7,850,000 |
| 1755 | 1023 | Courthouse HVAC & Building Imp | 657,432 | 4,116,591 | 6,250,000 | 7,180,978 | 0 | 0 | 0 | 0 | 18,205,001 |
| | | Org Subtotal | 657,432 | 4,116,591 | 6,250,000 | 7,180,978 | 0 | 0 | 0 | 0 | 18,205,001 |
| 1756 | 1023 | Corrections HVAC & Building Imp | 253,478 | 2,449,891 | 4,000,000 | 4,000,000 | 5,846,631 | 0 | 0 | 0 | 16,550,000 |
| | | Org Subtotal | 253,478 | 2,449,891 | 4,000,000 | 4,000,000 | 5,846,631 | 0 | 0 | 0 | 16,550,000 |
| 1758 | 1023 | Corrections Boiler Replacement | 147,681 | 1,652,319 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,200,000 |
| | | Org Subtotal | 147,681 | 1,652,319 | 2,400,000 | 0 | 0 | 0 | 0 | 0 | 4,200,000 |
| 1759 | 1023 | Corrections Work Release HVAC | 111,608 | 2,488,392 | 700,000 | 0 | 0 | 0 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 111,608 | 2,488,392 | 700,000 | 0 | 0 | 0 | 0 | 0 | 3,300,000 |
| 1760 | 1023 | Corrections Security Doors | 350,392 | 2,149,608 | 1,965,000 | 5,600,000 | 0 | 0 | 0 | 0 | 10,065,000 |
| | | Org Subtotal | 350,392 | 2,149,608 | 1,965,000 | 5,600,000 | 0 | 0 | 0 | 0 | 10,065,000 |
| 1761 | 1023 | Corrections Central Energy Plant Imprv | 0 | 1,400,000 | 2,300,000 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 7,700,000 |
| | | Org Subtotal | 0 | 1,400,000 | 2,300,000 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 7,700,000 |

Capital Improvements Program

16 - 17

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

16 - 18

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1762 | 1023 | Sheriff's Complex HVAC Replacement | 2,345 | 1,317,655 | 1,000,000 | 700,000 | 0 | 0 | 0 | 0 | 3,020,000 |
| | | Org Subtotal | 2,345 | 1,317,655 | 1,000,000 | 700,000 | 0 | 0 | 0 | 0 | 3,020,000 |
| 2049 | 1023 | HVAC & IAQ Related Repl/Rest | 8,598,731 | 7,269,271 | 5,560,500 | 3,967,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 31,396,002 |
| | | Org Subtotal | 8,598,731 | 7,269,271 | 5,560,500 | 3,967,500 | 2,000,000 | 2,000,000 | 2,000,000 | 0 | 31,396,002 |
| 2050 | 1023 | Energy Conservation Retrofit | 43,886 | 3,440,650 | 758,250 | 1,308,000 | 500,000 | 500,000 | 500,000 | 0 | 7,050,786 |
| | | Org Subtotal | 43,886 | 3,440,650 | 758,250 | 1,308,000 | 500,000 | 500,000 | 500,000 | 0 | 7,050,786 |
| 2052 | 1023 | County Facs Roof Assess/Rep | 1,416,735 | 4,701,701 | 2,681,250 | 731,250 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 12,530,936 |
| | | Org Subtotal | 1,416,735 | 4,701,701 | 2,681,250 | 731,250 | 1,000,000 | 1,000,000 | 1,000,000 | 0 | 12,530,936 |
| 2063 | 1023 | Courthouse Escalator Replacement | 0 | 850,000 | 1,400,000 | 1,000,000 | 0 | 0 | 0 | 0 | 3,250,000 |
| | | Org Subtotal | 0 | 850,000 | 1,400,000 | 1,000,000 | 0 | 0 | 0 | 0 | 3,250,000 |
| 2071 | 1023 | Courthouse Chiller Replacements | 1,715 | 478,285 | 600,000 | 1,650,000 | 0 | 0 | 0 | 0 | 2,730,000 |
| | | Org Subtotal | 1,715 | 478,285 | 600,000 | 1,650,000 | 0 | 0 | 0 | 0 | 2,730,000 |
| 2073 | 1023 | Corrections Campus Wide UPS System | 0 | 1,000,000 | 0 | 1,500,000 | 2,000,000 | 800,000 | 0 | 0 | 5,300,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 1,500,000 | 2,000,000 | 800,000 | 0 | 0 | 5,300,000 |
| 2087 | 1023 | Courthouse Elevator Modernization | 0 | 500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 5,500,000 |
| | | Org Subtotal | 0 | 500,000 | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 5,500,000 |
| 2088 | 1023 | Courthouse Lighting Upgrade | 0 | 150,000 | 0 | 1,500,000 | 1,500,000 | 750,000 | 0 | 0 | 3,900,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 1,500,000 | 1,500,000 | 750,000 | 0 | 0 | 3,900,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2089 | 1023 | Courthouse Power Modernization | 0 | 500,000 | 700,000 | 1,250,000 | 1,100,000 | 0 | 0 | 0 | 3,550,000 |
| | | Org Subtotal | 0 | 500,000 | 700,000 | 1,250,000 | 1,100,000 | 0 | 0 | 0 | 3,550,000 |
| 2091 | 1023 | Public Works Admin Window Replacement | 0 | 0 | 500,000 | 500,000 | 500,000 | 1,650,000 | 2,500,000 | 0 | 5,650,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 500,000 | 500,000 | 1,650,000 | 2,500,000 | 0 | 5,650,000 |
| 2092 | 1023 | Corrections FDC Re-pipe | 0 | 0 | 800,000 | 2,500,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 0 | 0 | 800,000 | 2,500,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| 2093 | 1023 | Corrections Genesis Re-pipe | 0 | 0 | 500,000 | 1,100,000 | 1,000,000 | 0 | 0 | 0 | 2,600,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 1,100,000 | 1,000,000 | 0 | 0 | 0 | 2,600,000 |
| 2094 | 1023 | Corrections BRC Smoke Controls | 0 | 0 | 300,000 | 1,700,000 | 1,100,000 | 0 | 0 | 0 | 3,100,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 1,700,000 | 1,100,000 | 0 | 0 | 0 | 3,100,000 |
| 2095 | 1023 | Facilities Central District Building Replacerr | 0 | 0 | 200,000 | 1,000,000 | 800,000 | 0 | 0 | 0 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 1,000,000 | 800,000 | 0 | 0 | 0 | 2,000,000 |
| | | DIVISION SUBTOTAL | 20,233,176 | 47,102,197 | 43,255,250 | 49,531,228 | 22,946,631 | 8,700,000 | 8,000,000 | 0 | 199,768,482 |
| Fleet Management | | | | | | | | | | | |
| 2046 | 5530 | Tanks Replacement | 118,608 | 52,100 | 410,000 | 910,000 | 910,000 | 2,310,000 | 10,000 | 10,000 | 4,730,708 |
| | | Org Subtotal | 118,608 | 52,100 | 410,000 | 910,000 | 910,000 | 2,310,000 | 10,000 | 10,000 | 4,730,708 |
| 2051 | 5530 | Fleet Bldg Renovations | 673,153 | 564,752 | 482,600 | 499,350 | 939,350 | 2,099,350 | 999,350 | 100,000 | 6,357,905 |
| | | Org Subtotal | 673,153 | 564,752 | 482,600 | 499,350 | 939,350 | 2,099,350 | 999,350 | 100,000 | 6,357,905 |
| | | DIVISION SUBTOTAL | 791,761 | 616,852 | 892,600 | 1,409,350 | 1,849,350 | 4,409,350 | 1,009,350 | 110,000 | 11,088,613 |
| | | DEPARTMENT SUBTOTAL | 23,101,219 | 56,400,934 | 52,847,865 | 55,640,578 | 24,795,981 | 13,109,350 | 9,009,350 | 24,610,000 | 259,515,277 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

16 - 20

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Community & Family Services | | | | | | | | | | | |
| Citizen's Commission for Children | | | | | | | | | | | |
| 2553 | 1023 | Union Park NCF Relocation | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| | | Org Subtotal | 0 | 135,000 | 0 | 0 | 0 | 0 | 0 | 0 | 135,000 |
| 2557 | 1023 | CCC Bithlo NCF Building | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | DIVISION SUBTOTAL | 0 | 135,000 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,135,000 |
| Community Action | | | | | | | | | | | |
| 2566 | 1023 | Southwood CC Playground | 10,341 | 489,659 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 10,341 | 489,659 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| 2571 | 1023 | Two Generation Community Center | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | DIVISION SUBTOTAL | 10,341 | 1,689,659 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 |
| Head Start | | | | | | | | | | | |
| 7582 | 1023 | East Orange Head Start | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 298,858 | 1,142 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Parks & Recreation | | | | | | | | | | | |
| 0187a | 1023 | INVEST - Dist 1 Dr. Phillips Ballfields | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | Org Subtotal | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1880 | 1050 | Independence Neighborhood Park | 607,554 | 4,193 | 0 | 0 | 0 | 0 | 0 | 0 | 611,747 |
| | | Org Subtotal | 607,554 | 4,193 | 0 | 0 | 0 | 0 | 0 | 0 | 611,747 |
| 1885 | 1265 | Deputy Brandon Coates Comm Park-Cap | 3,946,339 | 202,878 | 0 | 0 | 0 | 0 | 0 | 0 | 4,149,217 |
| | | Org Subtotal | 3,946,339 | 202,878 | 0 | 0 | 0 | 0 | 0 | 0 | 4,149,217 |
| 1886 | 1265 | Young Pine Park | 4,048,741 | 107,208 | 0 | 0 | 0 | 0 | 0 | 0 | 4,155,949 |
| | | Org Subtotal | 4,048,741 | 107,208 | 0 | 0 | 0 | 0 | 0 | 0 | 4,155,949 |
| 1915 | 1265 | Little Econ Greenway-Gap | 0 | 400,000 | 550,000 | 1,350,000 | 0 | 0 | 0 | 0 | 2,300,000 |
| | | Org Subtotal | 0 | 400,000 | 550,000 | 1,350,000 | 0 | 0 | 0 | 0 | 2,300,000 |
| 1941 | 1050 | Parks Signage-Countywide | 13,329 | 247,000 | 0 | 0 | 0 | 0 | 0 | 0 | 260,329 |
| | | Org Subtotal | 13,329 | 247,000 | 0 | 0 | 0 | 0 | 0 | 0 | 260,329 |
| 1962 | 1265 | Community Parkland | 12,575 | 5,065,873 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 9,078,448 |
| | | Org Subtotal | 12,575 | 5,065,873 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 9,078,448 |
| 1971 | 1265 | Silver Star Park (Pavilion) | 10,024 | 89,976 | 10,000 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| | | Org Subtotal | 10,024 | 89,976 | 10,000 | 0 | 0 | 0 | 0 | 0 | 110,000 |
| 1982 | 1050 | Ft Chirstmas PO Renovation | 36,265 | 13,735 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| | | Org Subtotal | 36,265 | 13,735 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 2100 | 1050 | Park Improvements/Renovations | 2,678,715 | 3,698,933 | 1,072,500 | 550,000 | 0 | 0 | 0 | 0 | 8,000,148 |
| | | Org Subtotal | 2,678,715 | 3,698,933 | 1,072,500 | 550,000 | 0 | 0 | 0 | 0 | 8,000,148 |

Capital Improvements Program

16 - 21

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2116 | 1050 | Park Trails Improvements/Renovations | 1,906,997 | 1,312,846 | 330,000 | 100,000 | 0 | 0 | 0 | 0 | 3,649,843 |
| | 7545 | Parks Trail Imp/Ren (WOT Bridge) | 0 | 92,059 | 0 | 0 | 0 | 0 | 0 | 0 | 92,059 |
| | | Org Subtotal | 1,906,997 | 1,404,905 | 330,000 | 100,000 | 0 | 0 | 0 | 0 | 3,741,902 |
| 2119 | 1265 | Shingle Creek Trail | 80,455 | 2,110,545 | 418,000 | 0 | 0 | 0 | 0 | 0 | 2,609,000 |
| | 7507 | LAP - Shingle Creek Trail, Ph2 | 0 | 5,401,637 | 0 | 0 | 0 | 0 | 0 | 0 | 5,401,637 |
| | 7508 | LAP - Shingle Creek Trail, Ph1, Seg3 | 0 | 5,264,669 | 0 | 0 | 0 | 0 | 0 | 0 | 5,264,669 |
| | | Org Subtotal | 80,455 | 12,776,851 | 418,000 | 0 | 0 | 0 | 0 | 0 | 13,275,306 |
| 2129 | 1265 | Legacy - Pine Hills Trail | 411,735 | 388,265 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 411,735 | 388,265 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| 2135 | 1265 | LEG Soccer Complex Road | 200,039 | 1,299,960 | 0 | 0 | 0 | 0 | 0 | 0 | 1,499,999 |
| | | Org Subtotal | 200,039 | 1,299,960 | 0 | 0 | 0 | 0 | 0 | 0 | 1,499,999 |
| 2137 | 1050 | Lakeside Village Neighborhood Park | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 |
| | | Org Subtotal | 0 | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 |
| 2138 | 1050 | Little River Park | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 2144 | 1265 | Parcel J Property Multipurpose Fields | 714,302 | 4,411,697 | 0 | 0 | 0 | 0 | 0 | 0 | 5,125,999 |
| | | Org Subtotal | 714,302 | 4,411,697 | 0 | 0 | 0 | 0 | 0 | 0 | 5,125,999 |
| 2145 | 1265 | East Orange Soccer Fields | 2,250,161 | 277,224 | 50,000 | 500,000 | 0 | 0 | 0 | 0 | 3,077,385 |
| | | Org Subtotal | 2,250,161 | 277,224 | 50,000 | 500,000 | 0 | 0 | 0 | 0 | 3,077,385 |
| 2146 | 1265 | Deputy Jonathan Scott Pine Comm Park-C | 1,030,165 | 189,316 | 0 | 0 | 0 | 0 | 0 | 0 | 1,219,481 |
| | | Org Subtotal | 1,030,165 | 189,316 | 0 | 0 | 0 | 0 | 0 | 0 | 1,219,481 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

16 - 23

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2147 | 1265 | Barnett Park Soccer Fields | 753,866 | 6,619 | 0 | 0 | 0 | 0 | 0 | 0 | 760,485 |
| | | Org Subtotal | 753,866 | 6,619 | 0 | 0 | 0 | 0 | 0 | 0 | 760,485 |
| 2148 | 1050 | Barber Soccer Fields | 2,476,414 | 228,586 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705,000 |
| | | Org Subtotal | 2,476,414 | 228,586 | 0 | 0 | 0 | 0 | 0 | 0 | 2,705,000 |
| 2149 | 1023 | INVEST - Dorman Stadium | 7,402,460 | 10,906 | 0 | 0 | 0 | 0 | 0 | 0 | 7,413,366 |
| | | Org Subtotal | 7,402,460 | 10,906 | 0 | 0 | 0 | 0 | 0 | 0 | 7,413,366 |
| 2150 | 1023 | INVEST - Countywide Parks Projects | 2,250 | 15,947,750 | 0 | 0 | 0 | 0 | 0 | 0 | 15,950,000 |
| | 8100 | OC Little Econ Grant Harrod Properties | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| | | Org Subtotal | 2,250 | 18,947,750 | 0 | 0 | 0 | 0 | 0 | 0 | 18,950,000 |
| 2151 | 1050 | Kelly Park Restroom Facility | 449,039 | 400,961 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| | | Org Subtotal | 449,039 | 400,961 | 0 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| 2152 | 1050 | Moss Park Restroom Facility | 260,446 | 584,554 | 0 | 0 | 0 | 0 | 0 | 0 | 845,000 |
| | | Org Subtotal | 260,446 | 584,554 | 0 | 0 | 0 | 0 | 0 | 0 | 845,000 |
| 2153 | 1265 | Barnett Park Restroom Facility | 242,030 | 582,970 | 0 | 0 | 0 | 0 | 0 | 0 | 825,000 |
| | | Org Subtotal | 242,030 | 582,970 | 0 | 0 | 0 | 0 | 0 | 0 | 825,000 |
| 2154 | 1265 | Blanchard Park Restroom Facility | 4,831 | 420,169 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| | | Org Subtotal | 4,831 | 420,169 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 |
| 2155 | 1265 | Horizon West Regional Park | 379,514 | 920,486 | 10,000,000 | 0 | 0 | 0 | 0 | 0 | 11,300,000 |
| | | Org Subtotal | 379,514 | 920,486 | 10,000,000 | 0 | 0 | 0 | 0 | 0 | 11,300,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2156 | 1265 | Barnett Park Lighting | 293,938 | 56,062 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Org Subtotal | 293,938 | 56,062 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| 2157 | 1265 | Blanchard Park Parking | 26,444 | 2,173,556 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200,000 |
| | | Org Subtotal | 26,444 | 2,173,556 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200,000 |
| 2158 | 1050 | Lake Reams Road Park | 35,223 | 1,164,777 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 35,223 | 1,164,777 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| 2159 | 1050 | Town of Oakland Restrooms | 0 | 182,000 | 0 | 0 | 0 | 0 | 0 | 0 | 182,000 |
| | | Org Subtotal | 0 | 182,000 | 0 | 0 | 0 | 0 | 0 | 0 | 182,000 |
| 2160 | 1050 | Park Playground Structures | 0 | 2,280,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 2,340,000 |
| | | Org Subtotal | 0 | 2,280,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 2,340,000 |
| 2161 | 1050 | Bentonshire Park | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 2162 | 1050 | Generators for Hurricane Shelters | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| | | Org Subtotal | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| 2163 | 1050 | Little Econ Greenway Bridge Repair | 0 | 880,000 | 560,000 | 600,000 | 0 | 0 | 0 | 0 | 2,040,000 |
| | | Org Subtotal | 0 | 880,000 | 560,000 | 600,000 | 0 | 0 | 0 | 0 | 2,040,000 |
| 2164 | 1265 | Bithlo (Fitness Center) | 0 | 54,000 | 840,000 | 0 | 0 | 0 | 0 | 0 | 894,000 |
| | | Org Subtotal | 0 | 54,000 | 840,000 | 0 | 0 | 0 | 0 | 0 | 894,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2165 | 1265 | Downey Park (Pickleball Courts) | 0 | 330,000 | 550,000 | 0 | 0 | 0 | 0 | 0 | 880,000 |
| | | Org Subtotal | 0 | 330,000 | 550,000 | 0 | 0 | 0 | 0 | 0 | 880,000 |
| 2166 | 1265 | Pine Castle (Little League Fields) | 0 | 230,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,530,000 |
| | | Org Subtotal | 0 | 230,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,530,000 |
| 2167 | 1265 | Barnett Park (Parcourse Stations) | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 2168 | 1265 | Horizon West Trail | 0 | 350,000 | 3,500,000 | 0 | 0 | 0 | 0 | 0 | 3,850,000 |
| | | Org Subtotal | 0 | 350,000 | 3,500,000 | 0 | 0 | 0 | 0 | 0 | 3,850,000 |
| 2169 | 1265 | Clarcona Park Ring Cover | 0 | 112,000 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 1,232,000 |
| | | Org Subtotal | 0 | 112,000 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 1,232,000 |
| 2170 | 1265 | Barber Park (Recreation Center) | 0 | 600,000 | 6,000,000 | 0 | 0 | 0 | 0 | 0 | 6,600,000 |
| | | Org Subtotal | 0 | 600,000 | 6,000,000 | 0 | 0 | 0 | 0 | 0 | 6,600,000 |
| 2171 | 1265 | West Orange Park (Parcourse Stations) | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 2172 | 1050 | Magnolia Park Expansion Project | 0 | 2,510,211 | 0 | 0 | 0 | 0 | 0 | 0 | 2,510,211 |
| | | Org Subtotal | 0 | 2,510,211 | 0 | 0 | 0 | 0 | 0 | 0 | 2,510,211 |
| 2173 | 1050 | Summerlake Neighborhood Park | 0 | 200,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| | | Org Subtotal | 0 | 200,000 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2177 | 1265 | Pine Hills Trail at Bus Transfer Station | 0 | 0 | 344,000 | 0 | 0 | 0 | 0 | 0 | 344,000 |
| | | Org Subtotal | 0 | 0 | 344,000 | 0 | 0 | 0 | 0 | 0 | 344,000 |
| 2178 | 1265 | Lake Apopka Loop Connector Trail | 0 | 0 | 210,000 | 0 | 0 | 4,396,922 | 0 | 0 | 4,606,922 |
| | | Org Subtotal | 0 | 0 | 210,000 | 0 | 0 | 4,396,922 | 0 | 0 | 4,606,922 |
| 2179 | 1265 | Harrod Property Improvements | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| 7382 | 7506 | Shingle Creek Trail | 1,055,348 | 1,879,056 | 0 | 0 | 0 | 0 | 0 | 0 | 2,934,404 |
| | | Org Subtotal | 1,055,348 | 1,879,056 | 0 | 0 | 0 | 0 | 0 | 0 | 2,934,404 |
| | | DIVISION SUBTOTAL | 31,329,199 | 68,392,677 | 31,914,500 | 5,100,000 | 0 | 4,396,922 | 0 | 0 | 141,133,298 |
| Regional History Center | | | | | | | | | | | |
| 2522 | 1023 | ARC-History Center Capital Const | 0 | 2,000,000 | 0 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 0 | 5,750,000 |
| | | Org Subtotal | 0 | 2,000,000 | 0 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 0 | 5,750,000 |
| 2523 | 1023 | Heritage Square Park Renovations | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 1,750,000 | 2,000,000 |
| | | DIVISION SUBTOTAL | 0 | 2,000,000 | 250,000 | 1,000,000 | 1,000,000 | 1,750,000 | 0 | 1,750,000 | 7,750,000 |
| Youth & Family Services | | | | | | | | | | | |
| 2525 | 1023 | JAC Security CIP | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | Org Subtotal | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | DIVISION SUBTOTAL | 13,640 | 534,328 | 0 | 0 | 0 | 0 | 0 | 0 | 547,968 |
| | | DEPARTMENT SUBTOTAL | 31,652,038 | 72,752,806 | 32,414,500 | 6,100,000 | 1,000,000 | 6,146,922 | 0 | 3,500,000 | 153,566,266 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| <u>Constitutional Officers</u> | | | | | | | | | | | |
| BCC Districts CIP Projects | | | | | | | | | | | |
| 0187 | 1023 | INVEST - Dist 1 Dr. Phillips Ballfields | 306,887 | 3,943,113 | 0 | 0 | 0 | 0 | 0 | 0 | 4,250,000 |
| | | Org Subtotal | 306,887 | 3,943,113 | 0 | 0 | 0 | 0 | 0 | 0 | 4,250,000 |
| 0189 | 1023 | INVEST - Dist 3 Barber Pk Splash Pad/Play | 1,030,831 | 69,169 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| | | Org Subtotal | 1,030,831 | 69,169 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 |
| 0190 | 1023 | INVEST - Dist 3 Parks Improvements | 123,293 | 604,707 | 0 | 0 | 0 | 0 | 0 | 0 | 728,000 |
| | | Org Subtotal | 123,293 | 604,707 | 0 | 0 | 0 | 0 | 0 | 0 | 728,000 |
| 0191 | 1023 | INVEST - Dist 3 Lake Baffle Box | 316,003 | 158,997 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| | | Org Subtotal | 316,003 | 158,997 | 0 | 0 | 0 | 0 | 0 | 0 | 475,000 |
| 0192 | 1023 | INVEST - Dist 4 Back to Nature | 340,069 | 4,607,060 | 0 | 0 | 0 | 0 | 0 | 0 | 4,947,129 |
| | | Org Subtotal | 340,069 | 4,607,060 | 0 | 0 | 0 | 0 | 0 | 0 | 4,947,129 |
| 0193 | 1023 | INVEST - Dist 6 Little Egypt Sidewalks/Drai | 631,191 | 18,809 | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 |
| | | Org Subtotal | 631,191 | 18,809 | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 |
| 0331 | 1023 | INVEST - Dist 1 Capital Projects | 40,028 | 1,259,972 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| | | Org Subtotal | 40,028 | 1,259,972 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| 0332 | 1023 | INVEST - Dist 2 Magnolia Pk Ecotourism | 417,666 | 4,030,904 | 0 | 0 | 0 | 0 | 0 | 0 | 4,448,570 |
| | 8191 | Magnolia Park Sewer | 5,000 | 245,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| | | Org Subtotal | 422,666 | 4,275,904 | 0 | 0 | 0 | 0 | 0 | 0 | 4,698,570 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0333 | 1023 | INVEST - Dist 3 Two Gen Comm Ctr | 1,185,732 | 338,269 | 0 | 0 | 0 | 0 | 0 | 0 | 1,524,001 |
| | | Org Subtotal | 1,185,732 | 338,269 | 0 | 0 | 0 | 0 | 0 | 0 | 1,524,001 |
| 0334 | 1023 | INVEST - Dist 4 Parcel J Property Multipurp | 40,122 | 1,012,748 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052,870 |
| | | Org Subtotal | 40,122 | 1,012,748 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052,870 |
| 0335 | 1023 | INVEST - Dist 5 Capital Projects | 6,150 | 4,993,850 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| | | Org Subtotal | 6,150 | 4,993,850 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| 0336 | 1023 | INVEST - Dist 6 Cultural Comm Ctr | 2,656,551 | 1,693,449 | 0 | 0 | 0 | 0 | 0 | 0 | 4,350,000 |
| | | Org Subtotal | 2,656,551 | 1,693,449 | 0 | 0 | 0 | 0 | 0 | 0 | 4,350,000 |
| 0342 | 1023 | INVEST - Dist 3 Road Paving | 0 | 176,694 | 0 | 0 | 0 | 0 | 0 | 0 | 176,694 |
| | | Org Subtotal | 0 | 176,694 | 0 | 0 | 0 | 0 | 0 | 0 | 176,694 |
| 0344 | 1023 | INVEST - District 2 Adult Learning & Skill Ti | 0 | 478,860 | 0 | 0 | 0 | 0 | 0 | 0 | 478,860 |
| | | Org Subtotal | 0 | 478,860 | 0 | 0 | 0 | 0 | 0 | 0 | 478,860 |
| | | DIVISION SUBTOTAL | 7,099,523 | 23,631,601 | 0 | 0 | 0 | 0 | 0 | 0 | 30,731,124 |
| Clerk of Courts | | | | | | | | | | | |
| 2075 | 1023 | Clerk Branch Security | 19,999 | 480,001 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 19,999 | 480,001 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| 2096 | 1023 | COC WinterPark&GSC Consolidation | 0 | 0 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 12,500,000 |
| | | Org Subtotal | 0 | 0 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 12,500,000 |
| | | DIVISION SUBTOTAL | 19,999 | 480,001 | 5,750,000 | 6,750,000 | 0 | 0 | 0 | 0 | 13,000,000 |
| Public Defender | | | | | | | | | | | |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|----------------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0293 | 1023 | JJC-PD Interior Modifications | 24,439 | 75,561 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| | | Org Subtotal | 24,439 | 75,561 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 4426 | 1023 | Courthouse PD Office Space Renovation | 0 | 770,000 | 0 | 0 | 0 | 0 | 0 | 0 | 770,000 |
| | | Org Subtotal | 0 | 770,000 | 0 | 0 | 0 | 0 | 0 | 0 | 770,000 |
| | | DIVISION SUBTOTAL | 24,439 | 845,561 | 0 | 0 | 0 | 0 | 0 | 0 | 870,000 |
| Sheriff | | | | | | | | | | | |
| 0133 | 1035 | Mounted Patrol Facility | 123,618 | 358,382 | 0 | 0 | 0 | 0 | 0 | 0 | 482,000 |
| | | Org Subtotal | 123,618 | 358,382 | 0 | 0 | 0 | 0 | 0 | 0 | 482,000 |
| 0139 | 1035 | Sector V Substation | 0 | 3,000,000 | 3,900,000 | 0 | 0 | 0 | 0 | 0 | 6,900,000 |
| | | Org Subtotal | 0 | 3,000,000 | 3,900,000 | 0 | 0 | 0 | 0 | 0 | 6,900,000 |
| 0144 | 1023 | IT Service Area Remodel | 51,127 | 787,524 | 0 | 0 | 0 | 0 | 0 | 0 | 838,651 |
| | | Org Subtotal | 51,127 | 787,524 | 0 | 0 | 0 | 0 | 0 | 0 | 838,651 |
| 0266 | 1023 | New Evidence Facility | 7,600 | 1,992,400 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| | 1035 | New Evidence Facility | 0 | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,500,000 |
| | | Org Subtotal | 7,600 | 6,492,400 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 7,500,000 |
| 0288 | 1023 | Central Op Security Enhancements | 22,181 | 277,819 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 22,181 | 277,819 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 0338 | 1023 | Sheriff's Communications Center | 133,046 | 366,954 | 0 | 0 | 0 | 0 | 0 | 11,000,000 | 11,500,000 |
| | | Org Subtotal | 133,046 | 366,954 | 0 | 0 | 0 | 0 | 0 | 11,000,000 | 11,500,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvements Program

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0339 | 1023 | CAD/RMS Upgrade | 3,569,158 | 1,230,843 | 0 | 0 | 0 | 0 | 0 | 0 | 4,800,001 |
| | | Org Subtotal | 3,569,158 | 1,230,843 | 0 | 0 | 0 | 0 | 0 | 0 | 4,800,001 |
| 4431 | 1023 | Sheriff's K-9 Facility | 13,672 | 1,350,030 | 0 | 0 | 0 | 0 | 0 | 0 | 1,363,702 |
| | 1035 | Sheriff's K-9 Facility | 0 | 1,346,298 | 0 | 0 | 0 | 0 | 0 | 0 | 1,346,298 |
| | | Org Subtotal | 13,672 | 2,696,328 | 0 | 0 | 0 | 0 | 0 | 0 | 2,710,000 |
| 4432 | 1023 | Aviation Upgrade | 0 | 600,000 | 75,000 | 0 | 0 | 0 | 0 | 0 | 675,000 |
| | | Org Subtotal | 0 | 600,000 | 75,000 | 0 | 0 | 0 | 0 | 0 | 675,000 |
| 4433 | 1023 | CSI Expansion | 11,751 | 288,249 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 11,751 | 288,249 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 3,932,153 | 16,098,499 | 4,975,000 | 0 | 0 | 0 | 0 | 11,000,000 | 36,005,652 |
| | | DEPARTMENT SUBTOTAL | 11,076,114 | 41,055,662 | 10,725,000 | 6,750,000 | 0 | 0 | 0 | 11,000,000 | 80,606,776 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Convention Center | | | | | | | | | | | |
| Convention Center | | | | | | | | | | | |
| 0960 | 4430 | Convention Center Imp | 28,648,229 | 18,519,849 | 2,491,002 | 14,936,373 | 25,138,801 | 15,969,541 | 26,162,853 | 0 | 131,866,648 |
| | | Org Subtotal | 28,648,229 | 18,519,849 | 2,491,002 | 14,936,373 | 25,138,801 | 15,969,541 | 26,162,853 | 0 | 131,866,648 |
| 0965 | 4430 | North/South Concourse Renovations | 22,111,195 | 15,796,795 | 2,650,846 | 4,012,059 | 2,687,710 | 3,984,906 | 8,011,302 | 0 | 59,254,813 |
| | | Org Subtotal | 22,111,195 | 15,796,795 | 2,650,846 | 4,012,059 | 2,687,710 | 3,984,906 | 8,011,302 | 0 | 59,254,813 |
| 0966 | 4430 | West Concourse Renovations | 47,690,859 | 28,164,197 | 11,601,000 | 18,911,005 | 22,019,172 | 15,527,302 | 8,724,155 | 0 | 152,637,690 |
| | | Org Subtotal | 47,690,859 | 28,164,197 | 11,601,000 | 18,911,005 | 22,019,172 | 15,527,302 | 8,724,155 | 0 | 152,637,690 |
| 0967 | 4430 | ARC Funding | 7,320,863 | 21,679,137 | 12,537,938 | 13,000,000 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 93,537,938 |
| | | Org Subtotal | 7,320,863 | 21,679,137 | 12,537,938 | 13,000,000 | 13,000,000 | 13,000,000 | 13,000,000 | 0 | 93,537,938 |
| 0968 | 4430 | Convention Way Grand Concourse | 364,946 | 73,635,054 | 0 | 0 | 0 | 0 | 0 | 0 | 74,000,000 |
| | | Org Subtotal | 364,946 | 73,635,054 | 0 | 0 | 0 | 0 | 0 | 0 | 74,000,000 |
| 0969 | 4430 | Multipurpose Venue | 404,042 | 27,275,095 | 0 | 0 | 0 | 0 | 0 | 0 | 27,679,137 |
| | | Org Subtotal | 404,042 | 27,275,095 | 0 | 0 | 0 | 0 | 0 | 0 | 27,679,137 |
| | | DIVISION SUBTOTAL | 106,540,134 | 185,070,127 | 29,280,786 | 50,859,437 | 62,845,683 | 48,481,749 | 55,898,310 | 0 | 538,976,226 |
| | | DEPARTMENT SUBTOTAL | 106,540,134 | 185,070,127 | 29,280,786 | 50,859,437 | 62,845,683 | 48,481,749 | 55,898,310 | 0 | 538,976,226 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| <u>Corrections</u> | | | | | | | | | | | |
| Corrections CIP | | | | | | | | | | | |
| 4022 | 1023 | Perimeter Security Project | 2,535,323 | 1,731,236 | 0 | 0 | 0 | 0 | 0 | 0 | 4,266,559 |
| | | Org Subtotal | 2,535,323 | 1,731,236 | 0 | 0 | 0 | 0 | 0 | 0 | 4,266,559 |
| 4026 | 1023 | Rec Yards/Perimeter Fencing Maintenance | 246,036 | 593,964 | 0 | 0 | 0 | 0 | 0 | 0 | 840,000 |
| | | Org Subtotal | 246,036 | 593,964 | 0 | 0 | 0 | 0 | 0 | 0 | 840,000 |
| 4027 | 1023 | Video Visitation System Replacement | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| | | Org Subtotal | 0 | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 |
| 4028 | 1023 | North & South Perimeter Security Bldgs | 0 | 400,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 3,400,000 |
| | | Org Subtotal | 0 | 400,000 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 3,400,000 |
| 4029 | 1023 | Video Visitation Center Renovation | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| | | Org Subtotal | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| 4030 | 1023 | Uniform Supply/Mailroom (Kitchen Retrofit) | 76,220 | 923,780 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| | | Org Subtotal | 76,220 | 923,780 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| 4031 | 1023 | Campus Security Upgrades | 0 | 3,300,964 | 5,000,000 | 4,000,000 | 3,000,000 | 2,000,000 | 0 | 0 | 17,300,964 |
| | | Org Subtotal | 0 | 3,300,964 | 5,000,000 | 4,000,000 | 3,000,000 | 2,000,000 | 0 | 0 | 17,300,964 |
| 4033 | 1023 | Horizon Renovations | 0 | 0 | 3,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 6,000,000 | 0 | 24,000,000 |
| | | Org Subtotal | 0 | 0 | 3,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 6,000,000 | 0 | 24,000,000 |
| 4034 | 1023 | FDC Renovations | 0 | 0 | 500,000 | 1,000,000 | 0 | 0 | 0 | 0 | 1,500,000 |
| | | Org Subtotal | 0 | 0 | 500,000 | 1,000,000 | 0 | 0 | 0 | 0 | 1,500,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 4035 | 1023 | Perimeter Gate Controls Assessment | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| | | Org Subtotal | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 4036 | 1023 | Campus-wide Wi-Fi Project | 0 | 0 | 1,200,000 | 500,000 | 800,000 | 800,000 | 0 | 0 | 3,300,000 |
| | | Org Subtotal | 0 | 0 | 1,200,000 | 500,000 | 800,000 | 800,000 | 0 | 0 | 3,300,000 |
| 4037 | 1023 | Jail Management System | 0 | 0 | 1,533,000 | 0 | 0 | 0 | 0 | 0 | 1,533,000 |
| | | Org Subtotal | 0 | 0 | 1,533,000 | 0 | 0 | 0 | 0 | 0 | 1,533,000 |
| | | DIVISION SUBTOTAL | 2,857,579 | 7,824,944 | 15,533,000 | 10,500,000 | 8,800,000 | 7,800,000 | 6,000,000 | 0 | 59,315,523 |
| Corrections Expansion | | | | | | | | | | | |
| 4009 | 1023 | Inmate Management System (IMS) | 222,496 | 861,616 | 0 | 0 | 0 | 0 | 0 | 0 | 1,084,112 |
| | | Org Subtotal | 222,496 | 861,616 | 0 | 0 | 0 | 0 | 0 | 0 | 1,084,112 |
| 4032 | 1023 | Corrections Future Expansion Property Acc | 0 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120,000 |
| | | Org Subtotal | 0 | 1,120,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120,000 |
| | | DIVISION SUBTOTAL | 222,496 | 1,981,616 | 0 | 0 | 0 | 0 | 0 | 0 | 2,204,112 |
| Corrections Other | | | | | | | | | | | |
| 4015 | 1023 | Medical Management System | 0 | 126,559 | 0 | 0 | 0 | 0 | 0 | 0 | 126,559 |
| | | Org Subtotal | 0 | 126,559 | 0 | 0 | 0 | 0 | 0 | 0 | 126,559 |
| 4020 | 1023 | Kitchen & Laundry Imp | 7,241,422 | 36,002 | 0 | 0 | 0 | 0 | 0 | 0 | 7,277,424 |
| | | Org Subtotal | 7,241,422 | 36,002 | 0 | 0 | 0 | 0 | 0 | 0 | 7,277,424 |
| 4024 | 1023 | OCCD Impr. to Facilities | 1,340,261 | 3,164,026 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 5,504,287 |
| | | Org Subtotal | 1,340,261 | 3,164,026 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 5,504,287 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 4025 | 1023 | OCCD Case Management System | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | Org Subtotal | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | | DIVISION SUBTOTAL | 8,581,683 | 3,876,587 | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0 | 13,458,270 |
| | | DEPARTMENT SUBTOTAL | 11,661,758 | 13,683,147 | 15,783,000 | 10,750,000 | 9,050,000 | 8,050,000 | 6,000,000 | 0 | 74,977,905 |

Orange County

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Fire Rescue | | | | | | | | | | | |
| Fire Rescue | | | | | | | | | | | |
| 0697 | 1023 | INVEST - FS #67 (Univ./Lake Twylo Area) | 5,350,539 | 520,075 | 0 | 0 | 0 | 0 | 0 | 0 | 5,870,614 |
| | | Org Subtotal | 5,350,539 | 520,075 | 0 | 0 | 0 | 0 | 0 | 0 | 5,870,614 |
| 0727 | 1023 | INVEST - Training Facility | 0 | 3,000,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 5,000,000 |
| | 1046 | Training Facility | 0 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| | | Org Subtotal | 0 | 4,300,000 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 6,300,000 |
| 0771 | 1009 | Enhance CAD | 0 | 1,800,000 | 665,000 | 0 | 0 | 0 | 0 | 0 | 2,465,000 |
| | | Org Subtotal | 0 | 1,800,000 | 665,000 | 0 | 0 | 0 | 0 | 0 | 2,465,000 |
| 0772 | 1009 | Facilities Management | 5,208,662 | 4,523,155 | 1,000,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0 | 12,731,817 |
| | 1023 | Facilities Management | 262,825 | 722,158 | 500,000 | 0 | 0 | 0 | 0 | 1,500,000 | 2,984,983 |
| | | Org Subtotal | 5,471,487 | 5,245,313 | 1,500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 1,500,000 | 15,716,800 |
| 0795 | 1023 | INVEST - FS #87 (Avalon Park Area) | 1,339,693 | 4,961,694 | 0 | 0 | 0 | 0 | 0 | 0 | 6,301,387 |
| | | Org Subtotal | 1,339,693 | 4,961,694 | 0 | 0 | 0 | 0 | 0 | 0 | 6,301,387 |
| 0797 | 1009 | Fire Station #80 | 32,637 | 5,827,363 | 0 | 0 | 0 | 0 | 0 | 0 | 5,860,000 |
| | | Org Subtotal | 32,637 | 5,827,363 | 0 | 0 | 0 | 0 | 0 | 0 | 5,860,000 |
| 0798 | 1009 | Fire Station #32 (Orange Lake) | 405,073 | 85,000 | 85,000 | 85,000 | 0 | 0 | 0 | 0 | 660,073 |
| | 1046 | Fire Station #32 (Orange Lake) | 19,275 | 5,530,725 | 0 | 0 | 0 | 0 | 0 | 0 | 5,550,000 |
| | | Org Subtotal | 424,348 | 5,615,725 | 85,000 | 85,000 | 0 | 0 | 0 | 0 | 6,210,073 |
| 0801 | 1023 | INVEST - FS #68 (Gold. & Silver Point Blvd) | 1,266,155 | 4,459,845 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 7,726,000 |
| | | Org Subtotal | 1,266,155 | 4,459,845 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 7,726,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 0802 | 1023 | INVEST - Fire Apparatus & Equipment | 6,652,939 | 449,061 | 0 | 0 | 0 | 0 | 0 | 0 | 7,102,000 |
| | | Org Subtotal | 6,652,939 | 449,061 | 0 | 0 | 0 | 0 | 0 | 0 | 7,102,000 |
| 0803 | 1023 | EOC Renovations | 0 | 500,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,800,000 |
| | | Org Subtotal | 0 | 500,000 | 2,300,000 | 0 | 0 | 0 | 0 | 0 | 2,800,000 |
| 0804 | 1009 | Fire Station #31 (Dr. Phillips) | 0 | 1,670,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,670,000 |
| | 1046 | Fire Station #31 (Dr. Phillips) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,310,000 | 6,310,000 |
| | | Org Subtotal | 0 | 1,670,000 | 0 | 0 | 0 | 0 | 0 | 6,310,000 | 7,980,000 |
| 0805 | 1009 | Fire Station #44 (Summer Lk Blvd/Ficquett | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| | 1046 | Fire Station #44 (Summer Lk Blvd/Ficquett | 200,339 | 4,299,660 | 1,943,000 | 0 | 0 | 0 | 0 | 0 | 6,442,999 |
| | | Org Subtotal | 200,339 | 4,899,660 | 1,943,000 | 0 | 0 | 0 | 0 | 0 | 7,042,999 |
| 0806 | 1046 | Fire Station #69 (Alafaya/Research Park) | 2,000 | 1,400,758 | 0 | 0 | 0 | 0 | 0 | 7,072,242 | 8,475,000 |
| | | Org Subtotal | 2,000 | 1,400,758 | 0 | 0 | 0 | 0 | 0 | 7,072,242 | 8,475,000 |
| 0807 | 1046 | Fire Station #59 (Darryl Carter Pkwy/Palm) | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 7,975,000 | 8,475,000 |
| | | Org Subtotal | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 7,975,000 | 8,475,000 |
| 0808 | 1046 | Fire Station #48 (Hamlin Groves Trail-Porte | 0 | 550,000 | 1,250,000 | 2,500,000 | 2,800,000 | 1,260,000 | 0 | 0 | 8,360,000 |
| | | Org Subtotal | 0 | 550,000 | 1,250,000 | 2,500,000 | 2,800,000 | 1,260,000 | 0 | 0 | 8,360,000 |
| 0809 | 1023 | Fire Rescue HQ Window Retrofit | 0 | 359,611 | 0 | 0 | 0 | 0 | 0 | 0 | 359,611 |
| | | Org Subtotal | 0 | 359,611 | 0 | 0 | 0 | 0 | 0 | 0 | 359,611 |
| | | DIVISION SUBTOTAL | 20,740,137 | 43,059,105 | 10,743,000 | 4,085,000 | 3,300,000 | 1,760,000 | 500,000 | 22,857,242 | 107,044,484 |
| | | DEPARTMENT SUBTOTAL | 20,740,137 | 43,059,105 | 10,743,000 | 4,085,000 | 3,300,000 | 1,760,000 | 500,000 | 22,857,242 | 107,044,484 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------------------|------|---------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Health Services | | | | | | | | | | | |
| Animal Services | | | | | | | | | | | |
| 0252 | 1023 | Animal Services Facility | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 34,000,000 |
| | | Org Subtotal | 0 | 2,500,000 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 34,000,000 |
| 2393 | 1023 | Spay/Neuter Clinics | 1,066,979 | 2,872,020 | 0 | 0 | 0 | 0 | 0 | 0 | 3,938,999 |
| | | Org Subtotal | 1,066,979 | 2,872,020 | 0 | 0 | 0 | 0 | 0 | 0 | 3,938,999 |
| | | DIVISION SUBTOTAL | 1,066,979 | 5,372,020 | 0 | 0 | 0 | 0 | 0 | 31,500,000 | 37,938,999 |
| Mosquito Control | | | | | | | | | | | |
| 2472 | 1023 | Mosquito Control Facility | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | Org Subtotal | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | DIVISION SUBTOTAL | 0 | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 7,600,000 | 9,300,000 |
| | | DEPARTMENT SUBTOTAL | 1,066,979 | 7,072,020 | 0 | 0 | 0 | 0 | 0 | 39,100,000 | 47,238,999 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Other Court Funds | | | | | | | | | | | |
| Court Facilities | | | | | | | | | | | |
| 0892 | 1248 | State Attorney Grand Jury Room | 169,752 | 50,248 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| | | Org Subtotal | 169,752 | 50,248 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| 1755 | 1248 | Courthouse HVAC & Building Imp | 0 | 894,999 | 0 | 0 | 0 | 0 | 0 | 0 | 894,999 |
| | | Org Subtotal | 0 | 894,999 | 0 | 0 | 0 | 0 | 0 | 0 | 894,999 |
| 2066 | 1248 | Courthouse Bird Deterrent | 186,981 | 88,288 | 0 | 0 | 0 | 0 | 0 | 0 | 275,269 |
| | | Org Subtotal | 186,981 | 88,288 | 0 | 0 | 0 | 0 | 0 | 0 | 275,269 |
| 2069 | 1248 | Courthouse Dewatering System | 55,985 | 294,015 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | Org Subtotal | 55,985 | 294,015 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 |
| | | DIVISION SUBTOTAL | 412,718 | 1,327,550 | 0 | 0 | 0 | 0 | 0 | 0 | 1,740,268 |
| Court Technology | | | | | | | | | | | |
| 0861 | 1247 | State Attorney Tech Modernization | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | Org Subtotal | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | DIVISION SUBTOTAL | 249,583 | 0 | 865,617 | 0 | 0 | 0 | 0 | 0 | 1,115,200 |
| | | DEPARTMENT SUBTOTAL | 662,301 | 1,327,550 | 865,617 | 0 | 0 | 0 | 0 | 0 | 2,855,468 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| <u>PEDS</u> | | | | | | | | | | | |
| Building Safety | | | | | | | | | | | |
| 2613 | | | | | | | | | | | |
| | 1011 | Building Safety Renovations | 942,361 | 1,017,638 | 0 | 0 | 0 | 0 | 0 | 0 | 1,959,999 |
| | 1023 | Building Safety Renovations (Zoning) | 10,235 | 49,765 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 |
| | | Org Subtotal | 952,596 | 1,067,403 | 0 | 0 | 0 | 0 | 0 | 0 | 2,019,999 |
| 2631 | | | | | | | | | | | |
| | 1011 | County Service Building | 0 | 3,750,000 | 0 | 0 | 0 | 0 | 0 | 4,750,000 | 8,500,000 |
| | | Org Subtotal | 0 | 3,750,000 | 0 | 0 | 0 | 0 | 0 | 4,750,000 | 8,500,000 |
| 2632 | | | | | | | | | | | |
| | 1011 | Satellite Office Building | 0 | 245,000 | 0 | 0 | 0 | 55,000 | 0 | 0 | 300,000 |
| | | Org Subtotal | 0 | 245,000 | 0 | 0 | 0 | 55,000 | 0 | 0 | 300,000 |
| | | DIVISION SUBTOTAL | 952,596 | 5,062,403 | 0 | 0 | 0 | 55,000 | 0 | 4,750,000 | 10,819,999 |
| Code Enforcement | | | | | | | | | | | |
| 3222 | | | | | | | | | | | |
| | 1023 | Code Building Renovations | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| | | Org Subtotal | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| | | DIVISION SUBTOTAL | 1,068,839 | 465,936 | 0 | 0 | 0 | 0 | 0 | 0 | 1,534,775 |
| Environmental Protection | | | | | | | | | | | |
| 1978 | | | | | | | | | | | |
| | 1023 | Environmental Sensitive Land | 630,844 | 1,312,860 | 625,000 | 0 | 0 | 0 | 0 | 0 | 2,568,704 |
| | 1026 | Environmental Sensitive Land | 776,241 | 926,817 | 1,012,000 | 0 | 0 | 0 | 0 | 0 | 2,715,058 |
| | 1263 | Environmental Sensitive Land | 0 | 32,307 | 30,190 | 0 | 0 | 0 | 0 | 0 | 62,497 |
| | 1274 | Environmental Sensitive Land | 0 | 15,938 | 15,675 | 0 | 0 | 0 | 0 | 0 | 31,613 |
| | | Org Subtotal | 1,407,085 | 2,287,922 | 1,682,865 | 0 | 0 | 0 | 0 | 0 | 5,377,872 |
| 2439 | | | | | | | | | | | |
| | 1023 | Water Quality Improvements | 4,014,167 | 6,145,418 | 1,925,000 | 0 | 0 | 0 | 0 | 0 | 12,084,585 |
| | | Org Subtotal | 4,014,167 | 6,145,418 | 1,925,000 | 0 | 0 | 0 | 0 | 0 | 12,084,585 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2482 | 1023 | Pineloch NSBB/Upflow Filter Construction | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 |
| 2657 | 1023 | Little Wekiva STA | 325 | 4,999,675 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| | | Org Subtotal | 325 | 4,999,675 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| 2658 | 1023 | Lake Lawne Reuse Facility | 1,180,337 | 642,761 | 746,902 | 0 | 0 | 0 | 0 | 0 | 2,570,000 |
| | 8150 | Lake Lawne Reuse Facility | 899,607 | 32,500 | 0 | 0 | 0 | 0 | 0 | 0 | 932,107 |
| | | Org Subtotal | 2,079,944 | 675,261 | 746,902 | 0 | 0 | 0 | 0 | 0 | 3,502,107 |
| 2659 | 1026 | TM Ranch Acquisition | 206,697 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 506,697 |
| | | Org Subtotal | 206,697 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 506,697 |
| | | DIVISION SUBTOTAL | 7,708,218 | 15,258,276 | 4,504,767 | 0 | 0 | 0 | 0 | 0 | 27,471,261 |
| Fiscal & Operational Support | | | | | | | | | | | |
| 3193 | 1023 | Lake June Development | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| | | Org Subtotal | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| | | DIVISION SUBTOTAL | 0 | 6,700 | 0 | 0 | 0 | 0 | 0 | 0 | 6,700 |
| Housing & Community Development | | | | | | | | | | | |
| 1749 | 1023 | Housing For All Initiatives | 0 | 1,500,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 3,000,000 |
| | | Org Subtotal | 0 | 1,500,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 3,000,000 |
| 1754 | 1023 | INVEST - Housing Initiatives | 808,517 | 3,191,483 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 |
| | | Org Subtotal | 808,517 | 3,191,483 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2074 | 5900 | Cultural Community Center | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| 9093 | 7702 | Holden Hght Ph IV-LK June | 436,343 | 22,875 | 0 | 0 | 0 | 0 | 0 | 0 | 459,218 |
| | | Org Subtotal | 436,343 | 22,875 | 0 | 0 | 0 | 0 | 0 | 0 | 459,218 |
| 9157 | 7702 | Coalition for Homless-Mens Ctr | 443,850 | 76,698 | 0 | 0 | 0 | 0 | 0 | 0 | 520,548 |
| | | Org Subtotal | 443,850 | 76,698 | 0 | 0 | 0 | 0 | 0 | 0 | 520,548 |
| 9298 | 7702 | Holden Hght Ph IV | 1,647,028 | 235,848 | 0 | 0 | 0 | 0 | 0 | 0 | 1,882,876 |
| | | Org Subtotal | 1,647,028 | 235,848 | 0 | 0 | 0 | 0 | 0 | 0 | 1,882,876 |
| 9793 | 7702 | Holden Hght Phase IV | 29,018 | 400,982 | 0 | 0 | 0 | 0 | 0 | 0 | 430,000 |
| | | Org Subtotal | 29,018 | 400,982 | 0 | 0 | 0 | 0 | 0 | 0 | 430,000 |
| 9809 | 7702 | CDBG-Two Gen Comm Ctr | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 700,000 |
| | | DIVISION SUBTOTAL | 3,364,756 | 6,827,886 | 500,000 | 500,000 | 500,000 | 0 | 0 | 0 | 11,692,642 |
| Transportation Planning | | | | | | | | | | | |
| 2137 | 1450 | Lakeside Village Neighborhood Park | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | Org Subtotal | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | DIVISION SUBTOTAL | 1,000,196 | 464,805 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,001 |
| | | DEPARTMENT SUBTOTAL | 14,094,605 | 28,086,006 | 5,004,767 | 500,000 | 500,000 | 55,000 | 0 | 4,750,000 | 52,990,378 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
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Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|---------------------|------|------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Public Works | | | | | | | | | | | |
| Engineering | | | | | | | | | | | |
| 2722 | | | | | | | | | | | |
| | 1003 | Intersection WID/CW | 2,826,989 | 6,543,157 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 0 | 24,370,646 |
| | 1246 | Intersection WID/CW | 0 | 249,855 | 0 | 0 | 0 | 0 | 0 | 0 | 249,855 |
| | 1306 | Intersection WID/CW | 0 | 582,535 | 188,631 | 0 | 0 | 0 | 0 | 0 | 771,166 |
| | 1308 | Intersection WID/CW | 0 | 2,869 | 15 | 0 | 0 | 0 | 0 | 0 | 2,884 |
| | 1311 | Intersection WID/CW | 0 | 87,197 | 468 | 0 | 0 | 0 | 0 | 0 | 87,665 |
| | 1327 | Intersection WID/CW | 68,156 | 0 | 889 | 0 | 0 | 0 | 0 | 0 | 69,045 |
| | 7515 | LAP-Tiny Road at Tilden Road | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | 7516 | LAP - University Blvd at Dean Rd | 0 | 997,837 | 0 | 0 | 0 | 0 | 0 | 0 | 997,837 |
| | 7533 | LAP - Vineland Ave/SR 535 | 0 | 1,670,250 | 0 | 0 | 0 | 0 | 0 | 0 | 1,670,250 |
| | | Org Subtotal | 2,895,145 | 10,633,700 | 3,190,103 | 3,000,100 | 3,000,100 | 3,000,100 | 3,000,100 | 0 | 28,719,348 |
| 2752 | | | | | | | | | | | |
| | 1023 | INVEST - R. Crotty Pkwy (436-Dean) | 509,077 | 310,923 | 5,100,000 | 11,100,000 | 0 | 0 | 0 | 0 | 17,020,000 |
| | 1032 | Richard Crotty Pkwy (436-Dean) | 1,566,856 | 4,716,081 | 0 | 0 | 11,000,000 | 540,000 | 0 | 46,980,000 | 64,802,937 |
| | | Org Subtotal | 2,075,933 | 5,027,004 | 5,100,000 | 11,100,000 | 11,000,000 | 540,000 | 0 | 46,980,000 | 81,822,937 |
| 2766 | | | | | | | | | | | |
| | 1003 | ROW & Drainage | 52,271 | 6,884 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 84,155 |
| | | Org Subtotal | 52,271 | 6,884 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 | 84,155 |
| 2841 | | | | | | | | | | | |
| | 1003 | Sidewalk Program C-W | 6,043,330 | 3,361,277 | 2,625,000 | 3,400,000 | 3,120,000 | 2,400,000 | 2,400,000 | 0 | 23,349,607 |
| | | Org Subtotal | 6,043,330 | 3,361,277 | 2,625,000 | 3,400,000 | 3,120,000 | 2,400,000 | 2,400,000 | 0 | 23,349,607 |
| 2851 | | | | | | | | | | | |
| | 1002 | ADA Compliance Retrofit | 4,151,954 | 2,874,674 | 2,477,999 | 2,477,999 | 2,400,000 | 2,400,000 | 2,400,000 | 0 | 19,182,626 |
| | 1318 | ADA Compliance Retrofit | 0 | 8,503 | 0 | 0 | 0 | 0 | 0 | 0 | 8,503 |
| | | Org Subtotal | 4,151,954 | 2,883,177 | 2,477,999 | 2,477,999 | 2,400,000 | 2,400,000 | 2,400,000 | 0 | 19,191,129 |
| 2852 | | | | | | | | | | | |
| | 1003 | Major Drng Structures-Replac | 1,375,161 | 1,468,315 | 750,000 | 1,057,274 | 1,250,100 | 1,250,100 | 1,250,100 | 2,500,000 | 10,901,050 |
| | | Org Subtotal | 1,375,161 | 1,468,315 | 750,000 | 1,057,274 | 1,250,100 | 1,250,100 | 1,250,100 | 2,500,000 | 10,901,050 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2859 | 1023 | Pine Hills Landfill Closure | 229,881 | 237,987 | 106,000 | 106,000 | 106,000 | 106,000 | 106,000 | 0 | 997,868 |
| | | Org Subtotal | 229,881 | 237,987 | 106,000 | 106,000 | 106,000 | 106,000 | 106,000 | 0 | 997,868 |
| 2883 | 1034 | Sand Lake Road | 68,368 | 387,958 | 110,000 | 6,000,000 | 3,867,816 | 520,000 | 0 | 0 | 10,954,142 |
| | 1326 | Sand Lake Road | 334,176 | 763,022 | 3,962 | 0 | 0 | 0 | 0 | 0 | 1,101,160 |
| | | Org Subtotal | 402,544 | 1,150,980 | 113,962 | 6,000,000 | 3,867,816 | 520,000 | 0 | 0 | 12,055,302 |
| 2892 | 1034 | Hamlin Road Extension | 7,411,317 | 1,546,420 | 0 | 0 | 0 | 0 | 0 | 0 | 8,957,737 |
| | | Org Subtotal | 7,411,317 | 1,546,420 | 0 | 0 | 0 | 0 | 0 | 0 | 8,957,737 |
| 2929 | 1033 | Orange Ave (Osceola Cty-Turnpike) | 0 | 100 | 500,000 | 500,000 | 0 | 0 | 0 | 18,940,000 | 19,940,100 |
| | | Org Subtotal | 0 | 100 | 500,000 | 500,000 | 0 | 0 | 0 | 18,940,000 | 19,940,100 |
| 3028 | 1033 | Moss Park Rd Impv | 367,560 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 367,660 |
| | | Org Subtotal | 367,560 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 367,660 |
| 3037 | 1003 | Taft-VnInd Rd(441-Orng Av) | 0 | 96,255 | 0 | 0 | 0 | 0 | 0 | 0 | 96,255 |
| | 1033 | Taft-VnInd Rd(441-Orng Av) | 9,629,720 | 1,933,586 | 3,000,000 | 8,100,000 | 9,200,000 | 9,400,000 | 4,850,000 | 0 | 46,113,306 |
| | 1329 | Taft-VnInd Rd(441-Orng Av) | 13,832 | 42,346 | 228 | 0 | 0 | 0 | 0 | 0 | 56,406 |
| | | Org Subtotal | 9,643,552 | 2,072,187 | 3,000,228 | 8,100,000 | 9,200,000 | 9,400,000 | 4,850,000 | 0 | 46,265,967 |
| 3045 | 1034 | Holden Ave(JYP-Orng Av) | 2,040,784 | 20,667,382 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 23,308,166 |
| | | Org Subtotal | 2,040,784 | 20,667,382 | 100,000 | 500,000 | 0 | 0 | 0 | 0 | 23,308,166 |
| 3073 | 1246 | Kirkman Road Extension | 0 | 1,146,650 | 1,000,000 | 0 | 60,392,022 | 0 | 0 | 0 | 62,538,672 |
| | 8286 | Kirkman Road Extension | 0 | 16,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 16,000,000 |
| | | Org Subtotal | 0 | 17,146,650 | 1,000,000 | 0 | 60,392,022 | 0 | 0 | 0 | 78,538,672 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 3074 | 1246 | International Dr Ultimate Tran Study | 0 | 1,246,509 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,346,509 |
| | | Org Subtotal | 0 | 1,246,509 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,346,509 |
| 3075 | 1023 | INVEST - Boggy Creek Bridge Replace. | 6,863,207 | 510,664 | 0 | 0 | 0 | 0 | 0 | 0 | 7,373,871 |
| | 1033 | Boggy Creek Bridge Replacement | 2,978,883 | 257,368 | 0 | 0 | 0 | 0 | 0 | 0 | 3,236,251 |
| | 1321 | Boggy Creek Bridge Replacement | 117,450 | 239,336 | 0 | 0 | 0 | 0 | 0 | 0 | 356,786 |
| | | Org Subtotal | 9,959,540 | 1,007,368 | 0 | 0 | 0 | 0 | 0 | 0 | 10,966,908 |
| 3095 | 1034 | Palm Parkway Connector Road | 1,016 | 8,777,972 | 600,000 | 0 | 0 | 0 | 0 | 0 | 9,378,988 |
| | | Org Subtotal | 1,016 | 8,777,972 | 600,000 | 0 | 0 | 0 | 0 | 0 | 9,378,988 |
| 3096 | 1003 | Kennedy Blvd (Forest City-I4) | 11,403 | 0 | 1,512,642 | 0 | 0 | 0 | 0 | 0 | 1,524,045 |
| | 1004 | Kennedy Blvd (Forest City-I4) | 473,633 | 4,929,962 | 0 | 0 | 250,000 | 0 | 0 | 0 | 5,653,595 |
| | 1023 | INVEST - Kennedy (Forest City-I4) | 138,211 | 104,450 | 2,061,300 | 1,563,194 | 4,050,000 | 12,900,000 | 7,600,000 | 0 | 28,417,155 |
| | 1031 | Kennedy Blvd (Forest City-I4) | 255,413 | 821,084 | 526,058 | 86,806 | 0 | 0 | 0 | 0 | 1,689,361 |
| | | Org Subtotal | 878,660 | 5,855,496 | 4,100,000 | 1,650,000 | 4,300,000 | 12,900,000 | 7,600,000 | 0 | 37,284,156 |
| 3097 | 1003 | All American(OBT-Forest Cty) | 84,157 | 1,576,000 | 563,750 | 6,885,880 | 3,850,000 | 0 | 0 | 0 | 12,959,787 |
| | 1031 | All American(OBT-Forest Cty) | 922,639 | 52,658 | 3,786,250 | 4,164,120 | 3,550,000 | 0 | 0 | 0 | 12,475,667 |
| | | Org Subtotal | 1,006,796 | 1,628,658 | 4,350,000 | 11,050,000 | 7,400,000 | 0 | 0 | 0 | 25,435,454 |
| 5000 | 1003 | Street Lights-County Rds | 324,533 | 2,455,900 | 0 | 0 | 0 | 0 | 0 | 0 | 2,780,433 |
| | 1032 | Street Lights-County Rds | 3,634,492 | 829,694 | 0 | 0 | 0 | 0 | 0 | 0 | 4,464,186 |
| | 1033 | Street Lights-County Rds | 1,140,600 | 1,265,696 | 0 | 0 | 0 | 0 | 0 | 0 | 2,406,296 |
| | 1034 | Street Lights-County Rds | 3,965,809 | 2,924,529 | 0 | 0 | 0 | 0 | 0 | 0 | 6,890,338 |
| | 1315 | Street Lights-County Rds | 0 | 1,465,472 | 0 | 0 | 0 | 0 | 0 | 0 | 1,465,472 |
| | 1316 | Street Lights-County Rds | 0 | 490,544 | 0 | 0 | 0 | 0 | 0 | 0 | 490,544 |
| | | Org Subtotal | 9,065,434 | 9,431,835 | 0 | 0 | 0 | 0 | 0 | 0 | 18,497,269 |

Capital Improvements Program

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5001 | 1246 | John Young Pkwy/6 Lane | 12,374,230 | 111,838 | 0 | 0 | 0 | 0 | 0 | 0 | 12,486,068 |
| | | Org Subtotal | 12,374,230 | 111,838 | 0 | 0 | 0 | 0 | 0 | 0 | 12,486,068 |
| 5004 | 1023 | INVEST - Chuluota Rd | 0 | 100 | 507,000 | 1,288,000 | 4,716,500 | 3,488,400 | 0 | 0 | 10,000,000 |
| | 1328 | Chuluota Rd | 0 | 649,883 | 3,402 | 0 | 0 | 0 | 0 | 0 | 653,285 |
| | | Org Subtotal | 0 | 649,983 | 510,402 | 1,288,000 | 4,716,500 | 3,488,400 | 0 | 0 | 10,653,285 |
| 5005 | 1023 | INVEST - McCulloch Rd | 0 | 375,280 | 342,544 | 1,000,000 | 2,196,160 | 1,946,160 | 7,139,856 | 0 | 13,000,000 |
| | | Org Subtotal | 0 | 375,280 | 342,544 | 1,000,000 | 2,196,160 | 1,946,160 | 7,139,856 | 0 | 13,000,000 |
| 5006 | 1034 | CR 545 Village H ROW | 356,819 | 863,281 | 0 | 0 | 0 | 0 | 0 | 0 | 1,220,100 |
| | 1331 | CR 545 Village H ROW | 155,920 | 4,433 | 8,411 | 0 | 0 | 0 | 0 | 0 | 168,764 |
| | | Org Subtotal | 512,739 | 867,714 | 8,411 | 0 | 0 | 0 | 0 | 0 | 1,388,864 |
| 5024 | 1023 | INVEST - Econ Trl (Lk Underhill-SR50) | 1,449,886 | 3,091,806 | 9,425,526 | 3,451,376 | 4,900,000 | 0 | 0 | 0 | 22,318,594 |
| | 1032 | Econ Trail (Lk Underhill-SR50) | 524,883 | 25,493 | 574,474 | 10,048,624 | 0 | 0 | 0 | 0 | 11,173,474 |
| | | Org Subtotal | 1,974,769 | 3,117,299 | 10,000,000 | 13,500,000 | 4,900,000 | 0 | 0 | 0 | 33,492,068 |
| 5027 | 1023 | INVEST - TX Ave (Oak Rdg-Holden) | 283,847 | 993,370 | 900,000 | 5,514,005 | 498,100 | 0 | 0 | 0 | 8,189,322 |
| | 1034 | Texas Ave (Oak Rdg-Holden) | 593,590 | 1,246,633 | 2,826,855 | 1,500,000 | 2,394,614 | 4,279,228 | 2,454,310 | 0 | 15,295,230 |
| | | Org Subtotal | 877,437 | 2,240,003 | 3,726,855 | 7,014,005 | 2,892,714 | 4,279,228 | 2,454,310 | 0 | 23,484,552 |
| 5029 | 1032 | Valencia Col Ln(Grod-Econ) | 11,380 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 11,430 |
| | | Org Subtotal | 11,380 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 11,430 |
| 5033 | 1004 | Raleigh St Impr (Kirkman Rd to Ivey Lane) | 0 | 1,000,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,100 |
| | | Org Subtotal | 0 | 1,000,100 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,100 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5036 | 1034 | CR 545 Widening - Village I to H | 0 | 100 | 256,000 | 0 | 0 | 0 | 0 | 0 | 256,100 |
| | 1331 | CR 545 Widening - Village I to H | 0 | 1,618,508 | 0 | 1,269,683 | 0 | 0 | 0 | 0 | 2,888,191 |
| | | Org Subtotal | 0 | 1,618,608 | 256,000 | 1,269,683 | 0 | 0 | 0 | 0 | 3,144,291 |
| 5037 | 1034 | Western Way Rd Imp (CR545 to Lk Cnty Li | 0 | 450,100 | 265,000 | 783,000 | 1,145,826 | 0 | 0 | 0 | 2,643,926 |
| | | Org Subtotal | 0 | 450,100 | 265,000 | 783,000 | 1,145,826 | 0 | 0 | 0 | 2,643,926 |
| 5055 | 1031 | CR 545 (Tilden-SR50) | 153,653 | 523,196 | 313,194 | 0 | 0 | 0 | 0 | 4,100,000 | 5,090,043 |
| | | Org Subtotal | 153,653 | 523,196 | 313,194 | 0 | 0 | 0 | 0 | 4,100,000 | 5,090,043 |
| 5056 | 1003 | FDOT St Lighting & Lndscp | 1,404,056 | 632,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,036,056 |
| | | Org Subtotal | 1,404,056 | 632,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,036,056 |
| 5059 | 1003 | Woodbury Road Study | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| | 1032 | Woodbury Road Study | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 21,105,000 | 22,605,000 |
| | 1325 | Woodbury Road Study | 144,377 | 455,895 | 335,789 | 0 | 0 | 0 | 0 | 0 | 936,061 |
| | | Org Subtotal | 144,377 | 455,995 | 335,789 | 1,500,000 | 0 | 0 | 0 | 21,105,000 | 23,541,161 |
| 5064 | 1033 | Innovation Way S(417-528) | 5,675 | 44,325 | 500,000 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| | 1332 | Innovation Way S(417-528) | 393,471 | 541,931 | 2,821 | 0 | 0 | 0 | 0 | 0 | 938,223 |
| | | Org Subtotal | 399,146 | 586,256 | 502,821 | 0 | 0 | 0 | 0 | 0 | 1,488,223 |
| 5068 | 1034 | Reams Road (Fiquette-CR535) | 3,590,466 | 0 | 0 | 0 | 0 | 0 | 53,000 | 0 | 3,643,466 |
| | | Org Subtotal | 3,590,466 | 0 | 0 | 0 | 0 | 0 | 53,000 | 0 | 3,643,466 |
| 5070 | 1246 | I-Drive Transit Lanes | 720,300 | 1,699,416 | 3,800,000 | 8,400,000 | 5,000,000 | 700,000 | 0 | 0 | 20,319,716 |
| | | Org Subtotal | 720,300 | 1,699,416 | 3,800,000 | 8,400,000 | 5,000,000 | 700,000 | 0 | 0 | 20,319,716 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5081 | 1246 | Tangelo Pk Pedestrian Traffic Calming | 3,500 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,001 | 0 | 303,501 |
| | | Org Subtotal | 3,500 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,001 | 0 | 303,501 |
| 5084 | 1003 | Holden Heights-Ph IV | 216,681 | 263,283 | 0 | 0 | 0 | 0 | 0 | 0 | 479,964 |
| | | Org Subtotal | 216,681 | 263,283 | 0 | 0 | 0 | 0 | 0 | 0 | 479,964 |
| 5085 | 1023 | INVEST - Boggy Creek Rd | 4,604,781 | 132,971 | 272,727 | 99,998 | 0 | 0 | 0 | 0 | 5,110,477 |
| | 1033 | Boggy Creek Rd | 3,190,871 | 1,621,043 | 4,477,273 | 4,800,002 | 217,540 | 0 | 0 | 0 | 14,306,729 |
| | 1321 | Boggy Creek Rd | 1,377,521 | 685,720 | 227,505 | 0 | 0 | 0 | 0 | 0 | 2,290,746 |
| | | Org Subtotal | 9,173,173 | 2,439,734 | 4,977,505 | 4,900,000 | 217,540 | 0 | 0 | 0 | 21,707,952 |
| 5089 | 1246 | Destination Parkway | 6,797,720 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,897,720 |
| | | Org Subtotal | 6,797,720 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,897,720 |
| 5090 | 1023 | INVEST - Lk Uhill (Chickasaw-Rouse) | 1,223,166 | 3,773,416 | 1,000,000 | 1,000,000 | 4,800,000 | 9,300,000 | 4,600,000 | 0 | 25,696,582 |
| | 1032 | Lk Uhill (Chickasaw-Rouse) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,350,000 | 41,350,000 |
| | 1312 | Lk Uhill (Chickasaw-Rouse) | 31,331 | 1,353,266 | 6,800 | 0 | 0 | 0 | 0 | 0 | 1,391,397 |
| | | Org Subtotal | 1,254,497 | 5,126,682 | 1,006,800 | 1,000,000 | 4,800,000 | 9,300,000 | 4,600,000 | 41,350,000 | 68,437,979 |
| 5091 | 1033 | Wildwood Ave(I4 Bridge) | 233,793 | 32,910 | 0 | 0 | 0 | 0 | 0 | 0 | 266,703 |
| | 1034 | Wildwood Ave(I4 Bridge) | 125,888 | 17,759 | 0 | 0 | 0 | 0 | 0 | 0 | 143,647 |
| | | Org Subtotal | 359,681 | 50,669 | 0 | 0 | 0 | 0 | 0 | 0 | 410,350 |
| 5094 | 1246 | TSM Traffic Calming | 50,828 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,828 |
| | | Org Subtotal | 50,828 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,828 |
| 5095 | 1246 | Pedestrian Enhancements | 618,019 | 2,442,660 | 1,250,000 | 850,000 | 600,000 | 600,000 | 600,000 | 0 | 6,960,679 |
| | | Org Subtotal | 618,019 | 2,442,660 | 1,250,000 | 850,000 | 600,000 | 600,000 | 600,000 | 0 | 6,960,679 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5107 | 1246 | I-Drive(Westwood) | 18,634,518 | 128,560 | 0 | 0 | 0 | 0 | 0 | 0 | 18,763,078 |
| | | Org Subtotal | 18,634,518 | 128,560 | 0 | 0 | 0 | 0 | 0 | 0 | 18,763,078 |
| 5109 | 1023 | Legacy - Holden Ave(JYP-OBT) | 6,367,547 | 4,784,834 | 0 | 0 | 0 | 0 | 0 | 0 | 11,152,381 |
| | | Org Subtotal | 6,367,547 | 4,784,834 | 0 | 0 | 0 | 0 | 0 | 0 | 11,152,381 |
| 5115 | 1023 | Legacy - Lake Underhill(Dean-Rouse) | 661,689 | 440,968 | 0 | 0 | 0 | 0 | 0 | 0 | 1,102,657 |
| | | Org Subtotal | 661,689 | 440,968 | 0 | 0 | 0 | 0 | 0 | 0 | 1,102,657 |
| 5121 | 1023 | Legacy - Texas Ave | 2,074,715 | 2,470,820 | 2,633,145 | 1,085,995 | 0 | 0 | 0 | 0 | 8,264,675 |
| | | Org Subtotal | 2,074,715 | 2,470,820 | 2,633,145 | 1,085,995 | 0 | 0 | 0 | 0 | 8,264,675 |
| 5122 | 1023 | Legacy - Valencia College Ln | 905,656 | 113,830 | 0 | 0 | 0 | 0 | 0 | 0 | 1,019,486 |
| | | Org Subtotal | 905,656 | 113,830 | 0 | 0 | 0 | 0 | 0 | 0 | 1,019,486 |
| 5134 | 1309 | UCF Area Pedestrian Safety Imp | 181,520 | 233,908 | 126,447 | 0 | 0 | 0 | 0 | 0 | 541,875 |
| | 1314 | UCF Area Pedestrian Safety Imp | 0 | 40,799 | 0 | 0 | 0 | 0 | 0 | 0 | 40,799 |
| | | Org Subtotal | 181,520 | 274,707 | 126,447 | 0 | 0 | 0 | 0 | 0 | 582,674 |
| 5137 | 1002 | Pine Hills Pedestrian Safety Project | 242,552 | 1,357,447 | 0 | 7,650,000 | 2,550,000 | 0 | 0 | 0 | 11,799,999 |
| | 1300 | Pine Hills Pedestrian Safety Project | 135,032 | 77,360 | 399 | 0 | 0 | 0 | 0 | 0 | 212,791 |
| | | Org Subtotal | 377,584 | 1,434,807 | 399 | 7,650,000 | 2,550,000 | 0 | 0 | 0 | 12,012,790 |
| 5139 | 1023 | INVEST - Reams (Summerlk-Taborfld) | 656,143 | 639,700 | 3,963,860 | 4,400,000 | 4,321,307 | 7,500,000 | 1,703,900 | 0 | 23,184,910 |
| | 1034 | Reams (Summerlk-Taborfld) | 0 | 0 | 0 | 0 | 0 | 3,728,000 | 12,111,753 | 5,500,000 | 21,339,753 |
| | 1304 | Reams (Summerlk-Taborfld) | 0 | 2,354,075 | 269,255 | 0 | 0 | 0 | 0 | 0 | 2,623,330 |
| | | Org Subtotal | 656,143 | 2,993,775 | 4,233,115 | 4,400,000 | 4,321,307 | 11,228,000 | 13,815,653 | 5,500,000 | 47,147,993 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5140 | 1023 | INVEST - Ficquette (Summerlk-Overst) | 675,918 | 1,258,388 | 1,400,000 | 5,200,000 | 7,600,000 | 4,986,915 | 0 | 0 | 21,121,221 |
| | 1034 | Ficquette (Summerlk-Overst) | 0 | 0 | 0 | 0 | 0 | 4,113,085 | 2,391,176 | 0 | 6,504,261 |
| | 1307 | Ficquette (Summerlk-Overst) | 0 | 328 | 0 | 0 | 0 | 0 | 0 | 0 | 328 |
| | | Org Subtotal | 675,918 | 1,258,716 | 1,400,000 | 5,200,000 | 7,600,000 | 9,100,000 | 2,391,176 | 0 | 27,625,810 |
| 5141 | 1023 | INVEST - EOC Transport Needs | 0 | 850,000 | 1,717,364 | 3,400,000 | 3,949,728 | 3,277,884 | 1,805,024 | 0 | 15,000,000 |
| | | Org Subtotal | 0 | 850,000 | 1,717,364 | 3,400,000 | 3,949,728 | 3,277,884 | 1,805,024 | 0 | 15,000,000 |
| 5142 | 1023 | INVEST - Intersections & Ped Safety | 2,254,060 | 3,099,902 | 5,090,550 | 4,266,099 | 0 | 0 | 0 | 0 | 14,710,611 |
| | | Org Subtotal | 2,254,060 | 3,099,902 | 5,090,550 | 4,266,099 | 0 | 0 | 0 | 0 | 14,710,611 |
| 5143 | 1002 | Median Tree Program | 805,200 | 1,911,144 | 3,236,300 | 2,500,000 | 300,000 | 0 | 0 | 0 | 8,752,644 |
| | 1029 | Median Tree Program | 403,181 | 2,240,926 | 607,500 | 0 | 0 | 0 | 0 | 0 | 3,251,607 |
| | | Org Subtotal | 1,208,381 | 4,152,070 | 3,843,800 | 2,500,000 | 300,000 | 0 | 0 | 0 | 12,004,251 |
| 5145 | 1002 | Oak Ridge Pedestrian Safety | 0 | 0 | 2,304,985 | 1,951,000 | 0 | 0 | 0 | 0 | 4,255,985 |
| | 1003 | Oak Ridge Pedestrian Safety | 331,067 | 868,933 | 2,661,818 | 1,049,000 | 0 | 0 | 0 | 0 | 4,910,818 |
| | | Org Subtotal | 331,067 | 868,933 | 4,966,803 | 3,000,000 | 0 | 0 | 0 | 0 | 9,166,803 |
| 5148 | 1003 | East Streets Drainage Imp Sec 2 | 200 | 349,800 | 20,000 | 0 | 0 | 0 | 0 | 0 | 370,000 |
| | | Org Subtotal | 200 | 349,800 | 20,000 | 0 | 0 | 0 | 0 | 0 | 370,000 |
| 5149 | 1033 | Sunbridge Parkway (Dowden Rd to Osceol | 0 | 168,257 | 0 | 0 | 0 | 0 | 0 | 0 | 168,257 |
| | | Org Subtotal | 0 | 168,257 | 0 | 0 | 0 | 0 | 0 | 0 | 168,257 |
| 5154 | 1003 | Avalon Rd/CR545 (US 192 to Hartzog Rd) | 0 | 460,000 | 100 | 0 | 0 | 0 | 0 | 0 | 460,100 |
| | 1034 | Avalon Rd/CR545 (US 192 to Hartzog Rd) | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 100 |
| | | Org Subtotal | 0 | 460,000 | 200 | 0 | 0 | 0 | 0 | 0 | 460,200 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5155 | 1003 | Tiny Rd (Bridgewater Crossing Bv t Tilden F | 0 | 550,000 | 100 | 0 | 0 | 0 | 0 | 0 | 550,100 |
| | 1034 | Tiny Rd (Bridgewater Crossing Bv t Tilden F | 0 | 0 | 299,900 | 0 | 0 | 0 | 0 | 0 | 299,900 |
| | | Org Subtotal | 0 | 550,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 850,000 |
| 5156 | 1003 | University Blvd (Goldenrod Rd to SR 436) | 0 | 450,000 | 100 | 0 | 0 | 0 | 0 | 0 | 450,100 |
| | | Org Subtotal | 0 | 450,000 | 100 | 0 | 0 | 0 | 0 | 0 | 450,100 |
| 5160 | 1246 | Tradeshaw Blvd Imprv | 0 | 0 | 400,000 | 300,000 | 0 | 0 | 0 | 0 | 700,000 |
| | | Org Subtotal | 0 | 0 | 400,000 | 300,000 | 0 | 0 | 0 | 0 | 700,000 |
| 7366 | 7523 | LAP - Alafaya Trail | 213,416 | 5,038 | 0 | 0 | 0 | 0 | 0 | 0 | 218,454 |
| | | Org Subtotal | 213,416 | 5,038 | 0 | 0 | 0 | 0 | 0 | 0 | 218,454 |
| 7367 | 7524 | LAP - Lake Pickett Road | 149,799 | 17,524 | 0 | 0 | 0 | 0 | 0 | 0 | 167,323 |
| | | Org Subtotal | 149,799 | 17,524 | 0 | 0 | 0 | 0 | 0 | 0 | 167,323 |
| 7368 | 7525 | LAP - University Blvd at Dean Rd | 171,225 | 321,911 | 0 | 0 | 0 | 0 | 0 | 0 | 493,136 |
| | | Org Subtotal | 171,225 | 321,911 | 0 | 0 | 0 | 0 | 0 | 0 | 493,136 |
| 7369 | 7526 | LAP - Wallace Road | 3,634 | 1,426,023 | 0 | 0 | 0 | 0 | 0 | 0 | 1,429,657 |
| | | Org Subtotal | 3,634 | 1,426,023 | 0 | 0 | 0 | 0 | 0 | 0 | 1,429,657 |
| 7370 | 7527 | LAP - Turkey Lk Vineland Rd | 0 | 182,518 | 0 | 0 | 0 | 0 | 0 | 0 | 182,518 |
| | | Org Subtotal | 0 | 182,518 | 0 | 0 | 0 | 0 | 0 | 0 | 182,518 |
| 7371 | 7528 | LAP - N Fort Christmas Road | 0 | 954,583 | 0 | 0 | 0 | 0 | 0 | 0 | 954,583 |
| | | Org Subtotal | 0 | 954,583 | 0 | 0 | 0 | 0 | 0 | 0 | 954,583 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-----------------------------|------|---|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 7372 | 7529 | LAP Gatlin Avenue | 0 | 820,772 | 0 | 0 | 0 | 0 | 0 | 0 | 820,772 |
| | | Org Subtotal | 0 | 820,772 | 0 | 0 | 0 | 0 | 0 | 0 | 820,772 |
| 7373 | 7530 | LAP - Sadler Road | 0 | 473,464 | 0 | 0 | 0 | 0 | 0 | 0 | 473,464 |
| | | Org Subtotal | 0 | 473,464 | 0 | 0 | 0 | 0 | 0 | 0 | 473,464 |
| 7374 | 7531 | LAP - Alafaya Trail & Corp Blvd | 0 | 287,025 | 0 | 0 | 0 | 0 | 0 | 0 | 287,025 |
| | | Org Subtotal | 0 | 287,025 | 0 | 0 | 0 | 0 | 0 | 0 | 287,025 |
| 7375 | 7532 | LAP Powers Drive | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | Org Subtotal | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| | | DIVISION SUBTOTAL | 133,104,602 | 148,589,704 | 80,195,536 | 122,303,155 | 151,280,813 | 76,490,872 | 54,520,220 | 140,475,000 | 906,959,902 |
| Roads & Drainage | | | | | | | | | | | |
| 2912 | 1004 | Bridge Maintenance and Repairs | 0 | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 13,000,000 |
| | | Org Subtotal | 0 | 1,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 13,000,000 |
| 2913 | 1004 | Multipurpose Path Conversion and Maint. | 0 | 680,000 | 680,000 | 0 | 0 | 0 | 0 | 0 | 1,360,000 |
| | | Org Subtotal | 0 | 680,000 | 680,000 | 0 | 0 | 0 | 0 | 0 | 1,360,000 |
| 2947 | 1004 | MTNC Yards Improvements | 803,277 | 793,770 | 1,600,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 5,197,047 |
| | | Org Subtotal | 803,277 | 793,770 | 1,600,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 5,197,047 |
| 2990 | 1004 | Rehab Existing Rdwys CW | 81,235,950 | 34,741,007 | 30,779,100 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 301,756,057 |
| | | Org Subtotal | 81,235,950 | 34,741,007 | 30,779,100 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 31,000,000 | 301,756,057 |
| 3010 | 1004 | Drainage Rehab | 13,975,999 | 6,358,517 | 5,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 45,334,516 |
| | | Org Subtotal | 13,975,999 | 6,358,517 | 5,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 45,334,516 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------|------|---------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5086 | 1002 | Railroad Crossing Replace | 1,421,856 | 674,896 | 525,532 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,122,284 |
| | | Org Subtotal | 1,421,856 | 674,896 | 525,532 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,122,284 |
| | | DIVISION SUBTOTAL | 97,437,082 | 44,248,190 | 40,584,632 | 37,900,000 | 37,900,000 | 37,900,000 | 37,900,000 | 37,900,000 | 371,769,904 |
| Stormwater | | | | | | | | | | | |
| 2753 | 1023 | Land/Prim Water Syst | 13,714,533 | 13,148,205 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 61,362,738 |
| | | Org Subtotal | 13,714,533 | 13,148,205 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 5,750,000 | 61,362,738 |
| 3087 | 1004 | Stormwater Rehabilitation | 4,577,973 | 1,708,964 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 13,486,937 |
| | 1142 | Stormwater Rehabilitation | 2,250,042 | 2,515,333 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 10,765,375 |
| | | Org Subtotal | 6,828,015 | 4,224,297 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 24,252,312 |
| 5035 | 1023 | Drainwell Replacement | 96,235 | 7,168 | 0 | 0 | 0 | 0 | 0 | 0 | 103,403 |
| | | Org Subtotal | 96,235 | 7,168 | 0 | 0 | 0 | 0 | 0 | 0 | 103,403 |
| 5092 | 1023 | Pond Restoration/Rehab | 287,240 | 224,276 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,511,516 |
| | 1142 | Pond Restoration/Rehab | 2,333,569 | 1,714,170 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 1,700,000 | 14,247,739 |
| | | Org Subtotal | 2,620,809 | 1,938,446 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 2,200,000 | 17,759,255 |
| 7088 | 7592 | Orlo Vista Neighborhood | 351,437 | 568,331 | 0 | 0 | 0 | 0 | 0 | 0 | 919,768 |
| | | Org Subtotal | 351,437 | 568,331 | 0 | 0 | 0 | 0 | 0 | 0 | 919,768 |
| | | DIVISION SUBTOTAL | 23,611,029 | 19,886,447 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 10,150,000 | 104,397,476 |
| Traffic | | | | | | | | | | | |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 2720 | 1004 | Signal Installation CW | 4,342,883 | 3,625,337 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 28,968,220 |
| | 7593 | HMGP - Bumby Avenue | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7594 | HMGP - Balboa Drive | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7595 | HMGP - Gatlin Avenue | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7596 | HMGP - Clay Street | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7597 | HMGP - Edgewater Drive | 0 | 187,500 | 0 | 0 | 0 | 0 | 0 | 0 | 187,500 |
| | 7598 | HMGP - N. Powers Drive | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | 7599 | HMGP - Westmoreland | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| | | Org Subtotal | 4,342,883 | 4,712,837 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 3,500,000 | 30,055,720 |
| 2723 | 1004 | Traffic Signal Structure Inspections | 31,815 | 267,319 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,199,134 |
| | | Org Subtotal | 31,815 | 267,319 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,199,134 |
| 2729 | 1004 | Traffic Calming Program | 746,444 | 347,250 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,893,694 |
| | | Org Subtotal | 746,444 | 347,250 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,893,694 |
| 5088 | 1002 | Roadway Signage Program | 43,920 | 300,001 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,143,921 |
| | | Org Subtotal | 43,920 | 300,001 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,143,921 |
| 5133 | 1004 | Speed Radar Sign | 605,621 | 254,324 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,359,945 |
| | | Org Subtotal | 605,621 | 254,324 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,359,945 |
| 5146 | 1004 | Traffic Signal Preventative Maint | 760,508 | 1,405,652 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 11,166,160 |
| | | Org Subtotal | 760,508 | 1,405,652 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 11,166,160 |
| 5150 | 1004 | Upgrade Multi-Lane School Zones | 124,873 | 351,748 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,476,621 |
| | | Org Subtotal | 124,873 | 351,748 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,476,621 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 5151 | 1002 | Miscellaneous Traffic Safety Projects | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 |
| | | Org Subtotal | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 |
| 5152 | 1004 | Traffic Fiber Asset Management | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,400,000 |
| | | Org Subtotal | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,400,000 |
| 5153 | 1004 | Traffic Signal Cabinet Security | 0 | 400,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 700,000 |
| | | Org Subtotal | 0 | 400,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 700,000 |
| 5157 | 1004 | Battery Backup for Huts | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 400,000 |
| | | Org Subtotal | 0 | 0 | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 400,000 |
| 5158 | 1004 | Quiet Zone Expansion | 0 | 0 | 575,000 | 575,000 | 0 | 0 | 0 | 0 | 1,150,000 |
| | | Org Subtotal | 0 | 0 | 575,000 | 575,000 | 0 | 0 | 0 | 0 | 1,150,000 |
| 5159 | 1004 | ITS Communication Network Infrastructure | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| | | Org Subtotal | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,500,000 |
| | | DIVISION SUBTOTAL | 6,656,064 | 8,739,131 | 8,275,000 | 8,275,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 61,945,195 |
| | | DEPARTMENT SUBTOTAL | 260,808,777 | 221,463,472 | 139,205,168 | 178,628,155 | 206,830,813 | 132,040,872 | 110,070,220 | 196,025,000 | 1,175,012,711 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| Utilities | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| 1409 | 4420 | Customer Info & Billing System | 9,469,768 | 2,497,801 | 4,391,489 | 3,246,740 | 1,134,140 | 1,137,247 | 1,137,055 | 199,296 | 23,213,536 |
| | | Org Subtotal | 9,469,768 | 2,497,801 | 4,391,489 | 3,246,740 | 1,134,140 | 1,137,247 | 1,137,055 | 199,296 | 23,213,536 |
| 1499 | 4420 | MIS Network/Work Order Sys | 5,795,650 | 2,406,174 | 1,595,285 | 1,533,804 | 1,493,934 | 1,498,054 | 1,493,797 | 0 | 15,816,698 |
| | | Org Subtotal | 5,795,650 | 2,406,174 | 1,595,285 | 1,533,804 | 1,493,934 | 1,498,054 | 1,493,797 | 0 | 15,816,698 |
| 1535 | 4420 | GIS Migration | 1,804,460 | 452,342 | 238,430 | 185,821 | 398,009 | 518,307 | 405,699 | 0 | 4,003,068 |
| | | Org Subtotal | 1,804,460 | 452,342 | 238,430 | 185,821 | 398,009 | 518,307 | 405,699 | 0 | 4,003,068 |
| 1543 | 4420 | Utilities Administration Building Improv | 842,103 | 443,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,385,103 |
| | | Org Subtotal | 842,103 | 443,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 1,385,103 |
| 1549 | 4420 | Developer Projects | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| | | Org Subtotal | 0 | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 |
| 1551 | 4420 | Developer Built Projects | 6,858 | 70,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 276,858 |
| | | Org Subtotal | 6,858 | 70,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 276,858 |
| 1552 | 4420 | Developer Built Projects | 120,001 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 330,001 |
| | | Org Subtotal | 120,001 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 330,001 |
| 1556 | 4420 | Utilities Security Imp | 610,684 | 395,099 | 400,138 | 350,687 | 100,413 | 100,688 | 98,212 | 0 | 2,055,921 |
| | | Org Subtotal | 610,684 | 395,099 | 400,138 | 350,687 | 100,413 | 100,688 | 98,212 | 0 | 2,055,921 |
| 1558 | 4420 | Eastern Operations Building | 392,870 | 1,452,281 | 1,979,887 | 12,535,635 | 12,535,635 | 11,058,834 | 0 | 0 | 39,955,142 |
| | | Org Subtotal | 392,870 | 1,452,281 | 1,979,887 | 12,535,635 | 12,535,635 | 11,058,834 | 0 | 0 | 39,955,142 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------------|------|--------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1560 | 4420 | Developer Built Projects | 429,494 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 649,494 |
| | | Org Subtotal | 429,494 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 | 649,494 |
| 1561 | 4420 | Developer Built Projects | 976,972 | 590,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | 3,250,000 | 8,066,972 |
| | | Org Subtotal | 976,972 | 590,000 | 650,000 | 650,000 | 650,000 | 650,000 | 650,000 | 3,250,000 | 8,066,972 |
| | | DIVISION SUBTOTAL | 20,448,860 | 8,356,697 | 9,415,229 | 18,562,687 | 16,372,131 | 15,023,130 | 3,844,763 | 3,749,296 | 95,772,793 |
| Solid Waste | | | | | | | | | | | |
| 1061 | 4410 | Porter Modifications | 2,706,411 | 79,000 | 50,000 | 315,000 | 285,000 | 0 | 0 | 1,140,000 | 4,575,411 |
| | | Org Subtotal | 2,706,411 | 79,000 | 50,000 | 315,000 | 285,000 | 0 | 0 | 1,140,000 | 4,575,411 |
| 1065 | 4410 | McLeod Rd TS Improvements | 4,105,108 | 26,397,679 | 3,300,000 | 0 | 0 | 0 | 0 | 1,200,000 | 35,002,787 |
| | | Org Subtotal | 4,105,108 | 26,397,679 | 3,300,000 | 0 | 0 | 0 | 0 | 1,200,000 | 35,002,787 |
| 1069 | 4410 | Ldfill-Admin Bldg | 371,869 | 685,001 | 599,200 | 0 | 0 | 0 | 0 | 400,000 | 2,056,070 |
| | | Org Subtotal | 371,869 | 685,001 | 599,200 | 0 | 0 | 0 | 0 | 400,000 | 2,056,070 |
| 1081 | 4410 | Cell AK Long-Term Care | 234,632 | 150,410 | 0 | 0 | 0 | 0 | 0 | 0 | 385,042 |
| | | Org Subtotal | 234,632 | 150,410 | 0 | 0 | 0 | 0 | 0 | 0 | 385,042 |
| 1086 | 4410 | Cell 7B/8 Closure & LT Care | 1,029,823 | 307,000 | 307,000 | 307,000 | 307,000 | 307,841 | 307,841 | 1,568,590 | 4,442,095 |
| | | Org Subtotal | 1,029,823 | 307,000 | 307,000 | 307,000 | 307,000 | 307,841 | 307,841 | 1,568,590 | 4,442,095 |
| 1099 | 4410 | Closure & LT Care Class III #1 | 610,403 | 183,459 | 183,408 | 183,994 | 184,499 | 185,005 | 185,005 | 915,190 | 2,630,963 |
| | | Org Subtotal | 610,403 | 183,459 | 183,408 | 183,994 | 184,499 | 185,005 | 185,005 | 915,190 | 2,630,963 |
| 1106 | 4410 | Class 3 Waste Disposal Cell 2 | 750,030 | 2,507,936 | 231,936 | 231,936 | 231,936 | 231,571 | 231,571 | 1,157,855 | 5,574,771 |
| | | Org Subtotal | 750,030 | 2,507,936 | 231,936 | 231,936 | 231,936 | 231,571 | 231,571 | 1,157,855 | 5,574,771 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|--------------|------|---------------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1107 | 4410 | Landfill Cell 11 | 4,364,864 | 5,403,153 | 14,773,000 | 7,703,430 | 5,771,570 | 7,540,000 | 2,000,000 | 16,911,000 | 64,467,017 |
| | | Org Subtotal | 4,364,864 | 5,403,153 | 14,773,000 | 7,703,430 | 5,771,570 | 7,540,000 | 2,000,000 | 16,911,000 | 64,467,017 |
| 1108 | 4410 | Landfill Cell 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,032,000 | 19,032,000 |
| | | Org Subtotal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,032,000 | 19,032,000 |
| 1109 | 4410 | Closure & LT Care Landfill Cells 9-12 | 11,636,634 | 618,571 | 339,978 | 561,644 | 8,722,500 | 2,738,834 | 340,224 | 13,790,224 | 38,748,609 |
| | | Org Subtotal | 11,636,634 | 618,571 | 339,978 | 561,644 | 8,722,500 | 2,738,834 | 340,224 | 13,790,224 | 38,748,609 |
| 1112 | 4410 | Central Expansion Area | 0 | 0 | 0 | 0 | 0 | 1,703,333 | 1,708,000 | 15,000,000 | 18,411,333 |
| | | Org Subtotal | 0 | 0 | 0 | 0 | 0 | 1,703,333 | 1,708,000 | 15,000,000 | 18,411,333 |
| | | DIVISION SUBTOTAL | 25,809,774 | 36,332,209 | 19,784,522 | 9,303,004 | 15,502,505 | 12,706,584 | 4,772,641 | 71,114,859 | 195,326,098 |
| Water | | | | | | | | | | | |
| 1448 | 4420 | Wtr Dist Mods CW | 2,671,815 | 211,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,882,815 |
| | | Org Subtotal | 2,671,815 | 211,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,882,815 |
| 1450 | 4420 | Eastern Water Trans Imp | 15,920,672 | 2,411,452 | 1,614,497 | 2,077,593 | 1,968,413 | 967,089 | 0 | 3,046,936 | 28,006,652 |
| | | Org Subtotal | 15,920,672 | 2,411,452 | 1,614,497 | 2,077,593 | 1,968,413 | 967,089 | 0 | 3,046,936 | 28,006,652 |
| 1463 | 4420 | Western Water Trans Imp | 114,809 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 | 394,809 |
| | | Org Subtotal | 114,809 | 0 | 0 | 0 | 0 | 0 | 0 | 280,000 | 394,809 |
| 1474 | 4420 | New Meter Installation | 11,032,504 | 2,405,916 | 2,399,342 | 2,399,343 | 2,399,343 | 2,405,916 | 2,405,916 | 9,584,224 | 35,032,504 |
| | | Org Subtotal | 11,032,504 | 2,405,916 | 2,399,342 | 2,399,343 | 2,399,343 | 2,405,916 | 2,405,916 | 9,584,224 | 35,032,504 |
| 1482 | 4420 | Transportation Related Water | 9,100,276 | 727,139 | 2,684,749 | 3,661,000 | 4,917,485 | 4,185,299 | 2,270,390 | 3,440,306 | 30,986,644 |
| | | Org Subtotal | 9,100,276 | 727,139 | 2,684,749 | 3,661,000 | 4,917,485 | 4,185,299 | 2,270,390 | 3,440,306 | 30,986,644 |

* Prior Expenditures is calculated using 3 or 5 years.

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Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|---------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1498 | 4420 | Southern Reg Wellfield & Wtr PI | 17,083,980 | 807,766 | 489,194 | 1,544,041 | 480,959 | 0 | 0 | 0 | 20,405,940 |
| | | Org Subtotal | 17,083,980 | 807,766 | 489,194 | 1,544,041 | 480,959 | 0 | 0 | 0 | 20,405,940 |
| 1506 | 4420 | Horizons West Transmission Sys | 10,159,857 | 4,475,098 | 5,791,524 | 6,042,712 | 1,923,904 | 522,288 | 0 | 0 | 28,915,383 |
| | | Org Subtotal | 10,159,857 | 4,475,098 | 5,791,524 | 6,042,712 | 1,923,904 | 522,288 | 0 | 0 | 28,915,383 |
| 1508 | 4420 | South Water Transmission Imp | 13,360,067 | 8,743,365 | 6,824,176 | 218,167 | 0 | 0 | 0 | 0 | 29,145,775 |
| | | Org Subtotal | 13,360,067 | 8,743,365 | 6,824,176 | 218,167 | 0 | 0 | 0 | 0 | 29,145,775 |
| 1532 | 4420 | W Reg Water Treat Fac Ph III | 14,974,370 | 6,592,954 | 3,980,897 | 1,474,384 | 635,616 | 0 | 0 | 0 | 27,658,221 |
| | | Org Subtotal | 14,974,370 | 6,592,954 | 3,980,897 | 1,474,384 | 635,616 | 0 | 0 | 0 | 27,658,221 |
| 1533 | 4420 | Water Renewal & Replacements | 3,965,674 | 695,044 | 199,851 | 199,851 | 199,851 | 200,398 | 199,851 | 0 | 5,660,520 |
| | | Org Subtotal | 3,965,674 | 695,044 | 199,851 | 199,851 | 199,851 | 200,398 | 199,851 | 0 | 5,660,520 |
| 1544 | 4420 | Water SCADA & Securirty Imp | 193,433 | 902,658 | 823,757 | 2,058,013 | 4,417,845 | 844,256 | 59,982 | 0 | 9,299,944 |
| | | Org Subtotal | 193,433 | 902,658 | 823,757 | 2,058,013 | 4,417,845 | 844,256 | 59,982 | 0 | 9,299,944 |
| 1550 | 4420 | Alternate Regional Water Supply | 1,254,011 | 690,670 | 832,855 | 3,655,709 | 2,758,518 | 2,160,367 | 3,641,881 | 202,601,000 | 217,595,011 |
| | | Org Subtotal | 1,254,011 | 690,670 | 832,855 | 3,655,709 | 2,758,518 | 2,160,367 | 3,641,881 | 202,601,000 | 217,595,011 |
| 1553 | 4420 | Water Distribution Mods 2 | 5,600,375 | 143,003 | 2,807,757 | 3,402,258 | 863,699 | 501,370 | 500,000 | 2,498,630 | 16,317,092 |
| | | Org Subtotal | 5,600,375 | 143,003 | 2,807,757 | 3,402,258 | 863,699 | 501,370 | 500,000 | 2,498,630 | 16,317,092 |
| 1554 | 4420 | Eastern Regional Wsf Phase 3 | 31,785,228 | 6,348,507 | 3,728,478 | 4,095,781 | 115,068 | 0 | 0 | 0 | 46,073,062 |
| | | Org Subtotal | 31,785,228 | 6,348,507 | 3,728,478 | 4,095,781 | 115,068 | 0 | 0 | 0 | 46,073,062 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|-------------------|------|--|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1557 | 4420 | Southwest Water Supply Facility | 16,156,212 | 10,000,000 | 780,857 | 0 | 0 | 0 | 0 | 0 | 26,937,069 |
| | | Org Subtotal | 16,156,212 | 10,000,000 | 780,857 | 0 | 0 | 0 | 0 | 0 | 26,937,069 |
| 1575 | 4420 | Water Main Improvements | 7,994 | 300,000 | 300,000 | 300,000 | 300,000 | 300,822 | 300,000 | 0 | 1,808,816 |
| | | Org Subtotal | 7,994 | 300,000 | 300,000 | 300,000 | 300,000 | 300,822 | 300,000 | 0 | 1,808,816 |
| 1576 | 4420 | Cross Connection Control Backflow Device | 1,711,999 | 2,042,466 | 2,040,000 | 2,040,000 | 2,040,000 | 2,045,589 | 2,037,534 | 0 | 13,957,588 |
| | | Org Subtotal | 1,711,999 | 2,042,466 | 2,040,000 | 2,040,000 | 2,040,000 | 2,045,589 | 2,037,534 | 0 | 13,957,588 |
| | | DIVISION SUBTOTAL | 155,093,276 | 47,497,038 | 35,297,934 | 33,168,852 | 23,020,701 | 14,133,394 | 11,415,554 | 221,451,096 | 541,077,845 |
| Water Reclamation | | | | | | | | | | | |
| 1411 | 4420 | South Svc Area Effluent Reuse | 10,023,498 | 4,488,512 | 482,106 | 372,710 | 1,067,773 | 876,712 | 0 | 1,455,250 | 18,766,561 |
| | | Org Subtotal | 10,023,498 | 4,488,512 | 482,106 | 372,710 | 1,067,773 | 876,712 | 0 | 1,455,250 | 18,766,561 |
| 1416 | 4420 | Pump Station Monitors CW | 8,320,039 | 1,342,297 | 2,670,499 | 4,952,245 | 4,047,640 | 2,112,045 | 1,607,640 | 590,202 | 25,642,607 |
| | | Org Subtotal | 8,320,039 | 1,342,297 | 2,670,499 | 4,952,245 | 4,047,640 | 2,112,045 | 1,607,640 | 590,202 | 25,642,607 |
| 1427 | 4420 | Collect Rehab CW | 9,582,764 | 161,901 | 1,788,252 | 1,711,749 | 0 | 0 | 0 | 0 | 13,244,666 |
| | | Org Subtotal | 9,582,764 | 161,901 | 1,788,252 | 1,711,749 | 0 | 0 | 0 | 0 | 13,244,666 |
| 1432 | 4420 | Transp Reloc WW CW | 8,839,972 | 492,261 | 763,069 | 194,426 | 0 | 0 | 0 | 0 | 10,289,728 |
| | | Org Subtotal | 8,839,972 | 492,261 | 763,069 | 194,426 | 0 | 0 | 0 | 0 | 10,289,728 |
| 1435 | 4420 | NW Subreg PH III | 11,627,365 | 1,059,558 | 4,557,355 | 6,538,505 | 1,755,638 | 50,114 | 49,840 | 0 | 25,638,375 |
| | | Org Subtotal | 11,627,365 | 1,059,558 | 4,557,355 | 6,538,505 | 1,755,638 | 50,114 | 49,840 | 0 | 25,638,375 |
| 1445 | 4420 | SW Orange Effluent Disposal | 4,315,379 | 9,804,009 | 7,401,709 | 2,864,232 | 1,998,584 | 223,853 | 223,853 | 20,886,239 | 47,717,858 |
| | | Org Subtotal | 4,315,379 | 9,804,009 | 7,401,709 | 2,864,232 | 1,998,584 | 223,853 | 223,853 | 20,886,239 | 47,717,858 |

Capital Improvements Program

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* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1469 | 4420 | Iron Bridge Interlocal Agreement | 145,649 | 32,789 | 30,000 | 30,000 | 30,000 | 30,082 | 30,000 | 0 | 328,520 |
| | | Org Subtotal | 145,649 | 32,789 | 30,000 | 30,000 | 30,000 | 30,082 | 30,000 | 0 | 328,520 |
| 1483 | 4420 | Eastern Wastewater Reuse | 17,881,271 | 5,421,903 | 9,034,105 | 4,350,317 | 5,152,842 | 6,537,985 | 4,333,333 | 13,457,449 | 66,169,205 |
| | | Org Subtotal | 17,881,271 | 5,421,903 | 9,034,105 | 4,350,317 | 5,152,842 | 6,537,985 | 4,333,333 | 13,457,449 | 66,169,205 |
| 1496 | 4420 | Northwest Svc Area Reuse | 826,050 | 31,189 | 0 | 0 | 0 | 0 | 0 | 0 | 857,239 |
| | | Org Subtotal | 826,050 | 31,189 | 0 | 0 | 0 | 0 | 0 | 0 | 857,239 |
| 1500 | 4420 | Collections Rehab | 16,265,171 | 9,902,250 | 10,915,571 | 4,296,852 | 7,315,260 | 7,277,300 | 7,277,300 | 1,817,417 | 65,067,121 |
| | | Org Subtotal | 16,265,171 | 9,902,250 | 10,915,571 | 4,296,852 | 7,315,260 | 7,277,300 | 7,277,300 | 1,817,417 | 65,067,121 |
| 1502 | 4420 | Pumping Rehab II | 10,474,346 | 1,148,705 | 1,754,465 | 906,162 | 452,307 | 0 | 0 | 0 | 14,735,985 |
| | | Org Subtotal | 10,474,346 | 1,148,705 | 1,754,465 | 906,162 | 452,307 | 0 | 0 | 0 | 14,735,985 |
| 1503 | 4420 | Pumping Rehab III | 17,209,482 | 4,465,171 | 4,724,741 | 4,244,667 | 3,346,535 | 3,091,207 | 1,813,237 | 191,264 | 39,086,304 |
| | | Org Subtotal | 17,209,482 | 4,465,171 | 4,724,741 | 4,244,667 | 3,346,535 | 3,091,207 | 1,813,237 | 191,264 | 39,086,304 |
| 1504 | 4420 | Trans Related Wastewater | 10,940,394 | 1,371,250 | 3,586,795 | 4,516,979 | 4,032,022 | 2,697,427 | 2,396,918 | 8,810,655 | 38,352,440 |
| | | Org Subtotal | 10,940,394 | 1,371,250 | 3,586,795 | 4,516,979 | 4,032,022 | 2,697,427 | 2,396,918 | 8,810,655 | 38,352,440 |
| 1505 | 4420 | Septic Tank Retrofit | 1,761,890 | 1,179,028 | 1,688,160 | 2,132,812 | 3,116,438 | 5,849,315 | 5,849,315 | 2,684,932 | 24,261,890 |
| | | Org Subtotal | 1,761,890 | 1,179,028 | 1,688,160 | 2,132,812 | 3,116,438 | 5,849,315 | 5,849,315 | 2,684,932 | 24,261,890 |
| 1507 | 4420 | Horizons West Wastewater Sys | 12,629,411 | 45,749,863 | 41,116,792 | 40,631,544 | 17,725,647 | 768,176 | 145,411 | 5,371,945 | 164,138,789 |
| | | Org Subtotal | 12,629,411 | 45,749,863 | 41,116,792 | 40,631,544 | 17,725,647 | 768,176 | 145,411 | 5,371,945 | 164,138,789 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

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| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|--------------------|
| 1509 | 4420 | Southern Wastewater Collect | 1,337,616 | 37,247 | 702,963 | 438,426 | 135,833 | 0 | 66,818 | 3,889,062 | 6,607,965 |
| | | Org Subtotal | 1,337,616 | 37,247 | 702,963 | 438,426 | 135,833 | 0 | 66,818 | 3,889,062 | 6,607,965 |
| 1510 | 4420 | Eastern Wastewater Collect | 9,403,393 | 1,615,343 | 2,198,743 | 7,708,469 | 7,860,523 | 1,292,032 | 0 | 121,546 | 30,200,049 |
| | | Org Subtotal | 9,403,393 | 1,615,343 | 2,198,743 | 7,708,469 | 7,860,523 | 1,292,032 | 0 | 121,546 | 30,200,049 |
| 1511 | 4420 | Northwest Wastewater Collect | 2,598,195 | 0 | 0 | 0 | 0 | 0 | 0 | 1,212,000 | 3,810,195 |
| | | Org Subtotal | 2,598,195 | 0 | 0 | 0 | 0 | 0 | 0 | 1,212,000 | 3,810,195 |
| 1536 | 4420 | Capital Reuse Meter Install | 3,644,759 | 902,966 | 900,000 | 900,000 | 900,000 | 902,466 | 897,534 | 0 | 9,047,725 |
| | | Org Subtotal | 3,644,759 | 902,966 | 900,000 | 900,000 | 900,000 | 902,466 | 897,534 | 0 | 9,047,725 |
| 1538 | 4420 | Eastern Wtr Reclamation Exp | 12,214,164 | 5,640,612 | 5,051,536 | 23,671,115 | 22,347,029 | 32,639,161 | 23,680,257 | 12,000,000 | 137,243,874 |
| 5848 | | Eastern Wtr Reclamation Exp | 63,634,566 | 1,044,389 | 0 | 0 | 0 | 0 | 0 | 0 | 64,678,955 |
| | | Org Subtotal | 75,848,730 | 6,685,001 | 5,051,536 | 23,671,115 | 22,347,029 | 32,639,161 | 23,680,257 | 12,000,000 | 201,922,829 |
| 1539 | 4420 | Force Main Rehab | 12,823,007 | 7,504,631 | 9,221,917 | 14,928,756 | 11,488,757 | 7,385,503 | 6,995,209 | 0 | 70,347,780 |
| | | Org Subtotal | 12,823,007 | 7,504,631 | 9,221,917 | 14,928,756 | 11,488,757 | 7,385,503 | 6,995,209 | 0 | 70,347,780 |
| 1542 | 4420 | Southwest Svc Area Reuse | 2,500,249 | 3,020,461 | 2,460,602 | 6,459,870 | 7,139,001 | 1,045,404 | 370,654 | 879,924 | 23,876,165 |
| | | Org Subtotal | 2,500,249 | 3,020,461 | 2,460,602 | 6,459,870 | 7,139,001 | 1,045,404 | 370,654 | 879,924 | 23,876,165 |
| 1555 | 4420 | South WRF Ph V | 93,952,914 | 20,407,521 | 16,069,434 | 6,736,509 | 8,593,926 | 8,129,039 | 8,595,183 | 101,169,178 | 263,653,704 |
| | | Org Subtotal | 93,952,914 | 20,407,521 | 16,069,434 | 6,736,509 | 8,593,926 | 8,129,039 | 8,595,183 | 101,169,178 | 263,653,704 |
| 1559 | 4420 | Pumping Rehab IV | 12,594,456 | 10,398,253 | 11,879,450 | 8,754,536 | 15,269,943 | 14,525,327 | 5,122,002 | 382,528 | 78,926,495 |
| | | Org Subtotal | 12,594,456 | 10,398,253 | 11,879,450 | 8,754,536 | 15,269,943 | 14,525,327 | 5,122,002 | 382,528 | 78,926,495 |

* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division
FY 2020/21 - FY 2024/25

Orange County

Capital Improvements Program

| Org | Fund | Project Name | * Prior Expenditures | Approved Budget FY 19-20 | Adopted Budget FY 20-21 | Proposed Budget FY 21-22 | Proposed Budget FY 22-23 | Proposed Budget FY 23-24 | Proposed Budget FY 24-25 | Proposed Budget Future | Total Project Cost |
|------|------|-----------------------------------|----------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|------------------------|----------------------|
| 1572 | 4420 | Pump Station Improvements | 2,103,430 | 3,365,492 | 1,288,391 | 1,600,091 | 2,205,119 | 2,214,480 | 2,208,429 | 0 | 14,985,432 |
| | | Org Subtotal | 2,103,430 | 3,365,492 | 1,288,391 | 1,600,091 | 2,205,119 | 2,214,480 | 2,208,429 | 0 | 14,985,432 |
| 1573 | 4420 | Reclaimed Main Improvements | 522,532 | 306,000 | 300,824 | 300,824 | 300,824 | 301,648 | 295,879 | 0 | 2,328,531 |
| | | Org Subtotal | 522,532 | 306,000 | 300,824 | 300,824 | 300,824 | 301,648 | 295,879 | 0 | 2,328,531 |
| 1574 | 4420 | Force Main Improvements | 2,187,055 | 446,378 | 640,282 | 625,166 | 625,166 | 626,879 | 625,509 | 0 | 5,776,435 |
| | | Org Subtotal | 2,187,055 | 446,378 | 640,282 | 625,166 | 625,166 | 626,879 | 625,509 | 0 | 5,776,435 |
| 1578 | 4420 | Hamlin Water Reclamation Facility | 0 | 0 | 6,848,676 | 5,797,491 | 19,981,752 | 20,036,496 | 16,149,635 | 0 | 68,814,050 |
| | | Org Subtotal | 0 | 0 | 6,848,676 | 5,797,491 | 19,981,752 | 20,036,496 | 16,149,635 | 0 | 68,814,050 |
| 7443 | 8151 | Wekiva Spring Septic Retrofit | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | Org Subtotal | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| | | DIVISION SUBTOTAL | 360,359,017 | 141,839,979 | 148,076,437 | 155,664,453 | 146,888,559 | 118,612,651 | 88,733,956 | 174,919,591 | 1,000,000,000 |
| | | DEPARTMENT SUBTOTAL | 561,710,927 | 234,025,923 | 212,574,122 | 216,698,996 | 201,783,896 | 160,475,759 | 108,766,914 | 471,234,842 | 2,100,000,000 |
| | | GRAND TOTAL | 1,052,608,533 | 929,724,206 | 532,315,845 | 538,022,166 | 516,516,373 | 376,529,652 | 296,654,794 | 773,077,084 | 5,015,448,653 |

* Prior Expenditures is calculated using 3 or 5 years.

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